The Editors welcome topical correspondence from readers relating to articles published in the Journal. Letters should be submitted electronically via the BJS submission site (mc.manuscriptcentral.com/bjs). All correspondence will be reviewed and, if approved, appear in the Journal. Correspondence must be no more than 300 words in length.

## The show must go on

## Editor

The COVID-19 pandemic adds multiple layers of uncertainty to the already challenging practice of surgery. In a recent publication<sup>1</sup>, key disruptors to surgical workflow were identified and recommendations were given to mitigate these impacts. At the outbreak of COVID-19, general surgery and related subspecialties at Singapore General Hospital were divided into two different groups: 'hot' and 'cold'. The two groups further sub-compartmentalized into small, consultant-led subspecialty teams, functioning independently of one another to maintain social distancing. The 'hot' group, also known as enhanced acute care surgery (e-ACS), is composed of five independent teams each of which goes on one 24-h call every 5 days. The 'cold' group includes

subspecialty teams that carry on with elective work. The benefit of dedicated COVID-19 staff is unclear, and patients are not always tested for COVID-19 in time<sup>2</sup> so compartmentalization into small teams helps mitigate the risk of cross-infection should there be virus transmission to a staff member.

Given the rising demand to treat COVID-positive patients, it seems counterintuitive to shift more manpower to acute care surgery; however we note a similar trend in Italy where it was required<sup>2</sup>. Although the number of acute cases was almost the same, we noticed a reduced length of stay from 4.8 days in February 2019 to 3.1 days in February 2020. This was a 35.4 per cent reduction in bed-days per emergency surgical patient, which translates into an annual saving of 7911 bed-days. As of 16 April 2020, there are more than 4400 confirmed cases of COVID-19 in Singapore, which is over 750 cases per million people, the highest in the Asia Pacific region<sup>3</sup>. Although we willingly answer the call to 're-direct [our] energies and works outside of [our] comfort zone"4, our unique and irreplaceable role in caring for acutely ill surgical patients must meet the demands and challenges of this pandemic.

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