



Since January 2020 Elsevier has created a COVID-19 resource centre with free information in English and Mandarin on the novel coronavirus COVID-19. The COVID-19 resource centre is hosted on Elsevier Connect, the company's public news and information website.

Elsevier hereby grants permission to make all its COVID-19-related research that is available on the COVID-19 resource centre - including this research content - immediately available in PubMed Central and other publicly funded repositories, such as the WHO COVID database with rights for unrestricted research re-use and analyses in any form or by any means with acknowledgement of the original source. These permissions are granted for free by Elsevier for as long as the COVID-19 resource centre remains active.



JAMDA

journal homepage: www.jamda.com

Controversies in Care

COVID-19 and the Need for Adult Day Services



Joseph E. Gaugler PhD^{a,*}, Katherine Marx PhD^b, Holly Dabelko-Schoeny PhD^c,
 Lauren Parker PhD^d, Keith A. Anderson PhD^e, Elizabeth Albers MPH^a,
 Laura N. Gitlin PhD^f

^a Division of Health Policy and Management, School of Public Health, University of Minnesota, Minneapolis, MN, USA

^b School of Nursing, Johns Hopkins University, Baltimore, MD, USA

^c College of Social Work, The Ohio State University, Columbus, OH, USA

^d Bloomberg School of Public Health, Johns Hopkins University, Baltimore, MD, USA

^e School of Social Work, University of Texas at Arlington, Arlington, TX, USA

^f College of Nursing and Health Professions, Drexel University, Philadelphia, PA, USA

A B S T R A C T

Keywords:

Long-term services and supports
 caregiving
 older adults
 respite
 policy

COVID-19 has shone a harsh light on the inequities of health care in the United States, particularly in how we care for older people. We summarize some of the effects of lockdown orders on clients, family caregivers, and staff of adult day service programs throughout the United States, which may serve as a counterpoint to scientific evidence suggesting a lack of efficacy of these programs. Given the ramifications of state lockdown orders for users and staff of the long-term services and support system, we provide recommendations to better support community-based programs and those they serve. Specifically, (1) adult day programs should be classified as essential, (2) a focus on the value of adult day and similar programs is needed, and (3) an exploration of new ways to finance home and community-based services is warranted. Such advances in policy and science would help to integrate adult day services more effectively into the broader health care landscape.

© 2021 AMDA — The Society for Post-Acute and Long-Term Care Medicine.

Older persons and care staff in nursing homes have faced appalling challenges because of COVID-19 (particularly those who are underserved and underrepresented). However, less public health or media attention has considered those who provide the majority of long-term care in the United States: family caregivers. Eighty-three percent of older Americans aged ≥ 70 years receive help from unpaid caregivers, most commonly their relatives.¹ If family caregivers were to suddenly stop providing help to older Americans in need, the long-term care system of the United States would effectively collapse.² Although the heavy reliance on family caregivers in the United States offsets the needs for costly long-term services and supports (such as residential long-term care), over 4 decades of scientific research has emphasized the significant and sometimes adverse health implications of caregiving, particularly on family caregivers of persons living with

complex, chronic conditions such as Alzheimer's disease and related dementias.³

In order to manage their day-to-day care activities, many family caregivers rely on a patchwork of community services and supports that allow them to continue to provide care to relatives at home and, for many, to remain employed. Adult day programs provide services and social activity out of home to older persons with a range of health needs, often during daytime hours.⁴ Adult day services are also able to offer respite and relief to family caregivers so they can work, run errands, or have time to recharge emotionally, psychologically, and physically. Staffed by nurses, social workers, health aides, activity professionals, and other health professionals such as occupational therapists, adult day programs serve a diverse, predominantly older clientele that is approximately one-third black,^{5,6} indigenous, or of color.⁷ Compared with other home- and community-based supports, adult day programs are among the most racially and ethnically diverse.^{7,8} As of 2016, there were 4600 adult day programs serving approximately 286,300 older adults throughout the United States.⁹

This article grapples with a controversy of sorts: on one side the expressed need from family members, providers, and advocates of the necessity of adult day programs and their sense of loss when these services were closed during COVID-19, and on the other side the

Support for this work comes from a grant from the National Institute on Aging to LNG and JEG (R01 AG049692).

The authors declare no conflicts of interest.

* Address correspondence to Joseph E. Gaugler, PhD, Robert L. Kane Endowed Chair in Long-Term Care & Aging and Professor, Division of Health Policy and Management, School of Public Health, University of Minnesota, D351 Mayo (MMC 729), 420 Delaware Street SE, Minneapolis, MN 55455, USA.

E-mail address: gaug0015@umn.edu (J.E. Gaugler).

<https://doi.org/10.1016/j.jamda.2021.04.025>

1525-8610/© 2021 AMDA — The Society for Post-Acute and Long-Term Care Medicine.

prevailing scientific evidence, which by and large has concluded these programs lack efficacy in randomized controlled evaluations (see Table 1).

Background of Adult Day Services

As adult day programs grew in popularity with the deinstitutionalization movement in the 1960s, various efforts attempted to determine and identify “types” of adult day programs in the United States. Work by Weissert and colleagues in the 1970s identified 2 predominant models of adult day services following a survey of 10 such programs in the United States: model I, or “medical,” programs that provide skilled therapy and services to older clients, and model II, or “social,” programs that emphasized social interactions, nutrition, and activities. In the 1980s Weissert and colleagues conducted the National Adult Day Care Survey, which included a larger, more systematic sample of 60 adult day programs. Three categories of programs were identified: Auspice Model I (which were focused on rehabilitation and were often affiliated with nursing homes or hospitals); Auspice Model II (offering case management, counseling, transportation, assessment, etc), and Special Purpose (programs that targeted clientele with specific needs). Other efforts dating from the 1980s^{10,11} as well as more recent descriptive studies¹² have identified an even larger range of adult day program types, including programs with specific foci on dementia care, rehabilitation, and programs that vary widely based on the functional and health needs of their clientele.¹³

Funding for adult day services is complex and variable. Providers rely on a combination of public and private funding, grants, and donations to cover the cost of care. Medicaid is the payer source for the majority (66%) of adult day service participants, with the intent by states to divert dollars from more expensive nursing home care to adult day or other home- and community-based services for individuals of low income.⁹ The Veterans Administration is the second largest public source of reimbursement. Medicare does not pay for adult day services. Some participants pay out of pocket for care (at an estimated cost of \$70 per day) and even fewer use long-term care insurance to pay for care.^{14,15}

Prior Research on the Efficacy and Effectiveness of Adult Day Services

Prior systematic reviews of the efficacy and cost-effectiveness of adult day services generally conclude that when subjected to randomized controlled evaluations, these programs do not reduce older persons’ nursing home admission or other health care costs nor do they alleviate family caregiver distress. Most randomized controlled evaluations of adult day service programs were conducted from the late 1970s through the 1980s, and the lack of effect of these programs

in early research demonstrations led to various recommendations including improved “targeting” of such services to those at the greatest risk of nursing home admission or other high needs.^{15–20}

Research conducted on adult day services since the 1990s has raised concerns that the use of randomized controlled designs when evaluating adult day services may not capture how and why these programs may exert benefits for users. For example, challenges in creating tightly controlled treatment and comparison conditions, differential attrition across treatment and control groups, inadequate operationalization of the treatment under study, and lack of insight as to mechanisms of benefit have led to some criticism as to whether a randomized controlled trial strategy that overemphasizes internal validity is appropriate (ie, achieving internally valid control obscures the complex contexts within which adult day programs often operate).^{21,22} More recent studies using various types of quasi-experimental designs and simulation models have suggested more promising effects of adult day programs on client and caregiver outcomes, but often are excluded from systematic reviews or meta-analyses because of their nonrandomized designs.^{16–18}

The Real-World Implications of Eliminating Adult Day Services as a Home and Community-Based Service Option

In some respects, the COVID-19 pandemic has created a tragic, natural experiment to consider the “controversy” as to whether these community-based service options are effective or not. For example, we are currently conducting a national study involving 57 adult day service programs funded by the National Institutes of Health (R01 AG049692). Referred to as the ADS Plus, we are evaluating whether training staff to provide dementia education, nonpharmacologic strategies, and care management support to family caregivers who use adult day programs results in improved outcomes for older clients with dementia and their caregivers.¹⁹ We were in the midst of the trial when, in March 2020, states across the United States made the decision to shut down adult day services to contain the spread of SARS-CoV-2. Since then, we have heard firsthand an outpouring of anguish, grief, confusion, and anger from families whose relatives can no longer access programs as well as from staff and directors who are struggling to meet the needs of clients and family caregivers.

In August 2020, we reached out to 30 of the adult day programs active in our study to better understand the impact of the COVID-19 pandemic on their clients, family caregivers, and overall service delivery. Of the sites sent the survey, 22 (73.3%) responded. Almost all sites (95.5%, n=21) had to close their doors to clients and caregivers. Those that had to close were often forced to cut back on their workforce, with 15 sites (71.4%) furloughing all or some staff and 3 sites (14.3%) terminating all or some staff. If staff were retained, their hours were cut. Three (14.3%) sites, owned by large corporations, were able

Table 1
The “Controversy” of Adult Day Services and Their Effectiveness

Adult Day Programs Are Ineffective	Adult Day Programs Are Essential
<p>Research</p> <ul style="list-style-type: none"> • The lack of efficacy of adult day services in randomized controlled trials <p>Practice/Policy</p> <ul style="list-style-type: none"> • Adult day services are not essential programs, and closing them during COVID-19 lockdowns is appropriate 	<p>Research</p> <ul style="list-style-type: none"> • More up-to-date research on the efficacy of ADS using randomized controlled trials is unlikely • There is a need to consider alternative research designs when evaluating adult day services • Adult day services should be considered from a different perspective: how they are valued by clients, caregivers and staff <p>Practice/Policy</p> <ul style="list-style-type: none"> • Scale up integrated models that have adult day services at their core such as Programs of All Inclusive Care for the Elderly (PACE) • Use policy to ensure more comprehensive financing for home and community-based services

to reassign staff to other parts of the corporation (ie long-term care, housekeeping, dietary services). Most sites (66.7%, n=14) were able to maintain at least some staff that could work from home, primarily nurses and social workers. When programs are able to reopen, 13 sites reported (61.9%) that staff are willing but reluctant to return to work due to COVID-19.

A family caregiver and essential worker shared how difficult it has been without adult day services: “I have cut back on the hours that I’ve worked, but I still have gone to work and I’ve just left her. She can be by herself, but I have to check in constantly. . . . I wish I was a nonessential worker and could stay home and be with my mother” (female caregiver, 55 years old). Another caregiver expressed how the closing of her relative’s program has negatively impacted his own livelihood, his well-being, and his mother’s well-being: “the [adult day] site closed right after the pandemic started. It has been almost 6 months now. It has affected me financially, as I mentioned earlier . . . it has affected me emotionally . . . I have had to go to therapy more often in order to deal with having to be between 4 walls with my mom. . . . My mom misses [the adult day program] a lot. She lets me know this, within her abilities and limitations of her disease” (male caregiver, 60 years old).

A director shared how their program is not able to currently meet the needs of family caregivers. “I think that’s the biggest challenge for caregivers: that they’re not able to get the same level of services they were before COVID.” Similarly, another program staff member mentioned how limiting the number of staff has even resulted in placing participants on waiting lists to receive adult day services.

In addition to our national ADS Plus study, our team has collaborated on state-commissioned surveys of adult day programs. These surveys reveal similar challenges. For example, 65% of programs in Ohio reported laying off or reducing staff pay after 4 months of forced closure due to an Ohio Department of Health executive order. During this same period, 83% of program directors reported that participants had to move to higher and more expensive levels of care such as nursing homes and assisted living facilities.²⁰ One Ohio program director stated, “We believe this isolation has increased participant acuity and health issues. Participants are experiencing signs of worsening dementia.” Another reported, “They (caregivers) are now caregiving alone; stress, anxiety and social isolation has increased significantly.” Ohio adult day programs reported that 74% of caregivers had to choose between working and taking care of their family members. “We have heard from several (now full-time) family caregivers that their employers have given them until the beginning of August to return to work or they are at risk of losing their job.” Ninety-one percent of adult day program directors in Ohio reported their caregivers were experiencing an increase in stress and anxiety.

On March 5, 2020, the State of Maryland issued an Executive Order to close adult day programs in order to control and prevent the spread of COVID-19 within the state.²¹ Participant enrollment numbers have declined because of death, deteriorating health resulting in transfer to residential long-term care, and out-of-state moves. Because programs in Maryland have not been permitted to admit new participants since the start of the executive order, a majority of adult day centers in the state have had to lay off staff (75%) and/or reduce staff hours (86%). Many centers rely on Daily Care Connections administrative Medicaid funding, but 50% of the adult day centers surveyed in Maryland indicated that they will close immediately or in 1 month if funding ceases at the end of December 2020.²²

It is important to note that because of the challenge and upheaval posed to adult day programs, collecting proximal data on clients and caregivers of these services across states is challenging. Nevertheless, the ADS Plus project has been collecting close-ended and open-ended data from participating programs to document the effects of the COVID-19 pandemic on the operation of adult day services throughout the United States (some of which is presented above), and perhaps as

important, the strategies and approaches these programs adopted to remain functional during unprecedented lockdowns and funding disruptions.

Recommendations

Reconsider Adult Day Programs as Essential

COVID-19 has shone a harsh light on how the US health care system is fragmented along the lines of acute care (often delivered in hospitals) and chronic care (nursing homes and community providers), with the majority of resources going to the former. Reimbursement mechanisms should incentivize new and expand upon integrated models of acute and chronic disease care for older persons. Otherwise, we will continue to prioritize some types of health care services at the expense of others. Classifying adult day programs as essential services could provide older adults and their caregivers the support needed to delay or avoid higher costs for more intense health care services.

To address the question of *if* adult day centers could remain *open safely* during the pandemic, studies during the pandemic have found that the COVID-19 infection rate was lower among older adults who used home- and community-based services (HCBS) compared with those living in assisted living or nursing homes, although it is important to note HCBS as defined did not consider adult day services.²³ Perhaps the most logical comparison can be drawn from child care centers that, in some cases, remained open during the pandemic. Adult day services and child care centers tend to share some similarities, including physical layouts and services (eg, social programs, health promotion, nutrition). Federal bodies provided specific, detailed guidelines on child care center operations during the pandemic, including infection control procedures, social distancing strategies, food service protocols, and education and training mandates for staff and families.^{24,25} Subsequent research on child care centers and youth day camps that remained open during the pandemic have revealed that the threat of transmission of COVID-19 was an “unlikely” threat to staff members and youth when proper precautions were taken.^{26,27} Had adult day services been deemed essential, these same operating guidelines may have allowed programs to continue to serve older adults and their families safely and effectively.

It is unclear, and unlikely, that statewide classifications of certain types of health care services as “essential” are based solely, or even in part, on scientific evidence. Nonetheless, there may be some health services researchers who may tacitly or overtly concur that because they have not yielded efficacy in randomized controlled trials dating back to the late 1970s, adult day programs should indeed be considered nonessential. However, we would argue innovation has taken place since these earlier trials and has resulted in community-based integration of acute and chronic disease care under the programmatic umbrella of adult day services. One example is the Program of All-Inclusive Care of the Elderly (PACE), which includes the integration of funding and provider risks via capitated Medicare and Medicaid payments; the delivery of both acute and chronic disease care within an adult day program and community-based setting; and case management.^{28,29} Programs of All-Inclusive Care of the Elderly serve older people 55 years of age and over who are certified as nursing home eligible by their state of residence and live at home. A PACE program can serve anywhere from fewer than 20 to thousands of clients, although there exist only 134 PACE programs throughout the United States. Although not without challenges related to staffing, recruitment and enrollment, client targeting, and specialty referrals that may lead to adverse events for frail older persons with comorbid conditions,³⁰ PACE is often upheld as a model program that integrates community-based and acute care services. Unlike adult day services or

other senior care programs, PACE enrollment has remained steady during COVID-19.³¹ PACE programs' inherent flexibility in their use of capitated funds and the services they provide demonstrate the capabilities of this model even during the extreme challenges posed by a global pandemic such as COVID-19.³¹

In the context of the controversy of this article, it is important to note that no randomized controlled evaluation of PACE exists to our knowledge, but a range of descriptive and controlled analyses have found that PACE appears to exert positive effects on a number of health outcomes for clients (similar to the recent, non-RCT findings demonstrating the benefits of adult day services summarized earlier).^{30,31} Although it would be incorrect to suggest PACE and adult day programs as interchangeable, PACE demonstrates that the community-based platform of adult day programs has considerable potential when integrated and/or coordinated with other services to achieve benefits for older persons and their caregivers. To this end, we recommend that greater attention to the scaling of PACE occurs so that it is (1) more widely available across all states and beyond the 134 sites that currently operate and (2) adult day programs continue to be utilized as platforms for service innovation (with the required funding streams) so that they can achieve their goals for which they were originally designed, rather than classify these programs as nonessential.

Focus on the Value of Adult Day Services

Related to the recommendation above, we believe that the issue of whether adult day programs or other HCBS are efficacious or not via randomized controlled designs has likely passed. Significant policy efforts to “rebalance” state expenditures away from costly residential long-term care and toward HCBS have occurred over the past 2 decades, with the ostensible goal of assisting older persons remain at home for longer periods of time and preventing more costly transitions to residential long-term care. Given the lack of evidence of HCBS to delay nursing home admission or, in general, to reduce care expenditures for older persons, why should such efforts occur or receive support from health services/long-term care researchers? One reason is that older persons and family caregivers prefer such services at home; the growth in adult day services over the past 4 decades along with other HCBS is a testament to this preference. Another reason is the need for greater emphasis on the value of HCBS to older clients and their family caregivers and less on whether such programs achieve overall cost savings.^{23,29,30,32,33} A third reason, and one tragically demonstrated during COVID-19 as well as prior incidents of multidrug-resistant outbreaks, is the high risk of infection transmission and dissemination in residential care settings.^{34–36}

Such issues are particularly resonant for people of color, who due to cultural values regarding care often prefer treatment at home compared with residential institutions.³⁷ As indicated earlier, adult day services are the most racially diverse HCBS.⁷ Utilization of adult day services is likely linked to the cultural preferences of such groups to receive care at home. This is a crucial consideration, as historical discriminatory practices while seeking health services endured by racial and ethnic groups in the United States has been cited as a factor to their underutilization of supportive services.³⁸ Without adult day services, racial and ethnic groups may be forced to rely on out-of-home services (ie institutionalization) for care, which may be costly and not aligned with their cultural preferences.

Changes in federal law to allow for greater flexibility in Medicaid spending for HCBS would not only provide caregivers and clients with more options; it would decrease the dependence on residential long-term care as the only care option afforded to some older people. In response to the deadly COVID-19 crisis in long-term care, calls to

restructure, or “disrupt,” the financing of long-term services and support in favor of funding more HCBS have begun.^{39,40}

Refinancing HCBS

There may be opportunities to capitalize on temporary funding and programming exceptions that have been developed during the pandemic, or in “making lemons from a very sour lemon.”⁴¹ Funding for the delivery of adult day services via telehealth has been approved in several states and may represent an opportunity for permanently expanding this option following the resolution of COVID-19.⁴²

There are other innovative financing alternatives to consider such as public-private long-term care insurance partnerships. Because of the inability or unwillingness of many Americans to save for long-term care in later life as well as the difficulty in predicting the amount of long-term care required, expanded insurance strategies where the lower front-end costs of long-term care are assumed by private insurance and the “catastrophic” later long-term costs such as residential services are assumed by public insurance programs could potentially improve financing for HCBS.^{43,44} In addition, the state of Washington has taken a bold policy step to provide its residents with an account to purchase community-based long-term care services such as adult day programs. Signed into law in 2019 (HB 1087 and SB 5331), the Washington Long-Term Services and Supports Trust Act (or Trust for short) is financed through a payroll tax mechanism. The Trust is designed to provide up to a \$36,000 benefit to spend toward long-term services and supports during state residents' first year of eligibility, and the benefit is anticipated to increase over time.⁴⁵ In addition to prior employment criteria, beneficiaries must require help with at least 3 activities of daily living. Following a robust grassroots effort on the part of advocates and organizations to lobby legislators, voter support across age brackets in Washington was achieved with 61% of voters and 55% those aged ≥ 65 years supporting the Trust and its payroll tax financing mechanism.⁴⁵

President Biden's “Mobilizing American Talent and Heart to Create a 21st Century Caregiving and Education Workforce” proposes to provide federal funds (\$775 billion over 10 years) to states as well as tribal and local state governments to support the direct care workforce and to “expand access to a broad array of” HCBS via Medicaid to innovate community-based care service delivery (this would include dissemination and implementation of evidence-based support programs).⁴⁶ Tax and Social Security credits for family caregivers and elimination of waitlists for HCBS are other key elements of President Biden's family caregiving policy proposal.⁴⁷ Elements of President Biden's campaign proposal have been incorporated in the 2021 infrastructure bill. Whether such proposals will result in actual policy advances or support expansion of and access to HCBS remains to be seen (particularly for the large number of older adults and families who are not Medicaid eligible).

The COVID-19 pandemic has not only highlighted ongoing and exacerbating gaps in how residential long-term care is regulated, financed, and delivered but also how HCBS such as adult day programs for families, friends, and others who provide at-home, intensive assistance to older Americans in need are essential. Instead of shutting down adult day services, we should be integrating these necessary programs into the broader health care system landscape.

Acknowledgments

The authors would like to thank the older clients, family members, and adult day program staff for their efforts during COVID-19 and for contributing to this work. This Controversies in Care submission is a data-informed expansion of an opinion editorial published in the *Minneapolis Star Tribune* (August 26, 2020).

References

- Friedman EM, Shih RA, Langa KM, Hurd MD. US prevalence and predictors of informal caregiving for dementia. *Health Aff (Millwood)* 2015;34:1637–1641.
- Gaugler JE. *Bridging the Family Care Gap*. Waltham, MA: Academic Press; 2021.
- Schulz R, Eden J. National Academies of Sciences, Engineering, and Medicine (U.S.). In: *Families Caring for an Aging America*. Washington, DC: The National Academies Press; 2016.
- Anderson KA, Dabelko-Schoeny H, Johnson TD. The state of adult day services: findings and implications from the MetLife National Study of Adult Day Services. *J Appl Gerontol* 2013;32(6):729–748.
- Weissert WG. Two models of geriatric day care: findings from a comparative study. *Gerontologist* 1976;16:420–427.
- Weissert WG. Adult day care programs in the United States: Current research projects and a survey of 10 centers. *Public Health Rep* 1977;92:49–56.
- Harris-Kojetin L, Sengupta M, Park-Lee E, et al. Long-Term care providers and services users in the United States: data from the National Study of Long-Term Care Providers, 2013–2014. *Vital Health Stat* 2016;3:x–xii:1–105.
- Lendon JP, Rome V. Variation in Adult Day Services Center Participant Characteristics, by Center Ownership: United States, 2016. NCHS Data Brief, no 296. Hyattsville, MD: National Center for Health Statistics; 2018.
- Harris-Kojetin L, Sengupta M, Lendon JP, et al. Long-term care providers and services users in the United States, 2015–2016. National Center for Health Statistics. *Vital Health Stat* 2019;3.
- Conrad KJ, Hughes SL, Hanrahan P, Wang S. Classification of adult day care: A cluster analysis of services and activities. *J Gerontol* 1993;48:S112–S122.
- Reifler BV, Henry RS, Sherrill KA, et al. A national demonstration program on dementia day centers and respite services: An interim report. *Behav Health Aging* 1991;2:199–206.
- Dwyer LL, Harris-Kojetin LD, Valverde RH. Differences in adult day services center characteristics by center ownership: United States, 2012. NCHS Data Brief 2014;165:1–8.
- Gaugler JE, Zarit SH. The effectiveness of adult day services for disabled older people. *J Aging Soc Policy* 2001;12(2):23–47.
- Anderson KA, Dabelko-Schoeny H, Fields NL, editors. *Home and Community-Based Services for Older Adults: Aging in Context*. New York, NY: Columbia University Press; 2018.
- Witt S, Hoyt J. Adult Day Care Costs. SeniorLiving.Org. Available at: <https://www.seniorliving.org/adult-day-care/costs/>. Accessed May 26, 2021. Published 2021.
- Zarit SH, Bangerter LR, Liu Y, Rovine MJ. Exploring the benefits of respite services to family caregivers: Methodological issues and current findings. *Aging Ment Health* 2017;21:224–231.
- Kelly R. The effect of adult day program attendance on emergency room registrations, hospital admissions, and days in hospital: A propensity-matching study. *Gerontologist* 2017;57:552–562.
- Kelly R, Puurveen G, Gill R. The effect of adult day services on delay to institutional placement. *J Appl Gerontol* 2016;35:814–835.
- Gitlin LN, Marx K, Scerpella D, et al. Embedding caregiver support in community-based services for older adults: A multi-site randomized trial to test the Adult Day Service Plus Program (ADS Plus). *Contemp Clin Trials* 2019;83:97–108.
- LeadingAge Ohio. What has been the effect of the shutdown of adult day services?. Available at: https://associationdatabase.com/aws/LAO/asset_manager/get_file/486706?ver=196. Accessed November 17, 2020. Published online 2020.
- Governor of the State of Maryland. The State of Maryland Executive Department Order of the Governor of the State of Maryland relating to various healthcare matters. Available at: <https://governor.maryland.gov/wp-content/uploads/2020/03/Executive-Order-Health-Care-Matters.pdf>. Accessed November 17, 2020. Published online 2020.
- Maryland Association of Adult Day Services. Maryland Adult Medical Day Care (AMDC) Survey (Version 1). [Unpublished raw data]. Quantifying and comparing key AMDC operating parameters and concerns between start of COVID State of Emergency (3/17/2020) and 10/23/2020. Published online; 2020.
- Robison J, Shugrue N, Migneault D, et al. Community-based long-term care has lower COVID-19 rates and improved outcomes compared to residential settings. *J Am Med Dir Assoc* 2021;22:259–260.
- Centers for Disease Control and Prevention. Guidance for operating child care programs during COVID-19. Available at: https://www.cdc.gov/coronavirus/2019-ncov/community/schools-childcare/guidance-for-childcare.html#anchor_1613686926452. Accessed April 15, 2021. Published 2021.
- National Center on Early Childhood Health and Wellness. Emergency preparedness manual for early childhood programs. Available at: <https://eclkc.ohs.acf.hhs.gov/sites/default/files/pdf/emergency-preparedness-manual-early-childhood-programs.pdf>. Accessed April 15, 2021. Published 2020.
- D'Agostino EM, Armstrong SC, Humphreys L, et al. Symptomatic SARS-CoV-2 transmission in youth and staff attending day camps. *Pediatrics* 2021;147:e2020042416.
- Gilliam WS, Malik AA, Shafiq M, et al. COVID-19 Transmission in US child care programs. *Pediatrics* 2021;147:e2020031971.
- Gaugler JE. Innovations in long-term care. In: *Handbook of Aging and the Social Sciences*. Waltham, MA: Elsevier; 2016. p. 419–439.
- Hirth V, Baskins J, Dever-Bumba M. Program of All-Inclusive Care (PACE): Past, present, and future. *J Am Med Dir Assoc* 2009;10:155–160.
- Sloane PD, Oudenhoven MD, Broyles I, McNabney M. Challenges to cost-effective care of older adults with multiple chronic conditions: Perspectives of Program of All-Inclusive Care for the Elderly medical directors. *J Am Geriatr Soc* 2014;62:564–565.
- Higgins C, Stitt T. Expected impact of COVID-19 on PACE programs: September 2020 update. Health Dimension Group. Available at: <https://healthdimensiongroup.com/covid-19-impact-pace-september2020/>. Accessed December 11, 2020. Published 2020.
- Grabowski DC. The cost-effectiveness of noninstitutional long-term care services: Review and synthesis of the most recent evidence. *Med Care Res Rev* 2006;63:3–28.
- Grabowski DC, Cadigan RO, Miller EA, et al. Supporting home- and community-based care: views of long-term care specialists. *Med Care Res Rev* 2010;67:82S–101S.
- Bagchi S, Mak J, Li Q, et al. Rates of COVID-19 among residents and staff members in nursing homes—United States, May 25–November 22, 2020. *MMWR Morb Mortal Wkly Rep* 2021;70:52–55.
- Sloane PD, Zimmerman S, Nace DA. Progress and challenges in the management of nursing home infections. *J Am Med Dir Assoc* 2020;21:1–4.
- Jacobs Slifka KM, Kabbani S, Stone ND. Prioritizing prevention to combat multidrug resistance in nursing homes: A call to action. *J Am Med Dir Assoc* 2020;21:5–7.
- Dilworth-Anderson P, Williams IC, Gibson BE. Issues of race, ethnicity, and culture in caregiving research: A 20-year review (1980–2000). *Gerontologist* 2002;42:237–272.
- Scharlach AE, Kellam R, Ong N, et al. Cultural attitudes and caregiver service use: lessons from focus groups with racially and ethnically diverse family caregivers. *J Gerontol Soc Work* 2006;47:133–156.
- Eaton J. How nursing homes might change after coronavirus. American Association of Retired Persons. Available at: <https://www.aarp.org/caregiving/health/info-2020/nursing-home-changes-after-coronavirus.html>. Accessed April 5, 2021. Published 2020.
- Gastfreund Schuss D. COVID-19's deadly lesson: Time to revamp long-term care. Available at: <https://www.healthaffairs.org/doi/10.1377/hblog20201110.707118/full/>. Accessed April 5, 2021. Published 2020.
- Alkema GE. Post-coronavirus disease 2019 aging agenda for 2021 and beyond. *Public Policy Aging Rep* 2020;30:166–168.
- Anthony S, Gould A, Mann. COVID-19 State Resource Guide: Leveraging Federal and State Authorities to Ensure Access to LTSS. Available at: <https://www.manatt.com/insights/white-papers/2020/covid-19-state-resource-guide-leveraging-federal-a>. Accessed November 18, 2020. Published 2020.
- Cohen M. A new approach to long-term care financing. Paper presented at: Forum on Long-Term Care Financing; 2020; University of Minnesota, Minneapolis, MN. Available at: https://www.sph.umn.edu/sph-2018/wp-content/uploads/2020/04/PP_1.pptx. Accessed November 18, 2020.
- Cohen MA, Feder J. Financing long-term services and supports: Challenges, goals, and needed reforms. *J Aging Soc Policy* 2018;30:209–226.
- Kinnaman C. Could Minnesota create a statewide LTSS program like the state of Washington? Paper presented at: Forum on Long-Term Care Financing; 2020; University of Minnesota, Minneapolis, MN. Available at: <https://www.sph.umn.edu/sph-2018/wp-content/uploads/2020/04/PP2.pptx>. Accessed November 17, 2020.
- Szanton SL, Wolff JL, Leff B, et al. Preliminary data from community aging in place, advancing better living for elders, a patient-directed, team-based intervention to improve physical function and decrease nursing home utilization: the first 100 individuals to complete a centers for medicare and medicaid services innovation project. *J Am Geriatr Soc* 2015;63:371–374.
- Biden for President Campaign. The Biden plan for mobilizing American talent and heart to create a 21st century caregiving and education workforce. Available at: <https://joebiden.com/caregiving/#>. Accessed November 20, 2020. Published online 2020.