## Predictors of Satisfaction With Work Environment in the Context of a Mismatch in Working Hours: A Nationwide, Large-Scale, Cross-Sectional Study

INQUIRY: The Journal of Health Care Organization, Provision, and Financing Volume 59: 1–11 © The Author(s) 2022 Article reuse guidelines: sagepub.com/journals-permissions DOI: 10.1177/00469580221128239 journals.sagepub.com/home/inq



## Robert Kim<sup>1</sup>

### Abstract

This nationwide, large-scale, cross-sectional study has hypothesized that there might be differences in workers' satisfaction with work environment depending on demographic, socio-economic, and work characteristics in the context of a mismatch between actual and preferred working hours. The current study is a secondary data analysis of the Fifth Korean Working Conditions Survey. A total of 29694 subjects (n = 29694) were finally included in the current study. Female gender ( $\beta$  = -.372, OR 0.689 [95% CI 0.646-0.736]), age of  $\geq$ 60 years old ( $\beta$  = .226, OR 1.253 [95% CI 1.089-1.441]), graduation from middle school ( $\beta$  = -.320, OR 0.726 [95% Cl 0.616-0.856]), college ( $\beta$  = .492, OR 1.636 [95% Cl 1.371-1.952]), or university ( $\beta$  = .826, OR 2.283 [95% CI 1.918-2.718]), fixed period of work ( $\beta$  = -.105, OR 0.901 [95% CI 0.823-0.986]), full-time employment  $(\beta = -.105, \text{ OR } 0.900 [95\% \text{ CI } 0.813-0.996])$ , the engagement in public sector ( $\beta = .544, \text{ OR } 1.722 [95\% \text{ CI } 1.532-1.935])$ , private-public partnership organization ( $\beta$  = .605, OR 1.832 [95% CI 1.342-2.500]) or NPO or NGO ( $\beta$  = .780, OR 2.182 [95% CI 1.342-2.500]) CI 1.522-3.127]), regular side job ( $\beta$  = -.929, OR 0.395 [95% CI 0.289-0.539]), or temporary side job ( $\beta$  = -.330, OR 0.719 [95% CI 0.533-0.970]), membership of multiple teams ( $\beta$ =-.501, OR 0.606 [95% CI 0.552-0.666]), labor union ( $\beta$ =.143, OR 1.154 [95% CI 1.047-1.273]), and better health status ( $\beta$ =.977, OR 2.657 [95% CI 1.175-6.007]) were predictors of satisfaction with work environment in the context of a mismatch between actual and desired working hours. Based on the current results, it can be concluded that female gender, age of  $\geq$ 60 years old, graduation from middle school, college, or university, fixed period of work, full-time employment, the engagement in public sector, private-public partnership organization or NPO or NGO, regular side job or temporary side job, membership of multiple teams, labor union, and better health status were predictors of satisfaction with work environment.

## Keywords

work, workplace, employment, job satisfaction, surveys, questionnaires

## What do we already know about this topic?

There is a relationship of a mismatch between actual and desired working hours with psychological well-being of workers.

## How does your research contribute to the field?

The current results will contribute to identifying employees who are vulnerable to dissatisfaction with work environment based on their demographic, socio-economic, and work characteristics.

### What are your research's implications toward theory, practice, or policy?

Future researchers are also warranted to explore gender differences in the well-being of workers in the context of a mismatch between actual and desired working hours.

## Introduction

Recently, the workforce has become diverse, followed by heterogeneous changes in workers' expectation from their employers or other factors they may depend.<sup>1-3</sup> A good job is no longer defined based on income or career

opportunities; its current definitions are made based on work flexibility and the opportunity to balance between work and personal life.<sup>4-6</sup> Moreover, the transition of obligation to form such work environment from an individual worker to an organizational responsibility has become notable.<sup>7</sup>

Creative Commons Non Commercial CC BY-NC: This article is distributed under the terms of the Creative Commons Attribution-NonCommercial 4.0 License (https://creativecommons.org/licenses/by-nc/4.0/) which permits non-commercial use, reproduction and distribution of the work without further permission provided the original work is attributed as specified on the SAGE and Open Access pages (https://us.sagepub.com/en-us/nam/open-access-at-sage).

Factors affecting occupational health should be thoroughly examined to protect workers from occupational diseases and accidents and to eliminate any risk factors that may threaten their health. This is essential for not only ensuring the quality of work and work environments but also achieving a sustainable social development.8 Of such factors, working hours deserve special attention in that a growing body of evidence suggests that long working hours have adverse impacts on workers' health and wellbeing.9 It is well known that the working hours in Korea are nearly the third longest worldwide, which is supported by the 2020 Organization for Economic Cooperation and Development (OECD) report showing that the annual working hours were measured as 1908 hour in Korea, 1767 hour in the US, 1644 hour in Canada, 1598 hour in Japan, 1559 hour in Italy, 1424 hour in Sweden, and 1332 hour in Germany.<sup>10</sup>

Over several decades, the mean length of the working hours in a week has been gradually decreased. This is closely associated with a decreased amount of labor *as well as* an increased output per working hours with the introduction of automatization. Although economists have expected that the mean length of weekly working hours would be decreased, there has been no decline in it despite the increased productivity; it has started to rise again.<sup>11</sup>

An appropriate work-life balance (WLB) in workers from industrialized countries has been of increasing interest within the scope of socio-economic and political researches.<sup>12</sup> Moreover, it has also intrigued those who have studied the quality of life of workers.<sup>13</sup> It deserves special attention in that it is closely associated with improvements in firm performance, job-related attitudes, retention, recruitment, and productivity.<sup>4,13-15</sup> But there are empirical evidence and theoretical framework supporting that workers are restricted in their choice of working hours and the type of work although they tend to match themselves to jobs based on the length of working hours and the amount of salary.4,16 To date, the length of weekly working hours has been decreased in many countries, and a balance between actual working hours and workers' preferences has been considered important.<sup>17,18</sup> Nevertheless, the deviation of actual working hours from desired ones is commonly seen among workers from many countries, and prolonged working hours cause workers to spend more time in taking household responsibilities.<sup>19,20</sup> A mismatch between actual and desired working hours is one of the employment characteristics that are wholly dependent on the economic cycle. There was a variability in the impact of crisis on the employment market across countries, which is closely associated with discrepancies in initial economic

conditions together with the role of government policy in recovering from the economic recession.<sup>21</sup> It should be considered serious because it has negative impacts on employment, job mobility, relations with colleagues, productivity, health status, and satisfaction with job and life.<sup>4,22-25</sup> It is quantitatively defined as a discrepancy between the hours individuals work and how many hours they would like to work, also termed as work hours mismatch; it is of transitory nature as workers tend to simply change jobs for the purposes of seeking a new job that is more in line with their preferences.<sup>11,26</sup> In more detail, over- and under-employment are referred to as longer and shorter actual working hours than preferred ones, respectively, both of which are closely associated with a length of working hours. But they do not reflect qualitative aspects of a worker's labor, such as discrepancies in his or her actual and preferred expertise. A previous study explored the relationship of a mismatch between actual and preferred working hours with a worker's satisfaction with work environment, thus showing that it affects his or her satisfaction with work environment.<sup>27</sup> Moreover, previous studies have explored a relationship of a mismatch between actual and desired working hours with psychological well-being of workers using diverse control variables across countries. These studies have shown that both overemployment and under-employment are associated with psychological well-being of workers, while mentioning that the former has more impact as compared with the latter.<sup>21,28</sup>

Given the above background, this study has hypothesized that there might be differences in workers' satisfaction with work environment depending on demographic, socio-economic and work characteristics in the context of a mismatch between actual and preferred working hours. The current nationwide, large-scale, cross-sectional study was conducted to test the above hypothesis.

## Materials and Methods

## Nature of the Study

A cross-sectional study is an observational one that is characterized by concurrent determination of exposure and outcome for each subject. It is often described as taking a "snapshot" of a group of individuals. It is the most appropriate for screening hypotheses because they require a relatively shorter time commitment and fewer resources to conduct.<sup>29</sup> The Korean Working Conditions Survey (KWCS) is a benchmark of the European Working Condition Survey (EWCS) and the Labor Force Survey (LFS) of the United Kingdom; it was designed to assess the overall work environment, such

Received 27 April 2022; revised 5 September 2022; revised manuscript accepted 6 September 2022

### **Corresponding Author:**

Robert Kim, Department of Medical and Pharmaceutical Affairs, Doctor CONSULT, 168 Nonhyeon-ro, Gangnam-gu, Seoul 06296, Korea. Email: mcgcompany@naver.com.

<sup>&</sup>lt;sup>1</sup>Doctor CONSULT, Seoul, Korea

as the pattern of work, the type of work employment, occupation, industry, exposure to risk factors, and the stability of employment.<sup>30</sup> The KWCS is a cross-sectional study that is regularly administered by the Korea Occupational Safety and Health Agency (KOSHA).<sup>31-35</sup>

## Study Setting

The current study is a secondary data analysis of the Fifth KWCS. The Fifth KWCS was performed by the KOSHA at 17 cities and metropolitan areas in Korea between July and November of 2017. A total of 50 205 workers were included in the Fifth KWCS whose target populations include workers aged 15 years or older who were residing in Korea based on the 2010 Population and Housing Census, thus encompassing employees, business owners and self-employed.<sup>36</sup>

The current study included Korean men or women aged between 20 and 65 years old and full- or part-time paid workers who had worked for >1 h for the past week. In the current study, however, Korean men or women aged less than 20 years old and workers in agriculture and fishery considering that the Labor Standards Act (LSA) does not apply to some occupations, such as surveillance workers, agriculture and fishery workers, transportation workers, or health care workers and employees of small-sized workplace with <5 workers were excluded.<sup>35</sup> A total of 29 694 subjects (n=29 694) were finally included in the current study. Moreover, the subjects' data was collected by well-trained agents through a face-to-face interview in the Fifth KWCS.<sup>35</sup>

## Ethics Statement

Ethical review and approval were waived for this study because personally identifiable information was not used and there is no possibility of human rights violations. Informed consent was obtained from all subjects for a questionnaire survey whose responses were analyzed in the current study.

## Research Questions

Research questions (RQs) for the current study include the following:

**RQ1** Are there any differences in demographic, socioeconomic and work characteristics depending on the type of employment?

**RQ2** Which demographic, socio-economic and work characteristics serve as predictors of satisfaction with work environment in the context of a mismatch between actual and preferred working hours?

## Study Variables

The Fifth KWCS questionnaires are available at the official website of the Occupational Safety and Health Research

Institute in Korea (https://www.kosha.or.kr/eoshri/resources/ KWCSDownload.do). The subjects were asked to respond to a question "What do you generally think about your work environment?" (Q69) as "Never satisfied," "Unsatisfied," "Satisfied," or "Very satisfied." Both "Never satisfied" and "Unsatisfied" were considered "Unsatisfactory." Moreover, both "Satisfied" and "Very satisfied" were considered "Satisfactory."

Based on 2 questions "How many hours do you work in a week?" (Q22) and "How many hours do you wish to work for salary in a week if you are free to choose working hours?" (Q23), the current study assessed a mismatch between actual and preferred working hours. Thus, it was defined as overemployment (actual working hours > preferred working hours), under-employment (actual working hours < preferred working hours), and adequate employment (actual working hours), as previously described.<sup>27</sup>

The current study explored demographic and socio-economic variables; these include gender, age, level of education, number of family members, number of working days in a week, working hours in a day, commute time between home and work, mean monthly income, fixed period of work, type of employment, place of work, type of work, side job, visit to the client, member of the team, labor union, and overall health status.

## Statistical Analysis of the Data

All data was expressed as mean  $\pm$  SD (SD: standard deviation) or the number of the subjects with percentage, where appropriate. Statistical analysis was done using the SPSS ver. 18.0 for windows (SPSS Inc., Chicago, IL). Differences in demographic and socio-economic characteristics of the subjects between under-employment, adequate employment and over-employment were analyzed using the  $\chi^2$ -test. Moreover, differences in work characteristics of the subjects between under-employment, adequate employment and over-employment were also analyzed using the  $\chi^2$ -test or analysis of variance (ANOVA). Furthermore, a multivariate logistic regression analysis was also performed to identify factors determining satisfaction with work environment, for which the odds ratio (OR) and 95% confidence interval (CIs) were calculated. A P-value of <.05 was considered statistically significant, if applicable, for which P-values were adjusted for multiple comparisons using Bonferroni's correction method.

## Results

# Demographic and Socio-Economic Characteristics of the Subjects

The study population (n=29694) comprises 15445 men (52.0%) and 14249 women (48.0%). By the age group, the

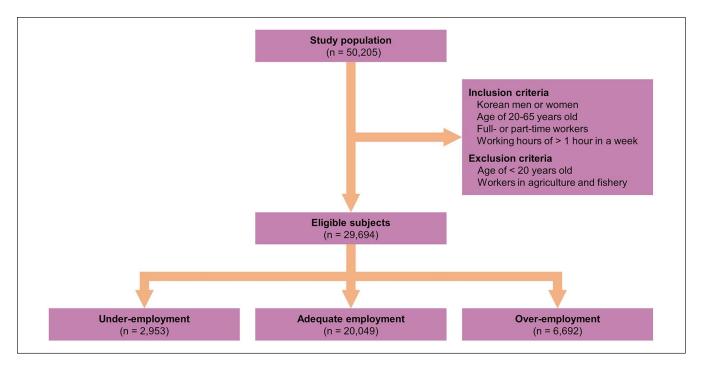


Figure 1. Disposition of the study subjects.

subjects aged between 40 and 49 years old were the most prevalent (26.0%, 7716/29694). By the level of education, high school graduates were the most prevalent (34.6%, 10258/29694).

## The Subjects' Responses About a Mismatch Between Actual and Preferred Working Hours

Of the total subjects, 22.5% (6692/29694), 67.5% (20049/29694), and 9.9% (2953/29694) were divided into the over-employment group, the adequate employment group and the under-employment group, respectively, as shown in the study flow chart (Figure 1).

Demographic and socio-economic characteristics of the subjects are represented in Table 1. There were significant differences in the gender, age distribution, level of education, mean number of family members, the number of working days in a week, mean working hours in a day, commute time between home and work, mean monthly income, fixed period of work, type of employment, place of work, type of current work, side job, visit to the client, member of the team, labor union, and overall health status between the 3 groups (P < .05).

## The Subjects' Responses About the Degree of Satisfaction With Work Environment

The proportion of the subjects who responded that they were satisfied with work environment was 69.29% (4637/6692) in the over-employment group, 80.16% (16232/20249) in the

adequate employment group, and 68.10% (2011/2953) in the under-employment group (Figure 2).

## Factors Determining the Degree of Satisfaction With Work Environment

As shown in Table 2, a logistic regression analysis showed that significant predictors of satisfaction with work environment include "women" (B=-.372, OR 0.689 [95% CI 0.646-0.736]) (P < .001), "age of  $\ge 60$  years old" ( $\beta = .226$ , OR 1.253 [95% CI 1.089-1.441]) (P=.002), "middle school graduates" ( $\beta$ =-.320, OR 0.726 [95% CI 0.616-0.856]) (P < .001), "college graduates" ( $\beta = .492$ , OR 1.636 [95% CI 1.371-1.952]) (P < .001), " $\geq$ university graduates" ( $\beta = .826$ , OR 2.283 [95% CI 1.918-2.718]) (P < .001), "fixed period of work" (β=-.105, OR 0.901 [95% CI 0.823-0.986]) (P=.023), "full-time employment" ( $\beta=-.105$ , OR 0.900 [95% CI 0.813-0.996]) (P=.042), "public sector" ( $\beta$ =.544, OR 1.722 [95% CI 1.532-1.935]) (P=.023), "private-public partnership organization" ( $\beta$ =.605, OR 1.832 [95% CI 1.342-2.500]) (P=.042), "NPO or NGO" ( $\beta$ =.780, OR 2.182) [95% CI 1.522-3.127]) (P<.001), "regular side job"  $(\beta = -.929, \text{ OR } 0.395 [95\% \text{ CI } 0.289-0.539])$  (P=.000), "temporary side job" (β=-.330, OR 0.719 [95% CI 0.533-(0.970]) (P=.031), "a member of multiple teams" ( $\beta$ =-.501, OR 0.606 [95% CI 0.552-0.666]) (P < .001), "presence of labor union" ( $\beta$ =.143, OR 1.154 [95% CI 1.047-1.273]) (P=.004), and "better overall health status" ( $\beta=.977$ , OR 2.657 [95% CI 1.175-6.007]) (P=.019).

Variables	Under-employment (n=2953)	Adequate employment (n = 20 049)	Over-employment (n=6692)	$\chi^2$ or F	P-value
Gender				$\chi^2 = 204.276$	<.001*
Men	1063 (36.0%)	9748 (48.6%)	3438 (51.4%)		
Women	1890 (64.0%)	10301 (51.4%)	3254 (48.6%)		
Age (years old)				χ <sup>2</sup> =784.452	<.001*
20-29	370 (12.5%)	2535 (12.6%)	961 (14.4%)		
30-39	384 (13.0%)	4846 (24.2%)	1576 (23.6%)		
40-49	587 (19.9%)	5440 (27.1%)	1691 (25.3%)		
50-59	692 (23.4%)	4612 (23.0%)	1561 (23.3%)		
≥60	920 (31.2%)	2616 (13.0%)	903 (13.5%)		
Level of education				χ <sup>2</sup> = I 684.279	<.001*
$\leq$ Primary school graduates	491 (16.6%)	877 (4.4%)	214 (3.2%)		
Middle school graduates	420 (14.2%)	1184 (5.9%)	527 (7.9%)		
High school graduates	1123 (38.1%)	6475 (32.3%)	2660 (39.8%)		
College graduates	402 (13.6%)	3701 (18.5%)	1455 (21.8%)		
≥University graduates	514 (17.4%)	7798 (38.9%)	1832 (27.4%)		
Number of family members	2.51 ± 1.18 <sup>b</sup>	$2.75 \pm 1.16^{a}$	. ,		<.001*
Number of working days in a week	$4.50\pm1.28^{\circ}$	$5.13\pm0.67^{\mathrm{b}}$	$\textbf{2.70} \pm \textbf{1.17}^{a}$	F=55.448	<.001*
Working hours in a day	$4.20\pm5.84^{\circ}$	$7.03\pm7.11^{\mathtt{a}}$	$5.93\pm\mathbf{6.18^{b}}$	F=249.220	<.001*
Commute time between home and work	$34.37 \pm \mathbf{25.38^{b}}$	$41.61 \pm 27.59^{a}$	$\textbf{42.75} \pm \textbf{28.05}^{a}$	F=102.530	<.001*
Mean monthly income	$152.12 \pm 260.04^{b}$	$262.88 \pm 247.72^{a}$	$258.01 \pm 197.87^{a}$	F=265.195	<.001*
Fixed period of work				$\chi^2 = 585.288$	<.001*
Yes	835 (28.8%)	2489 (12.5%)	804 (12.1%)		
No	2060 (71.2%)	17399 (87.5%)	5844 (87.9%)		
Type of employment		(		χ <sup>2</sup> =4366.657	<.001*
Full-time employment	1382 (46.8%)	17981 (89.7%)	6251 (93.4%)	,,	
Part-time employment	1571 (53.2%)	2068 (10.3%)	441 (6.6%)		
Place of work		(		$\chi^2 = 64.000$	<.001*
Home	86 (2.9%)	226 (1.1%)	80 (1.2%)	,,,	
Workplace or other relevant places	2865 (97.1%)	19811 (98.9%)	6608 (98.8%)		
Type of current work		(		$\chi^2 = 384.336$	<.001*
Private sector	2298 (78.0%)	16842 (84.1%)	6123 (91.6%)	<i>,</i>	
Public sector	524 (17.8%)	2709 (13.5%)	454 (6.8%)		
Private-public partnership organization	56 (1.9%)	288 (1.4%)	67 (1.0%)		
NPO or NGO	68 (2.3%)	195 (1.0%)	40 (0.6%)		
Side job				χ <sup>2</sup> =355.491	<.001*
, No other side job	2790 (94.5%)	19818 (98.9%)	6545 (97.8%)	<i>,</i>	
Regular side job	46 (1.6%)	85 (0.4%)	87 (1.3%)		
Temporary side job	95 (3.2%)	129 (0.6%)	45 (0.7%)		
Side job during a specific season	21 (0.7%)	11 (0.2%)	15 (0.2%)		
Others	I (0.1%)	3 (0.1%)	0 (0.0%)		
/isit to the client		- ()		$\chi^2 = 48.697$	<.001*
Yes	453 (15.4%)	2321 (11.6%)	927 (13.9%)		
No	2498 (84.6%)	17711 (88.4%)	5758 (86.1%)		
Member of the team	- (,)	()	()	$\chi^2 = 53.766$	<.001*
A member of a single team	572 (19.5%)	4727 (23.6%)	1463 (21.9%)	~	
A member of multiple teams	394 (13.4%)	2033 (10.1%)	781 (11.7%)		
Not a member of any teams	1970 (67.1%)	13273 (66.3%)	4439 (66.4%)		

**Table I.** Demographic, Socio-Economic, and Work Characteristics of the Subjects by a Mismatch Between Actual and Preferred Working Hours (n=29694).

(continued)

## Table I. (continued)

Variables					
	Under-employment (n=2953)	Adequate employment (n = 20 049)	Over-employment (n=6692)	$\chi^2$ or F	P-value
Labor union				χ <sup>2</sup> = 174.891	<.001*
Present	191 (6.5%)	3116 (15.6%)	905 (13.6%)		
Absent	2734 (93.5%)	16859 (84.4%)	5758 (86.4%)		
Overall health status				χ <sup>2</sup> =311.355	<.001*
Better	251 (8.5%)	2195 (10.9%)	681 (10.2%)		
Good	1575 (53.3%)	12616 (62.9%)	3975 (59.4%)		
Fair	945 (32.0%)	4842 (24.2%)	1824 (27.3%)		
Poor	177 (6.0%)	374 (1.9%)	201 (3.0%)		
Poorer	5 (0.2%)	21 (0.1%)	8 (0.1%)		

Note. Values are mean  $\pm$  standard deviation with the range or the number of the subjects with percentage, where appropriate. NPO=non-profit organization; NGO=non-government organization.

\*Statistical significance at P < .05.

 ${}^{\text{a-c}}\mathsf{Different}$  letters indicate statistical significance.

### Table 2. Factors Determining Satisfaction With Work Environment.

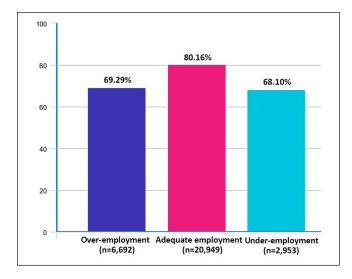
Variables		β	P-value	OR (95% CI)
Gender (ref: Men)	Women	372	<.001***	0.689 (0.646-0.736)
Age (ref: 20-29 year old)	30-39 year old	008	.880	0.992 (0.888-1.107)
	40-49 year old	036	.529	0.965 (0.863-1.078)
	50-59 year old	062	.299	0.940 (0.837-1.056)
	≥60 year old	.226	.002**	1.253 (1.089-1.441)
Level of education (ref: $\leq$ Primary school	Middle school graduates	320	<.001***	0.726 (0.616-0.856)
graduates)	High school graduates	.045	.582	1.046 (0.892-1.226)
	College graduates	.492	<.001***	1.636 (1.371-1.952)
	$\geq$ University graduates	.826	<.001***	2.283 (1.918-2.718)
Fixed period of work (ref: No)	Yes	105	.023*	0.901 (0.823-0.986)
Type of employment (ref: Part-time employment)	Full-time employment	105	.042*	0.900 (0.813-0.996)
Place of work (ref: Home)	Workplace or other relevant places	.088	.516	1.092 (0.837-1.427)
Type of current work (ref: Private sector)	Public sector	.544	<.001***	1.722 (1.532-1.935)
	Private-public partnership organization	.605	<.001***	1.832 (1.342-2.500)
	NPO or NGO	.780	<.001***	2.182 (1.522-3.127)
Side job (ref: No other side job)	Regular side job	929	<.001***	0.395 (0.289-0.539)
	Temporary side job	330	<.001*	0.719 (0.533-0.970)
	Side job during a specific season	020	.956	0.980 (0.481-1.996)
	Others	.072	.951	1.075 (0.110-10.456)
Visit to the client (ref: No)	Yes	062	.173	0.940 (0.859-1.028)
Member of the team (ref: Not a	A member of a single team	074	.054	0.929 (0.861-1.001)
member of any teams)	A member of multiple teams	501	<.001***	0.606 (0.552-0.666)
Labor union (ref: Absent)	Present	.143	.004**	1.154 (1.047-1.273)
Overall health status (ref: Poorer)	Better	.977	.019*	2.657 (1.175-6.007)
	Good	.697	.092	2.007 (0.893-4.508)
	Fair	002	.995	0.998 (0.444-2.242)
	Poor	814	.053	0.443 (0.194-1.010)

OR = odds ratio; CI = confidence interval; NPO = non-profit organization; NGO = non-government organization.

\*Statistical significance at P < .05.

\*\*Statistical significance at P < .01.

\*\*\*Statistical significance at P < .001.



**Figure 2.** Satisfaction with work environment depending on a mismatch between actual and desired working hours.

## Discussion

To date, the relationship of a mismatch between actual and desired working hours with satisfaction with work environment has been described in the literature.4,37-39 Previous studies on this subject have shown not only that negative effects of working hours are lower in countries with a lower level of welfare but also that work autonomy is the only key factor in those with a higher level of welfare.<sup>4,40-43</sup> Only when there is a difference between actual and desired working hours, however, the length of working hours is more associated with satisfaction with work environment as compared with work characteristics.<sup>4,37,44</sup> In this regard, studies have also examined effects of the length of working hours on satisfaction with work environment considering multiple factors, such as job complexity and control over working hours. Some studies have reported a conflict between high performance practices and WLB policies.<sup>45,46</sup> There are also reports that a mismatch between actual and working hours rather than the length of working hours is closely associated with satisfaction with work environment.4,45,47-49

Previous studies have shown that an individual's satisfaction with work environment is closely associated with turnover intention, job selection, or social affinity.<sup>50-52</sup> Satisfaction with work environment is referred to as an individual's general attitudes toward his or her work; it can be defined as a worker's pleasant emotional state at work.<sup>53</sup> An individual with a higher degree of satisfaction with work environment is expected to perform a task both more actively and more efficiently, which leads to increased performance of an organization.<sup>54</sup> Form this context, the current study explored diverse factors that may affect satisfaction with work environment, as described earlier. Considering these factors, efforts should be made to raise the degree of an individual's satisfaction with work environment from organizational perspectives. It is known that a worker's sense of schedule control is increased with the level of education, family income, and occupational prestige. It is presumed, however, that gender might be the most essential factor that is involved in the relationship between a mismatch between actual and desired working hours and well-being.55 Moreover, working non-preferred hours, longer hours in particular, is more detrimental for job satisfaction and organizational commitment in women as compared with men.55 Presumably, this might be closely associated with a difference in worklife conflict (WLC) between women and men. Women take more family and household responsibilities as compared with men. Therefore, women have less latitude or control over when they can work.55 It has also been argued that a mismatch between actual and desired working hours may serve as a measure of WLC.<sup>56</sup> This leads to the speculation that greater mental health effects of a low degree of schedule control might arise from a higher level of WLC in women.<sup>21</sup> Furthermore, there is a variability in working involuntary short or long hours depending on job characteristics, such as job demands, job autonomy, job complexity, social support, or other diverse individual and household characteristics.<sup>21,28</sup> Working involuntary long hours is more commonly seen in men, highly-skilled workers and those with high occupational prestige.57 By contrast, less educated individuals and women are more likely to work involuntary short hours.<sup>58</sup> Previous studies have also shown that having children, especially young children, is typically associated with high chances of experiencing a mismatch between actual and desired working hours.21,59

The current study found that 13.80% and 8.80% of the respondents were dissatisfied and satisfied with work environment, respectively, in the under-employment group. This can be explained by a previous study showing that having a job would be beneficial for life satisfaction irrespective of job attributes, such as a mismatch between actual and desired working hours in the work environment where the level of concerns for unemployment is relatively higher.<sup>56</sup> Moreover, the current results also showed that the proportion of the subjects who responded that they were satisfied with work environment was the highest in the adequate employment group although the number of the subjects in the adequate employment group as compared with the over-employment group and the underemployment group. This can be explained by a previous study conducted by Nam and Kim.<sup>60</sup> According to these authors, because long working hours have been a widespread aspect of workplace culture before the implementation of the LSA, a worker's experience of adequate employment has a significant correlation with a high level of job satisfaction.<sup>35,60</sup>

An individual's satisfaction or dissatisfaction with work environment has been reported to affect his or her health outcomes; an individual with a higher degree of satisfaction with work environment is less vulnerable to health problems.<sup>61,62</sup> This is in agreement with the current results showing that

there was a significant correlation between satisfaction with work environment and better overall health status ( $\beta = .977$ , OR 2.657 [95% CI 1.175-6.007]) (P=.019). It has been shown that poor job quality is closely associated with retirement intentions and early cessation of participation in labor force, which might partly be due to work-related ill-health.<sup>63-65</sup> It is thought that job quality influences health because of an exposure to work stress. Once continuously or repeatedly exposed to even minor work-related stress, workers are vulnerable to cumulative negative consequences over time. This may cause physiological dysregulation, thus eventually resulting in health problems. Moreover, it is also known that workers' exposure to environmental hazards, their dissatisfaction with salary and psychosocial factors forming the quality of work have a correlation with stress-related physical and mental health problems.<sup>66</sup>

The current study explored the RQ1: Are there any differences in demographic, socio-economic, and work characteristics depending on the type of employment? There were significant differences in the gender, age distribution, level of education, mean number of family members, the number of working days in a week, mean working hours in a day, commute time between home and work, mean monthly income, fixed period of work, type of employment, place of work, type of current work, side job, visit to the client, member of the team, labor union, and overall health status between the 3 groups (P < .05). These results suggest that a specific type of employees might be vulnerable to dissatisfaction with work environment in the context of a mismatch between actual and desired working hours.

The current study explored the RQ2: Which demographic, socio-economic and work characteristics serve as predictors of satisfaction with work environment in the context of a mismatch between actual and preferred working hours? Female gender ( $\beta$ =-.372, OR 0.689 [95% CI 0.646-0.736]), age of  $\geq 60$  years old ( $\beta = .226$ , OR 1.253 [95% CI 1.089-1.441]), graduation from middle school ( $\beta$ =-.320, OR 0.726 [95% CI 0.616-0.856]), college ( $\beta = .492$ , OR 1.636 [95% CI1.371-1.952]), or university ( $\beta$ =.826, OR 2.283 [95% CI 1.918-2.718]), fixed period of work ( $\beta$ =-.105, OR 0.901 [95% CI 0.823-0.986]), full-time employment ( $\beta$ =-.105, OR 0.900 [95% CI 0.813-0.996]), the engagement in public sector ( $\beta$ =.544, OR 1.722 [95% CI 1.532-1.935]), privatepublic partnership organization ( $\beta$ =.605, OR 1.832 [95% CI 1.342-2.500]) or NPO or NGO ( $\beta$ =.780, OR 2.182 [95% CI 1.522-3.127]), regular side job ( $\beta$ =-.929, OR 0.395 [95% CI 0.289-0.539]), or temporary side job ( $\beta$ =-.330, OR 0.719 [95% CI 0.533-0.970]), membership of multiple teams  $(\beta = -.501, \text{ OR } 0.606 \text{ [}95\% \text{ CI } 0.552 \text{-} 0.666\text{]})$ , labor union  $(\beta = .143, \text{OR } 1.154 [95\% \text{ CI } 1.047 - 1.273])$ , and better health status (β=.977, OR 2.657 [95% CI 1.175-6.007]) were predictors of satisfaction with work environment. These results suggest that organizations and policy-makers should consider predictors of satisfaction with work environment in the context of a mismatch between actual and desired working hours.

A mismatch between actual and desired working hours has been a matter of interest among academic researchers from in other countries.9,67,68 Hanglberer performed an analysis of job satisfaction in 31 European countries, thus suggesting that negative effects of working hours are lower in countries with lower welfare levels. This author also noted that work autonomy is only relevant in countries with higher welfare status.<sup>69</sup> Clark<sup>70</sup> noted the importance of job characteristics in 19 OECD countries, thus suggesting that working hours are important only when there is a mismatch between actual and desired ones. Valcour<sup>71</sup> used the data collected from US call center agents to assess the impacts of working hours, job complexity and control over work time on WLB satisfaction, thus indicating that working hours have a negative impact on satisfaction with work-family balance. In the UK, White et al<sup>72</sup> analyzed the impacts of working hours on WLB, suggesting that there is a conflict between high performance practices and WLB policies. But Gash et al73 evaluated those of changes from full-time to part-time work on satisfaction for women in the UK or Germany, thus reporting a positive impact of shorter working hours on life satisfaction. Wooden et al<sup>9</sup> used an Australian panel survey and showed that a mismatch between actual and desired working hours rather than the amount of working hours itself was an essential factor.

Limitations of the current study are as follows: First, the current study failed to stratify the subjects according to cutoff values of working hours in a week. Second, the current study failed to quantify values, such as the number of family members, that of working days in a week, working hours in a day, commute time between home and work and monthly income, in identifying factors that are associated with satisfaction with work environment. Third, the number of the subjects of the adequate employment group (n=20049) was significantly greater than that of those of the under-employment group (n=2953) or the over-employment group (n=6692) in the current study. Therefore, the possibility of comparison bias could not be completely ruled out. A great discrepancy in the number of the subjects between the 3 groups can be explained based on the legislation enforced by the Korean government. Korea is known to belong to one of the countries long working hours, and the Korean government has tried to lower the longest working hours by legislation. It legislated the LSA, applying to employees in a workplace with  $\geq$ 5 workers, according to which the standard work hours are set at 40 h/week and the maximum work hours based on an employee's consent are set at 52 h/week.<sup>35</sup>

Nevertheless, the current results are of significance in that this is the first report about factors associated with satisfaction with work environment in the context of a mismatch between actual and desired working hours based on data from the Fifth KWCS; they are in line with previous literatures about the possible relationship between satisfaction with work environment and the occupational health.<sup>39,74</sup> The current results will contribute to identifying employees who are vulnerable to dissatisfaction with work environment based on their demographic, socio-economic and work characteristics. But this deserves further large-scale, welldesigned studies with valid outcome variables.

## Conclusions

Based on the current results, it can be concluded that female gender, age of  $\geq 60$  years old, graduation from middle school, college or university, fixed period of work, fulltime employment, the engagement in public sector, privatepublic partnership organization or NPO or NGO, regular side job or temporary side job, membership of multiple teams, labor union and better health status were predictors of satisfaction with work environment. These results suggest that organizations and policy-makers should consider predictors of satisfaction with work environment in the context of a mismatch between actual and desired working hours because such predictors may differ depending on the type of employment.

Finding an appropriate WLB is a challenge for all employees. This has been of increasing interest in the context of socio-economic and political researches. From an organizational perspective, the use of WLB practices is closely associated with increased performance of an organization and employees' job-related attitudes, retention, recruitment and productivity.<sup>13,75</sup> A mismatch between actual and desired working hours may arise from over-employment, where the former exceeds the latter, and under-employment, where the former falls short of the latter. It may impair employees' performance and well-being.<sup>76</sup> Employees' well-being deserves special attention. Indeed, it would be valuable to implement resource-intensive policies that promote employees' wellbeing.<sup>77</sup> From this context, the current results are of significance in that they recommend that organizations and policy-makers consider predictors of satisfaction with work environment in the context of a mismatch between actual and desired working hours. Due to the cross-sectional nature of the current study, however, the causality between employees' dissatisfaction with work environment and a mismatch between actual and desired working hours could not be established. This deserves further studies.

## Acknowledgments

The author greatly thanks Science Direct Inc. (http://www. sciencedirect.co.kr) for paying the article processing charge for the current study.

### **Declaration of Conflicting Interests**

The author declared no potential conflicts of interest with respect to the research, authorship, and/or publication of this article.

## Funding

The author received no financial support for the research, authorship, and/or publication of this article.

### **Ethics Statement**

Ethical review and approval were waived for this study because personally identifiable information was not used and there is no possibility of human rights violations. Informed consent was obtained from all subjects for a questionnaire survey whose responses were analyzed in the current study.

## ORCID iD

Robert Kim D https://orcid.org/0000-0001-6909-8841

#### References

- Urbancová H, Hudáková M, Fajčíková A. Diversity management as a tool of sustainability of competitive advantage. *Sustainability*. 2020;12:5020.
- Orlova E. Innovation in company labor productivity management: data science methods application. *Appl Syst Innov.* 2021;4:68.
- Jankelová N, Skorková Z, Joniaková Z, Némethová I. A diverse organizational culture and its impact on innovative work behavior of municipal employees. *Sustainability*. 2021;13:3419.
- Davidescu AA, Apostu SA, Paul A, Casuneanu I. Work flexibility, job satisfaction, and job performance among Romanian employees—implications for sustainable human resource management. *Sustainability*. 2020;12:6086.
- Karsili H, Yesiltas M, Berberoglu A. Workplace flexibility for sustainable career satisfaction: case of handling in the aviation sector in North Cyprus. *Sustainability*. 2021;13:6878.
- Plopeanu AP, Homocianu D, Bostan I, Vodă AI, Florea N. Sustainable careers: reliability of job satisfaction predictors for employees aged 50+. Evidence from Romanian development regions. *Sustainability*. 2021;13:8133.
- Marx CK, Reimann M, Diewald M. Do work–life measures really matter? The impact of flexible working hours and homebased teleworking in preventing voluntary employee exits. *Soc Sci.* 2021;10:9.
- Wong K, Chan AHS, Ngan SC. The effect of long working hours and overtime on occupational health: a meta-analysis of evidence from 1998 to 2018. *Int J Environ Res Public Health*. 2019;16:2102.
- Li Z, Dai J, Wu N, Jia Y, Gao J, Fu H. Effect of long working hours on depression and mental well-being among employees in Shanghai: the role of having leisure hobbies. *Int J Environ Res Public Health*. 2019;16:4980.
- Kim Y. [News focus] Koreans worked 200 more hours than OECD average in 2020. Accessed November 27, 2021. http:// www.koreaherald.com/view.php?ud=20210817000682
- Schalembier B, Bleys B, Van Ootegem L, Verhofstadt E. How relative income affects work hours preferences. *Appl Econ.* 2019;51:5545-5558.
- Burgard SA, Lin KY. Bad jobs, bad health? How work and working conditions contribute to health disparities. *Am Behav Sci.* 2013;57:1105-1127. doi:10.1177/0002764213487347
- Gragnano A, Simbula S, Miglioretti M. Work-life balance: weighing the importance of work-family and work-health balance. *Int J Environ Res Public Health*. 2020;17:907.
- Dow-Clarke RA. Work-life balance in an industrial setting. Focus on advocacy. AAOHN J. 2002;50:67-74.

- Chang HP, Hsieh CM, Lan MY, Chen HS. Examining the moderating effects of work–life balance between human resource practices and intention to stay. *Sustainability*. 2019;11:4585.
- Bhui K, Dinos S, Galant-Miecznikowska M, de Jongh B, Stansfeld S. Perceptions of work stress causes and effective interventions in employees working in public, private and nongovernmental organisations: a qualitative study. *BJP sych Bull*. 2016;40:318-325.
- Kodama T, Ida Y, Miura H. A nationwide survey on working hours and working environment among hospital dentists in Japan. *Int J Environ Res Public Health*. 2020;17:9048.
- Kallis G, Kalush M, O.'Flynn H, Rossiter J, Ashford N. "Friday off": reducing working hours in Europe. *Sustainability*. 2013;5:1545-1567.
- Lee HE, Kim NH, Jang TW, Kawachi I. Impact of long working hours and shift work on perceived unmet dental need: a panel study. *Int J Environ Res Public Health*. 2021;18:2939.
- Park S, Kook H, Seok H, et al. The negative impact of long working hours on mental health in young Korean workers. *PLoS One*. 2020;15:e0236931.
- De Moortel D, Thévenon O, De Witte H, Vanroelen C. Working hours mismatch, macroeconomic changes, and mental wellbeing in Europe. *J Health Soc Behav.* 2017;58:217-231.
- 22. Szromek AR, Wolniak R. Job satisfaction and problems among academic staff in Higher Education. *Sustainability*. 2020;12:4865.
- Kim SJ, Choi S. The effects of job mismatch on pay, job satisfaction, and performance. J Open Innovat Technol Mark Complex. 2018;4:49.
- Rosenkranz SK, Mailey EL, Umansky E, Rosenkranz RR, Ablah E. Workplace sedentary behavior and productivity: a cross-sectional study. *Int J Environ Res Public Health*. 2020;17:6535.
- Inegbedion H, Inegbedion E, Peter A, Harry L. Perception of workload balance and employee job satisfaction in work organisations. *Heliyon*. 2020;6:e03160.
- Kim JY, Ahn JK. The size and characteristics of mismatches between actual and preferred hours of work in Korea: focusing on the involuntary long working hours. *Korean J Labor Stud.* 2014;20:105-135.
- Kim JY. Mismatches between actual and preferred workingtime and work environment satisfaction of workers in Korea. *J Bus Econ.* 2016;32:229-257.
- Wooden M, Warren D, Drago R. Working time mismatch and subjective wellbeing. *Br J Ind Relat*. 2009;47:147-179. 147e79.
- Carlson MD, Morrison RS. Study design, precision, and validity in observational studies. *J Palliat Med.* 2009;12:77-82.
- Choi H, Lee S, Jeon MJ, Min YS. Relationship between long work hours and self-reported sleep disorders of non-shift daytime wage workers in South Korea: data from the 5th Korean Working Conditions Survey. *Ann Occup Environ Med.* 2020; 32:e35.
- Park JW, Kang MY, Kim JI, Hwang J, Choi SS, Cho SS. Influence of coexposure to long working hours and ergonomic risk factors on musculoskeletal symptoms: an interaction analysis. *BMJ Open*. 2022;12:e055186.
- 32. Kim JY, Shin JS, Lim MS, et al. Relationship between simultaneous exposure to ergonomic risk factors and work-related lower back pain: a cross-sectional study based on the fourth

Korean working conditions survey. *Ann Occup Environ Med.* 2018;30:58.

- Kim YS, Rhee KY, Oh MJ, Park J. The validity and reliability of the second Korean working conditions survey. *Saf Health Work*. 2013;4:111-116.
- Yoo T, Ye B, Kim JI, Park S. Relationship of workplace violence and perpetrators on sleep disturbance-data from the 4th Korean working conditions survey. *Ann Occup Environ Med.* 2016;28:59.
- 35. Lee HE, Kim MH, Choi M, Kim HR, Kawachi I. Variability in daily or weekly working hours and self-reported mental health problems in Korea, Korean working condition survey, 2017. *Arch Public Health*. 2021;79:25
- 36. Occupational Safety & Health Research Institute (KR). *Guidelines of the Use of the KWCS Raw Data*. OSHRI; 2017.
- Pagan R. Impact of working time mismatch on job satisfaction: evidence for German workers with disabilities. *J Happiness Stud.* 2017;18:125-149.
- Makabe S, Takagai J, Asanuma Y, Ohtomo K, Kimura Y. Impact of work-life imbalance on job satisfaction and quality of life among hospital nurses in Japan. *Ind Health.* 2015;53: 152-159.
- 39. Kim S, Jeong W, Jang SI, Park EC, Park S. Is work hour mismatch associated with depression? *Saf Health Work*. 2021;12:96-101.
- Drobnič S, Beham B, Präg P. Good job, good life? Working conditions and quality of life in Europe. *Soc Indic Res.* 2010;99:205-225.
- 41. Torp S, Reiersen J. Globalization, work, and health: a nordic perspective. *Int J Environ Res Public Health*. 2020;17:7661.
- 42. Esser I, Olsen KM. Perceived job quality: autonomy and job security within a multi-level framework. *Eur Sociol Rev.* 2012;28:443-454.
- Wu J, Zhou J. How the configurations of job autonomy, work–family interference, and demographics boost job satisfaction: an empirical study using fsQCA. *Asian Bus Manag.* 2022;21:547-568.
- 44. Andresen M, Domsch ME, Cascorbi AH. Working unusual hours and its relationship to job satisfaction: a Study of European Maritime Pilots. *J Labor Res.* 2007;28:714-734.
- Noda H. Work–life balance and life satisfaction in OECD countries: a cross-sectional analysis. *J Happiness Stud.* 2020;21:1325-1348.
- 46. Gözükara İ, Çolakoğlu N. The mediating effect of work family conflict on the relationship between job autonomy and job satisfaction. *Procedia Soc Behav Sci.* 2016;229:253-266.
- Nakata A. Long working hours, job satisfaction, and depressive symptoms: a community-based cross-sectional study among Japanese employees in small- and medium-scale businesses. *Oncotarget*. 2017;8:53041-53052.
- Faragher EB, Cass M, Cooper CL. The relationship between job satisfaction and health: a meta-analysis. *Occup Environ Med.* 2005;62:105-112.
- 49. Angrave D, Charlwood A. What is the relationship between long working hours, over-employment, under-employment and the subjective well-being of workers? Longitudinal evidence from the UK. *Hum Relat.* 2015;68:1491-1515.
- 50. Zhang M, Yang R, Wang W, Gillespie J, Clarke S, Yan F. Job satisfaction of urban community health workers after the 2009

healthcare reform in China: a systematic review. Int J Qual Health Care. 2016;28:14-21.

- 51. Yu J, Ariza-Montes A, Giorgi G, Lee A, Han H. Sustainable relationship development between hotel company and its employees: linking job embeddedness, job satisfaction, self-efficacy, job performance, work engagement, and turnover. *Sustainability.* 2020;12:7168.
- Bonenberger M, Aikins M, Akweongo P, Wyss K. The effects of health worker motivation and job satisfaction on turnover intention in Ghana: a cross-sectional study. *Hum Resour Health*. 2014;12:43.
- Aazami S, Shamsuddin K, Akmal S, Azami G. The relationship between job satisfaction and psychological/physical health among Malaysian working women. *Malays J Med Sci.* 2015;22:40-46.
- Rathert C, May DR. Health care work environments, employee satisfaction, and patient safety: care provider perspectives. *Health Care Manage Rev.* 2007;32:2-11.
- Lyness KS, Gornick JC, Stone P, Grotto AR. It's all about control: worker control over schedule and hours in cross-national context. *Am Sociol Rev.* 2012;77:1023-1049.
- Başlevent C, Kirmanoğlu H. The impact of deviations from desired hours of work on the life satisfaction of employees. *Soc Indic Res.* 2014;118:33-43.
- van Echtelt PE, Glebbeek AC, Lindenberg SM. The new lumpiness of work: explaining the mismatch between actual and preferred working hours. *Work Employ Soc.* 2006;20:493-512.
- Puig-Barrachina V, Vanroelen C, Vives A, et al. Measuring employment precariousness in the European Working Conditions Survey: the social distribution in Europe. *Work*. 2014;49:143-161.
- Reynolds J, Aletraris L. Mostly mismatched with a chance of settling: tracking work hour mismatches in the United States. *Work Occup.* 2010;37:476-511.
- Nam JS, Kim SY. Decent work in South Korea: context, conceptualization, and assessment. J Vocat Behav. 2019;115: 103309.
- Hanson GC, Perrin NA, Moss H, Laharnar N, Glass N. Workplace violence against homecare workers and its relationship with workers health outcomes: a cross-sectional study. *BMC Public Health*. 2015;15:11.
- 62. Bronkhorst B, Tummers L, Steijn B, Vijverberg D. Organizational climate and employee mental health outcomes: a systematic review of studies in health care organizations. *Health Care Manage Rev.* 2015;40:254-271.
- 63. Siegrist J, Wahrendorf M, Knesebeck O, von dem Jürges H, Börsch-Supan A. Quality of work, well-being, and intended

early retirement of older employees: baseline results from the SHARE study. *Eur J Public Health*. 2007;17:62-68.

- 64. Robroek SJ, Schuring M, Croezen S, Stattin M, Burdorf A. Poor health, unhealthy behaviors, and unfavorable work characteristics influence pathways of exit from paid employment among older workers in Europe: a four year follow-up study. *Scand J Work Environ Health*. 2013;39:125-133.
- García-Gómez P. Institutions, health shocks and labour market outcomes across Europe. J Health Econ. 2011;30:200-213.
- 66. Henseke G. Good jobs, good pay, better health? The effects of job quality on health among older European workers. *Eur J Health Econ*. 2018;19:59-73.
- Glass J. The time divide: work, family and gender inequality. Jerry A. Jacobs and Kathleen Gerson. *Adm Sci Q*. 2006;51:509-511.
- Reynolds J. When too much is not enough: actual and preferred work hours in the United States and abroad. *Sociol Forum*. 2004;19:89-120.
- Holly S, Mohnen A. Impact of working hours on work-life balance. August 1, 2012. https://ssrn.com/abstract=2135453
- Clark A. What makes a good job? Evidence from OECD countries. In: Bazen S, Lucifora C and Salverda W (eds) *Job Quality and Employer Behaviour*. Palgrave Macmillan; 2005. doi:10.1057/9780230378643\_2
- Valcour M. Work-based resources as moderators of the relationship between work hours and satisfaction with work-family balance. *J Appl Psychol.* 2007;92:1512-1523.
- White M, Hill S, McGovern P, Mills C, Smeaton D. 'Highperformance' management practices, working hours and worklife balance. *Br J Ind Relat*. 2003;41:175-195.
- Gash V, Mertens A, Gordo LR. Women between part-time and full-time work: the influence of changing hours of work on happiness and life-satisfaction. February 2010. https://ssrn. com/abstract=1553702
- Park SG, Kim HD, Min JY, Min KB, Hwang SH, Jang EC. Mismatch in working hours and workaholism in permanent waged workers. *Int J Occup Med Environ Health*. 2020;33: 187-194.
- Litchfield P, Cooper C, Hancock C, Watt P. Work and wellbeing in the 21st century. *Int J Environ Res Public Health*. 2016;13:1065.
- Figueredo JM, García-Ael C, Gragnano A, Topa G. Well-being at work after return to work (RTW): a systematic review. *Int J Environ Res Public Health*. 2020;17:7490.
- Bartoll X, Ramos R. Working hour mismatch, job quality, and mental well-being across the EU28: a multilevel approach. *Int Arch Occup Environ Health*. 2020;93:733-745.