

ORIGINAL RESEARCH

# Improving Access to Care for Patients Taking Opioids for Chronic Pain: Recommendations from a Modified Delphi Panel in Michigan

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**Purpose:** About 5–8 million US patients take long-term opioid therapy for chronic pain. In the context of policies and guidelines instituted to reduce inappropriate opioid prescribing, abrupt discontinuations in opioid prescriptions have increased and many primary care clinics will not prescribe opioids for new patients, reducing access to care. This may result in uncontrolled pain and other negative outcomes, such as transition to illicit opioids. The objective of this study was to generate policy, intervention, and research recommendations to improve access to care for these patients.

**Participants and Methods:** We conducted a RAND/UCLA Modified Delphi, consisting of workshops, background videos and reading materials, and moderated web-based panel discussions held September 2020–January 2021. The panel consisted of 24 individuals from across Michigan, identified via expert nomination and snowball recruitment, including clinical providers, health science researchers, state-level policymakers and regulators, care coordination experts, patient advocates, payor representatives, and community and public health experts. The panel proposed intervention, policy, and research recommendations, scored the feasibility, impact, and importance of each on a 9-point scale, and ranked all recommendations by implementation priority.

**Results:** The panel produced 11 final recommendations across three themes: reimbursement reform, provider education, and reducing racial inequities in care. The 3 reimbursement-focused recommendations were highest ranked (theme average = 4.2/11), including the two top-ranked recommendations: increasing reimbursement for time needed to treat complex chronic pain (ranked #1/11) and bundling payment for multimodal pain care (#2/11). Four provider education recommendations ranked slightly lower (theme average = 6.2/11) and included clarifying the spectrum of opioid dependence and training providers on multimodal treatments. Four recommendations addressed racial inequities (theme average = 7.2/11), such as standardizing pain management protocols to reduce treatment disparities.

**Conclusion:** Panelists indicated reimbursement should incentivize traditionally lower-paying evidence-based pain care, but multiple strategies may be needed to meaningfully expand access.

Keywords: long-term opioid therapy, pain care access, reimbursement models, expert panel

## Introduction

With drug-related overdose deaths steadily increasing over the past two decades, to a record 100,000 annual deaths in April 2021,<sup>1</sup> there has been a concerted nationwide effort to limit opioid-related harms. To this end, guidelines, such as the 2016 Centers for Disease Control (CDC) prescribing guideline,<sup>2</sup> have been disseminated, and subsequent state

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policies limiting dosages and durations<sup>3</sup> have been instituted to reduce inappropriate opioid prescribing. While these policies have been associated with decreased prescribing, 4 there is concern that they have also resulted in negative consequences for the estimated 5-8 million patients receiving opioid therapy for chronic pain, 5 including limited access to primary care and specialty pain care. <sup>6-10</sup> Recent secret shopper studies have found that approximately 40% of primary care clinics were unwilling to schedule a new primary care appointment for simulated patients seeking a provider to manage an existing opioid prescription, <sup>11,12</sup> and that nearly a quarter of specialty pain clinics in the state of Michigan (23%) did not offer patients medication management. <sup>13</sup> Moreover, 48% of these pain clinics did not accept Medicaid and 55% required a referral from a primary care provider, further limiting access to pain care for a patient population that struggles to access primary care. 13 Inadequate access to both primary and specialty pain care could lead to abrupt discontinuation of opioid therapy and poorly controlled pain and opioid withdrawal, 14 which could result in the use of non-prescribed opioids, 15 unintentional overdoses, 16,17 or even suicides. 18,19

Providers have also expressed dissatisfaction with the current approach to caring for patients with chronic pain on prescribed opioids. Physicians note that primary care appointment times are insufficient to adequately counsel a patient taking opioids for complex pain, particularly given the associated administrative burdens, such as checking prescription drug monitoring programs and completing additional paperwork, such as opioid contracts.<sup>20</sup> Providers also cite fear of liability as a disincentive against taking on patients who receive opioids for chronic pain. <sup>20</sup> Limited knowledge regarding guideline-concordant care, particularly combined with poor care coordination, may further hinder the provision of highquality care. 21,22 Given the prevalence of chronic pain and opioid therapy, and the distress that limited treatment access can cause to both patients<sup>23</sup> and providers,<sup>24</sup> there is a need for policies, interventions, and additional research to improve access to care for this patient population and mitigate future harms.

To address this multifaceted issue, it is important to incorporate multiple perspectives in the generation of potential solutions. We therefore sought input from an expert panel of stakeholders with a wide range of backgrounds, including payors, primary and specialty pain care providers, patient advocates, researchers, and policymakers from across Michigan. Using the RAND/UCLA modified Delphi method.<sup>25</sup> we tasked this panel with recommending policies, interventions, and areas where more research is needed to help improve access to care for individuals receiving opioid therapy for chronic pain.

#### **Materials and Methods**

# Study Design

The study design followed a modified Delphi process, incorporating elements of the RAND/UCLA Appropriateness Method.<sup>25</sup> The traditional Delphi process is used to compile a group response to questions that cannot be answered via experimental methods and consists of multiple rounds of anonymous surveys issued to a panel of experts, with summaries of the group's responses provided to participants between rounds. 25,26 This methodology is ideal for complex issues where there may be multiple stakeholders with potentially divergent or opposing interests and goals, and where responses could be influenced by participant response bias. Consistent with the RAND/UCLA Appropriateness method, we included a virtual face-to-face discussion of panelists' viewpoints (hosted virtually due to the COVID-19 pandemic) between surveys. This modification removes some of the anonymity of the classic Delphi method but allows for a live discussion among panelists. This expert panel protocol was reviewed by the University of Michigan Institutional Review Board and deemed not regulated as human subject research.

# Participant Recruitment

To assemble the expert panel, panelist nominations were solicited from collaborators, past state task forces, other researchers in Michigan, and candidate panelists themselves. Using this snowball recruitment approach, we emailed informational materials and invitations to a diverse group of stakeholders and experts from across the state, including patients, payors, state officials such as from the Department of Health and Human Services and the Department of Licensing and Regulatory Affairs, providers, and researchers. To ensure sufficient representation from all stakeholder

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groups, invitees who were unable to attend were asked to provide alternate recommendations. For the completion of all rounds, panelists were offered a \$500 honorarium.

#### Process and Outcomes

Before convening the panel, we conducted an evidence synthesis on access to chronic pain care and long-term opioid therapy, excluding end-of-life and oncologic care. This review identified barriers to chronic pain treatment and existing efforts and strategies to address these barriers, drawing from national and state policies, insurer programs, reports from federal and state agencies, and the peer-reviewed literature around chronic pain, long-term opioid therapy, and other states of chronic opioid use, such as opioid use disorders. The evidence synthesis was presented to panelists in the form of two videos that reviewed both barriers to care (Supplementary Video 1, 45 minutes) and potential solutions (Supplementary Video 2, 30 minutes). The video format was chosen to limit reader fatigue and present information in a manner more accessible to stakeholders with varying levels of familiarity with health research methods.

The panel consisted of a preliminary pilot round, followed by two rounds of 60–90-minute virtual meetings and follow-up online surveys (see Supplementary Figure 1).

#### Pilot Round

Following review of the background videos, participants completed a pilot survey. The pilot survey solicited feedback on the comprehensiveness and validity of the background materials with both quantitative and open-ended questions, such as "what additional access barriers should we consider?"

#### Round I

During the first virtual meeting, panelists participated in breakout groups of 4–5 panelists, moderated by experts in the field, to brainstorm preliminary recommendations. The panel was tasked with proposing intervention, policy, and research recommendations. Because the panel was comprised of patients, payors, state officials, providers, and researchers, they were not asked to produce clinical guidelines. These recommendations were then presented for consideration by the full panel. Panelists scored the feasibility, impact on patients' access to care, and importance of each recommendation in the Round 1 Survey on a 9-point Likert scale (see <u>Supplementary Table 1</u> for definitions). Scores of 1–3 defined as a low score, 4–6 a moderate score, and 7–9 a high score for each metric.<sup>25</sup> Recommendations that received median importance scores <6 on the Round 1 Survey were eliminated from further consideration.

#### Round 2

Panelists reconvened in plenary for the second virtual meeting one month later, which was moderated by an expert on the Delphi process (SB) and a content expert (PL). Based on the Round 2 meeting, the research team reviewed the remaining recommendations for substantial overlap in their objectives and methods and consolidated redundant recommendations. These revised recommendations were then re-scored by the panel for their feasibility, impact, and importance, and panelists then generated a final ranking of recommendations in order of implementation priority.

# Data Analysis

Panelists scored the recommendations on 9-item Likert scales for feasibility, impact, and importance twice, following both the Round 1 and Round 2 meetings. The final priority ranking of all recommendations was obtained using a two-part process following the Round 2 meeting: first, panelists were asked to group the recommendations into high-, moderate-, and low-priority tiers. Next, they were asked to provide more granular priority rankings of the recommendations within each tier (high, moderate, and low). This two-part process was utilized to reduce participant burden, as ranking all recommendations at once was deemed a more challenging task. In each panelist's individual rankings, the highest-ranked recommendation was #1, the second ranked #2, and so on. The panelists' individual priority rankings were then averaged to generate an overall final priority ranking of the recommendations, with lower numerical rankings corresponding to higher average priority.

Upon receipt of the final scores and rankings, the research team noted similarities in the objectives and mechanisms of the final recommendations and grouped them into thematic domains. To describe the relative prioritization of these

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thematic domains, the research team pooled all panelist rankings of all recommendations within each theme and averaged these rankings to produce a "theme average". Lower ranking indicated higher priority.

## Results

## Participation and Demographics

Of 44 experts contacted, 24 agreed to participate in the panel, which consisted of 6 healthcare providers including physicians, a physician assistant, a pharmacist, and a social worker (25%), 4 researchers (17%), 4 policymakers and regulators (17%), 3 care coordination experts (13%), 3 patient advocates (13%), 2 payor representatives (8%), and 2 experts on community and public health (8%). Twenty panelists (80%) completed all rounds; one provider and three policymakers did not participate in the second-round survey. Panel demographics can be found in Table 1.

Table I Demographics of the Expert Panel

	# of Panelists Completing All Rounds (N=20)	%
Gender		•
Men	6	30%
Women	14	70%
Race		•
White	14	70%
Asian	2	10%
Middle Eastern	2	10%
Black/African American	I	5%
Hispanic/Latino	I	5%
Stakeholder representation		
Providers	5	25%
Researchers	4	20%
Policymakers and regulators	1	5%
Care coordination experts	3	15%
Patient advocates	3	15%
Payor representatives	2	10%
Community and public health experts	2	10%

#### Recommendations

The panel identified 11 final recommendations (Table 2; see Supplementary Table 2 for additional details and summaries of panelist discussion), with median scores on feasibility ranging from 5.5 to 7, impact from 5 to 8, and importance from 5.5 to 9. For these final recommendations, all median scores fell at or above the midpoint of the 9-point scoring scale (5), meaning that the panel considered them to be moderate to very feasible, impactful, and important.

Three thematic domains emerged from the recommendations: restructuring reimbursement models, enhancing provider education, and addressing racial inequities in care. The first theme, restructuring reimbursement models, Dovepress Kehne et al

Table 2 Final Recommendation Priority Rankings and Median Scores of Feasibility, Impact, and Importance. (See Supplementary Table 2 for Additional Details)

Final Rank	Recommendation	Theme	Median Scores		
			Feasibility	Impact	Importance
I	Establish reimbursement models for chronic pain to provide appropriate compensation for all care providers such as psychologists, physical therapists, PAs, NPs, social workers, and physicians who treat and manage patients with complex pain.	Restructuring reimbursement models	6	8	9
2	Create a collaborative/integrated care model expanding upon the existing Michigan Medicaid Health Home model to include patients with chronic pain who are publicly and privately insured.	Restructuring reimbursement models	6	8	7.5
3	Train members of the clinical team, such as social workers, to help address biopsychosocial factors and ongoing management of chronic pain treatment.	Enhancing provider education	7	7	7
4	Improve dissemination of evidence related to multimodal and non- pharmacological treatments for pain and their efficacy to encourage expanded insurance coverage.	Restructuring reimbursement models	7	6.5	7
5	Deliver an educational curriculum that explains the continuum between addiction and physical dependency on long-term opioid therapy for chronic pain to all personnel who interact with patients (providers, clerical staff, etc.) to encourage appropriate patient-centered care and reduce stigma.	Enhancing provider education	7	6	7
6	Improve education on multimodal and non-pharmacological therapies for chronic pain management (and chronic pain in general) for healthcare providers, including both at the level of health professional school and continuing medical education.	Enhancing provider education	7	6	7
7	Implement standardized pain management protocols that include mandatory reporting to provide more objective data on pain management across races and ethnicities.	Addressing racial inequities in care	5.5	6	6
8	Increase recruitment and retention of providers of color across clinical duties (eg, MD, NP, SWs) especially in underserved communities.	Addressing racial inequities in care	6	8	8
9	Make providers aware of how the Michigan Automated Prescription System (MAPS) data is used in investigating and disciplining providers.	Enhancing provider education	7	5	5.5
10	Develop implicit bias training to improve patient-provider communication around pain.	Addressing racial inequities in care	7	6	6
П	Evaluate and describe where BIPOC (Black, Indigenous, People of Color) individuals prefer to receive health-related information, and community institutions they look to for support in healthcare decisions.	Addressing racial inequities in care	7	7	6.5

included three recommendations (#1, #2, #4). On average, recommendations in this theme received the highest priority rankings (theme average = 4.2/11). Four recommendations focused on enhancing provider education (#3, #5, #6, #9). These recommendations received slightly lower priority rankings (theme average = 6.2/11). The remaining four recommendations sought to address racial inequities in care (#7, #8, #10, #11; theme average = 7.2/11).

## **Discussion**

The expert panel consistently emphasized that the lack of access to care for patients taking opioids is an important problem, echoing concerns from researchers, clinicians, and regulators. 11,12,22,27,28 This panel was intentionally focused on improving access to care specifically for these patients, not pain care generally, and the panel's recommendations reflected this narrow emphasis. In response to the various barriers to care they discussed, the panel generated a set of 11 distinct recommendations regarding policies, interventions, and research. All final recommendations received moderate to high median scores on feasibility, impact, and importance, suggesting panelists perceived there to be numerous viable options for stakeholder action. The final set of recommendations revealed 3 key themes: restructuring reimbursement models, enhancing provider education, and addressing racial inequities in care.

The highest priority recommendations involved restructuring care models through changes to payment structures. Payment-related recommendations, such as increased reimbursement for pain care providers, increased coverage of nonpharmacologic treatment, and integrative care models, received very high median importance and impact scores. As stakeholders consider these recommendations, it is also worth noting that policies and interventions similar to those the panel recommended have been implemented at the state and federal level. For example, five states—Iowa, Missouri, New York, South Dakota, and Washington—currently list at least one type of chronic pain as a qualifying condition for their Medicaid Health Homes, which grants Medicaid enrollees with chronic pain access to a coordinated care model.<sup>29,30</sup> In addition, several state governments have utilized a slightly different strategy to restructure pain care: increasing Medicaid reimbursement rates for pain care. For example, Colorado increased Medicaid coverage of non-opioid pain management, including reimbursement rates for physical therapy, and Oregon added coverage for acupuncture, chiropractic services, osteopathic manipulation, cognitive behavioral therapy, and physical therapy for Medicaid beneficiaries with back and neck pain. 31,32 At the federal level, the Centers for Medicare & Medicaid Services recently considered a change to the physician fee schedule that would increase provider reimbursement specifically for treating chronic pain.<sup>33</sup> Though this change was not implemented in 2022, implementation is still under consideration for future rulemaking,<sup>34</sup> and further research should examine its potential impact on patient access to pain care. Finally, the Veterans Health Administration is implementing the Whole Health program, which strives to increase veterans' access to complementary and integrative pain treatments, and may provide a valuable alternative to patients on long-term opioid therapy who are losing access to treatment.<sup>35</sup> Despite the high scores for importance and impact, and numerous examples of existing state and federal policy changes, these recommendations received relatively lower feasibility scores from the panel, suggesting panelists foresee implementation challenges with these types of systemic changes. However, during discussion, panelists representing insurer perspectives indicated that the suggested changes were feasible, and their implementation would likely be effective in driving behavioral change among providers. These discrepant perspectives were not reconciled during the panel discussions. It is possible that the optimism of panelists representing payor perspectives could have been due in part to desirability bias; conversely, perhaps the payors have a more realistic understanding of what reimbursement changes are possible, and other panelists were unduly critical about implementation.

Following reimbursement, recommendations on enhancing provider education, such as providing training on biopsychosocial factors of chronic pain management and on the spectrum of physical dependency and opioid use disorder (OUD), were the next highest thematic priority. Many states<sup>36</sup> already mandate continuing medical education credits in pain management for maintaining licensure.<sup>37</sup> Current qualifying training, however, is often limited in scope and duration and emphasizes the risk of opioid addiction rather than focusing on improving multimodal pain care. 38,39 A growing number of health professional schools have started to offer training around OUD, 40,41 including via the recent federal funding from SAMSHA's Provider Clinical Decision Support System (PCSS) – University program. 42,43 Yet, pain-related curricula that emphasize multimodal pain care, and not just opioid safety, remain limited. Analogous grant opportunities focused on patient-centered pain care may spur on growth across multiple institutions. The panel scored education recommendations as having lower impact than reimbursement-focused recommendations, suggesting that education on its own was unlikely to address access issues. However, existing medical education may be readily revised to include training on opioid-related care, chronic pain treatment, and associated stigma based on the panel's recommended updates.

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Recommendations to address racial bias and inequities ranked below education on the panelists' final priority list. However, their median scores on feasibility, impact, and importance ranged from moderate to high, and were comparable to those of other recommendations. Outside of the panel's findings, ongoing efforts to address racial inequities in pain care emphasize the perceived importance of these types of recommendations. In Michigan, the Department of Licensing and Regulatory Affairs recently instituted a new rule mandating 1 hour of implicit bias training per year for healthcare professional licensure. 44 This new training requirement is not specific to pain- or addiction-related care, and its impact on pain-related care and racial inequities more broadly is not yet clear. More generally, the effectiveness of implicit bias training in addressing inequities remains unclear. 45,46 At the federal level, the Office of National Drug Control Policy recently announced its intention to address racial inequities in substance use disorder treatment, including by identifying data gaps to target unmet treatment needs and identifying culturally competent and evidence-based practices.<sup>47</sup> While specific to substance use disorder, these priorities provide a possible blueprint for future efforts to address racial inequities in pain care. It is worth noting, however, that these are still in the stage of identifying gaps and effective practices to remedy them; there is little consensus as to evidence-based, turnkey solutions for implementation. Throughout the panel's discussion of racial inequities, there was general agreement that addressing racial inequities was important, but some concern that existing intervention strategies (ie, implicit bias training) might not be sufficient, and panelists expressed a desire for more efficacious avenues for intervention.

#### Limitations

This study had several limitations. By design, this panel focused on the state of Michigan. While the expertise and recommendations were therefore grounded in Michigan's healthcare system, the content of discussions pertain to other states, and panelists (eg. payors, providers, patients, etc.) represented perspectives common to other regions of the country. Consequently, we believe these recommendations may be generalizable, and there is both opportunity and reason to believe that these recommendations for the State of Michigan could also potentially be implemented in other states. Their applicability to international health systems may be limited, as healthcare policies and landscapes differ substantially and were beyond the scope of this study. However, the panel's findings do overlap significantly with those of a recent Canadian Pain Task Force Report, which also recommended expanding provincial healthcare coverage to incentivize multimodal pain treatment, considering alternative clinician reimbursement models, increasing provider education around pain, and working to address the unequal treatment access and implicit biases that disproportionately affect marginalized groups. 48 Finally, this panel was conducted virtually due to the COVID-19 pandemic, which precluded in-person meetings. It is possible that in-person discussion meetings might have facilitated more panelist engagement and allowed for nonverbal communication that was limited by the virtual setting. Conversely, however, the virtual setting may have enabled participation that would not otherwise have been possible due to the time and resources needed to attend in-person events.

#### Conclusion

Patients who take opioids for chronic pain face unique challenges in the present opioid policy landscape, including reduced access to care. While there have been substantial efforts to improve access to care for OUD, the needs of this patient population have gone largely unrecognized and unaddressed. Limited access to high-quality care has caused significant distress among both patients and providers, and increasing access is an urgent priority. There have been some attempts to reverse the access barriers that have arisen in the current opioid prescribing climate, such as the letter issued in 2020 by the authors of the 2016 CDC opioid prescribing guideline warning clinicians against misapplication<sup>49</sup> and, more recently, the release of an updated 2022 guideline, which emphasizes the importance of patient-centered care, multimodal pain treatments, and a more individualized, flexible approach to opioid prescribing. 50 However, it remains to be seen how providers and policymakers respond to these new recommendations. The non-binding guideline may not be sufficient to reverse prescribing rules at the state and health system level or significantly change provider behaviors. Therefore, solutions such as those recommended by this Delphi panel may be required to meaningfully improve access to care. The results of this study emphasize the importance of a multifaceted approach, prioritizing reimbursement reform while also addressing limitations in clinical provider training and reducing racial inequities to improve access to care.

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## **External Contributions**

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