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# Implementation strategies for health systems in low-income countries: an overview of systematic reviews (Review)

Pantoja T, Opiyo N, Lewin S, Paulsen E, Ciapponi A, Wiysonge CS, Herrera CA, Rada G, Peñaloza B, Dudley L, Gagnon MP, Garcia Marti S, Oxman AD

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Implementation strategies for health systems in low-income countries: an overview of systematic reviews (Review)

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# [Overview of Reviews]

# Implementation strategies for health systems in low-income countries: an overview of systematic reviews

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# ABSTRACT

# Background

A key function of health systems is implementing interventions to improve health, but coverage of essential health interventions remains low in low-income countries. Implementing interventions can be challenging, particularly if it entails complex changes in clinical routines; in collaborative patterns among different healthcare providers and disciplines; in the behaviour of providers, patients or other stakeholders; or in the organisation of care. Decision-makers may use a range of strategies to implement health interventions, and these choices should be based on evidence of the strategies' effectiveness.

# Objectives

To provide an overview of the available evidence from up-to-date systematic reviews about the effects of implementation strategies for health systems in low-income countries. Secondary objectives include identifying needs and priorities for future evaluations and systematic reviews on alternative implementation strategies and informing refinements of the framework for implementation strategies presented in the overview.

# Methods

We searched Health Systems Evidence in November 2010 and PDQ-Evidence up to December 2016 for systematic reviews. We did not apply any date, language or publication status limitations in the searches. We included well-conducted systematic reviews of studies

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that assessed the effects of implementation strategies on professional practice and patient outcomes and that were published after April 2005. We excluded reviews with limitations important enough to compromise the reliability of the review findings. Two overview authors independently screened reviews, extracted data and assessed the certainty of evidence using GRADE. We prepared SUPPORT Summaries for eligible reviews, including key messages, 'Summary of findings' tables (using GRADE to assess the certainty of the evidence) and assessments of the relevance of findings to low-income countries.

# **Main results**

We identified 7272 systematic reviews and included 39 of them in this overview. An additional four reviews provided supplementary information. Of the 39 reviews, 32 had only minor limitations and 7 had important methodological limitations. Most studies in the reviews were from high-income countries. There were no studies from low-income countries in eight reviews.

Implementation strategies addressed in the reviews were grouped into four categories – strategies targeting:

- 1. healthcare organisations (e.g. strategies to change organisational culture; 1 review);
- 2. healthcare workers by type of intervention (e.g. printed educational materials; 14 reviews);
- 3. healthcare workers to address a specific problem (e.g. unnecessary antibiotic prescription; 9 reviews);
- 4. healthcare recipients (e.g. medication adherence; 15 reviews).

Overall, we found the following interventions to have desirable effects on at least one outcome with moderate- or high-certainty evidence and no moderate- or high-certainty evidence of undesirable effects.

1. **Strategies targeted at healthcare workers**: educational meetings, nutrition training of health workers, educational outreach, practice facilitation, local opinion leaders, audit and feedback, and tailored interventions.

2.Strategies targeted at healthcare workers for specific types of problems: training healthcare workers to be more patient-centred in clinical consultations, use of birth kits, strategies such as clinician education and patient education to reduce antibiotic prescribing in ambulatory care settings, and in-service neonatal emergency care training.

3. **Strategies targeted at healthcare recipients**: mass media interventions to increase uptake of HIV testing; intensive self-management and adherence, intensive disease management programmes to improve health literacy; behavioural interventions and mobile phone text messages for adherence to antiretroviral therapy; a one time incentive to start or continue tuberculosis prophylaxis; default reminders for patients being treated for active tuberculosis; use of sectioned polythene bags for adherence to malaria medication; community-based health education, and reminders and recall strategies to increase vaccination uptake; interventions to increase uptake of cervical screening (invitations, education, counselling, access to health promotion nurse and intensive recruitment); health insurance information and application support.

# **Authors' conclusions**

Reliable systematic reviews have evaluated a wide range of strategies for implementing evidence-based interventions in low-income countries. Most of the available evidence is focused on strategies targeted at healthcare workers and healthcare recipients and relates to process-based outcomes. Evidence of the effects of strategies targeting healthcare organisations is scarce.

# PLAIN LANGUAGE SUMMARY

#### Implementation strategies for health systems in low-income countries

#### What is the aim of this overview?

The aim of this Cochrane Overview is to provide a broad summary of what is known about the effects of strategies for implementing interventions to improve health in low-income countries.

This overview is based on 39 relevant systematic reviews. Each of these reviews searched for studies that evaluated the different types of implementation strategies within the scope of the question addressed by the review. The reviews included a total of 1332 studies.

This overview is one of a series of four Cochrane Overviews that evaluate different health system arrangements.

# What was studied in the overview?

A key function of health systems is implementing interventions to improve health. Coverage of essential health interventions remains low in low-income countries. Decision-makers may use a range of strategies to implement health interventions, and these choices should be based on evidence of the strategies' effectiveness.

#### What are the main results of the overview?



The following implementation strategies had desirable effects on at least one outcome with moderate- or high-certainty evidence and no moderate- or high-certainty evidence of undesirable effects.

# Strategies targeted at healthcare workers

- Educational meetings.
- Nutrition training of health workers.
- Educational outreach (vs. no intervention).
- Practice facilitation.
- Local opinion leaders.
- Audit and feedback.
- Tailored interventions (vs. no intervention).

# Strategies targeted at healthcare workers for specific types of problems

- Training healthcare workers to be more patient-centred in clinical consultations.
- Use of birth kits.
- Clinician education and patient education to reduce antibiotic prescribing in ambulatory care settings.
- In-service neonatal emergency care training.

# Strategies targeted at healthcare recipients

- Mass media interventions to increase immediate uptake of HIV testing (leaflets and gain-framed videos).
- Intensive self-management and adherence, intensive disease management to improve health literacy.
- Behavioural interventions and mobile phone text messages for adherence to antiretroviral therapy.
- A one-time incentive to start or continue tuberculosis prophylaxis.
- Default reminders for patients being treated for active tuberculosis.
- Use of sectioned polythene bags for adherence to malaria medication.
- Community-based health education, and reminders and recall strategies for vaccination uptake.
- Providing free insecticide-treated bednets.
- Interventions to improve uptake of cervical screening (invitations, education, counselling, access to health promotion nurse, and intensive recruitment).
- Health insurance information and application support.

The following implementation strategies had low- or very low-certainty evidence (or no studies available) for all the outcomes that were considered.

# Strategies targeted at healthcare organisations

- Strategies to improve organisational culture.

# Strategies targeted at healthcare workers

- Printed educational materials.
- Internet-based learning.
- Interprofessional education.
- Teaching critical appraisal.



- Educational outreach (vs. another intervention).
- Pharmacist-provided services.
- Safety checklists for use by medical care teams in acute hospital settings.

- Tailored interventions (vs. non-tailored interventions, and interventions targeted at organisational and individual barriers vs. interventions targeted at individual barriers only).

- Interventions to encourage the use of systematic reviews in clinical decision-making.

# Strategies targeted at healthcare workers for specific types of problems

- Interventions to improve handwashing.
- Interventions to reduce unnecessary caesarean section rates.
- Training of traditional birth attendants.
- Skilled birth attendance.
- Training of traditional healers about STD and HIV medicine.

# Strategies targeted at healthcare recipients

- Providing information/education for promoting HIV testing (multimedia).
- Providing written medicine information.
- Single interventions to improve health literacy.
- Interventions to improve medication adherence.

- Adherence – TB (immediate versus deferred incentives; cash vs. non-cash incentive; different levels of cash incentives; incentives vs. other interventions).

- Adherence – malarial medication (blister packed tablets and capsules compared to tablets and capsules in paper envelopes; tablets in sectioned polythene bags compared to bottled syrup).

- Training of healthcare workers, home visits, and monetary incentives to improve immunisation coverage.
- Risk factor assessment to improve the uptake of cervical cancer screening.

#### How up to date is this overview?

The overview authors searched for systematic reviews that had been published up to 17 December 2016.



# BACKGROUND

This is one of four overviews of systematic reviews of strategies for improving health systems in low-income countries (Ciapponi 2014; Herrera 2014; Wiysonge 2014). The aim is to provide broad overviews of the evidence about the effects of alternative delivery, financial and governance arrangements, and implementation strategies based on systematic reviews. This overview addresses implementation strategies.

The scope of each of the four overviews is summarised below.

- 1. Delivery arrangements include changes in who receives care and when, who provides care, the working conditions of those who provide care, coordination of care amongst different providers, where care is provided, the use of information and communication technology to deliver care, and the quality and safety systems in place (Ciapponi 2014).
- 2. Financial arrangements include changes in how funds are collected and services purchased, different insurance schemes, and the use of targeted financial incentives or disincentives (Wiysonge 2014).
- 3. Governance arrangements include changes in rules or processes that determine authority and accountability for health policies, organisations, commercial products and health professionals, and the involvement of stakeholders in decision-making (Herrera 2014).
- 4. Implementation strategies include interventions designed to bring about changes in healthcare organisations, the behaviour of healthcare professionals or the use of health services by healthcare recipients.

Healthcare systems worldwide are faced with the challenge of improving the quality and safety of care they deliver in order to improve health outcomes. However, in many cases they fail to use the best available evidence to inform decisions about the implementation of specific healthcare interventions, resulting in suboptimal outcomes and inefficiencies (McGlynn 2003). Even when there is consensus around a clear evidence-informed course of action, its implementation can be difficult, particularly if it requires complex changes in clinical routines, better collaboration among disciplines, changes in patients' behaviour, or changes in the organisation of care (Grol 2007). Effective strategies targeted at multiple levels of the healthcare system are therefore needed to implement improvements in clinical care and the organisation of health services. Outcomes that can potentially be affected by implementation strategies include healthcare recipients' outcomes (health and health behaviours), the quality or utilisation of healthcare services, resource use, healthcare provider outcomes (such as sick leave), and social outcomes (such as poverty or employment) (EPOC 2017). Impacts on these outcomes can be intended and desirable or unintended and undesirable. In addition, the effects of implementation strategies on these outcomes can either reduce or increase inequities.

Health systems in low-income countries differ from those in highincome countries in terms of the availability of resources and access to services. Thus, some problems in high-income countries are not relevant to low-income countries, such as how best to implement the delivery of expensive technologies that are not available in low-income countries. Similarly, some problems in lowincome countries are not relevant to high-income countries, such as how to implement the delivery of services that are already widely available or not needed in high-income countries. Our focus in this overview was specifically on implementation strategies in lowincome countries. By low-income countries we mean countries that the World Bank classifies as low or lower-middle-income (World Bank 2016). Because upper-middle-income countries often have a mixture of health systems with problems similar to both those in low-income countries and high-income countries, our focus is relevant to middle-income countries but excludes consideration of conditions that are not relevant in low-income countries and are relevant in middle-income countries.

# **Description of the interventions**

Health system administrators can use a wide range of implementation strategies to improve health systems. Different authors have used a number of approaches to classify these (Abraham 2008; Bero 1998; Dolan 2010; Grimshaw 2001; Grol 1997; Grol 2003; Michie 2011). For this overview we have used a pragmatic approach based on the level of the healthcare system targeted by the intervention: healthcare organisations, healthcare workers, and healthcare recipients (Table 1; EPOC 2017). This approach allows an intuitive matching of the barriers identified for the implementation of specific courses of action and the strategies proposed to address them, as illustrated in Table 2. We also have included reviews of alternative interventions targeted at specific types of problems that are common in low-income countries, including problems with different types of healthcare worker practice and with the utilisation of health services by healthcare recipients (Table 1; EPOC 2017).

# How the intervention might work

Different interventions might work through different mechanisms. There is a plethora of contending theories from the social and behavioural sciences that attempt to explain behaviour change. Many of these have been applied to healthcare professionals and organisations in attempts to explain how different strategies to implement improvements might work (Grol 2007; Michie 2008; Wensing 2005). Michie 2005, for example, identified 33 psychological theories relevant to the implementation of evidence-based practice. These theories contained 128 constructs (components of the theories) that they categorised into 12 domains. In another review of a broader range of theories relevant to quality improvement, Wensing 2005 included 29 theories that focused on individuals, social context, organisations and structures. There was limited evidence to support the theories, particularly regarding change of professional practice or organisation of care. Like Michie 2005, they found substantial overlap in the factors described by the various theories, which they reduced to a list of 30 factors. More recently, Michie 2011 reviewed 19 frameworks of behaviour change interventions that can be used to characterise interventions and explain how they might work. Based on a synthesis of these frameworks, they developed a new framework called the 'behavioural change wheel' which includes three essential conditions for change and nine intervention functions that address these. The three conditions are capability, opportunity and motivation. The nine intervention functions aimed at addressing deficits in one or more of these conditions are education, persuasion, incentivisation, coercion, training, enablement, modelling, environmental restructuring and restrictions.

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Logically, implementation strategies should address determinants of practice, that is, factors that prevent or enable improvements. However, our understanding of how to identify determinants and match appropriate implementation strategies to identified determinants is limited (Baker 2015; Wensing 2011), although there are several frameworks or checklists designed to facilitate this (Flottorp 2013; Krause 2014). Table 2 shows examples of how different implementation strategies might work by addressing different determinants of organisational change, healthcare worker practice, and utilisation of health services by healthcare recipients.

# Why it is important to do this overview

Although there are an increasing number of studies and systematic reviews about the effects of different implementation strategies (e.g. Arnold 2005; Baker 2015; Davey 2013; Flodgren 2011; Forsetlund 2009; Giguère 2012; Gould 2010; Ivers 2012; Murthy 2012; O'Brien 2007; Opiyo 2015; Oyo-Ita 2016; Parmelli 2011; Reeves 2013; Rosenbaum 2011; Sibley 2012; Sorsdahl 2009), much of this literature is not easily accessible to policymakers and other stakeholders making decisions about how to implement improvements in their health systems. Our aim is to facilitate access to this information by providing a broad overview of the evidence from systematic reviews about the effects of alternative implementation strategies in low-income countries. Such a broad overview can help policymakers and other stakeholders to identify strategies for implementing improvements in their health systems. This overview also can help to identify needs and priorities for evaluating alternative implementation strategies, as well as priorities for systematic reviews of the effects of implementation strategies. The overview can also help to refine the framework outlined in Table 1 for considering alternative implementation strategies.

Changes in health systems are complex. They may be difficult to evaluate, the applicability of the findings of evaluations from one setting to another may be uncertain, and synthesising the findings of evaluations may be difficult. However, the alternative to well-designed evaluations is poorly designed evaluations, the alternative to systematic reviews is non-systematic reviews, and the alternative to using the findings of systematic reviews to inform decisions is making decisions without the support of this rigorous evidence. Other types of information, including context-specific information and judgments (including judgments about the applicability of the findings of systematic reviews in a specific context) are still needed. Nevertheless, this overview can help people make decisions about implementation strategies by summarising the findings of available systematic reviews, including estimates of the effects of implementing specific strategies and the certainty of those estimates. The overview can also help identify important uncertainties identified by those systematic reviews as well as where new or updated systematic reviews are needed. Finally, the overview can help to inform judgments about the relevance of the available evidence in a specific context (Rosenbaum 2011).

# OBJECTIVES

To provide an overview of the available evidence from up-to-date systematic reviews about the effects of implementation strategies for health systems in low-income countries. Secondary objectives include identifying needs and priorities for future evaluations and systematic reviews on alternative implementation strategies and informing refinements of the framework for implementation strategies presented in the overview (Table 1).

# METHODS

We used the methods described below in all four overviews of health system arrangements and implementation strategies in lowincome countries (Ciapponi 2014; Herrera 2014; Wiysonge 2014).

#### Criteria for considering reviews for inclusion

We included reviews that:

- assessed the effects of implementation strategies (as defined in Background) for health systems improvement;
- had a Methods section with explicit selection criteria;
- reported at least one of the following types of outcomes: patient outcomes (health and health behaviours), the quality or utilisation of healthcare services, resource use, healthcare provider outcomes (such as sick leave) or social outcomes (such as poverty or employment);
- were relevant to low-income countries as classified by the World Bank (World Bank 2016); and
- were published after April 2005.

Judgments about relevance to low-income countries are sometimes difficult to make, and we are aware that evidence from high-income countries is not directly applicable to lowincome countries. We based these judgments on an assessment of the likelihood that the implementation strategies considered in a review address a problem that is important in low-income countries, would be feasible, and would be of interest to decisionmakers in low-income countries, regardless of where the included studies took place. So, for example, we excluded strategies that require technology that is not widely available in low-income countries. At least two of the overview authors made judgments about the relevance to low-income countries and discussed with the other review authors whenever there was uncertainty.

We excluded reviews that only searched for and included studies from a single high-income country due to concerns about the wider applicability of the findings of such reviews. However, we included reviews that only included studies from high-income countries if the interventions were relevant for low-income countries.

We excluded reviews published before April 2005 as these were highly unlikely to be up-to-date. We excluded reviews with methodological limitations important enough to compromise the reliability of the review findings (Appendix 1).

# Search methods for identification of reviews

We searched Health Systems Evidence in November 2010 using the following filters:

- 1. health system topics = implementation arrangements;
- 2. type of synthesis = systematic review or Cochrane Review;
- 3. type of question = effectiveness; and
- 4. publication date range = 2000 to 2010.

We conducted subsequent searches using PDQ ('pretty darn quick')-Evidence, which was launched in 2012. We searched PDQ up to 17 December 2016, using the filter 'Systematic Reviews' with no

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other restrictions. We updated that search, excluding records that were entered into PDQ-Evidence prior to the date of the previous search.

PDQ-Evidence is a database of evidence for decisions about health systems, which is derived from the Epistemonikos database of systematic reviews (Rada 2013). It includes systematic reviews, overviews of reviews (including evidence-based policy briefs) and studies included in systematic reviews. Epistemonikos and PDQ-Evidence search the following databases with no language or publication status restrictions.

- 1. Cochrane Database of Systematic Reviews (CDSR).
- 2. PubMed.
- 3. Embase.
- 4. Database of Abstracts of Reviews of Effectiveness (DARE).
- 5. Health Technology Assessment Database.
- 6. CINAHL.
- 7. LILACS.
- 8. PsycINFO.
- 9. Evidence for Policy and Practice Information and Co-ordinating Centre (EPPI-Centre) Evidence Library.
- 10.3ie Systematic Reviews and Policy Briefs.
- 11.World Health Organization (WHO) Database.
- 12.Campbell Library.
- 13.Supporting the Use of Research Evidence (SURE) Guides for Preparing and Using Evidence-Based Policy Briefs.
- 14. European Observatory on Health Systems and Policies.
- 15.UK Department for International Development (DFID).
- 16.National Institute for Health and Care Excellence (NICE) public health guidelines and systematic reviews.
- 17. Guide to Community Preventive Services.
- 18.Canadian Agency for Drugs and Technologies in Health (CADTH) Rx for Change.
- 19.McMaster Plus KT+.
- 20.McMaster Health Forum Evidence Briefs.

Appendix 2 presents the detailed search strategies for PubMed, Embase, LILACS, CINAHL and PsycINFO. We screened all records in the other databases. PDQ staff and volunteers update these searches weekly for Pubmed and monthly for the other databases, screening records continually and adding new reviews to the database daily.

In addition, we screened all of the Cochrane Effective Practice and Organisation of Care (EPOC) Group systematic reviews in Archie (i.e. the Cochrane central server for managing documents) and the reference lists of relevant policy briefs and overviews of reviews.

# Data collection and analysis

# **Selection of reviews**

Two of the overview authors (NO and TP) independently screened the titles and abstracts found in PDQ-Evidence to identify reviews that appeared to meet the inclusion criteria. Two other authors (AO and SL) screened all of the titles and abstracts that could not be confidently included or excluded after the first screening to identify any additional eligible reviews. One of the overview authors screened the reference lists. One of the overview authors (NO or TP) applied the selection criteria to the full text of potentially eligible reviews and assessed the reliability of reviews that met all of the other selection criteria (Appendix 1). Two other authors (AO or SL) independently checked these judgments.

#### **Data extraction and management**

We summarised each included review using the approach developed by the SUPPORT Collaboration (Rosenbaum 2011). We used standardised forms to extract data on the background of the review; the interventions, participants, settings and outcomes; the key findings; and considerations of applicability, equity, economics, and monitoring and evaluation. We assessed the certainty of the evidence for the main comparisons using the GRADE approach (EPOC 2017; Guyatt 2008; Schünemann 2011a; Schünemann 2011b).

Each completed SUPPORT Summary was peer-reviewed and published on an open access website, where there are details about how the summaries were prepared, including how we assessed the applicability of the findings, impacts on equity, economic considerations, and the need for monitoring and evaluation. We describe our rationale for the criteria that we used for these assessments in the SUPPORT Tools for evidence-informed health Policymaking (Fretheim 2009; Lavis 2009; Oxman 2009a; Oxman 2009b). As noted there, "a local applicability assessment must be done by individuals with a very good understanding of on-theground realities and constraints, health system arrangements, and the baseline conditions in the specific setting" (Lavis 2009). In this overview we have made broad assessments of the applicability of findings from studies in high-income countries to low-income countries using the criteria described in the SUPPORT Summaries database with input from people with relevant experience and expertise in low-income countries.

#### Assessment of methodological quality of included reviews

We assessed the reliability of systematic reviews that met the inclusion criteria using criteria developed by the SUPPORT and SURE collaborations (Appendix 1). Based on these criteria, we categorised each review as having:

- only minor limitations;
- limitations that were important enough that it would be worthwhile to search for another systematic review and to interpret the results of this review cautiously, if a better review could not be found;
- limitations important enough to compromise the reliability of the review findings. We did not include these reviews in the overview.

# **Data synthesis**

We describe the methods used to prepare a SUPPORT Summary of each review in detail on the SUPPORT Summaries website. Briefly, for each included systematic review we prepared a table summarising what the review authors searched for and what they found along with 'Summary of findings' tables for each main comparison, and we assessed the relevance of the findings for lowincome countries. The SUPPORT Summaries include key messages, important background information, a summary of the findings of the review, and structured assessments of the relevance of the review for low-income countries. We subjected the SUPPORT



Summaries to review by the lead author of each review, at least one content area expert, people with practical experience in low-income settings, and a Cochrane EPOC Group editor (AO or SL). The authors of the SUPPORT Summaries responded to each comment and made appropriate revisions, and the summaries underwent copy-editing. The editor determined whether the summary authors had adequately addressed the comments and whether the summary was ready for publication on the SUPPORT Summary website.

We organised the review using a modification of the taxonomy for health systems arrangements used by Health Systems Evidence (Lavis 2015). We adjusted the framework iteratively to ensure that we appropriately categorised all of the included reviews and that we included and logically organised all relevant health system arrangements and implementation strategies. We prepared a table listing the included reviews as well as the types of implementation strategies for which we were not able to identify a reliable, up-todate review (Table 3). We also prepared a table of excluded reviews (Table 4), detailing reviews that addressed a question for which another (more up-to-date or reliable) review was included, reviews that were published before April 2005 (for which a SUPPORT Summary had previously been prepared), reviews with results that we did not consider transferable to low-income countries, and reviews with limitations important enough to compromise the reliability of the review findings.

We described the characteristics of the included reviews in Appendix 3 that includes the date of the last search, any important limitations, what the review authors searched for and what they found. We summarise our detailed assessments of the reliability of the included reviews in a separate table (Table 5) showing whether individual reviews met each criterion in Appendix 1.

Our structured synthesis of the findings of the overview was based on two tables. We summarised the main findings of each review in a table that included the key messages from each SUPPORT Summary (Table 6). In a second table (Table 7), we reported the direction of the results and the certainty of the evidence for each of the following type of outcomes: health and other patient outcomes; access, coverage or utilisation; quality of care; resource use; social outcomes; impacts on equity; healthcare provider outcomes; adverse effects (not captured by undesirable effects on any of the preceding types of outcomes), and any other important outcome (that did not fit into any of the preceding types of outcomes) (EPOC 2017). We categorised the direction of results as: a desirable effect, little or no effect, an uncertain effect (very low certainty evidence), no included studies, an undesirable effect, not reported (i.e. not specified as a type of outcome that the review authors considered by ), or not relevant (i.e. no plausible mechanism by which the type of health system arrangement could affect the type of outcomes).

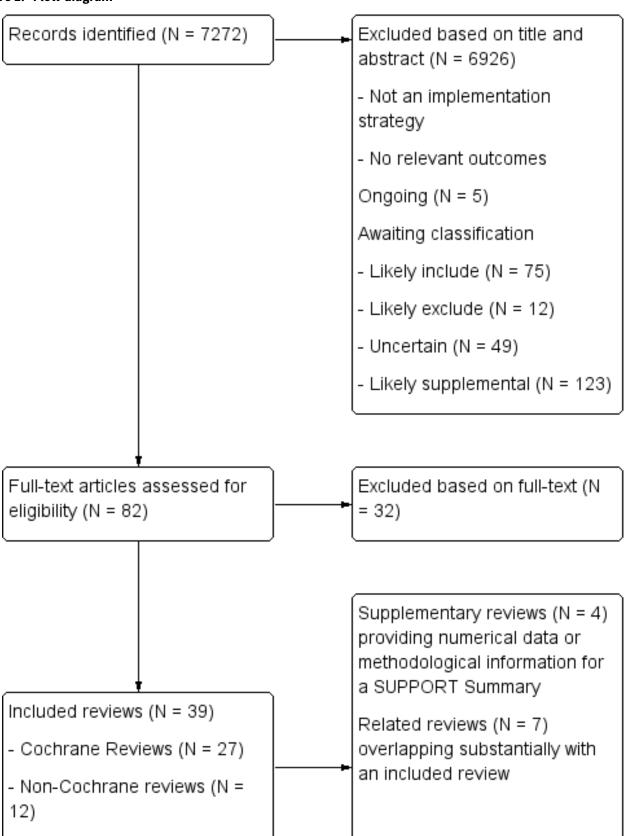
We took into account other relevant considerations besides the findings of the included reviews when drawing conclusions about implications for practice (EPOC 2017). This included considerations related to the applicability of the findings and likely impacts on equity. Our conclusions about implications for systematic reviews were based on types of implementation strategies for which we were unable to find a reliable, up-to-date review and limitations identified in the included reviews. Our conclusions about implications for future evaluations were based on the findings of the included reviews (EPOC 2017).

# RESULTS

We identified 7272 systematic reviews of health systems arrangements and implementation strategies. We excluded 6926 reviews from this overview following a review of titles and abstracts. We retrieved the full texts of 82 reviews for further detailed assessment. Of these, we excluded 32 reviews: 6 because they had important methodological limitations, 11 that were outof-date, 11 that focused on an area already covered by one of the included reviews and 4 that were of limited relevance to low-income countries (Table 4). We included 39 systematic reviews published between 2005 and 2016 in this overview. In addition, four reviews provided supplementary numerical data or methodological information used in a SUPPORT Summary (Figure 1; Appendix 4). Seven related reviews were similar to one of the primary reviews. We did not prepare SUPPORT Summaries for the related reviews, and they did not contribute data to the summaries or the overview because of substantial overlap with one of the primary reviews. Following the screening of the subsequent searches of PDQ-Evidence, we identified five ongoing reviews of implementation strategies (Brennan 2009; Dudley 2009; Fønhus 2016; Pantoja 2014b; Rowe 2015); six additional systematic reviews of implementation strategies that are awaiting assessment (Baldwin 2011; Mauger Rothenberg 2012; Mundell 2013; Oluoch 2012; Rolfe 2014; Tannenbaum 2013; Appendix 5); and a number of other reviews that are awaiting classification and also need to be checked for relevance to this overview (Appendix 5).



Figure 1. Flow diagram



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# **Description of included reviews**

Of the 39 included systematic reviews, 27 were Cochrane Reviews and 12 were non-Cochrane reviews. Fifteen of the reviews were updates of earlier reviews (Baker 2015; Berkman 2011; Everett 2011; Forsetlund 2009; Giguère 2012; Gould 2010; Haynes 2008; Horsley 2011; Ivers 2012; Liu 2014; Lutge 2015; O'Brien 2007; Oyo-Ita 2016; Reeves 2013; Sibley 2012).

The reviews reported results from 1332 studies (Appendix 3). Study designs included: 710 randomised trials; 26 non-randomised trials; 34 controlled before-after studies; 50 interrupted time series; 69 repeated measures studies; and 243 other designs (cross-sectional, cohort, historical or ecological, and quasi-experimental studies). The number of studies included in each review ranged from 0 in Parmelli 2011 to 201 in Cook 2008. Dates of most recent searches in the reviews ranged from April 2004 to May 2016.

Most studies in the reviews were from the USA, the UK, Canada, the Netherlands and Australia. There were no studies from lowincome countries in eight reviews (Baskerville 2012; Dwamena 2012; Horsley 2011; Jia 2014; Ranji 2008; Reeves 2013; Simoni 2006; Vidanapathirana 2005). Study settings varied and included outpatient and inpatient settings in hospitals, health centres, families, workplaces and community settings (Appendix 3). The health professionals included in the reviews were physicians, nurses, pharmacists, psychologists, dentists, social workers and traditional healers. The participants included in the reviews were children, adults and pregnant mothers. Outcomes examined included healthcare provider performance, quality of care, patient outcomes, access to care, coverage, utilisation of health services, resource use, impacts on equity and adverse effects (Table 7, Appendix 3).

Implementation strategies addressed in the reviews were grouped into four categories based on the level of the healthcare system targeted by the intervention (Table 1; Table 3).

- 1. Strategies targeting healthcare organisations (e.g. strategies to change organisational culture) (1 review).
- 2. Strategies targeting healthcare workers (e.g. printed educational materials) (14 reviews).
- 3. Strategies targeting healthcare workers to address a specific problem (e.g. unnecessary use of antibiotics) (9 reviews).
- 4. Strategies targeting healthcare recipients (e.g. medication adherence) (15 reviews).

# Methodological quality of included reviews

We have summarised our assessment of the methodological quality (reliability) of the included reviews in Table 5. We judged 32 reviews to have only minor limitations. We judged the other seven reviews to have methodological limitations that were important enough to make it worthwhile to search for another systematic review or to interpret the review results cautiously, if no better review were available (Baskerville 2012; Haynes 2008; Ko 2011; Nicolson 2009; Ranji 2008).

We assessed the included reviews as being well conducted in relation to the identification, selection and critical appraisal of the included studies. However, we assessed the comprehensiveness of the search for evidence as only partially achieved in 19 reviews. We also assessed the included reviews as being well conducted in relation to the analysis of the available evidence, with only a few of them presenting limitations related to descriptions of the extent of heterogeneity (Haynes 2008; Nicolson 2009; Perrier 2011; Ranji 2008), the methods used to synthesise the evidence (Haynes 2008; Ko 2011; Nicolson 2009; Pande 2013; Perrier 2011), and the examination of factors that might explain differences in the results of included studies (Gould 2010; Nicolson 2009; Pande 2013; Ranji 2008).

# **Effect of interventions**

We used a pragmatic approach to group the interventions assessed in the overview based on the level of the healthcare system targeted by the intervention: healthcare organisations, healthcare workers, and healthcare recipients. Additionally, for interventions targeted at healthcare workers, we distinguished reviews evaluating a specific type of intervention from those evaluating interventions for a specific problem that we considered especially relevant to low-income countries (Table 3).

We report here the main findings using plain language statements based on GRADE 'Summary of findings' tables that we prepared for each included review (EPOC 2017). The 'Summary of findings' tables are available in the SUPPORT Summaries database.

# Strategies targeted at healthcare organisations

# **Organisational culture**

One review assessed the effects of strategies to change organisational culture to improve healthcare performance but did not find any eligible studies (Parmelli 2011). It was therefore not possible to draw any conclusions about the impacts of this type of organisational intervention.

# Continuous quality improvement

Continuous quality improvement (CQI) comprises improvement of organisational processes, use of structured problem-solving processes incorporating statistical methods and measurement to diagnose problems and monitor progress, use of teams including employees from multiple departments and from different organisational levels, empowerment of employees to identify quality problems and create opportunities to correct them, and an explicit focus on 'customers'. None of the included reviews assessed the effects of CQI strategies. One Cochrane Review on this topic is in progress (Brennan 2009).

# Strategies targeted at healthcare workers by type of intervention

In order to give a general comparative picture of the range of effects found for this group of interventions we summarised the findings in Appendix 6. Additionally we present the specific findings for each strategy below.

# **Educational materials**

One review assessed the effects of printed educational materials on professional practice. The review found 45 studies done in a variety of settings (e.g. outpatient, inpatient, community) and involving different healthcare professionals (e.g. physicians, nurses, allied health professionals in the field of community health) (Giguère 2012). Printed educational materials may slightly improve practice outcomes (e.g. diagnosis, prescribing, referral practices) among healthcare providers, when used alone and compared to

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no intervention (low-certainty evidence). There were no studies assessing the effects of these materials on patient outcomes.

#### Internet-based learning

Internet-based learning refers to any educational intervention delivered to healthcare workers through the Internet. This approach is intended to allow learners to participate at a time and place convenient to them and to facilitate innovation in instructional methods. It also potentially allows instruction to be tailored to the individual's needs.

One review assessing the effects of Internet-based learning in health professions found 201 studies addressing a wide range of topics and using a range of modalities for teaching and learning (Cook 2008). Compared with no intervention, Internetbased learning may improve health workers' knowledge (lowcertainty evidence), but it is unclear whether it improves health professionals' skills and behaviours, or if it leads to beneficial effects on patients (very low-certainty evidence). When compared to other forms of teaching and learning, Internet-based learning may improve knowledge, but may not improve satisfaction, skills, behaviour and patient outcomes (low-certainty evidence).

# Educational meetings and workshops

Four reviews were included in this category (Forsetlund 2009; Reeves 2013; Horsley 2011; Sunguya 2013).

The first review assessed the effects of educational meetings and workshops on professional practice and healthcare outcomes (Forsetlund 2009). The review identified 81 studies. Findings showed that educational meetings alone or combined with other interventions probably improve professional practice and healthcare outcomes for patients (moderate-certainty evidence). Combined interactive and didactic (lecture-based) educational meetings may be slightly more effective than didactic educational meetings alone (low-certainty evidence).

The second review assessed the effects of interprofessional education (IPE) on professional practice and healthcare outcomes (Reeves 2013). The review identified 15 studies. Compared with separate, profession-specific educational interventions or no education intervention, IPE may lead to improvements in outcomes for patients, adherence to clinical guidelines, and clinical processes (e.g. shared decisions on surgical incisions) (low-certainty evidence).

The third review assessed the effects of teaching health professionals critical appraisal skills on their knowledge (Horsley 2011). The review identified three studies. Teaching critical appraisal skills, compared to usual practice, may improve health professionals' knowledge on how to critically appraise research papers (low-certainty evidence). Effects on critical appraisal skills were uncertain. None of the studies evaluated process of care or patient-related outcomes

The final review assessed the effect of nutrition training of health workers on caregivers' feeding practices for children aged six months to two years (Sunguya 2013). The review identified ten studies. Nutrition training of health workers, compared to usual care, increases daily energy intake, feeding frequency, and consumption of targeted food items. The certainty of evidence was high. None of the included studies assessed cost or health outcomes (such the proportion of undernourished children or children with adverse health outcomes).

#### Local consensus processes

Consensus development processes are decision-making processes that aim to help a group of people reach agreement about a given issue. Healthcare workers have used local consensus processes to achieve agreement on clinical policies and guidelines. None of the included reviews assessed the effects of local consensus processes.

# **Educational outreach**

Three reviews assessed the effects of educational outreach interventions on professional practice and healthcare outcomes (Baskerville 2012; O'Brien 2007; Pande 2013). Educational outreach visits entail the use of a trained person from outside the practice setting to meet with healthcare professionals in their practice in order to provide information with the intent of improving practice, for example feedback about health worker performance. This type of face-to-face visit is also called academic detailing and educational visiting.

A review assessing the effects of educational outreach visits on professional practice and practice outcomes found 69 studies (O'Brien 2007). Educational outreach visits alone or combined with other interventions probably improve the quality of care delivered to patients (moderate-certainty evidence). For prescribing, the effects are relatively consistent (high-certainty evidence); for other types of professional performance, the effects vary widely from small to modest improvements (moderate-certainty evidence). The effects on patient outcomes were uncertain (very low-certainty evidence).

Practice facilitation is a multifaceted approach whereby skilled individuals, either internal or external to a primary care setting, promote the adoption and use of evidence-based guidelines. A review assessing the effects of practice facilitation on evidencebased practice behaviours identified 23 studies (Baskerville 2012). All of them took place in high-income countries. The use of practice facilitation probably improves the adoption of evidence-based guidelines (moderate-certainty evidence).

Another review assessing the effect of additional pharmacistprovided services included one study of strategies targeted at healthcare professionals, comparing educational outreach to usual care (Pande 2013). The findings showed that when pharmacists provide additional services targeted at health professionals, such as educational outreach visits, patient outcomes may improve (low-certainty evidence). Effects on healthcare cost were uncertain (no studies were found).

#### Local opinion leaders

Opinion leaders are individuals in a community or organisation who have a substantial influence on what the rest of the community or organisation does. Because of their influence, opinion leaders may be able to persuade healthcare providers to use the best available evidence when managing patients. A review assessing the effects of local opinion leaders on healthcare professional behaviour and patient outcomes found 18 studies conducted in both hospital and primary care settings (Flodgren 2011). Local opinion leaders, acting alone or in concert with other interventions, probably improve healthcare workers' adherence to desired practice (moderate-

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certainty evidence). None of the included studies assessed patient outcomes.

#### **Patient-mediated interventions**

Patient-mediated interventions include any intervention aimed at changing the performance of healthcare professionals through interactions with patients or information provided by or to patients. A Cochrane Review of patient-mediated interventions is in progress (Fønhus 2016).

# Audit and feedback

A review assessing the effects of audit and feedback on the practice of healthcare professionals and patient outcomes identified 140 studies using a wide range of interventions with respect to their content, format, timing and source (lvers 2012). Overall they found that interventions that include audit and feedback (alone or as a core component of a multifaceted intervention), compared with usual care, probably improve adherence to desired practice (moderate-certainty evidence) and probably lead to little difference in patient outcomes (moderate-certainty evidence). Compared with a number of educational interventions (e.g. reminders, educational outreach) and organisational, financial or patientmediated interventions, audit and feedback probably leads to little or no difference in compliance with desired practice or patient outcomes (moderate-certainty evidence).

# Reminders

One review assessed if using safety checklists improved patient safety in acute hospital settings compared to not using them. The review included nine studies that evaluated a wide variety of checklist designs as well as training on use of the checklists (Ko 2011). The findings showed that surgical safety checklists may reduce death rates and major complications within 30 days after surgery (low-certainty evidence). It was uncertain whether safety checklists improve adherence to guidelines or patient safety in intensive care units, emergency departments or acute care settings (very low-certainty evidence).

One Cochrane Review on the effects of manual paper reminders on professional practice outcomes is in progress (Pantoja 2014b). We excluded two Cochrane Reviews assessing the effects of computergenerated or onscreen reminders because of their limited relevance to low-income countries (Arditi 2012; Shojania 2009).

# **Tailored interventions**

A range of barriers may impede changes to health professional behaviour. Change may be more likely if implementation strategies address specific barriers. A review assessing the effects of interventions tailored to address specific barriers to change on professional practice and healthcare outcomes identified 26 studies. The review found that these interventions were probably more likely to improve professional practice than no intervention or dissemination of guidelines alone (moderatecertainty evidence). However, it is uncertain whether tailored interventions are more likely to improve professional practice than non-tailored interventions, or whether tailored interventions targeted at organisational and individual barriers are more likely to improve professional practice than tailored interventions targeted only at individual barriers (very low-certainty evidence). A recent update of this review identified six additional trials but without any change to the conclusions (Baker 2015).

# Multifaceted interventions

Multifaceted interventions are those including more than one of the interventions described above. Four reviews examined the effects of multifaceted interventions on professional practice and/ or patient outcomes.

One review assessed the effectiveness of interventions for seeking, appraising and applying evidence from systematic reviews in clinical decisions. It included five trials in middle- and high-income countries evaluating multifaceted interventions (Perrier 2011). It is uncertain whether multifaceted interventions, such as training and workshops, improve informed decision-making by healthcare workers in low-income countries (very low-certainty evidence).

Three reviews compared the effects of multifaceted interventions to audit and feedback (Ivers 2012), educational meetings (Forsetlund 2009), and outreach visits (O'Brien 2007). In the case of audit and feedback and outreach visits, the authors found that combining the core intervention with other interventions led to a larger effect size than using the core intervention alone. However, the results were inconsistent or based on indirect comparisons. On the other hand, Forsetlund 2009 did not find relevant differences between the effects of multifaceted interventions and educational meetings alone.

# Strategies targeted at healthcare workers by type of problem

In order to have a general comparative picture of the range of effects found for this group of interventions, we have summarised the findings in Appendix 7. Additionally we present specific findings for each strategy below.

# Communication with patients

One review assessed the effects of interventions for health providers that aim to promote patient-centred care (PCC) in clinical consultations (Dwamena 2012). The review included 45 studies of training related to a variety of PCC skills (e.g. diseasespecific training for providers and patients). Compared to no intervention, there was moderate-certainty evidence that patientcentred training probably improves patient health status (e.g. clinical outcomes), and there was low-certainty evidence that it may improve the patient-provider consultation process (e.g. the communication of treatment options) and may slightly improve patient satisfaction with the consultation and patient behaviour (e.g. attendance at follow-up consultation).

# Handwashing

A review of interventions to improve hand hygiene adherence in patient care and reduce healthcare-associated infections identified four hospital-based studies (Gould 2010). This review found that compared to usual care, educational interventions may increase hand hygiene compliance (low-certainty evidence). Compared to usual care, multifaceted marketing campaigns may increase the use of hand hygiene products (low-certainty evidence), but the effects on healthcare-associated infections are uncertain (very lowcertainty evidence).

# **Obstetric care**

Four reviews examined strategies for improving obstetric care in pregnant women. The first review assessed the effects of non-clinical interventions for reducing unnecessary caesarean



section rates, based on 16 studies in community and hospital settings (Khunpradit 2011). Compared to standard prenatal care, the following non-clinical interventions may decrease caesarean section rates: nurse-led relaxation, birth preparation classes for mothers, implementation of guidelines with mandatory second opinion and with support from local opinion leaders, and audit and feedback given to individual care providers (low-certainty evidence). Prenatal education and support programmes, computerised patient decision aids, decision-aid booklets and intensive group therapy may have little or no overall effect on caesarean section rates (low-certainty evidence).

The second review included studies of training traditional birth attendants (TBAs) and included six studies from rural communities (Sibley 2012). The review found that the training of untrained TBAs may reduce neonatal deaths and stillbirths, pregnancy-related haemorrhage, and puerperal sepsis, and increase referral of pregnant women with obstetric complications (low-certainty evidence). However, such training may increase the number of pregnant women with obstructed labour (low-certainty evidence). The effect of providing training to untrained TBAs on maternal mortality was uncertain (very low-certainty evidence). Also, the effect of providing additional training (on newborn resuscitation and breastfeeding) to TBAs who already have some formal training on maternal mortality, morbidity, stillbirths, neonatal deaths, exclusive breastfeeding, and advice about immediate feeding of colostrum was uncertain (very low-certainty evidence).

The third review (21 studies) assessed the effects of skilled birth attendance and emergency obstetric care on stillbirths and perinatal mortality (Yakoob 2011). Participants in the studies included 'village midwives', professional midwives, and trained traditional birth attendants. Compared to usual care, skilled birth attendance may reduce stillbirths and perinatal mortality (lowcertainty evidence). The effect of alternative ways of providing emergency care on stillbirths was uncertain (very low-certainty evidence).

The fourth review included nine studies and assessed the effects of birth kits on newborn and maternal outcomes (Hundley 2012). A birth kit was defined as any disposable kit intended for routine use in the intrapartum period, specifically at the delivery of the baby. Compared with no intervention, the use of birth kits (alongside with education or topical antimicrobial): reduces puerperal sepsis and neonatal tetanus-related mortality (high-certainty evidence), probably reduces maternal mortality, haemorrhage and neonatal mortality (moderate-certainty evidence), and may reduce neonatal sepsis (low-certainty evidence).

#### **Prescribing antibiotics**

One review assessed the effects of interventions to improve antibiotic prescribing in ambulatory settings. The review focused on the effectiveness of strategies to reduce antibiotic prescribing for acute outpatient illnesses for which antibiotics are often prescribed inappropriately, and included 43 studies (Ranji 2008). Most of the studies in the review focused on prescribing for acute respiratory tract infections. Interventions assessed included: clinician education (distribution of materials, educational meetings, educational outreach, educational workshops with or without guideline distribution); patient education (written educational materials, educational meetings); and clinician education plus other interventions (e.g. audit and feedback, patient education). Strategies such as clinician education and patient education alone or combined with audit and feedback probably reduce antibiotic prescribing in ambulatory care settings (moderate-certainty evidence). The effects of the interventions on the proportion of patients treated with appropriate antibiotics and on clinical outcomes were not reported.

# Seriously ill newborn care

A review of the effects of in-service training of health professionals on emergency care of seriously ill newborns and children identified two hospital-based studies (Opiyo 2015). In-service neonatal emergency care training probably improves provider practices (i.e. increases adequate resuscitation and preparedness for resuscitation, probably decreases the frequency of inappropriate and potentially harmful resuscitation practices) (moderatecertainty evidence) and may reduce mortality in newborns requiring resuscitation (low-certainty evidence).

#### Quality of care for sexually transmitted diseases and HIV

One review examined the effectiveness of interventions for educating traditional healers about sexually transmitted diseases (STDs) and HIV and identified two studies (Sorsdahl 2009). The studies assessed the impact of short training courses on STDs, HIV and other related health issues (e.g. family planning). Training of traditional healers may increase their knowledge of STDs and HIV (signs and symptoms, prevention), patient management practices, and referral practice (low- to moderate-certainty evidence). Training may lead to little or no difference in the incidence of HIV/AIDS risk behaviour and traditional healers' self-reported referral practices (low-certainty evidence).

# Strategies targeted at healthcare recipients

#### Providing information or education

Four reviews examined the effects of providing information or education on health issues to healthcare recipients. None of the studies included in these reviews was from a low-income country.

The first review assessed the effect of mass media interventions for promoting HIV testing and included 14 studies in diverse populations (Vidanapathirana 2005). Despite substantial heterogeneity in the populations studied, media used, duration and frequency of interventions, and study designs, each study showed that mass media increased initial uptake of HIV testing (high-certainty evidence). However, the initial increase in uptake of HIV tests may not be sustained in the long-term (low-certainty evidence). Mass media interventions may lead to an increase in the number of infected people diagnosed through voluntary counselling and testing.

The second review (25 studies) addressed the effects of written information about prescribed and over-the-counter medicines (Nicolson 2009). Written medicine information may lead to little or no difference in adherence to instructions compared with no written information (low-certainty evidence). None of the included studies assessed health outcomes.

The third review (128 studies) focused on the effects of health literacy interventions (e.g. simplifying the presentation of information) (Berkman 2011). Some mixed strategies such as intensive self-management and adherence interventions probably improve the use of healthcare across health literacy levels



(moderate-certainty evidence). It is uncertain whether single strategies improve the use of healthcare services, health outcomes, resource use, or disparities in the use of healthcare services (very low-certainty evidence).

The fourth review (11 studies) assessed the effect of additional pharmacist-provided services targeted at patients versus usual care (Pande 2013). The intervention comprised patient education, counselling, complete pharmaceutical care follow-up, and bespoke educational booklets explaining disease, medication and lifestyle modifications. The findings showed that pharmacist-provided services targeted at patients may reduce the use of specific health services (e.g. hospital admissions, general practitioner visits), reduce patients' medication costs, and improve some clinical outcomes (low-certainty evidence).

#### Medication adherence

Cochrane

One review examined the effects of interventions to improve patient adherence to medication (Haynes 2008). The review identified 78 studies conducted in many different settings, most of which were in high-income countries. Nine studies evaluated 10 different interventions to increase short-term adherence in very diverse conditions. The interventions evaluated were: the provision of more detailed instructions to patients (4 studies), the use of dose-dispensing units of medication (1 study), counselling about the target disease of the patients (3 studies), the use of different medication formulations (1 study) and augmented pharmacy services (1 study). It is uncertain whether interventions to increase adherence to short-term treatments improve adherence or patient outcomes (very low-certainty evidence).

Seventy-one studies evaluated 81 different interventions to increase adherence in diverse chronic conditions, including: asthma and chronic obstructive pulmonary disease (12 studies), hypertension (12 studies), diabetes (6 studies), HIV (12 studies), rheumatoid arthritis (2 studies), dyslipidemia (5 studies), mental health conditions (14 studies), epilepsy (1 study), heart failure (1 study) and ischaemic heart disease (1 study). Some studies focused on specific medications, such as oral anticoagulant therapy (1 study) and contraception (1 study). Two studies evaluated interventions to increase adherence to complex regimens in the elderly. Interventions aimed at increasing adherence to longterm treatments may improve the adherence to medications (lowcertainty evidence), but it is uncertain whether interventions to increase adherence to long-term treatments improve patient outcomes (very low-certainty evidence).

The update of this review, which identified 109 additional studies, reported similar effects on adherence (Nieuwlaat 2014). However, it was not possible to prepare 'Summary of findings' tables for the update of Haynes 2008. The update found five randomised trials from the previous review to be ineligible and excluded them. Notably, review authors found 17 of the 182 trials to be at 'low risk of bias', and "generally involved complex interventions with multiple components, trying to overcome barriers to adherence by means of tailored ongoing support from allied health professionals such as pharmacists, who often delivered intense education, counselling (including motivational interviewing or cognitive behavioral therapy by professionals) or daily treatment support (or both), and sometimes additional support from family or peers. Only five of these trials reported improvements in both adherence and clinical outcomes, and no common intervention characteristics

were apparent. Even the most effective interventions did not lead to large improvements in adherence or clinical outcomes". We did not assess the certainty of evidence for these outcomes as this would not have been reliable given the synthesis approach used in the updated review.

# Adherence to antiretroviral therapy

Three reviews addressed strategies for improving adherence to antiretroviral therapy (ART) in patients with HIV/AIDs.

Simoni 2006 and Simoni 2010 examined the effects of patient support strategies and education for improving ART adherence. Simoni 2006 included 19 studies of the effects of a range of behavioural interventions (didactic information on ART, interactive discussions addressing cognitions, motivations, and expectations, cue dosing or cognitive-behaviour therapy, reminders such as pagers). Simoni 2010 identified 10 additional studies. These reviews found that behavioural interventions probably lead to slightly better adherence to highly active antiretroviral therapy (HAART) (moderate-certainty evidence), and they may slightly improve the number of patients with undetectable viral load (a laboratory measure of successful HAART) (low-certainty evidence). Authors identified no studies measuring patient outcomes such as morbidity and mortality, and only one included study took place in a low-income country.

Mbuagbaw 2013 focused on mobile text messaging for promoting adherence to ART. The review included three randomised trials. It found that mobile phone text messages compared to standard care improve adherence to ART for up to 12 months (high-certainty evidence) but may lead to little or no difference in mortality or loss to follow-up after up to 12 months (low-certainty evidence). Weekly text messages probably improve adherence compared to daily text messages, and interactive text messages probably improve adherence compared to non-interactive text messages (moderatecertainty evidence).

#### Adherence to malaria treatment

A review of the effects of unit-dose packaged treatment on treatment failure and treatment adherence in people with uncomplicated malaria identified five studies (Orton 2005). Use of blister packs, compared to tablets and capsules in paper envelopes, may improve adherence to treatment for malaria and may lead to slightly fewer treatment failures (low-certainty evidence). No studies reported adverse effects. Use of sectioned polythene bags, compared to bottled syrup, may improve adherence to treatment in children under 5 years with malaria but may increase vomiting (low-certainty evidence). It is uncertain whether there is a difference in clinical outcomes (very low-certainty evidence). Compared to paper envelopes, use of sectioned polythene bags probably improves adherence to treatment (moderate-certainty evidence), may slightly decrease treatment failures in children aged over seven years and adults with malaria (low-certainty evidence), and may lead to little if any difference in adverse events (low-certainty evidence). It is uncertain whether the use of sectioned polythene bags, compared with unsectioned bags, impacts on treatment adherence or patient outcomes (very lowcertainty evidence), or on adverse events (not reported).

#### Adherence to anti-tuberculosis therapy

Two reviews examined strategies for improving adherence to drugs to prevent or cure tuberculosis (TB).

The first review included 11 studies and assessed the effects of material incentives given to patients undergoing diagnostic testing for TB or receiving drug therapy to prevent or cure TB (Lutge 2015). Most of the studies took place in high-income countries. Compared to routine care, cash-and non-cash incentives probably increase health service utilisation (return visits for tuberculin skin test reading, start or continuation of treatment) (low- to moderate-certainty evidence). They may not improve completion of TB prophylaxis (low-certainty evidence), and it is uncertain if they improve completion of treatment for active TB (very low-certainty evidence). Cash incentives may slightly improve patient return for tuberculin skin test reading and completion of TB prophylaxis compared to non-cash incentives (low-certainty evidence). Immediate (compared to deferred) incentives may not improve adherence to anti-tuberculosis treatment (low-certainty evidence).

The second review assessed the effects of reminder systems aimed at reminding patients to take their TB medication or attend appointments (pre-appointment reminders) or to contact patients who have missed an appointment with default reminders (Liu 2014). The review included six trials of pre-appointment reminders and three trials of default reminders. Five studies took place in the USA, two in India and one each in Spain and Irak. For patients being treated for active TB, pre-appointment reminders may increase clinic attendance and the number of patients completing treatment (low-certainty evidence), and default reminders probably increase the number of patients completing treatment (moderate-certainty evidence) and may increase clinic attendance (low-certainty evidence). For people on TB prophylaxis, pre-appointment reminders may increase clinic attendance (low-certainty evidence). For people undergoing screening for TB, pre-appointment reminders may have little or no effect on the number of people who return to clinic for the result of their skin test (low-certainty evidence).

# Insecticide-treated bednets for malaria

A review of the effects of strategies to increase ownership and use of insecticide-treated bednets (ITNs) to prevent malaria identified 10 studies (Augustincic Polec 2015). Providing free ITNs, compared to subsidised ITNs, probably increases ITN ownership among households and women attending prenatal clinics (moderate certainty evidence). Providing free ITNs also probably results in increased ITN ownership compared to households paying full price or receiving a loan (moderate certainty evidence). The review also found that providing education on the proper use of ITNs may increase the number of people and children under five years sleeping under bednets (low-certainty evidence).

#### Immunisation coverage

One review of intervention strategies to improve immunisation coverage identified six studies (Oyo-Ita 2016). It found that health education (evidence-based discussions, distribution of posters and leaflets, information campaigns) compared to usual care, may increase the uptake of routine childhood vaccination (low- to moderate-certainty evidence). However, the authors noted that intervention costs should be carefully considered before implementation. Another review evaluated the effects of patient reminder and recall systems to improve immunisation coverage (Jacobson Vann 2005), finding that reminders and recall strategies probably increase routine childhood vaccination uptake (moderate-certainty evidence).

#### Access to healthcare services

One review of interventions to increase the uptake of cervical cancer screening identified 36 studies in diverse settings (community clinics, primary care, health maintenance organisations) (Everett 2011). Compared to usual care or no intervention, invitations to attend cervical screening programmes, education, counselling, access to health prevention nurses, and intensive recruitment probably increase uptake of cervical cancer screening (moderate-certainty evidence). Risk factor assessments, photo-comic books, and message framing may lead to little or no difference on the uptake of screening (low- to moderate-certainty evidence).

A second review assessed the effects of outreach strategies to increase health insurance coverage for vulnerable populations (Jia 2014). The review included one study that compared handing out application forms in the emergency department of hospitals to routine care. The findings showed that handing out application forms in the hospital emergency department probably increases the enrolment of children in health insurance schemes (moderatecertainty evidence). The other study assessed the effects of health insurance information and application support compared with routine care. It found that health insurance information and application support probably increases the enrolment of children in health insurance schemes, leads to continuous enrolment of children in insurance for children, and leads to parental satisfaction with the process of enrolment (moderate-certainty evidence).

# DISCUSSION

# Summary of main results

The available evidence from 39 systematic reviews of implementation strategies relevant to health systems in low-income countries covers a range of strategies (targeted at health professionals, patients, and organisations) in diverse settings (geographical and clinical environments), disease conditions, and populations (of both health professionals and patients). The estimates of effects and certainty of the estimates for the different strategies varied. Table 8 provides a summary of the main findings, organised into the following categories.

- Interventions found to have desirable effects on at least one outcome with moderate- or high-certainty evidence and no moderate- or high-certainty evidence of undesirable effects.
- Interventions found to have at least one outcome with little or no effect with moderate- or high-certainty evidence and no moderate- or high-certainty evidence of desirable or undesirable effects.
- Interventions for which the certainty of the evidence was low or very low (or no studies were found) for all outcomes examined.

#### **Overall completeness and applicability of evidence**

There was extensive evidence for the effects of strategies targeting healthcare workers and healthcare recipients. However,

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we identified only one systematic review on strategies targeting healthcare organisations (Parmelli 2011), and that review did not find any eligible studies. Evidence of the effects of some interventions is not included in this overview because we did not find an eligible systematic review, even though there may be primary studies evaluating those interventions. Table 7 summarises the outcomes examined in the individual reviews. Few studies in the reviews considered equity outcomes (differential effects of interventions for disadvantaged populations, such as pregnant women, children aged under five, rural poor) (Augustincic Polec 2015; Berkman 2011; Ko 2011; Forsetlund 2009; Oyo-Ita 2016). Similarly, few of the reviews included studies that examined the costs and cost-effectiveness of interventions (Augustincic Polec 2015; Ivers 2012; Oyo-Ita 2016; O'Brien 2007; Pande 2013). The sparse economic and equity data (in comparison to effectiveness data) limit assessment of the efficiency of the interventions that we examined.

We assessed the applicability of summarised evidence in the 'relevance' section of the SUPPORT Summaries, incorporating these judgments into our assessments of the certainty of the evidence. In general, it was difficult to draw generalisable conclusions regarding the applicability of findings to lowincome countries given that in most of the cases the evidence came from studies conducted in high-income countries (USA, UK, Canada, Netherlands, Australia) with very different on-theground realities and important differences in health system arrangements compared to low-income countries. This was particularly so for interventions that require substantial resources, advanced technology or specialised skills for their delivery (e.g. Internet-based learning (Cook 2008), mass media interventions (Vidanapathirana 2005), health literacy interventions (Berkman 2011), and educational outreach visits (O'Brien 2007; Pande 2013)), and for interventions that are complex and require substantial changes in the organisation of care.

However, there are a limited number of interventions in the included reviews where most of the evidence is from low- and middle-income countries and are likely to be applicable to low-income countries. This may be the case for free insecticide-treated bednets for malaria prevention (Augustincic Polec 2015), skilled birth attendance (Yakoob 2011), mobile phone messaging to improve adherence to ART (Mbuagbaw 2013), anti-malarial drugs packed in unit doses (Orton 2005), and hand-hygiene interventions (Gould 2010).

# Certainty of the evidence

Some of the included reviews had specific methodological limitations related to the identification, selection and critical appraisal of the included studies, and the analysis of the available evidence. However, the included reviews were for the most part well conducted (Table 5). The certainty of the effect estimates for the different strategies varied, ranging from very low, for example for the effect of single interventions to improve health literacy, to high, indicating that the research provides a very good indication of the likely effect (for example, for educational outreach interventions to improve prescribing by health professionals) (Table 7).

### Potential biases in the overview process

Although the searches used for PDQ-Evidence are relatively comprehensive, it is possible that we did not identify some relevant reviews. We also excluded reviews that were published prior to April 2005. It is possible that some of those reviews provide information that is still useful and that might supplement information provided by the included reviews. Although this cut-off was arbitrary, it is unlikely that we excluded a substantial amount of useful information. Fourteen of the included reviews were published before 2010, and it is possible that more recent research would change their conclusions.

Classifying the interventions in the included reviews was sometimes uncertain and required judgment. In particular, the distinction between 'delivery arrangements' (covered in Ciapponi 2014) and 'implementation strategies' was not always clear. Likewise, classifying interventions in reviews that addressed a problem (such as improving referrals from primary to secondary care) rather than a category of interventions (such as audit and feedback) was not always straightforward. There also are other ways of categorising implementation strategies (French 2012; Michie 2011). Although these judgments and differences in approaches to characterising implementation interventions are unlikely to have introduced bias into this overview, they might result in some confusion, since there is no universally agreed upon classification system for implementation interventions. Moreover, any system for categorising health system interventions is, to some extent, arbitrary. A unified taxonomy for classifying health system interventions – such as the one recently published by Lavis 2015 – could facilitate explicit and systematic synthesis and interpretation of the existing body of evidence on health systems interventions.

Judgments about the relevance of some interventions to lowincome countries were sometimes difficult to make, as were judgments about the applicability of some of the findings of the included reviews (Lavis 2009). While these judgments might have been biased, this seems unlikely. At least two of the authors of this overview assessed the eligibility of systematic reviews for inclusion, and judgments about the applicability of the findings of included reviews were made by the authors of each SUPPORT Summary, externally peer reviewed, and then reviewed by at least two authors of this overview. Our general approach has been inclusive rather than exclusive so that readers can assess for themselves the relevance of the included reviews. Similarly, our approach has been to assume that findings are applicable to low-income countries, unless there are relevant explicit differences between the settings where the studies took place and settings in low-income countries, or specific factors that would likely modify the effects in low-income countries.

An important limitation of our overview is that it depends on the findings of systematic reviews that have not used consistent methods. Although there are potential advantages of a broad review that would include all relevant implementation strategies (e.g. Grimshaw 2004; Rowe 2015), such broad reviews require a substantial investment of time and resources, are difficult to keep up-to-date, and risk duplicating efforts when there are many reliable reviews that are more focused. An optimal approach that might be possible in the future would be to have a number of focused reviews using standard methods, such as EPOC reviews, together with an overview of those reviews.

Implementation strategies for health systems in low-income countries: an overview of systematic reviews (Review) Copyright © 2017 The Authors. Cochrane Database of Systematic Reviews published by John Wiley & Sons, Ltd. on behalf of The Cochrane Collaboration.

# Agreements and disagreements with other studies or reviews

We identified 10 related overviews of reviews published in the last 10 years (Althabe 2008; Bloom 2005; Boaz 2011; Chan 2017; Cheung 2012; Hall 2015; Lewin 2008; Mostofian 2015; Squires 2014; Wensing 2006). These overviews addressed a range of implementation strategies, disease conditions and behaviours in diverse settings and populations. Similarly to our overview, most of the studies included in those overviews were from high-income countries, and data on patient outcomes, equity, costs and cost-effectiveness were scarce. We describe the findings of the seven overviews below.

Bloom 2005 included 26 reviews and assessed the effectiveness of continuing medical education (CME) tools and techniques for changing physician clinical practices and improving patient health outcomes. The findings showed that interactive techniques (audit/ feedback, academic detailing/outreach and reminders) were most effective for simultaneously changing physician care and patient outcomes. Clinical practice guidelines and opinion leaders were found to be less effective. Didactic presentations and distribution of printed information had little or no beneficial effect for changing physician practice. These findings mostly agree with ours regarding the effects of strategies targeted at healthcare workers by type of intervention (with the exception of the possible effects of printed materials found in our overview).

Wensing 2006 included 36 reviews and assessed organisational strategies (defined as planned re-arrangements of one or more aspects of the organisation of patient care) to implement improvements in patient care. The findings showed that revision of professional roles and computer systems for knowledge management generally improved professional performance. Multidisciplinary teams, integrated care services and computer systems generally improved patient outcomes. Integrated care services led to cost savings. The benefits of quality management remained uncertain. Most of these findings agree with those from our overview.

Lewin 2008 examined the effectiveness of health systems arrangements and implementation strategies (with a particular focus on evidence relevant to primary healthcare). Five included reviews assessed strategies to change professional behaviours or performance. The strategies assessed were guideline dissemination, audit and feedback, educational outreach visits, and educational meetings. These interventions resulted in small to moderate (but important) improvements in professional performance and health outcomes. These findings are mostly similar to those reported in our overview as our findings are based on the same or more recent versions of the same systematic reviews (Baker 2015; Forsetlund 2009; Ivers 2012; O'Brien 2007). The only difference was our exclusion of the review on guideline dissemination strategies because it was published more than 10 years ago (Grimshaw 2004).

Althabe 2008 identified 23 reviews and assessed strategies for improving the quality of healthcare in maternal and child health in low- and middle-income countries. Seventeen of the reviews focused on continuing education and quality improvement, two addressed financial and reimbursement strategies, and four examined organisation of care strategies. Some of these reviews were included in this overview. The overview found that interactive workshops, reminders, multifaceted interventions, audit and feedback, and mass media interventions had small to moderate positive effects on professional practice. Educational outreach visits improved prescribing but had variable effects on other behaviours. Multifaceted interventions were not more effective than single interventions. There was little evidence on the use of financial, regulatory or organisational interventions. Although these authors used a slightly different classification to the one used in this overview, the findings were relatively similar, with only minor changes related to updated versions of some reviews.

Boaz 2011 assessed the effectiveness of interventions to increase the use of research in clinical practice. It identified 13 reviews containing 313 primary studies. The overview found that multifaceted interventions are more likely to improve practice (small to moderate effects) than single interventions (audit and feedback, computerised decision support, opinion leaders) (small effects). These findings disagree with what we found (see results for multifaceted interventions) and with another recent overview that did not find evidence supporting the effectiveness of multifaceted interventions over single interventions (Squires 2014). Disagreements in the conclusions of these overviews could be due to differences in the evidence base examined, that is, differences in the reliability of included reviews and the included interventions.

Cheung 2012 assessed the effectiveness of reminders in changing professional behaviour in clinical settings. It included 35 systematic reviews and found that moderate improvements in provider behaviour can occur with the use of reminders. Most of these reviews assessed computerised reminders, which were excluded from our overview because we considered them not to be highly relevant to low-income country settings.

Squires 2014 evaluated the effectiveness of multifaceted interventions versus single-component interventions in changing healthcare professionals' behaviour in clinical settings. Twentyfive reviews were included: five reviews found no evidence of a relationship between the number of intervention components and the effect size. Eight reviews reported direct (nonstatistical) comparisons of multifaceted to single-component interventions. Multifaceted interventions were found to be effective in four reviews, and the remaining four reviews found that multifaceted interventions had either mixed effects or were generally ineffective compared to single interventions. Twentythree reviews indirectly compared the effectiveness of multifaceted to single interventions, and most (15 reviews) showed similar effectiveness for multifaceted and single interventions when compared to controls. Of the remaining eight reviews, six found single interventions to be generally effective while multifaceted interventions had mixed effectiveness. The authors concluded that the overview provides no evidence that multifaceted interventions are more effective than single-component interventions. As noted above, these findings agree with what we found in our overview for at least three strategies targeted at healthcare workers (audit and feedback, educational meetings, and outreach visits).

Mostofian 2015 assessed the effectiveness of interventions aimed at changing physician practice patterns through the implementation of clinical research findings and clinical guidelines in surgical settings and general practice. They identified 14 reviews covering a wide range of interventions: audit and feedback, computerised decision support systems, continuing medical education, financial incentives, local opinion leaders, marketing, passive dissemination of information,



patient-mediated interventions, reminders, and multifaceted interventions. Active approaches, such as academic detailing, led to greater effects than traditional passive approaches, such as distribution of educational materials. These findings mostly agree with our results about the effects of strategies targeted at healthcare workers by type of intervention (with the exception of the possible effects of printed materials found in our overview) and are in agreement with the findings of Bloom 2005. The differences regarding 'passive approaches' could be related to the methods used to analyse the results, which were based to some extent on vote counting and on descriptions by the authors of the reviews (Mostofian 2015).

Hall 2015 evaluated the effectiveness of text-messaging interventions (TMI) on health outcomes and behaviour change in community settings. They identified 15 reviews including 228 studies with diverse study designs (randomised trials, quasiexperimental designs and observational studies) and assessing interventions for a variety of health-behaviour topics related to health promotion, disease prevention and chronic disease self-management. Six of the included reviews conducted or included meta-analyses. According to the authors almost all of the 15 reviews, extremely diverse intervention characteristics showed positive effects on diverse health behaviours. Likewise, all of the meta-analyses assessed concluded that TMIs had a statistically significant positive effect on health outcomes or health behaviours. These findings are in agreement with ours regarding TMI for adherence to antiretroviral therapy and anti-tuberculosis treatments (Liu 2014; Mbuagbaw 2013). However, readers should interpret the findings of the overview by Hall and colleagues cautiously because the included studies were at high risk of bias and had small sample sizes and short intervention durations.

Chan 2017 assessed the effectiveness of strategies to enhance the adoption and implementation of clinical practice guidelines focusing on four interventions: reminders, educational outreach visits, audit and feedback, and provider incentives. They included 55 studies, 39 systematic reviews, and 16 overviews of reviews. Using vote counting, the authors found that audit and feedback and educational outreach visits were generally effective in improving both process of care and clinical outcomes; provider incentives showed mixed effectiveness for improving both processes of care and clinical outcomes; and reminders showed mixed effectiveness for improving process of care outcomes and were generally ineffective for clinical outcomes. Despite differences in the analytical approaches, those findings are similar to what we found in our overview regarding the effectiveness of audit and feedback and educational outreach visits (Ivers 2012; O'Brien 2007). On the other hand, our findings regarding the effects of reminders on patient outcomes are more positive (Ko 2011), possibly due to differences in the settings where reminders were evaluated.

# AUTHORS' CONCLUSIONS

Investigators have evaluated a wide range of strategies for implementing evidence-based interventions in low-income countries using sound systematic review methods. These strategies have been targeted at different levels in the health systems and have addressed a range of outcomes. Most of the available evidence is focused on strategies targeted at healthcare workers and recipients, and assessment of process of care outcomes. Strategies targeting healthcare organisations are scarce. Limitations of the available evidence include wide variations in settings, targeted behaviours, estimates of effects, and certainty of the evidence for the implementation strategies examined.

# Implications for practice

We found moderate- or high-certainty evidence that a number of interventions had desirable effects on at least one outcome, with no moderate- or high-certainty evidence of undesirable effects (Table 8). On the other hand, the certainty of the evidence was low or very low (or no studies were found) for all outcomes examined for a number of interventions. These findings may help to distinguish interventions for which there is clear evidence of impact on at least one outcome from interventions for which there is important uncertainty about their potential effects. Additionally we identified a "middle ground" with interventions that showed little or no effect for at least one outcome with moderate or high-certainty evidence and no moderate- or high-certainty evidence of other desirable or undesirable effects. This implies that those interventions could not have a relevant impact on the outcomes assessed and they should not be considered a priority for implementation.

# Implications for research

Based on the included reviews, we have identified gaps in primary research because of uncertainty about the applicability of the evidence to low-income countries (Table 9), low-certainty evidence, or a lack of studies (Table 8). In 18 out of the 39 included reviews, all or most of the studies took place in high-income settings; and in 25 of the 39 reviews there was at least one comparison where the certainty about the effects was low or there were no studies to inform an estimate of the intervention's effects. Furthermore, the included reviews rarely evaluated social outcomes, resource use, impacts on equity, and adverse (undesirable or unintended) effects (Table 7). All of the included reviews found that primary research is needed for at least one of these four types of outcomes (Table 7). This highlights the need for conducting studies assessing specific comparisons (Table 9) in low-income settings and including all relevant outcomes.

We identified five topics for which we could not identify an upto-date systematic review but did find a review in progress (Table 10). We also identified one topic for which we did not find a upto-date systematic review or one in progress: strategies other than handwashing targeted at healthcare-associated infections.

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# ADDITIONAL TABLES

in low-income countries: an overview of systematic reviews. *Cochrane Database of Systematic Reviews* 2014, Issue 5. [DOI: 10.1002/14651858.CD011086]

Implementation strategy	Definition		
Targeted at healthcare organisations			
Change of organisational cul- ture	Strategies to change organisational culture		
Continuous quality improve- ment	Improvement of quality through improvement of organisational processes, use of structured pro lem-solving processes incorporating statistical methods and measurement to diagnose problems and monitor progress, use of teams including employees from multiple departments and from di ferent organisational levels, empowering employees to identify quality problems and improve- ment opportunities and to take action on these, and an explicit focus on 'customers'		
Targeted at healthcare worke	r practice – types of interventions		
Printed educational materials	Distribution of printed recommendations for clinical care, including clinical practice guidelines. The materials can be delivered personally or through mass mailings.		
Internet-based or comput- erised educational materials	Distribution of electronic recommendations for clinical care, including clinical practice guidelines. The materials are usually delivered through mass mailings and/or published in web pages.		
Educational meetings	Courses, workshops or other educational meetings		
Local consensus processes	Formal or informal local consensus processes aimed at promoting implementation of guidelines		
Educational outreach visits	Personal visits by a trained person to healthcare workers in their own setting		
Local opinion leaders	The identification and use of local opinion leaders to promote implementation of guidelines		
Audit and feedback	A summary of healthcare workers' performance over a specified period of time, given to them in a written, electronic or verbal format		
Patient-mediated interven- tions	The use of patients to change professional practice		
Reminders	Manual or computerised interventions that prompt healthcare workers to perform some action		
Tailored interventions	Interventions to change practice that are selected based on an assessment of barriers to change		
Multifaceted interventions	Combinations of two or more strategies to change practice		
Multidisciplinary teams	Strategies to promote inter or multidisciplinary team work		
Targeted at healthcare worke	r practice – types of problems		
Communication with patients	Strategies for improving communication with patients		
Handwashing	Strategies for improving hand hygiene compliance in patient care		

Table 1. Types of implement	tation strategies (Continued)
Obstetrics	Strategies for improving obstetric care
Healthcare-associated infec- tions	Strategies for decreasing healthcare associated infections
Patient-centred approach	Strategies for promoting a patient-centred approach in clinical consultations
Prescribing	Strategies for improving prescribing
Prescribing antibiotics	Strategies for improving the use of antibiotics
Seriously ill newborn care	Strategies for improving the care of seriously ill newborns
Traditional birth attendants	Strategies for improving care delivered by traditional birth attendants
Traditional healers	Strategies for improving care delivered by traditional healers
Targeted at healthcare recipie	nt use of health services – types of interventions
Information and education provision	Strategies to enable consumers to know about programmes/policies to be implemented (e.g. mass media campaigns)
Skill and competencies acqui- sition	Strategies focused on the acquisition of skills relevant to the use of health services (e.g. lay health- care workers)
Facilitation of communication and decision-making	Strategies to involve healthcare recipients in decision-making about programmes/policies to be implemented (e.g. communication skills training for patients)
Behaviour change support	Strategies focusing on the adoption or promotion of health and treatment behaviours such as ad- herence to medicines
Targeted at healthcare recipie	nt use of health services – types of problem
Adherence – antiretroviral drugs for human immunodefi- ciency virus infection/acquired immunodeficiency syndrome (HIV/AIDS)	Strategies for improving adherence to antiretroviral drugs for HIV/AIDS
Adherence – medication	Strategies for improving medication adherence
Adherence – tuberculosis	Strategies for improving tuberculosis medication adherence
Facility-based deliveries	Strategies for promoting facility-based deliveries
Immunisation coverage	Strategies for improving immunisation coverage
Access to healthcare services	Strategies for increasing use of healthcare services by specific populations

# Table 2. Examples of implementation strategies to address different types of barriers<sup>a</sup>

Level	Determinants	Examples of implementation strategies

Healthcare organi- sations	Inadequate internal communication	Necessary communication between different levels of the health system may be lacking	Structured referral sheets, involve- ment of consultants in primary care educational activities
	Inadequate processes	Processes for outreach and receiving, referring and transferring patients may not be adequate to implement the option or the types of effec- tive care at which the option is targeted	Redesign of processes to facilitate appropriate and efficient utilisation of services (continuous quality im- provement)
	Inadequate leadership	There may be insufficient leadership to imple- ment the option or the types of effective care at which the option is targeted	Identification of effective leaders; engagement of opinion leaders; es- tablishment of leadership systems
Healthcare workers	Knowledge	Healthcare workers may be unaware of the likely impacts of the option or of the types of effective care at which the option is targeted	Dissemination of educational mate- rials
	Competency	Healthcare workers may not feel competent or may lack competency	Educational meetings or outreach visits
	Attitudes	Healthcare workers may not agree that imple- menting the option or the types of effective care at which the option is targeted is impor- tant	Disseminate information regarding the size of the problem, including relevant comparisons; use opinion leaders
	Motivation to change	Healthcare workers may not be motivated to change their practices	Dissemination of information that is designed to motivate healthcare workers to change their practice; fi- nancial or other incentives; reduce the burden of changing practices
Healthcare recipi- ents	Knowledge	People may be unaware of the likely impacts of the option or of the types of effective care at which the option is targeted	Disseminate information that is re- liable and accessible, e.g. using the mass media or community health- care workers
	Competency (skill)	People may not have the necessary skills to use the types of effective care at which the option is targeted	Provide training and support
	Attitudes	People may not agree that implementing the option or the types of effective care at which the option is targeted is important	Disseminate information regarding the size of the problem, including relevant comparisons
	Access to care	People may not have access to the types of ef- fective care at which the option is targeted due to financial constraints or lack of transporta- tion	Reduce financial or physical barriers to care
	Motivation to change	People may not be motivated to change their behaviours, for example by seeking types of ef- fective care at which the option is targeted	Dissemination of information that is designed to motivate people to, for example, seek care; use financial or material incentives

# Table 2. Examples of implementation strategies to address different types of barriers<sup>a</sup> (Continued)

<sup>*a*</sup>Adapted from Grol 2005.

Implementation strategies for health systems in low-income countries: an overview of systematic reviews (Review) Copyright © 2017 The Authors. Cochrane Database of Systematic Reviews published by John Wiley & Sons, Ltd. on behalf of The Cochrane Collaboration.

# Table 3. Included reviews

Implementation strategy	Included reviews
Strategies targeted at health	careorganisations
Organisational culture	The effectiveness of strategies to change organisational culture to improve healthcare perfor- mance (Parmelli 2011)
Continuous quality improve- ment	No eligible systematic review identified
Strategies targeted at health	careworkers by type of intervention
Educational materials	Printed educational materials: effects on professional practice and healthcare outcomes (Giguère 2012)
Internet based learning	Internet-based learning in the health professions: a meta-analysis (Cook 2008)
Educational meetings	Continuing education meetings and workshops: effects on professional practice and healthcare outcomes (Forsetlund 2009)
Educational meetings	Interprofessional education: effects on professional practice and healthcare outcomes (Reeves 2013)
Educational meetings	Teaching critical appraisal skills in healthcare settings (Horsley 2011)
Educational meetings	Effectiveness of nutrition training of health workers toward improving caregivers' feeding practices for children aged six months to two years: a systematic review (Sunguya 2013)
Local consensus processes	No eligible systematic review identified
Educational outreach	Educational outreach visits: effects on professional practice and healthcare outcomes (O'Brien 2007)
Educational outreach	Systematic review and meta-analysis of practice facilitation within primary care settings (Baskerville 2012)
Educational outreach	Effectiveness of pharmacist provided services on patient outcomes, health-service utilisation and costs in low- and middle-income countries (Pande 2013)
Local opinion leaders	Local opinion leaders: effects on professional practice and healthcare outcomes (Flodgren 2011)
Patient-mediated interven- tions	No eligible systematic review identified
Audit and feedback	Audit and feedback: effects on professional practice and healthcare outcomes (lvers 2012)
Reminders	Systematic review of safety checklists for use by medical care teams in acute hospital settings— limited evidence of effectiveness (Ko 2011)
Tailored interventions	Tailored interventions to overcome identified barriers to change: effects on professional practice and healthcare outcomes (Baker 2015)
Multifaceted interventions	Interventions encouraging the use of systematic reviews in clinical decision-making: a systematic review (Perrier 2011)

# Strategies targeted at healthcareworkers by type of problem

# Table 3. Included reviews (Continued)

Communication with patients	Training healthcare providers to be more 'patient-centred' in clinical consultations (Dwamena 2012)		
Handwashing	Interventions to improve hand hygiene compliance in patient care (Gould 2010)		
Obstetrics	Non-clinical interventions for reducing unnecessary caesarean section (Khunpradit 2011)		
Obstetrics	Traditional birth attendant training for improving health behaviours and pregnancy outcomes (Sib- ley 2012)		
Obstetrics	The effect of providing skilled birth attendance and emergency obstetric care in preventing still- births (Yakoob 2011)		
Obstetrics	The effects of birth kits to on newborn and maternal outcomes (Hundley 2012)		
Prescribing antibiotics	Interventions to reduce unnecessary antibiotic prescribing: a systematic review and quantitative analysis (Ranji 2008)		
Seriously ill newborn care	In-service training for health professionals to improve care of the seriously ill newborn or child in low and middle-income countries (Opiyo 2015)		
Quality of care for STD and HIV	Interventions for educating traditional healers about STD and HIV medicine (Sorsdahl 2009)		
Strategies targeted at healthc	arerecipients		
Providing information/educa- tion	Mass media interventions for promoting HIV testing. (Vidanapathirana 2005)		
Providing information/educa- tion	Written information about individual medicines for consumers (Nicolson 2009)		
Providing information/educa- tion	Health literacy interventions and outcomes: an updated systematic review (Berkman 2011)		
Adherence	Interventions for enhancing medication adherence (Haynes 2008)		
- medication			
Adherence – ART for HIV/AIDS	Efficacy of interventions in improving highly active antiretroviral therapy adherence and HIV-1 RNA viral load. A meta-analytic review of randomized controlled trials (Simoni 2006)		
	Antiretroviral adherence interventions: translating research findings to the real world clinic (Simoni 2010)		
Adherence	Mobile pone text messages for improving adherence to antiretroviral therapy (ART): an individual patient data meta-analysis of randomised trials (Mbuagbaw 2013)		
– ART for HIV/AIDS			
Adherence	Incentives and enablers to improve adherence in tuberculosis (Lutge 2015)		
– TB			
Adherence	Reminder systems and late patient tracers in the diagnosis and management of tuberculosis (Liu 2014)		
– TB			
Adherence	Effects of unit-dose packaged treatment on treatment failure and treatment adherence in people with uncomplicated malaria (Orton 2005)		

# **Table 3.** Included reviews (Continued) – malaria medication

– malaria medication	
Facility-based deliveries	No eligible systematic review identified
Immunisation coverage	Interventions for improving coverage of child immunization in low-income and middle-income countries. (Oyo-Ita 2016)
	Patient reminder and patient recall systems for improving immunization rates.(Jacobson Vann 2005)
Malaria	Strategies to increase the ownership and use of insecticide-treated bednets to prevent malaria (Augustincic Polec 2015)
Access to healthcare services	Interventions targeted at women to encourage the uptake of cervical screening (Everett 2011)
Access to healthcare services	Outreach strategies for increasing health insurance coverage for vulnerable populations (Jia 2014)

# **ART**: antiretroviral therapy.

# Table 4. Excluded reviews

Review ID	Title	Reasons for exclusion
Arditi 2012	Computer-generated reminders delivered on paper to healthcare profession- als; effects on professional practice and healthcare outcomes	Limited relevance to low-income countries
Beilby 1997	Trials of providing costing information to general practitioners: a systematic review	Search out-of-date
Bordley 2000	The effect of audit and feedback on immunization delivery: a systematic re- view	Search out-of-date
Chaillet 2006	Evidence-based strategies for implementing guidelines in obstetrics: a system- atic review	Major methodological limitations
Fudickar 2012	The effect of the WHO surgical safety checklist on complication rate and com- munication	Major limitations
Grilli 2002	Mass media interventions: effects on health services utilisation	Search out-of-date
Grimshaw 2004	Effectiveness and efficiency of guideline dissemination and implementation strategies	Search out-of-date
Horvath 2012	Mobile phone text messaging for promoting adherence to antiretroviral thera- py in patients with HIV infection	Addressed by Mbuag- baw 2013
Hulscher 2001	Interventions to implement prevention in primary care	Search out-of-date
Ioannidis 2001	Evidence on interventions to reduce medical errors: an overview and recom- mendations for future research	Search out-of-date
Jayaraman 2010	Advanced trauma life support training for ambulance crews	Addressed by Forsetlund 2009
Jayaraman 2009	Advanced trauma life support training for hospital staff	Addressed by Forsetlund 2009

# Table 4. Excluded reviews (Continued)

Kendrick 2000	The effect of home visiting programmes on uptake of childhood immuniza- tion: a systematic review and meta-analysis	Search out-of-date
Lam-Antoniades 2009	Electronic continuing education in the health professions: an update on evi- dence from RCTs	Addressed by Cook 2008
Lee 2009	Linking families and facilities for care at birth: What works to avert intra- partum-related deaths?	Important limitations
Legare 2010	Interventions for improving the adoption of shared decision making by health- care professionals	Limited relevance to low-income countries.
Minkman 2007	Performance improvement based on integrated quality management models: what evidence do we have? A systematic literature review	Limited relevance to low-income countries
Naikoba 2001	The effectiveness of interventions aimed at increasing handwashing in health- care workers- a systematic review	Search out-of-date
Nglazi 2013	Mobile phone text messaging for promoting adherence to anti-tuberculosis treatment: a systematic review	Addressed by Liu 2014
Pattinson 2005	Critical incident audit and feedback to improve perinatal and maternal mortal- ity and morbidity	Addressed by lvers 2012
Pearce 2012	The most effective way of delivering a train-the-trainers program: a systematic review	Addressed by Forsetlund 2009
Rowe 2002	Improving communication between health professionals and women in ma- ternity care: a structured review	Search out-of-date
Rueda 2006	Patient support and education for promoting adherence to highly active anti- retroviral therapy for HIV/AIDS	Major methodological limitations
Safdar 2008	Educational interventions for prevention of healthcare-associated infection: a systematic review	Addressed by Forsetlund 2009
Shea 2009	Increasing the demand for childhood vaccination in developing countries: a systematic review	Addressed by Oyo-Ita 2016
Shojania 2009	The effects of on-screen, point of care computer reminders on processes and outcomes of care	Limited relevance to low-income countries
Smith 2009	Provider practice and user behavior interventions to improve prompt and ef- fective treatment of malaria: do we know what works?	Major limitations
Smits 2002	Problem based learning in continuing medical education: a review of con- trolled evaluation studies	Search out-of-date
Sowden 2000	Mass media interventions for preventing smoking in young people	Search out-of-date
Turner 2005	What is the evidence for effectiveness of WHO guidelines for the care of chil- dren in hospitals in developing countries?	Major methodological limitations
Wafula 2010	Are interventions for improving the quality of services provided by specialized drug shops effective in sub-Saharan Africa? A systematic review	Addressed by Forsetlund 2009 and O'Brien 2007



# Table 4. Excluded reviews (Continued)

Zedler 2011

Does packaging with a calendar feature improve adherence to self-administered medication for long-term use? A systematic review Addressed by Haynes 2008

Review	A. Ident ies <sup>a</sup>	ification, s	election a	and critica	l appraisal	l of stud-	B. Analy	sis <sup>b</sup>					C. Overall <sup>c</sup>	
	1. Selec- tion crite- ria	2. Search	3. Up- to- date	4. Study selec- tion	5. Risk of bias	6. Over- all	1. Study char- acter- istics	2. An- alytic meth- ods	3. Het- ero- gene- ity	4. Ap- pro- priate syn- thesis	5. Ex- plorato- ry fac- tors	6. Over- all	1. Oth- er con- sidera- tions	2. Rel ability of the reviev
Baker 2015	+	+	+	+	+	+	+	+	+	+	+	+	+	+
Baskerville 2012	+	?	+	?	+	?	?	+	+	+	+	+	+	-
Berkman 2011	+	?	+	+	+	+	+	+	+	+	+	+	+	+
Cook 2008	+	?	+	+	+	+	+	+	+	+	+	+	+	+
Dwamena 2012	+	+	+	+	+	+	+	+	+	+	+	+	+	+
Everett 2011	+	+	+	+	+	+	+	+	+	+	+	+	+	+
Flodgren 2011	+	?	+	+	+	+	+	+	+	+	+	+	+	+
Forsetlund 2009	+	?	+	+	+	+	+	+	+	+	+	+	+	+
Giguère 2012	+	?	+	+	+	+	+	+	+	+	+	+	+	+
Gould 2010	+	+	+	+	+	+	+	+	+	+	?	+	+	+
Haynes 2008	+	+	+	+	?	+	+	+	?	?	NA	-	+	-
Horsley 2011	+	+	+	+	+	+	+	+	+	+	+	+	+	+
Hundley 2012	+	+	+	?	?	+	+	+	?	+	?	+	+	+
lvers 2012	+	?	+	+	+	+	+	+	+	+	+	+	+	+
Jacobson Vann 2005	+	?	+	?	+	-	+	+	+	+	+	+	+	-
Jia 2014	+	?	+	+	+	+	+	+	+	+	NA	+	+	+
Khunpradit 2011	+	+	+	+	+	+	+	+	+	+	+	+	+	+

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Ko 2011	+	?	+	?	+	-	+	?	+	-	+	-	+	-
Liu 2014	+	+	+	+	+	+	+	+	+	+	+	+	+	+
Lutge 2015	+	+	+	+	+	+	+	+	+	+	+	+	+	+
Mbuagbaw 2013	+	?	+	?	?	+	?	+	+	+	+	+	+	-
Nicolson 2009	+	+	?	+	?	-	+	+	?	?	-	-	+	-
O'Brien 2007	+	?	+	+	+	+	+	+	+	+	+	+	+	+
Opiyo 2015	+	+	+	+	+	+	+	+	+	+	+	+	+	+
Orton 2005	+	+	+	+	+	+	+	+	+	+	NA	+	+	+
Oyo-Ita 2016	+	?	+	+	?	+	+	+	+	+	NA	+	+	+
Pande 2013	+	?	+	+	+	+	+	+	+	?	?	+	+	+
Parmelli 2011 <sup>d</sup>	+	+	+	+	+	+	NA	NA	NA	NA	NA	NA	+	+
Perrier 2011	+	+	+	+	+	+	+	+	?	?	+	+	+	+
Augustincic Polec 2015	+	+	+	+	+	+	÷	+	+	+	+	+		+
Ranji 2008	+	?	+	?	+	-	+	+	?	+	-	-	+	-
Reeves 2013	+	+	+	+	+	+	+	+	+	+	+	+	+	+
Sibley 2012	+	?	+	+	+	+	+	+	+	+	+	+	+	+
Simoni 2006	+	?	+	?	?	-	+	+	+	+	+	+	+	+
Simoni 2010	+	?	+	?	?	-	+	+	+	+	+	+	+	+
Sorsdahl 2009	+	+	+	+	+	+	+	+	+	+	+	+	+	+
Sunguya 2013	+	+	+	+	+	+	+	+	+	+	+	+	+	+
Vidanapathirana 2005	+	+	+	+	+	+	+	+	+	+	+	+	+	+

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	т 	?	+	+	+	+	+	+	+	+	+	+	+	+
<sup>a</sup> A. Identification, se 1. Selection criteria:	were the criter	ria used for	deciding	which stuc					es;?can't t	ell/partiall	y; – no)			
2. <b>Search</b> : was the sea 3. <b>Up-to-date</b> : is the r							rtially; – nc	)						
4. Study selection: w							ılly; – no)							
5. Risk of bias: did the	e authors use a	appropriate	e criteria to	o assess th	e risk for bi	as in analy	/sing the st						– no)	
6. <b>Overall</b> : how would	l you rate the r	methods us	sed to iden	tify, inclue	de and critio	cally appra	ise studies	? (+ only n	ninor limita	ations, – im	nportant lir	nitations)		
<sup>b</sup> B. Analysis									• • • • •					
<ol> <li>Study characterist</li> <li>Analytic methods:</li> </ol>														
i.e. no studies or data		ious useu L	by the revie	autions	s to analyse	the main	gs of the m	ciuded stu	iules repor	teu? (+ yes;	, can tien	/partially;	- no; na: nc	ot applica
<ol> <li>Heterogeneity: did</li> </ol>		scribe the	extent of h	eterogene	ity? (+ yes;	? can't tell	/partially;	- no; NA: n	not applical	ble, i.e. no	studies or o	data)		
4. Appropriate synth	esis: were the	findings o	f the relev	ant studie	s combined	l (or not c	ombined) a						eview addre	sses and
available data? (+ yes														
5. Exploratory factor	ole, i.e. no stud	ies or data	)			C	·							
– no; NA: not applicat	d you rate the			nalyse the	findings re	lative to t	he primar	y question	addresse	d in the rev	view? (+ oı	nly minor	limitations,	- import
6. <b>Overall</b> : how woul limitations; NA: not a		io studies c	,											
6. <b>Overall</b> : how woul limitations; NA: not ap <sup>c</sup> C. Overall	oplicable, i.e. n													
6. <b>Overall</b> : how woul limitations; NA: not ap ¢ <b>C. Overall</b> 1. <b>Other consideratio</b>	oplicable, i.e. n ons: are there a	any other a	spects of t											+  :
6. <b>Overall</b> : how woul limitations; NA: not ap <sup>c</sup> C. Overall	oplicable, i.e. n ons: are there a eview: based o	any other a	spects of t											t limitatio

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# Table 6. Key messages of included reviews

Implementation strategy	Key messages						
Strategies targeted at healthcareorganisations							
Organisational culture	➡ Strategies to improve organisational culture include:						
Effectiveness of strategies to change organisational culture to improve healthcare perfor- mance (Parmelli 2011)	<ul> <li>leadership commitment and action through the clear communication of values and concerns related to the decisions taken, the reinforcement of desired behaviours during crisis periods, the use of role models, the allocation of rewards, and clear criteria for the selection and dismissal employees;</li> </ul>						
	programmes to improve job satisfaction, organisational commitment, teamwork and morale.						
	➡ It is uncertain whether any of these strategies to improve organisational culture are effective in changing healthcare performance, as no studies met the review's inclusion criteria.						
	➡ The implementation of strategies to improve organisational culture should include well-de- signed evaluations.						
Strategies targeted at healthc	areworkers by type of intervention						
<b>Educational materials</b> Printed educational materials:	➡ When used alone, printed educational materials may slightly improve practice outcomes among healthcare providers, compared to no intervention.						
effects on professional prac- tice and healthcare outcomes (Giguère 2012)	➡ The effects of printed educational materials on patient outcomes are uncertain.						
	→ Of the 45 studies included in the review, 44 were from high-income countries. Rigorous studies from low-income countries are needed to assess the impacts of printed educational materials on professional practice in these settings.						
Internet-based learning Internet-based learning in the health professions: a meta- analysis (Cook 2008)	➡ Internet-based learning methods compared with no intervention may improve health profes- sionals' knowledge, but it is uncertain whether they improve skills and behaviours of health profes- sionals, or if they lead to beneficial effects on patients.						
	• Practise exercises, tutorials, online discussions and longer duration courses may improve the effects of internet-based learning.						
	➡ It is uncertain whether Internet-based learning by health professions improves knowledge or other outcomes when compared to other forms of teaching and learning.						
Educational meetings	➡ Educational meetings alone or combined with other interventions probably improve profession- al practice and healthcare outcomes for patients.						
Continuing education meet- ings and workshops: effects on professional practice and healthcare outcomes	→ Educational meetings may be more effective with higher attendance at the educational meet- ings; mixed interactive plus didactic educational meetings may be more effective compared to only interactive or only didactic educational meetings.						
(Forsetlund 2009)	➡ Educational meetings may not be effective for complex behaviours, and they may be less effec- tive for less serious outcomes.						
Educational meetings	➡ Interprofessional education may lead to improved outcomes for patients and greater patient satisfaction.						
Interprofessional education: effects on professional prac-	→ Interprofessional education may improve professionals' adherence to guidelines or standards.						
tice and healthcare outcomes (Reeves 2013)	→ It is uncertain whether interprofessional education improves collaborative behaviours among professionals, the competencies of professionals to work together in delivering care or clinical processes.						
	→ None of the included studies were conducted in low-income countries. The extent to which these findings are applicable to these settings is uncertain.						

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# Table 6. Key messages of included reviews (Continued)

Educational meetings	→ Teaching critical appraisal skills to health professionals may improve their knowledge of how to critically appraise research papers.						
Teaching critical appraisal skills in healthcare settings (Horsley 2011)	➡ It is uncertain whether teaching critical appraisal skills to health professionals leads to actual changes in their critical appraisal skills.						
	➡ We did not find any studies that evaluated the impact of teaching critical appraisal skills on processes of care or patient outcomes.						
	➡ None of the included studies were from low-income countries.						
<b>Educational meetings</b> Effectiveness of nutrition train- ing of health workers toward improving caregivers' feed- ing practices for children aged six months to two years: a sys-	<ul> <li>Nutrition training of health workers increases daily energy intake of children aged 6 months to 2 years.</li> <li>Nutrition training of health workers increases feeding frequency of children under 2 years of age.</li> <li>Children whose caregivers are counselled by trained health workers have a higher consumption of targeted food items compared to their counterparts.</li> </ul>						
tematic review (Sunguya 2013)							
Educational outreach Educational outreach visits: effects on professional prac- tice and healthcare outcomes (O'Brien 2007)	<ul> <li>The quality of care delivered to patients:</li> <li>is improved by educational outreach visits alone; and</li> <li>may be improved more by educational outreach visits plus organisational changes than by educational outreach visits alone.</li> <li>For prescribing, the effects are relatively consistent and small, but potentially important.</li> </ul>						
	➡ For other types of professional performance, the effects vary more widely.						
	➡ Educational outreach visits may not be effective in low-income countries if resources are not available to provide clinical and managerial support.						
<b>Educational outreach</b> Practice facilitation within pri- mary care settings (Baskerville 2012)	<ul> <li>The use of practice facilitation as a multifaceted approach probably improves the adoption of evidence-based guidelines in primary care settings.</li> <li>All studies of the effects of practice facilitation took place in high-income countries. Further research is needed to determine the effectiveness and cost implications of practice facilitation in low-income countries.</li> </ul>						
<b>Educational outreach</b> Pharmacist-provided non- dispensing services: effects on patient outcomes, health service utilisation and costs (Pande 2013)	<ul> <li>The provision of additional services by pharmacists targeted at patients, such as patient health education and follow-up, may lead to:</li> <li>a decrease in the rate of hospitalisation, general practice visits and emergency room visits;</li> <li>a reduction in patients' medication costs;</li> <li>improvements in some clinical outcomes.</li> <li>The provision of additional services by pharmacists targeted at healthcare professionals, such as educational outreach visits, may improve patient outcomes.</li> <li>The applicability of the findings to low-income countries may be limited by pharmacist numbers, patients and physicians' attitudes to pharmacists, pharmacists' training, and laws governing pharmaceutical practice.</li> </ul>						
Local opinion leaders	➡ Opinion leaders probably influence the behaviour of healthcare professionals.						
Local opinion leaders: effects on professional practice and healthcare outcomes (Flod- gren 2011)	<ul> <li>→ Patient outcome data were not reported by studies included in the review.</li> <li>→ Most of the studies included in this review took place in high-income countries.</li> </ul>						

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# Table 6. Key messages of included reviews (Continued)

	➡ Rigorous studies from low-income countries are needed to fully understand the applicability of these findings to low-income country healthcare settings.						
Audit and feedback Audit and feedback: effects on professional practice and	→ Interventions that include audit and feedback (alone or as a core component of a multifaceted intervention) probably improve professionals' adherence to desired practice compared with usual care.						
healthcare outcomes (lvers 2012)	→ Audit and feedback may be more effective when baseline professional performance is low; when the source of the feedback is a supervisor or senior colleague; when the feedback is delivered at least monthly; when it is provided both verbally and in a written format; and when it includes both explicit targets and an action plan.						
	➡ The effects on patient outcomes of interventions that include audit and feedback may range from little if any effect to some improvement, compared with usual care.						
	➡ We found few randomised trials of audit and feedback in low-income countries. Audit and feedback is difficult to implement if reliable, routinely collected data are not readily available.						
<b>Reminders</b> Safety checklists for use by medical care teams in acute hospital settings (Ko 2011)	➡ Surgical safety checklists may improve death rates and major complications within 30 days after surgery.						
	➡ It is uncertain whether safety checklists improve adherence to guidelines or patient safety in intensive care units, emergency departments or acute care settings.						
	➡ Randomised trials are needed to inform decisions about the use of safety checklists in acute hospital settings.						
<b>Tailored interventions</b> Tailored interventions to over- come identified barriers to change: effects on profession- al practice and healthcare out- comes (Baker 2015)	➡ Interventions tailored to address identified barriers are probably more likely to improve professional practice than no intervention or the dissemination of guidelines alone.						
	➡ It is uncertain whether tailored interventions are more likely to improve professional practice than non-tailored interventions.						
	➡ Little is known about how best to identify barriers to improving professional practice and how to tailor interventions to address these barriers.						
Multifaceted interventions	➡ It is uncertain whether targeted multifaceted or single interventions (such as training) improve informed decision-making by practitioners.						
Interventions encouraging the use of systematic reviews in clinical decision-making (Per-	➡ Multifaceted interventions may improve awareness and use of evidence-based resources, such as searching for systematic reviews using online libraries.						
rier 2011)	➡ None of the included studies took place in a low-income country.						
Strategies targeted at healthca	reworkers by type of problem						
Communication with pa- tients	Patient-centred training for providers (with or without co-interventions):						
Training healthcare providers	<ul> <li>may improve consultation processes, including the extent to which care is patient centred, com- pared with no intervention;</li> </ul>						
to be more 'patient-centred' in	<ul> <li>may slightly improve patient satisfaction with care, compared with no intervention;</li> </ul>						
clinical consultations (Dwame- na 2012)	<ul> <li>may slightly improve patient health behaviours, compared with no intervention;</li> </ul>						
110 2012)	<ul> <li>probably improves patient health outcomes, compared with no intervention.</li> </ul>						
	➡ This review identified no studies from low- and middle-income countries.						
Handwashing	$\Rightarrow$ Educational interventions may increase hand hygiene guidance compliance.						
Interventions to improve hand	➡ Multifaceted marketing campaigns may increase the use of hand hygiene products.						

Interventions to improve hand hygiene compliance in patient care (Gould 2010)

→ It is uncertain whether marketing campaigns decrease healthcare-associated infections.



# Table 6. Key messages of included reviews (Continued)

	➡ Rigorous evaluation of interventions to increase hand hygiene compliance are needed.						
<b>Obstetrics</b> Non-clinical interventions for reducing unnecessary caesare-	➡ Interventions that may reduce unnecessary caesarean sections include: nurse-led relaxation training, birth preparation classes, education of local opinion leaders, and review of each delivery that does not meet guideline criteria plus a 24-hour in-house coverage system.						
an section (Khunpradit 2011)	➡ A mandatory second opinion and post-caesarean section presentation of cases may reduce repeat caesarean section rates.						
	→ Interventions that may have little or no overall effect on caesarean section rates include: a pre- natal education support programme for vaginal birth after caesarean sections, intensive group therapy for women with fear of childbirth, decision aids, a mandatory second opinion and post- caesarean section presentation of cases, audit and feedback, childbirth education classes for pri- mary care nurses, changes in fees for vaginal deliveries or caesarean sections, and mandatory peer review.						
	➡ To the extent that reducing unnecessary caesarean sections is a priority, interventions to achieve this goal should be evaluated in randomised trials or interrupted time series studies and the cost-effectiveness of effective interventions should be evaluated.						
Obstetrics	➡ Initial training of TBAs may:						
Traditional birth attendant training for improving health behaviours and pregnancy outcomes (Sibley 2012)	<ul> <li>reduce neonatal mortality, stillbirths, maternal mortality, the frequency of haemorrhage, and puerperal sepsis; and</li> <li>increase referrals of pregnant women with obstetric complications and the frequency of pregnant women with obstructed labour.</li> </ul>						
	➡ Additional TBA training may:						
	<ul> <li>reduce neonatal mortality; and</li> <li>lead to little or no difference in stillbirths, maternal mortality, maternal morbidity, exclusive breastfeeding, and advice about immediate feeding of colostrum.</li> </ul>						
	➡ Most of the included studies took place in resource-limited settings in low-income countries.						
Obstetrics	→ Skilled birth attendance may reduce stillbirths and perinatal mortality.						
The effect of providing skilled birth attendance and emer- gency obstetric care in pre- venting stillbirths (Yakoob 2011)	→ It is uncertain what the effects of alternative ways of providing emergency obstetric care are on stillbirths or perinatal mortality.						
Obstetrics	→ The use of birth kits (together with education and/or a topical antimicrobial) compared with no						
Birth kits (Hundley 2012)	<ul> <li>intervention:</li> <li>probably reduces neonatal mortality rate;</li> <li>reduces neonatal tetanus-related mortality;</li> <li>may reduce neonatal sepsis;</li> <li>probably reduces maternal mortality;</li> <li>probably reduces haemorrhage;</li> <li>reduces puerperal sepsis.</li> <li>→ Most of the included studies took place in low-income countries.</li> </ul>						
Prescribing antibiotics	→ Strategies such as clinician education and patient education alone or combined with audit and						
Interventions to reduce unnec- essary antibiotic prescribing: a systematic review and quanti- tative analysis (Ranji 2008)	<ul> <li>feedback probably reduce antibiotic prescribing in ambulatory care settings.</li> <li>→ The effects of the interventions on the proportion of patients treated with appropriate antibiotics and on clinical outcomes were not reported.</li> </ul>						

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# Table 6. Key messages of included reviews (Continued)

	$\Rightarrow$ Most of the studies took place in high-income countries.						
Seriously ill newborn care	➡ In-service neonatal emergency care training of health professionals probably:						
In-service training for health professionals to improve care of the seriously ill newborn or child in low- and middle-in-	<ul> <li>increases the proportion of adequate initial resuscitation steps; and</li> <li>decreases inappropriate and potentially harmful practices per resuscitation.</li> <li>→ In-service neonatal emergency care training of health professionals may reduce mortality in</li> </ul>						
come countries (Opiyo 2015)	<ul> <li>weborns requiring resuscitation.</li> <li>→ We found no studies that evaluated the effects of in-service neonatal emergency care training on long-term outcomes or the effects of in-service emergency care training for older children.</li> </ul>						
Quality of care for STD and HIV	➡ Training traditional healers may increase their general knowledge about HIV/AIDS, as well as their knowledge about HIV/AIDS signs, symptoms and prevention.						
Interventions for educating traditional healers about STD and HIV medicine (Sorsdahl 2009)	<ul> <li>Training traditional healers may improve their HIV/STD patient management practices.</li> <li>Training traditional healers may lead to little or no difference in the incidence of HIV/AIDS risk behaviours among healers or in their referral practices.</li> <li>Traditional healers who have received training may refer patients to allopathic health more fre-</li> </ul>						
Strategies targeted at healthca	quently if their traditional treatment fails.						
	·····						
Providing information/edu- cation	➡ Mass media interventions lead to an increase in immediate uptake of HIV testing.						
Mass media interventions for	➡ These initial increases in uptake of HIV testing following mass media interventions may not be sustained in the long term.						
promoting HIV testing (Vidana- pathirana 2005)	➡ Mass media interventions may lead to an increase in the number of infected people diagnosed through voluntary counselling and testing.						
	➡ These findings come from studies conducted in high-income non-endemic countries. Factors						

→ These findings come from studies conducted in high-income non-endemic countries. Factors that may affect the transferability of these findings to low-income countries include access to television, radio, and print media; availability of (and user-fees for) HIV voluntary counselling and test-ing; the level of stigma and discrimination against people living with HIV in the community; and the maturity of the HIV epidemic.

	matancy of the my epidemic.
Providing information/edu- cation	→ Written medicine information may slightly improve knowledge and attitudes about medicines compared with no written information.
Written information about in- dividual medicines for con- sumers (Nicolson 2009)	➡ Written medicine information may lead to little or no difference in adherence to instructions compared with no written information.
	➡ The effect of written medicine information on health outcomes is uncertain. The review did not find studies that evaluated this.
	➡ Written medicine information delivered in an 'easy-to-read' format compared with a standard manufacturer's format may lead to little or no difference in knowledge about and behaviours relat- ed to medicines, but it may slightly improve attitudes towards the information presented.
	➡ Written numerical information about the risks of medicines may slightly improve knowledge and attitudes about medicines compared with the same information as text.
	➡ The effects of written medicine information are mediated by the ability to read the information presented. Low literacy levels in low-income countries could make these findings less applicable.
Providing information/edu- cation	→ Some single strategies may improve comprehension for people with low health literacy, such as presenting essential information by itself, using the same denominators to present baseline risk and treatment benefit information, and adding icon arrays to numerical presentations of treat- ment benefit information.



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Table 6. Key messages of incHealth literacy interventions(Berkman 2011)	<ul> <li><b>Luded reviews</b> (Continued)</li> <li>→ It is uncertain whether single strategies improve the use of healthcare services, health outcomes, resource use or disparities in the use of healthcare services.</li> </ul>							
	➡ Some mixed strategies such as intensive self-management and adherence interventions probably improve the use of healthcare across health literacy levels.							
	➡ Some mixed strategies such as intensive disease management programmes probably reduce disease prevalence across health literacy levels.							
	→ It is uncertain whether mixed strategies improve resource use or disparities in the use of health- care services.							
	→ Only one of the included studies took place in a low-income country.							
Adherence – medication	➡ It is uncertain whether interventions to increase adherence to short-term treatments improve adherence or patient outcomes.							
Interventions for enhanc- ing medication adherence (Haynes 2008)	➡ Interventions aimed at increasing adherence to long-term treatments may improve adherence, but it is uncertain whether they improve patient outcomes.							
	→ Most of the included studies assessed complex interventions with multiple components in high- income countries. Adherence interventions may be difficult to implement in low-income countries where health systems face greater challenges.							
Adherence – ART for HIV/AIDS	→ Behavioural interventions probably lead to slightly better adherence to HAART.							
Efficacy of interventions in im- proving highly active antiretro- viral therapy adherence and HIV-1 RNA viral load (Simoni 2006; Simoni 2010)	➡ Behavioural interventions may slightly improve the number of patients with undetectable viral load (a laboratory measure of successful HAART).							
	➡ We did not find any studies measuring patient outcomes such as morbidity and mortality.							
	➡ Only one included study took place in a low-income country.							
Adherence – ART for HIV/AIDS Mobile phone text messages for improving adherence to antiretroviral therapy (ART)	➡ Mobile phone text messages compared to standard care improve adherence to ART for up to 12 months.							
	➡ Mobile phone text messages compared to standard care may lead to little or no difference in mortality or loss to follow-up after up to 12 months.							
(Mbuagbaw 2013)	➡ Weekly text messages probably improve adherence compared to daily text messages, and inter- active text messages probably improve adherence compared to non-interactive text messages.							
	➡ All studies took place in low-income countries in Africa.							
Adherence – TB Material incentives and en-	→ Sustained material incentives may lead to little or no difference in cure or completion of treat- ment for active TB, compared to no incentive.							
ablers in the management of tuberculosis (Lutge 2015)	→ It is not clear if sustained material incentives improve completion of TB prophylaxis, compared to no incentive, because findings varied across studies.							
	➡ A single, once only incentive may increase the number of people who return to a clinic for read- ing of their tuberculin skin test, compared to no incentive.							
	➡ A single, once only incentive probably increases the number of people who return to a clinic to start or continue TB prophylaxis, compared to no incentive.							
	➡ Compared to a non-cash incentive, cash incentives may slightly increase the number of people who return to a clinic for reading of their tuberculin skin test and may increase the number of peo- ple who complete TB prophylaxis.							
	➡ Compared to counselling or education interventions, material incentives may increase the number of people who return to a clinic for reading of their tuberculin skin test.							

Table 6. Key messages of included reviews (Continued)

	➡ Compared to counselling or education interventions, material incentives may lead to little or no difference in the number of people who return to a clinic to start or continue TB prophylaxis or in the number of people who complete TB prophylaxis.						
	➡ Higher cash incentives may slightly improve the number of people who return to a clinic for reading of their tuberculin skin test, compared to lower cash incentives.						
Adherence – TB	➡ For patients being treated for active TB:						
Reminder systems to improve patient adherence to tubercu- losis clinic appointments for	default reminders probably increase the number of patients completing treatment and may in- crease clinic attendance;						
diagnosis and treatment (Liu	<ul> <li>pre-appointment reminders may increase clinic attendance and the number of patients coming treatment.</li> </ul>						
2014)	➡ For people on TB prophylaxis, pre-appointment reminders may increase clinic attendance.						
	➡ For people undergoing screening for TB, pre-appointment reminders may have little or no effect on the number of people who return to clinic for the result of their skin test.						
	→ Due to the low-certainty evidence, more well-designed trials are needed to establish whether re- minder systems are effective in different settings, and the best way of delivering reminders, espe- cially in low-income countries.						
<b>Adherence</b> – malaria medica- tion	➡ No studies measured treatment failure on or by day 28 after initiation of treatment, which was the primary outcome in this review.						
Unit-dose packaged drugs for treating malaria (Orton 2005)	➡ The use of blister packs compared to paper envelopes for antimalarial drugs may improve adherence to treatment and may slightly improve clinical outcomes. No studies reported adverse events.						
	➡ The use of sectioned polythene bags compared with bottled syrup may improve adherence to treatment in children under 5 years who have malaria, but may increase vomiting. It is uncertain whether there is a difference in clinical outcomes.						
	➡ The use of sectioned polythene bags compared to paper envelopes for antimalarial drugs probably improves adherence to treatment and may slightly improve clinical outcomes in children over 7 years and adults with malaria. Their use may lead to little if any difference in adverse events.						
	→ It is uncertain whether the use of sectioned compared to unsectioned polythene bags leads to a difference in adherence, clinical outcomes or adverse events.						
Immunisation coverage	➡ Community-based health education probably improves coverage of three doses of diphthe- ria-tetanus-pertussis vaccine (DTP3). However, the impacts of facility-based health education on coverage of DPT3 may vary from little or no effect to potentially important benefits.						
coverage of child immuniza- tion in low-income and mid-	➡ Health education combined with reminders may increase DTP3 coverage.						
dle-income countries (Oyo-Ita 2016) Patient reminder and patient	→ Training vaccination managers to provide supportive supervision for healthcare provider may have little or no effect on coverage of DTP, oral polio vaccine (OPV) and hepatitis B virus (HBV) vaccine.						
recall systems for improving immunization rates (Jacobson Vann 2005)	➡ Integrating vaccination with other healthcare services may increase DTP3 and measles vaccine coverage and may have little or no effect on BCG coverage.						
	➡ Household monetary incentives may have little or no effect on achieving full vaccination cover- age.						
	➡ Home visits may improve OPV3 and measles coverage.						
	➡ Reminders and recall strategies probably increase routine childhood vaccination uptake.						
Malaria	➡ Providing free insecticide-treated bednets compared to providing subsidised or full market price bednets probably increases the number of pregnant women, adults and children who pos-						

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Table 6. Key messages of inc	:luded reviews (Continued)						
Strategies to increase the ownership and use of insecti-	sess insecticide-treated bednets, but probably leads to little or no difference in appropriate use of bednets.						
cide-treated bednets to pre- vent malaria (Augustincic Polec 2015)	➡ Education about appropriate use of insecticide-treated bednets may increase the number of adults and children under 5 sleeping under bednets.						
	➡ Providing incentives to encourage the use of insecticide-treated bednets may lead to little or no difference in use.						
	➡ The included studies took place in rural communities in Africa, India and Iran.						
Access to healthcare services	➡ Education, counselling, access to health promotion nurse, invitations to attend cervical screen- ing programmes and intensive recruitment probably increase the uptake of cervical screening.						
Interventions targeted at women to encourage the up- take of cervical screening (Everett 2011)	➡ Enhanced risk factor assessment may lead to little or no difference in the uptake of screening.						
	➡ Photo-comic book and message framing probably lead to little or no difference on the uptake of screening.						
	➡ Most of the included studies took place in high-income countries.						
Access to healthcare services	➡ Health insurance information and application support probably:						
Outreach strategies for in-	<ul> <li>increases the enrolment of children in health insurance schemes;</li> </ul>						
creasing health insurance cov-	<ul> <li>leads to continuous enrolment of children in insurance schemes:</li> </ul>						
erage for vulnerable popula- tions (Jia 2014)	<ul> <li>decreases the mean time taken to obtain insurance for children; and</li> </ul>						
	<ul> <li>leads to parental satisfaction with the process of enrolment.</li> </ul>						
	➡ Handing out application forms in the emergency department of hospitals probably increases the enrolment of children in health insurance schemes.						
	→ Only 2 studies conducted in high-income countries were included in the review.						
	<ul> <li>Rigorous studies are needed that evaluate the effects and costs of different outreach strategies in different countries for expanding the health insurance coverage of vulnerable populations.</li> </ul>						
	• The use of the outreach strategies for increasing health insurance coverage in low-income coun- tries should be accompanied by monitoring and evaluation.						

**ART**: antiretroviral therapy; **HAART**: highly active antiretroviral therapy; **TB**: tuberculosis.

Implementation strategy	Direction of effects and certainty of the evidence <sup>a</sup>										
	Patient outcomes	Access, coverage, utilisation	Quality of care	Resource use	Social outcomes	Impacts on equity	Health- care- provider outcomes	Adverse effects <sup>b</sup>	Other		
Strategies targeted at healthcare organisat	ions										
Organisational culture	NS	NS	NS	NS	NS	NS	NS	NS	NS		
(Parmelli 2011)											
Strategies targeted at healthcare workers b	by type of inter	vention									
Printed educational materials	<b>?</b> ⊕000	NR	$\checkmark \oplus  \oplus  {\rm oo}^1$	NS	NR	NR	NS	NR	NR		
(Giguère 2012)											
Internet-based learning in health profes- sions	NR	NR	√⊕⊕00 <sup>2</sup>	NR	NR	NR	NR	NR	NR		
Vs no intervention											
(Cook 2008)											
Vs non-Internet-based learning	NR	NR	Ø⊕⊕oo <sup>2</sup>	NR	NR	NR	NR	NR	NR		
(Cook 2008)											
Educational meetings	√⊕⊕⊕0	NR	$\checkmark \oplus \oplus \oplus 0^1$	NR	NR	NR	NR	NR	NR		
Continuing education meetings											
(Forsetlund 2009)											
Interprofessional education	√⊕⊕00	NR	$\checkmark \oplus \oplus \operatorname{oo}^1$	NR	NR	NR	?⊕000 <sup>3</sup>	NR	NR		
(Reeves 2013)											
Teaching critical appraisal	NS	NR	NS	NR	NR	NR	NR	NR	√⊕⊕o		
(Horsley 2011)									?⊕000 <sup>5</sup>		
Nutrition training of health workers	NR	NR	NR	NR	NR	NR	NR	NR	√⊕⊕€		

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# Table 7. Intervention-outcome matrix (Continued)

Educational outreach	NR	NR	$\checkmark \oplus \oplus \oplus \oplus^7$	NR	NR	NR	NR	NR	NR
Vs no intervention			$\checkmark \oplus \oplus \oplus 0^8$						
O'Brien 2007									
Vs another intervention	NR	NR	√⊕⊕00 <sup>9</sup>	NR	NR	NR	NR	NR	NR
O'Brien 2007									
Practice facilitation	NR	NR	$\checkmark \oplus \oplus \oplus \mathfrak{o}^1$	NR	NR	NR	NR	NR	NR
Baskerville 2012									
<b>Pharmacist-provided services</b> targeted at patients, such as patient health education and follow-up	√⊕⊕ <b>00</b> <sup>10</sup>	√⊕⊕00 <sup>11</sup>	NR	NS	NS	NR	NR	NR	√⊕⊕ <b>00</b> <sup>12</sup>
Pande 2013									
<b>Pharmacist-provided services</b> targeted at healthcare professionals, such as educational outreach visits	√⊕⊕00	NR	NS	NS	NS	NR	NS	NS	NR
Pande 2013									
Local opinion leaders	NR	NR	$\checkmark \oplus \oplus \oplus 0^1$	NR	NR	NR	NR	NR	NR
(Flodgren 2011)									
Audit and feedback	Ø###0	NR	$\checkmark \oplus \oplus \oplus 0^1$	NR	NR	NR	NR	NR	NR
- (with or without other interventions) vs usu- al care (Ivers 2012)									
Audit and feedback	Ø###0	NR	Ø###0 <sup>1</sup>	NR	NR	NR	NR	NR	NR
<ul> <li>compared with other interventions</li> </ul>									
(Ivers 2012)									
Reminders	NR	NR	?⊕0001	NR	NR	NR	NR	NR	NR
- intensive care unit, emergency department									

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# Table 7. Intervention-outcome matrix (Continued)

Reminders	$\checkmark \oplus \oplus 00^{13}$	NR	NR	NR	NR	NR	NR	NR	NR
– surgery setting									
(Ko 2011)									
Tailored interventions	NR	NR	$\checkmark \oplus \oplus \oplus \mathfrak{o}^1$	NR	NR	NR	NR	NR	NR
- Vs no intervention									
(Baker 2015)									
- Vs non-tailored interventions	NR	NR	?⊕0001	NR	NR	NR	NR	NR	NR
(Baker 2015)									
- Interventions targeted at organisational and	NR	NR	?0001	NR	NR	NR	NR	NR	NR
individual barriers vs interventions targeted at individual barriers only									
(Baker 2015)									
Multifaceted interventions	NS	NR	?⊕00014	NR	NR	NR	NS	NR	NR
- Interventions to encourage the use of sys- tematic reviews in clinical decision-making									
(Perrier 2011)									
Strategies targeted at healthcare workers by	type of prob	lem							
Communication with patients	$\checkmark \oplus \oplus \oplus 0^{15}$	NR	$\checkmark \oplus \oplus \oplus 0^{16}$	NR	NR	NR	NR	NR	NR
<ul> <li>interventions to promote patient-centred care</li> </ul>									
Dwamena 2012									
Handwashing	?⊕000 <sup>17</sup>	NR	$\checkmark \oplus \oplus 00^{18}$	NR	NR	NR	NR	NR	√⊕⊕ <b>00</b> <sup>19</sup>
<ul> <li>educational interventions and marketing campaigns</li> </ul>									
Gould 2010									

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Obstetrics – non-clinical interventions to reduce unnecessary cesarean section rates	?⊕⊕००	NR	√⊕⊕ <b>00</b>	NR	NR	NR	NR	NR	NR
Guidelines + mandatory second opinion									
Khunpradit 2011									
Nurse training/insurance reform/legislative changes/audit & feedback/external peer re- view Khunpradit 2011	?⊕⊕००	NR	?⊕⊕००	NR	NR	NR	NR	NR	NR
Obstetrics – traditional birth attendants (TBA)	?⊕⊕००	NR	?⊕⊕⊙⊙20	NR	NR	NR	NR	NR	NR
rained TBAs versus untrained TBA									
Sibley 2012									
Additional TBAs training vs no additional TBA	√⊕⊕ <b>00</b> <sup>21</sup>	NR	Ø⊕⊕oo <sup>24</sup>	NR	NR	NR	NR	NR	NR
aining Sibley 2012	√⊕⊕00 <sup>22</sup>								
	Ø⊕⊕oo <sup>23</sup>								
<b>Dbstetrics</b> – skilled births attendance vs usu- al care Yakoob 2011	√⊕⊕00 <sup>25</sup>	NR	NR	NR	NR	NR	NR	NR	NR
<b>Dbstetrics</b> – birth kits	$\checkmark \oplus \oplus \oplus \oplus^2$	<sup>6</sup> NR	NR	NR	NR	NR	NR	NR	NR
Hundley 2012	$\checkmark \oplus \oplus \oplus 0^{27}$								
	√⊕⊕ <b>00</b> <sup>28</sup>								
Prescribing antibiotics	NR	NR	√⊕⊕⊕o <sup>29</sup>	NR	NR	NR	NR	NR	NR
Clinician education with/without other inter- vention vs no intervention									
Ranji 2008									
<b>Seriously ill newborn care</b> – in-service neonatal emergency care training	Ø⊕⊕⊖⊙ <sup>30</sup>	NR	$\checkmark \oplus \oplus \oplus o^{31}$	NR	NR	NR	NR	NR	NR
Opiyo 2015									

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<b>Traditional healers</b> – training about STD and HIV medicine	NR	NR	√⊕⊕00 <sup>32</sup>	NR	NR	NR	NR	NR	$\sqrt{\oplus} \oplus 00^{34}$
Sorsdahl 2009			Ø⊕⊕oo <sup>33</sup>						
Strategies targeted at healthcare recipients									
Providing information/education -	Ø⊕⊕⊙0 <sup>35</sup>	√⊕⊕ <b>00</b> <sup>36</sup>	NR	NR	NR	NR	NR	NR	NR
multimedia for promoting HIV testing									
Vidanapathirana 2005									
<b>Providing information/education</b> – leaflets for promoting HIV testing	NR	$\checkmark \oplus \oplus \oplus \oplus \oplus^{37}$	7 NR	NR	NR	NR	NR	NR	NR
Vidanapathirana 2005									
Providing information/education – gain- framed versus loss-framed video tapes for promoting HIV testing	NR	$\sqrt{\oplus \oplus \oplus \oplus 3}$	<sup>3</sup> NR	NR	NR	NR	NR	NR	NR
Vidanapathirana 2005									
Providing information:	NS	NR	NR	NR	NR	NR	NR	NR	√⊕⊕00 <sup>3</sup>
written medicine information									Ø⊕⊕00 <sup>40</sup>
Nicolson 2009									
<b>Single interventions to improve health literacy</b> (e.g. presenting essential information first, presenting information so that the higher numbers indicate better quality)	?⊕०००	?⊕000	NR	NS	NR	?⊕०००	NR	NR	√⊕⊕00 <sup>4</sup>
Berkman 2011									
Mixed interventions to improve health lit- eracy (intensive self-management and adher- ence and intensive disease management)	$\checkmark \oplus \oplus \oplus 0^{42}$	$\checkmark \oplus \oplus \oplus 0^{43}$	NR	?⊕०००	NR	NS	NR	NR	NR
Berkman 2011									
Adherence	?⊕⊕⊙0 <sup>45</sup>	NR	NR	NR	NR	NR	NR	NR	NR

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- medication: interventions to improve ad-

herence to short-term treatments

#### Haynes 2008 44

Haynes 2008 44									
Adherence	?⊕⊕००46	NR	NR	NR	NR	NR	NR	NR	NR
<ul> <li>medication: interventions to improve adherence to long-term treatments (more than 6 months)</li> </ul>	√⊕⊕00 <sup>47</sup>								
Haynes 2008 <sup>40</sup>									
Adherence	$\checkmark \oplus \oplus \oplus 0^{35}$	NR	√⊕⊕ <b>00</b> <sup>48</sup>	NR	NR	NR	NR	NR	NR
– ART for HIV/AIDS: behavioural interven- tions									
Simoni 2006									
Adherence	$\checkmark \oplus \oplus \oplus \oplus \oplus^{49}$	9 NR	NR	NR	NR	NR	NR	NR	Ø⊕⊕00 <sup>52</sup>
- ART for HIV/AIDS	Ø⊕⊕oo <sup>51</sup>								
Mbuagbaw 2013									
Adherence	NR	√⊕⊕ <b>00</b> <sup>50</sup>	NR	NR	NR	NR	NR	NR	NR
– <b>TB</b> : incentives vs routine care		√⊕⊕⊕053							
Lutge 2015		?⊕000 <sup>54</sup>							
		Ø⊕⊕⊖0 <sup>55</sup>							
Adherence	Ø⊕⊕⊖⊙ <sup>56</sup>	NR	NR	NR	NR	NR	NR	NR	NR
- TB: immediate vs deferred incentives									
Lutge 2015									
Adherence	NR	√⊕⊕ <b>00</b> <sup>57</sup>	NR	NR	NR	NR	NR	NR	NR
- TB: cash vs non-cash incentive									
Lutge 2015									
Adherence	NR	√⊕⊕00 <sup>58</sup>	NR	NR	NR	NR	NR	NR	NR

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- TB: different levels of cash incentives

# Lutge 2015

0									
Adherence	√⊕⊕00 <sup>59</sup>	√⊕⊕ <b>00</b> <sup>60</sup>	NR	NR	NR	NR	NR	NR	NR
- <b>TB</b> : incentives vs other interventions									
Lutge 2015									
Adherence	NR	√⊕⊕00 <sup>61</sup>		NR	NR	NR	NR	NR	NR
– <b>TB</b> : mobile phone messages reminders		√⊕⊕⊕o <sup>62</sup>							
Liu 2014									
Adherence – malaria medication: blister packed tablets and capsules vs tablets and capsules in paper envelopes	√⊕⊕00 <sup>63</sup>	NR	NR	NR	NR	NR	NR	NR	NR
Orton 2005									
Adherence – malaria medication: tablets in	√⊕⊕ <b>00<sup>64</sup></b>	NR	NR	NR	NR	NR	NR	?⊕⊕○○ <sup>66</sup>	NR
sectioned polythene bags vs bottled syrup	?⊕000 <sup>65</sup>								
Orton 2005									
Adherence – malaria medication:tablets in sectioned polythene bags vs tablets and cap-	$\checkmark \oplus \oplus \oplus 0^{67}$	NR	NR	NR	NR	NR	NR	Ø⊕⊕00 <sup>68</sup>	NR
sules in paper envelopes	√⊕⊕ <b>00</b> <sup>68</sup>								
Orton 2005									
Adherence – malaria medication: tablets in sectioned polythene bags vs polythene bags (unsectioned)	?⊕000 <sup>70</sup>	NR	NR	NR	NR	NR	NR	NR	NR
Orton 2005									
Immunisation coverage: health education	NR	√⊕⊕⊕ <b>0</b> <sup>71</sup>	NR	NR	NR	NR	NR	NR	NR
Oyo-Ita 2016									
Immunisation coverage: healthcare providers training	NR	Ø⊕⊕oo <sup>71</sup>	NR	NR	NR	NR	NR	NR	NR

Table 7. Intervention-outcome matrix (Continued)
Oyo-Ita 2016

0)01112020									
Immunisation coverage: home visits	NR	√⊕⊕00 <sup>71</sup>	NR						
Oyo-Ita 2016									
Immunisation coverage: monetary incen- tives (withdrawing of monetary vouchers)	NR	Ø\$\$00 <sup>71</sup>	NR						
Oyo-Ita 2016									
<b>Immunisation coverage:m</b> ultifaceted interventions (monetary incentives + quality assurance + provision of equipment, drugs and materials)	NR	Ø⊕⊕oo <sup>71</sup>	NR						
Oyo-Ita 2016									
Immunisation coverage: reminders and re- call systems Jacobson Vann 2005	NR	$\checkmark \oplus \oplus \oplus 0^{71}$	NR						
<b>Malaria:</b> Providing free ITNs vs subsidised ITNs	NS	$\checkmark \oplus \oplus \oplus 0^{72}$	NS	NS	NS	NS	NS	NS	NR
Augustincic Polec 2015		Ø <del>000</del> 73							
<b>Malaria:</b> Education about appropriate ITN use vs no education	NS	$\sqrt{\oplus} \oplus 00^{74}$	NS	NS	NS	NS	NS	NS	NR
Augustincic Polec 2015									
Access to healthcare services: Interven- tions to improve the uptake of cervical can- cer screening	NR	√⊕⊕⊕0 <sup>75</sup>	NR						
Invitations to attend screening (face-to-face, letter, telephone)									
Everett 2011									
Educational interventions for women	NR	√⊕⊕⊕o <sup>75</sup>	NR						
Everett 2011									
Counselling	NR	√⊕⊕⊕o <sup>75</sup>	NR						

# Table 7. Intervention-outcome matrix (Continued) Everett 2011

Risk factor assessment	NR	Ø⊕⊕00 <sup>75</sup>	NR	NR	NR	NR	NR	NR	NR
Everett 2011									
Other interventions (access to a health pro- motion nurse, intensive recruitment)	NR	√⊕⊕⊕o <sup>75</sup>	NR	NR	NR	NR	NR	NR	NR
Everett 2011									
Other interventions (photo-comic book, mes- sage framing)	NR	Ø⊕⊕⊕⊙ <sup>75</sup>	NR	NR	NR	NR	NR	NR	NR
Everett 2011									
Access to healthcare services – outreach strategies for increasing health insurance coverage for vulnerable populations	NR	√⊕⊕⊕o <sup>76</sup>	√⊕⊕⊕o <sup>77</sup>	NR	NR	NR	NR	NR	NR
Health insurance information and application support									
Jia 2014									
Handing out application forms in emergency department of hospitals	NR	√⊕⊕⊕o <sup>76</sup>	NR	NR	NR	NR	NR	NR	NR
Jia 2014									
Ratings					Implicati	ons			
⊕⊕⊕⊕		h provides a ve					a very good b		
High		. The likelihood y different is lo		t will de		toring of the i			act evaluation eded if it is im-
⊕⊕⊕⊙		h provides a go							ecision about
Moderate		ikelihood that t ent is moderate		be substan-		be needed ar			g of the impact e warranted if it
⊕⊕00		h provides som wever, the like					some basis fo		cision about aluation is likely
Low		fferent is high.	unoou that it v	viii de sud-		ranted if it is in		on. impact eva	atuation is likely

⊕000	This research does not provide a reliable indication of the likely effect. The likelihood that the effect will	This evidence does not provide a good basis for making a decision about whether to implement the intervention. Impact evaluation
Very low	be substantially different is very high.	is very likely to be warranted if it is implemented.
$a_{\checkmark}$ : a desirable effect: $\varnothing$ : little o	r no effect; ?: an uncertain effect; #: an undesirable effect; NS: no studies v	vere included: NR: not reported: NA: no plausible mechanism by which
the type of implementation strat	tegy might be expected to have an effect on the type of outcome.	······································
	nny of the outcomes in the previous columns.	
	ractice (guidelines recommendations).	
<sup>2</sup> Clinical behaviour end effects of		
<sup>3</sup> Collaborative behaviour and pr	actitioner competencies.	
<sup>4</sup> Provider's knowledge.		
<sup>5</sup> Provider's skills.		
	quency, consumption of targeted food items.	
<sup>7</sup> Prescribing.		
	reased cardiovascular risk, with asthma or diabetes; or delivery of prevent	
	preventive cardiovascular care or prostate specific antigen testing in prim	ary care.
· · · ·	ce visits and emergency room visits.	
<sup>11</sup> Patients' medication costs.		
-	c and hypertensive patients such as reductions in fasting plasma glucose l	evels or systolic and diastolic blood pressure).
<sup>13</sup> Death rate and major complication		
<sup>14</sup> Changes in physician perform		
	d physiological measures, clinical assessments, patient self-reports of sym	nptom resolution or quality of life; and patient self-esteem).
<sup>16</sup> Patient satisfaction.		
<sup>17</sup> Healthcare-associated infectio		
<sup>18</sup> Compliance with hand hygien		
<sup>19</sup> Use of hand hygiene products		
<sup>20</sup> Frequency of referral to emerg	gency obstetrical care.	
<sup>21</sup> Maternal mortality.		
	nage, infections, obstructed labour and referral to emergency.	
<sup>23</sup> Neonatal deaths and stillbirth		
	e advice about immediate feeding of colostrum.	
<sup>25</sup> Stillbirths and perinatal morta <sup>26</sup> Neonatal tetanus-related morta		
<sup>27</sup> Neonatal mortality, maternal i	mortailly, naemorrnage.	
<sup>28</sup> Neonatal sepsis.		
<sup>29</sup> Number of patient visits at wh		
<sup>30</sup> Mortality in all resuscitation ep		
	resuscitation steps, Inappropriate and potentially harmful practices per r	esuscitation.
<sup>32</sup> HIV/STI patient management p		
<ul> <li>Incidence of HIV/AIDS risk beh</li> </ul>	aviours and referral practices (self-reported).	

Implementation strategies for health systems in low-income countries: an overview of systematic reviews (Review) Copyright © 2017 The Authors. Cochrane Database of Systematic Reviews published by John Wiley & Sons, Ltd. on behalf of The Cochrane Collaboration.	<ul> <li><sup>35</sup>Number of people who were positive for HIV antibody testing.</li> <li><sup>36</sup>Number of people tested for HIV.</li> <li><sup>37</sup>Number of pregnant women taking HIV tests.</li> <li><sup>38</sup>Proportion of low-income ethnic minority women being HIV tested.</li> <li><sup>39</sup>Showledge and attitudes about medicines.</li> <li><sup>40</sup>Compliance with medicine's instructions.</li> <li><sup>41</sup>Comprehension</li> <li><sup>42</sup>Disease prevalence</li> <li><sup>43</sup>Use of health services.</li> <li><sup>44</sup>See Nieuwlaat 2014 in the main text for updated findings.</li> <li><sup>45</sup>Adherence to medications and various clinical outcomes.</li> <li><sup>46</sup>Treatment outcomes.</li> <li><sup>47</sup>Adherence to medications and various clinical outcomes.</li> <li><sup>48</sup>Adherence to medications.</li> <li><sup>48</sup>Undetectable viral load.</li> <li><sup>49</sup>Adherence to ART.</li> <li><sup>50</sup>Return for tuberculin skin test reading.</li> <li><sup>51</sup>Morality.</li> <li><sup>52</sup>Loss to follow-up.</li> <li><sup>53</sup>Return for start or continuation of treatment.</li> <li><sup>54</sup>Completion of TB prophylaxis.</li> <li><sup>56</sup>Adherence to anti-tuberculin skin test reading and completion of TB prophylaxis.</li> <li><sup>58</sup>Patient return for tuberculin skin test reading.</li> <li><sup>59</sup>Adherence to anti-tuberculosis treatment.</li> <li><sup>57</sup>Completion of TB treatment and treatment and prophylaxis for latent TB.</li> <li><sup>61</sup>Clinic attendance.</li> <li><sup>62</sup>Completion of TB treatment and treatment failure.</li> <li><sup>64</sup>Adherence to malaria treatment and treatment failure.</li> <li><sup>64</sup>Adherence to malaria treatment.</li> <li><sup>65</sup>Treatment failure.</li> <li><sup>66</sup>Number of minor adverse events in malaria treatment.</li> <li><sup>67</sup>Treatment failure.</li> <li><sup>69</sup>Incidence of itching, dizziness and other adverse events.</li> <li><sup>70</sup>Treatment adherence and treatment failure in malaria.</li> <li><sup>71</sup>It use by adults, ITN use by children under 5 years old.</li> <li><sup>75</sup>Uptake of screening.</li> <li><sup>76</sup>Enrolment into insurace.</li> <li><sup>77</sup>Parental satisfaction.</li> </ul>
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# Table 8. Summary of effects of interventions and certainty of evidence

Interventions found to have desirable effects on at least one outcome with moderate- or high-certainty evidenceand no moderate- or high-certainty evidence of undesirable effects

#### Strategies targeted at healthcare workers by type of intervention

- Educational meetings (Forsetlund 2009)
- Nutrition training of health workers (Sunguya 2013)
- Educational outreach (vs no intervention) (O'Brien 2007)
- Practice facilitation (Baskerville 2012)
- Local opinion leaders (Flodgren 2011)
- Audit and feedback (with or without other interventions) vs usual care (lvers 2012)
- Tailored interventions (vs no intervention) (Baker 2015)

#### Strategies targeted at healthcare workers by type of problem

- Communication with patients (interventions to promote patient-centred care) (Dwamena 2012)
- Obstetric care (use of birth kits) (Hundley 2012)
- Clinician education (with or without other interventions) (Ranji 2008)
- Seriously ill newborn care (in-service neonatal emergency care training) (Opiyo 2015)

#### Strategies targeted at healthcare recipients

- Providing information/education (leaflets for promoting HIV testing) (Vidanapathirana 2005)
- Providing information/education (gain-framed versus loss-framed video tapes for promoting HIV testing) (Vidanapathirana 2005)
- Intensive self-management and adherence, intensive disease management programmes to improve health literacy (Berkman 2011)
- Adherence ART for HIV/AIDS (behavioural interventions) (Simoni 2006)
- Adherence ART for HIV/AIDS (mobile text messages) (Mbuagbaw 2013)
- Adherence TB (one time incentives vs routine care) (Lutge 2015)
- Adherence TB (mobile phone messages reminders) (Liu 2014)
- Adherence Malaria medication (sectioned polythene bags compared to paper envelopes) (Orton 2005)
- Immunisation coverage (health education) (Oyo-Ita 2016)
- Immunisation coverage (reminders and recall systems) (Jacobson Vann 2005)
- Providing free insecticide-treated bednets (Augustincic Polec 2015).
- Access to healthcare services interventions to improve the uptake of cervical cancer screening (education, counselling, access to health promotion nurse, invitations to attend screening and intensive recruitment) (Everett 2011
- Access to healthcare services outreach strategies for increasing health insurance coverage for vulnerable populations (health insurance information and application support, handing out application forms in emergency department of hospitals) (Jia 2014)

# Interventions found to have at least one outcome with little or no effect with moderate- or high-certainty evidenceand no moderate- or high-certainty evidence of desirable or undesirable effects

#### Strategies targeted at healthcare workers by type of intervention

- Audit and feedback compared with other interventions (Ivers 2012)
- Photo-comic book and message framing to improve the update of cervical cancer screening (Everett 2011)

Interventions for which the certainty of the evidence was low or very low (or no studies were found) for all outcomes examined

#### Strategies targeted at healthcare organisations

• Organisational culture (Parmelli 2011)

#### Strategies targeted at healthcare workers by type of intervention



### Table 8. Summary of effects of interventions and certainty of evidence (Continued)

- Printed educational materials (Giguère 2012)
- Internet-based learning in health professions (vs no intervention) (Cook 2008)
- Internet-based learning in health professions (vs non-Internet-based learning) (Cook 2008)
- Interprofessional education (Reeves 2013)
- Teaching critical appraisal (Horsley 2011)
- Educational outreach (vs another intervention) (O'Brien 2007)
- Pharmacist-provided services targeted at patients (such as patient health education and follow-up) (Pande 2013)
- Pharmacist-provided services targeted at healthcare professionals (such as educational outreach visits) (Pande 2013)
- Reminders (intensive care unit, emergency department and acute care settings) (Ko 2011)
- Reminders (surgery setting) (Ko 2011)
- Tailored interventions (vs non-tailored interventions) (Baker 2015)
- Tailored interventions (interventions targeted at organisational and individual barriers vs interventions targeted at individual barriers only) (Baker 2015)
- Interventions to encourage the use of systematic reviews in clinical decision-making (Perrier 2011)

# Strategies targeted at healthcare workers by type of problem

- Handwashing (educational interventions and marketing campaigns) (Gould 2010)
- Obstetrics non-clinical interventions to reduce unnecessary cesarean section rates (guidelines + mandatory second opinion) (Khunpradit 2011)
- Obstetrics non-clinical interventions to reduce unnecessary cesarean section rates (nurse training/insurance reform/legislative changes/audit and feedback/external peer review) (Khunpradit 2011)
- Obstetrics traditional birth attendants (TBA) (trained TBAs versus untrained TBA) (Sibley 2012)
- Obstetrics traditional birth attendants (TBA) (additional TBAs training versus no additional TBA training) (Sibley 2012)
- Obstetrics (skilled births attendance versus usual care) (Yakoob 2011)
- Training traditional healers about STD and HIV medicine (Sorsdahl 2009)

#### Strategies targeted at healthcare recipients

- Providing information/education (multimedia for promoting HIV testing) (Vidanapathirana 2005)
- Providing information (written medicine information) (Nicolson 2009)
- Single interventions to improve health literacy (presenting essential information first, presenting information so that the higher numbers indicate better quality) (Berkman 2011
- Adherence medication (interventions to improve adherence to short-term treatments) (Haynes 2008)
- Adherence medication (interventions to improve adherence to long-term treatments more than 6 months) (Haynes 2008)
- Adherence TB (immediate versus deferred incentives) (Lutge 2015)
- Adherence TB (cash versus non-cash incentive) (Lutge 2015)
- Adherence TB (different levels of cash incentives) (Lutge 2015)
- Adherence TB (incentives vs other interventions) (Lutge 2015)
- Adherence malarial medication (blister packed tablets and capsules compared to tablets and capsules in paper envelopes) (Orton 2005)
- Adherence malaria medication (tablets in sectioned polythene bags compared to bottled syrup (Orton 2005)
- Adherence malaria medication (tablets in sectioned polythene bags compared to unsectioned polythene bags (Orton 2005)
- Immunisation coverage (healthcare providers training) (Oyo-Ita 2016)
- Immunisation coverage (home visits) (Oyo-Ita 2016)
- Immunisation coverage (monetary incentives withdrawing of monetary vouchers) (Oyo-Ita 2016)
- Immunisation coverage (multifaceted interventions monetary incentives + quality assurance + provision of equipment, drugs and materials) (Oyo-Ita 2016)
- Malaria: education about appropriate use of insecticide-treated bednets (Augustincic Polec 2015)
- Risk factor assessment to improve the uptake of cervical cancer screening (Everett 2011)

Implementation strategy	Systematic re- view	Applicability limitations		
	-	Findings	Interpretation	
Strategies targete	ed at healthcare wo	orkers by type of intervention		
Educational ma- terials	Giguère 2012	The studies reviewed were mostly from high- income countries. Only one study out of the 45 included was from a middle-income country	In low-income countries (LICs) where health systems may be weaker, it may be difficult to ensure that up-to-date printed educational materials reach the appropri ate providers promptly. It is therefore un- clear whether similar effects would be ex pected in LICs	
Interprofession- al education (IPE)	Reeves 2013	Included studies were done primarily in the USA and UK in varied settings (hospital emer- gency departments, health maintenance organisations, community mental health provider organisations, primary care practices)	The impact of IPE interventions in low-in- come settings is uncertain (differences in the health system contexts, gender rela- tionships and comparable social status of different health professions may influ- ence the effectiveness of IPE in different settings)	
Teaching crit- ical appraisal skills in health- care settings	Horsley 2011	None of the included studies took place in a low-income country. Interventions assessed included journal club supported by a half-day workshop, critical appraisal materials, listserv discussions and articles and a half-day Critical Appraisal Skills Programme (CASP) workshop	The impact of critical appraisal educa- tional interventions (workshops, materi- als) in low-income countries is uncertain	
Educational outreach	Baskerville 2012	The review did not include any studies con- ducted in low-income countries that evaluat- ed the use of practice facilitation to promote adoption of evidence-based guidelines	Practice facilitation might be difficult to implement in low-resource settings, par- ticularly the audit and feedback compo- nent, and it might be more difficult to make necessary organisational changes	
Local opinion leaders	Flodgren 2011	The included trials were from primary care in the USA (6 studies) and Canada (1 study)	Rigorous studies from low-income coun- tries are needed to fully assess applica- bility of the findings to all healthcare set- tings	
Patient-medi- ated interven- tions (i.e. new clinical informa- tion collected di- rectly from pa- tients and given to the provider)	No updated re- view identified	_	_	
Reminders	No updated re- view identified	_	_	
Tailored inter- ventions	Baker 2015	The studies were undertaken in the USA, the UK, Belgium , Canada, Indonesia , Norway, the Netherlands and Portugal	The impact of tailored interventions in low-income countries is uncertain	
Interventions encouraging use of system-	Perrier 2011	All studies included in the review took place in middle and high income countries.	The applicability of these findings to low- income countries is uncertain. Important issues in adopting of such interventions	



Strategies targeted at healthcare workers by type of problem

atic reviews in clinical decision-making include acceptance by the end user and integration into the healthcare system

<b>Communication</b> <b>with patients</b> – Training health- care providers to be more 'pa- tient-centred' in clinical consulta- tions	Dwamena 2012	This review did not find any study conducted in low- and-middle-income countries, all 43 stud- ies included were from high-income countries		Although patient-centredness may be an objective of care in many settings, it is not possible to be confident about the applic- ability of the reported interventions to low-income countries (LICs) and to set- tings other than primary care, as almost all studies took place in the USA and Eu- rope.
				Human resource constrains in some health systems and low motivation to de- liver patient-centred care may limit the feasibility and potential of this approach for improving professional practice and health outcomes.
<b>Obstetrics</b> – Non-clinical in- terventions for reducing unnec- essary caesarean section	Khunpradit 2011	The included studies took place in high-income and middle-income countries		The evidence for the effectiveness of these interventions in low-income set- tings is limited; observed effects may be different in low-income settings given differences in contextual factors (e.g. so- cioeconomic factors)-
Strategies target	ed at healthcare rec	ipients		
Providing infor- mation/educa- tion –	Vidanapathirana 2005			d importance of multimedia (television, ra- untries should be considered in order to h the messages.
Mass media in- terventions for promoting HIV testing				
Providing infor- mation/educa- tion – Written in- formation about individual med-	Nicolson 2009	All the trials – ex- cept one conduct- ed in Turkey – were carried out in high-income	the health systems' regula countries there are specific	medicine information (WMI) depends on tory context. For instance in high-income c laws that already governed the use of WMI. and impact in low-income countries could from this review.
icines for con- sumers		countries		liated by the ability to read the information acy levels in a country could make these
<b>Providing infor- mation/educa- tion</b> – Health lit- eracy interven- tions and out- comes	Berkman 2011	Most studies took place in high-in- come countries.	There is insufficient evidence of the effectiveness of these interven- tions in low-income countries. The effects observed in these studies were limited to clinical environments and a narrow geographical are which may be different in low-income settings given that they have different literacy levels and other contextual factors (e.g. sociodemo graphic factors).	
Adherence – medication	Haynes 2008	Most studies took place in high-in- come countries.	n-in- cluded combinations of interventions. Even the most effective inter-	



# Table 9. Priorities for primary research (Continued)

			The findings indicate that interventions to improve medication adher- ence should be used with caution given that there is a high degree of uncertainty about both their effects and costs.
Adherence – ART for HIV/ AIDS	Simoni 2006	All studies took place in high-in- come countries. The update of the review includes 3 studies in Brazil, China and Mozam- bique, with mixed results. We are very uncertain if there is a different effect in those set- tings.	Some studies use combinations of interventions, so it is difficult to know which component is leading to the observed effects. There are countless aspects where interventions to improve adher- ence in HIC and LMIC may differ.
Adherence – TB – Material incen- tives and en- ablers in the management of tuberculosis	Lutge 2015	Most studies took place in the USA; most studies were conducted in pop- ulation subgroups	The findings need to be applied with caution in low- and middle-in- come countries considering the structural and qualitative differ- ences in health systems, healthcare provision, resources and health- care-seeking behaviour. The included studies focus on specific subgroups of patients, such as injection drug users. The findings may therefore not be applicable in the general population.
Access to healthcare ser- vices – Interven- tions targeted at women to en- courage the up- take of cervical screening	Everett 2011	All except one of the studies includ- ed in the system- atic review took place in high-in- come countries. One study took place in a mid- dle-income coun- try	<ul> <li>When assessing the transferability of these findings to low-income countries the following factors should be considered.</li> <li>Literacy levels (e.g. for printed materials)</li> <li>Population migration, and access to remote areas</li> <li>Availability of resources for the intervention or devices, such as mobile phones, to disseminate messages</li> <li>Acceptability and costs of the interventions</li> </ul>

We only have included priorities for research on the effects of implementation strategies based on the findings of the included systematic reviews.

# Table 10. Priorities for systematic reviews

Implementation strategy	What we found	
Strategies targeted at healthcare organisations		
Continuous quality improvement Review in progress (Brennan 2009)		
Strategies targeted at healthcare workers by	type of intervention	
Patient-mediated interventions	Review in progress (Fønhus 2016)	
Reminders	Review in progress (Pantoja 2014b)	

# Table 10. Priorities for systematic reviews (Continued)

Healthcare-associated infections

No up-to-date review identified

# Strategies targeted at healthcare recipients

Facility-based deliveries

Review in progress (Dudley 2009)

# APPENDICES

Appendix 1. SUPPORT Summaries checklist for making judgments about how much confidence to place in a systematic review

Review:	
Assessed by:	
Date:	
Section A: Methods used to identify, include and critically appraise studies	
A.1 Were the criteria used for deciding which studies to include in the review reported?	_Yes
Did the authors specify:	_Can't tell/partially
_ Types of studies	_ No
_ Participants	
_ Intervention(s)	
_ Outcome(s)	
Coding guide - check the answers above	
YES:All four should be yes	
Comments (note important limitations or uncertainty)	
A.2 Was the search for evidence reasonably comprehensive?	_Yes
Were the following done:	_Can't tell/partially
_ Language bias avoided (no restriction of inclusion based on language)	_ No
_ No restriction of inclusion based on publication status	
_ Relevant databases searched (including Medline + Cochrane Library)	
_ Reference lists in included articles checked	
_Authors/experts contacted	
Coding guide - check the answers above:	
YES:All five should be yes	
PARTIALLY:Relevant databases and reference lists are both ticked off	

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# (Continued)

Comments (note important limitations or uncertainty)		
A.3 Is the review reasonably up-to-date?	_Yes	
Were the searches done recently enough that more recent research is unlikely to be found or to change the results of the review?	_ Can't tell/not sure _ No	
Coding guide – consider how many years since the last search (e.g. if more than 10 years the review is unlikely to be up-to-date) and whether there is ongoing research		
Comments (note important limitations or uncertainty)		
A.4 Was bias in the selection of articles avoided?	_ Yes	
Did the authors specify:	_Can't tell/partially	
_ Explicit selection criteria	_ No	
_ Independent screening of full text by at least 2 reviewers		
_ List of included studies provided		
_ List of excluded studies provided		
Coding guide - check the above		
YES:All four should be yes		
Comments (note important limitations or uncertainty)		
A.5 Did the authors use appropriate criteria to assess the risk for bias in analysing the studies that are included? $^{\dagger}$ ( See Appendix for an example of criteria - Assessing Risk of Bias Criteria for EPOC Reviews)	_ Yes _ Can't tell/partially	
_ The criteria used for assessing the risk of bias were reported	_ No	
$\_$ A table or summary of the assessment of each included study for each criterion was reported		
_ Sensible criteria were used that focus on the risk of bias (and not other qualities of the studies, such as precision or applicability)		
Coding guide - check the above		
YES:All four should be yes		
Comments (note important limitations or uncertainty)		
A.6 Overall – how would you rate the methods used to identify, include and critically appraise studies?	_ <b>Major limitations</b> (limi- tations that are important	
Summary assessment score A relates to the 5 questions above.	enough that the results of the review are not reliable and	
If the "No"or "Partial" option is used for any of the questions above, the review is likely to have impor- tant limitations.	they should not be used in th policy brief)	
Examples of major limitations might include not reporting explicit selection criteria, not providing a list of included studies or not assessing the risk of bias in included studies.	_ Important limitations (limitations that are impor- tant enough that it would be worthwhile to search for an- other systematic review and to interpret the results of this re- view cautiously, if a better re- view cannot be found)	



\_ **Reliable** (only minor limita-tions)

Section B: Methods used to analyse the findings	Comments (note any major limitations or important limitations).	
Was there:       _ Partially         _ Independent data extraction by at least 2 reviewers       _ No         _ A table or summary of the characteristics of the participants, interventions and outcomes for the included studies.       _ Not applicable (e.g. no included studies)         _ A table or summary of the results of the included studies.       _ Not applicable (e.g. no included studies)         Coding guide - check the answers above       _ Yes         YESAII three should be yes       _ Yes         Comments (note important limitations or uncertainty)       _ No         B.2 Were the methods used by the review authors to analyse the findings of the included studie is or no data)       _ No         _ Dot the review describe the extent of heterogeneity?       _ No         _ Did the review describe the extent of heterogeneity?       _ No         _ Did the review discuss the extent of heterogeneity?       _ No         _ Did the review discuss the extent of heterogeneity?       _ No         _ Did the review discuss the extent of heterogeneity?       _ No         _ Did the review discuss the extent to which there were important differences in the results of the is or no data)       _ Not applicable (e.g. no stud-is or no data)         _ If a meta-analysis was done, was the I <sup>2</sup> , chi square test for heterogeneity or other appropriates tastistic reported?       _ No         _ If a meta-analysis was done, was the I <sup>2</sup> , chi square test for heterogeneity or other appropri	Section B: Methods used to analyse the findings	
Independent data extraction by at least 2 reviewers	B.1 Were the characteristics and results of the included studies reliably reported?	_Yes
	Was there:	_ Partially
included studies cluded studies cluded studies. Coding guide - check the answers above YESAII three should be yes Comments (note important limitations or uncertainty) B.2 Were the methods used by the review authors to analyse the findings of the included stud- ies reported?	_ Independent data extraction by at least 2 reviewers	_ No
Cading guide - check the answers above         YES:All three should be yes         Comments (note important limitations or uncertainty)         B.2 Were the methods used by the review authors to analyse the findings of the included stud- ies reported?       -Yes -Partially -No Not applicable (e.g. no stud- ies or no data)         Comments (note important limitations or uncertainty)       -No         B.3 Did the review describe the extent of heterogeneity?       -Yes -Can't tell/partially -No         _ Did the review describe the extent of heterogeneity?       -No         _ Did the review discuss the extent of heterogeneity?       -No         _ Did the review discuss the extent of heterogeneity?       -No         _ Indude studies into homogeneous groups, or sensibly conclude that included studies?       -No         _ Did the review discuss the extent to which there were important differences in the results of the included studies?       -No         _ If a meta-analysis was done, was the l <sup>2</sup> , chi square test for heterogeneity or other appropriate sta- tistic reported?       -Yes -Can't tell/partially -No         Comments (note important limitations or uncertainty)       -Yes -Can't tell/partially -No         B.4 Were the findings of the relevant studies combined (or not combined) appropriately rela- tive to the primary question the review addresses and the available data?       -Yes -Can't tell/partially -No         _ Descriptive only       _No       -No       -No       -No       -No		· · · •
YESAII three should be yes         Comments (note important limitations or uncertainty)         B.2 Were the methods used by the review authors to analyse the findings of the included stud- ies reported?       _ Yes Partially No No tapplicable (e.g. no stud- ies or no data)         Comments (note important limitations or uncertainty)	_ A table or summary of the results of the included studies.	
Comments (note important limitations or uncertainty)       - Yes         B.2 Were the methods used by the review authors to analyse the findings of the included studies       - Yes         ies reported?       - Partially         - No       - Not applicable (e.g. no studies or no data)         Comments (note important limitations or uncertainty)       - Yes         B.3 Did the review describe the extent of heterogeneity?       - Yes         - Did the review ensure that included studies were similar enough that it made sense to combine the included studies into homogeneous groups, or sensibly conclude that it indives or no data)       - No         - Did the review discuss the extent of heterogeneity?       - No       - No         - Did the review discuss the extent to which there were important differences in the results of the included studies?       - No       - Not applicable (e.g. no studies or no data)         - If a meta-analysis was done, was the I <sup>2</sup> , chi square test for heterogeneity or other appropriate statistic reported?       - Yes         Comments (note important limitations or uncertainty)       - Yes         B.4 Were the findings of the relevant studies combined (or not combined) appropriately relative to the primary question the review addresses and the available data?       - Yes         - Descriptive only       - Descriptive only       - No         - Descriptive only       - No         - Vote counting based on direction of effect       - No	Coding guide - check the answers above	
B.2 Were the methods used by the review authors to analyse the findings of the included studicies reported?       _Yes         B.3 Did the review describe the extent of heterogeneity?       _No         _Did the review describe the extent of heterogeneity?       _Yes         _Did the review describe the extent of heterogeneity?       _Yes         _Did the review describe the extent of heterogeneity?       _Yes         _Did the review describe the extent of heterogeneity?       _Yes         _Did the review discuss the extent to which there were important differences in the results of the included studies into homogeneous groups, or sensibly conclude that it       _No         _Did the review discuss the extent to which there were important differences in the results of the included studies?       _No         _If a meta-analysis was done, was the I <sup>2</sup> , chi square test for heterogeneity or other appropriate statistic reported?       _Yes         Comments (note important limitations or uncertainty)       _Yes         B.4 Were the findings of the relevant studies combined (or not combined) appropriately relative to the primary question the review addresses and the available data?       _No         _No       _Can't tell/partially         _No       _Can't tell/partially	YES:All three should be yes	
ies reported?       _ Partially        No      Not applicable (e.g. no studies or no data)         Comments (note important limitations or uncertainty)      Yes         B.3 Did the review describe the extent of heterogeneity?      Yes        Did the review discuss the included studies were similar enough that it made sense to combine them, sensibly divide the included studies into homogeneous groups, or sensibly conclude that it did not make sense to combine or group the included studies?      No        Did the review discuss the extent to which there were important differences in the results of the included studies?      Not applicable (e.g. no studies or no data)        If a meta-analysis was done, was the l <sup>2</sup> , chi square test for heterogeneity or other appropriate statistic reported?      Yes         Comments (note important limitations or uncertainty)      Ves         B.4 Were the findings of the relevant studies combined (or not combined) appropriately relative to the primary question the review addresses and the available data?      Yes        Descriptive only      No         Descriptive only      No         Vote counting based on direction of effect      No         Vote counting based on statistical significance      Not applicable (e.g. no studies or no data)	Comments (note important limitations or uncertainty)	
		_Yes
	ies reported?	_Partially
Comments (note important limitations or uncertainty)		_ No
B.3 Did the review describe the extent of heterogeneity?       _Yes         _Did the review ensure that included studies were similar enough that it made sense to combine them, sensibly divide the included studies into homogeneous groups, or sensibly conclude that it indiverses to combine or group the included studies?       _Can't tell/partially         _Did the review discuss the extent to which there were important differences in the results of the included studies?       _No         _If a meta-analysis was done, was the l <sup>2</sup> , chi square test for heterogeneity or other appropriate statistic reported?       _Yes         Comments (note important limitations or uncertainty)      Yes         B.4 Were the findings of the relevant studies combined (or not combined) appropriately relative to the primary question the review addresses and the available data?      Yes         _Descriptive only      No         _ Descriptive only      Not applicable (e.g. no studies or no data)        Vote counting based on direction of effect      Yes        Vote counting based on statistical significance      Yes		
	Comments (note important limitations or uncertainty)	
them, sensibly divide the included studies into homogeneous groups, or sensibly conclude that it did not make sense to combine or group the included studies?      No        Did the review discuss the extent to which there were important differences in the results of the included studies?      Not applicable (e.g. no studies or no data)        If a meta-analysis was done, was the l <sup>2</sup> , chi square test for heterogeneity or other appropriate statistic reported?      Not applicable (e.g. no studies or no data) <i>Comments (note important limitations or uncertainty)</i> Yes         B.4 Were the findings of the relevant studies combined (or not combined) appropriately relative to the primary question the review addresses and the available data?      Yes        Descriptive only      Not applicable (e.g. no studies or no data)      No        Vote counting based on statistical significance      No	B.3 Did the review describe the extent of heterogeneity?	_Yes
Did the review discuss the extent to which there were important differences in the results of the included studies?Not applicable (e.g. no stud- ies or no data)If a meta-analysis was done, was the l <sup>2</sup> , chi square test for heterogeneity or other appropriate sta- tistic reported?Not applicable (e.g. no stud- ies or no data)Comments (note important limitations or uncertainty)	them, sensibly divide the included studies into homogeneous groups, or sensibly conclude that it	
tistic reported? Comments (note important limitations or uncertainty) B.4 Were the findings of the relevant studies combined (or not combined) appropriately relative to the primary question the review addresses and the available data? How was the data analysis done? Descriptive only Vote counting based on direction of effect Vote counting based on statistical significance	_ Did the review discuss the extent to which there were important differences in the results of the	
B.4 Were the findings of the relevant studies combined (or not combined) appropriately relative to the primary question the review addresses and the available data?       _ Yes         How was the data analysis done?       _ Can't tell/partially         _ Descriptive only       _ No         _ Vote counting based on direction of effect       _ Not applicable (e.g. no studies or no data)         _ Vote counting based on statistical significance       _ Vote counting based on statistical significance	· · · · · · · · · · · · · · · · · · ·	
tive to the primary question the review addresses and the available data?       _ Can't tell/partially         How was the data analysis done?       _ No         _ Descriptive only       _ No         _ Vote counting based on direction of effect       _ Not applicable (e.g. no studies or no data)         _ Vote counting based on statistical significance       _ Vote counting based on statistical significance	Comments (note important limitations or uncertainty)	
How was the data analysis done?       _ Can't tell/partially         _ Descriptive only       _ No         _ Vote counting based on direction of effect       _ Not applicable (e.g. no studies or no data)         _ Vote counting based on statistical significance       _ Vote counting based on statistical significance		_Yes
_ Descriptive only _ Not applicable (e.g. no stud- _ Vote counting based on direction of effect _ ies or no data) _ Vote counting based on statistical significance		_Can't tell/partially
_ Vote counting based on direction of effect		_ No
_ Vote counting based on statistical significance		
		ies of 110 uala
_ Description of rallge of effect sizes		
_ Meta-analysis		

Implementation strategies for health systems in low-income countries: an overview of systematic reviews (Review) Copyright © 2017 The Authors. Cochrane Database of Systematic Reviews published by John Wiley & Sons, Ltd. on behalf of The Cochrane Collaboration.



- (Continued)
- \_ Meta-regression
- \_ Other: specify
- \_ Not applicable (e.g. no studies or no data)
- How were the studies weighted in the analysis?
- \_ Equal weights (this is what is done when vote counting is used)
- \_ By quality or study design (this is rarely done)
- \_ Inverse variance (this is what is typically done in a meta-analysis)
- \_ Number of participants
- \_ Other, specify:
- \_ Not clear
- \_ Not applicable (e.g. no studies or no data)
- Did the review address unit of analysis errors?
- \_ Yes took clustering into account in the analysis (e.g. used intra-cluster correlation coefficient)
- \_ No, but acknowledged problem of unit of analysis errors
- \_ No mention of issue
- \_ Not applicable no clustered trials or studies included
- Coding guide check the answers above

If narrative OR vote counting (where quantitative analyses would have been possible) OR inappropriate table, graph or meta-analyses OR unit of analyses errors not addressed (and should have been) the answer is likely NO.

If appropriate table, graph or meta-analysis AND appropriate weights AND the extent of heterogeneity was taken into account, the answer is likely YES.

If no studies/no data:NOT APPLICABLE

If unsure:CAN'T TELL/PARTIALLY

Comments (note important limitations or uncertainty)

B.5 Did the review examine the extent to which specific factors might explain differences in the results of the included studies?	_Yes Can't tell/partially
_ Were factors that the review authors considered as likely explanatory factors clearly described?	_ No
_ Was a sensible method used to explore the extent to which key factors explained heterogeneity?	_ Not applicable (e.g. too few
_ Descriptive/textual	studies, no important differ- ences in the results of the in-
_ Graphical	cluded studies, or the included studies were so dissimilar that
_ Meta-regression	it would not make sense to ex- plore heterogeneity of the re-
_ Other	sults)
Comments (note important limitations or uncertainty)	



#### (Continued)

B.6 Overall - how would you rate the methods used to analyse the findings relative to the primary question addressed in the review?

Summary assessment score B relates to the 5 questions in this section, regarding the analysis.

If the "No" or "Partial" option is used for any of the 5 preceding questions, the review is likely to have important limitations.

*Examples of major limitations might include not reporting critical characteristics of the included studies or not reporting the results of the included studies.* 

\_ Major limitations (limitations that are important enough that the results of the review are not reliable and they should not be used in the policy brief)

#### Important limitations

(limitations that are important enough that it would be worthwhile to search for another systematic review and to interpret the results of this review cautiously, if a better review cannot be found)

\_ **Reliable** (only minor limitations)

Use comments to specify if relevant, to flag uncertainty or need for discussion

Section C: Overall assessment of the reliability of the review

C.1 Are there any other aspects of the review not mentioned before which lead you to ques- tion the results?	_ Additional methodological concerns
	_ Robustness
	_Interpretation
	_ Conflicts of interest (of the review authors or for included studies)
	_Other
	_ No other quality issues iden- tified

#### C.2 Based on the above assessments of the methods how would you rate the reliability of the review?

<u>\_ Major limitations</u> (exclude); briefly (and politely) state the reasons for excluding the review by completing the following sentence: This review was not included in this policy brief for the following reasons:

Comments (briefly summarise any key messages or useful information that can be drawn from the review for policy makers or managers):

\_ Important limitations; briefly (and politely) state the most important limitations by editing the following sentence, if needed, and specifying what the important limitations are: *This review has important limitations.* 

\_ **Reliable**; briefly note any comments that should be noted regarding the reliability of this review by editing the following sentence, if needed: *This is a good quality systematic review with only minor limitations*.

# **Appendix 2. Search strategies**

PubMed

#### From 2000 to present. Update :weekly

#1. MEDLINE[Title/Abstract]



### #2. (systematic[Title/Abstract] AND review[Title/Abstract])

#3. meta analysis[Publication Type]

#### #4. #1 OR #2 OR #3 (Methods filter for systematic reviews-Clinical Queries-Max Specificity)

- #5. overview[Title] AND (reviews[Title] OR systematic[Title]
- #6. meta-review[Title]
- #7. review of reviews[Title]
- #8. review[Title] AND systematic reviews[Title]
- #9. umbrella[Title] AND (review[Title] OR reviews[Title] OR systematic[Title])
- #10. policy[Title] AND (brief[Title] OR evidence[Title])
- #11. #5 OR #6 OR #7 OR #8 OR #9 OR #10 (Methods filter for overviews)

#### #12. #4 OR #11 (Methods filter for systematic reviews and for overviews)

#### LILACS

#### From 2000 to present. Update: monthly

(TW:"revision sistematica" OR TW:"revisao sistematica" OR TW:"systematic review" OR MH:"review literature as topic" OR MH:"metaanalysis as topic" OR PT:"meta-analysis")

#### OR

(PT:revision **AND** (TW:metaanal\$ OR TW:"meta-analysis" OR TW:"metaanalise" OR TW:"meta-analisis" OR TI:overview\$ OR TW:"estudio sistematico" OR TW:"systematic study" OR TW:"estudio sistematico" OR TI:revisao OR TI:revision OR TI:systematic OR TI:sistematico))

#### OR

((TW:overview OR TW:"estudio sistematico" OR TW:"systematic study" OR TW:"estudo sistematico") AND (TI:review OR TI:revisao OR TI:revision OR TI:systematic OR TI:sistematico))

### **CINAHL (EBSCO)**

#### From 2000 to present. Update: monthly

((TI meta analys\* or AB meta analys\*) or (TI systematic review or AB systematic review))

#### **PsycINFO (EBSCO)**

#### From 2000 to present. Update: monthly

meta-analysis OR search\*

#### EMBASE (Ovid)

#### From 2000 to present. Update: monthly

meta-analysis.tw. OR systematic review.tw

### **Appendix 3. Characteristics of included reviews**

#### Strategies targeted at healthcareorganisations

#### **Organisational culture**

# Parmelli 2011



# (Continued)

Review objective: to determine the effectiveness of strategies to change organisational culture in order to improve healthcare performance and considering – when possible – different patterns of organisational culture.

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Any strategy intended to change organ- isational culture in order to improve healthcare performance. The compara- tor could be normal care or any other active intervention. The following study designs were considered: randomised trials, non-randomised trials, controlled before-after studies and interrupted time series studies	No available studies eligible for inclusion in this review
Participants	Healthcare organisations applying strategies to change organisational cul- ture	No available studies eligible for inclusion in this review
Settings	Any type of healthcare organisation in any country	No available studies eligible for inclusion in this review
Outcomes	Professional performance such as pre- scription rates, evidence-based prac- tice, quality of care, and efficiency. Pa- tient outcomes such as mortality, con- dition-specific measures of outcomes, quality of life, functional health status, and patient satisfaction. Organisation- al performance indicators such as wait times, inpatient hospital stay times, and staff turnover rates	No available studies eligible for inclusion in this review

Date of most recent search: October 2009

Limitations: this is a well-conducted systematic review with only minor limitations. However, it did not identify any studies that met the inclusion criteria.

# Strategies targeted at healthcare workers by type of interventions

# **Educational materials**

#### Giguère 2012

Review objective: to determine the effects of printed educational materials (PEMs) in improving professional practice and patient outcomes

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials, non-randomised trials, controlled before-after studies, and interrupted time series studies as- sessing the effects of printed education- al materials, such as clinical practice guidelines, journals, and monographs, delivered personally, through mass mailing or passively via wider channels such as the Internet or mass media	45 studies: 8 cluster-randomised trials, 6 randomised trials, and 31 interrupted time series studies. Most studies (36/45) evaluated a single PEM. 2 studies evaluated simultaneously several PEMs (respectively 12 and 11 distinct PEMs) that pre- sented similar characteristics; and 3 interrupted time series studies assessed more than 2 PEMs with very similar charac- teristics. The 45 studies included the following PEMS: 23 jour- nal publications, 16 evidence-based guidelines, 6 newsletters, 3 summaries of clinical guidelines and 1 clinical article reprint



(Continued)

Participants Any type of healthcare professionals Physicians, psychologists, psychiatrists, nurses, critical care fellows, Masters-level therapists, and allied health professionals in the field of community health Settings Studies originating from any setting Country: Canada (12 studies), USASA (11 studies), UK (11 studies), Spain (1 study), Belgium (1 study), The Netherlands (2 studies), Finland (1 study), Ireland (1 study), Germany (1 study), Italy (1 study), Japan (2 studies), Brazil (1 study), USA and Canada (1 study) Healthcare setting: general family or community-based practice (10 studies), outpatient (ambulatory) settings (9 studies), hospitals (6 studies), mixed settings (3 studies), municipal health centre (1 study), managed behavioural healthcare organisation (1 study), clinical setting unclear (15 studies) Any objective measure either of pro-Prescribing/treatment (39 studies); financial (resource use) (2 Outcomes fessional practice (e.g. the number of studies); general management of a problem (8 studies); diagtests ordered, prescriptions for a particnosis (4 studies); procedures (7 studies); referrals (4 studies); ular drug) or of patient health outcomes test ordering (5 studies); surgery (5 studies); patient education/advice (4 studies); clinical prevention service (3 studies); (e.g. blood pressure, complications after screening (2 studies); reporting (1 study); discharge planning surgery) (2 studies); patient health outcome (4 studies)

Date of most recent search: June 2011

Limitations: this is a well-conducted systematic review with only minor limitations.

#### Internet-based education

#### Cook 2008

Review objective: to assess the effects of internet-based learning for health professionals.

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Internet-based learning for health pro- fessionals at any stage of training or practice	201 studies (including observational and experimental de- signs) of Internet-based learning for health professionals, ac dressing a wide range of topics, and using a range of modali ties for teaching and learning
Participants	Health profession learners (including students and practising physicians, nurses, dentists, pharmacists and oth- ers)	Health profession learners
Settings	All settings and languages	All settings
Outcomes	Satisfaction; learning (knowledge, atti- tudes, skills); behaviours or effects on patients	Knowledge, skills, behaviours and effects on patients, satis- faction

Limitations: the review is from 2008 and the studies up to 2007. New information is likely to be available.

#### **Educational meetings**



#### Forsetlund 2009

Review objective: to address the following questions: Do educational meetings and workshops improve professional practice and healthcare outcomes? What are the effects of educational meetings compared with the effects of other interventions? and Can changes in how educational meetings are done increase the effects?

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	The following types of educational meetings: conferences, lectures, work- shops, seminars, symposia and courses. Only randomised trials were included	81 trials (74 cluster-randomised trials, 7 randomised by providers). Targeted behaviours were preventive care (11 studies), test ordering (3 studies), screening (6 studies), pre- scribing (13 studies), general management of a wide array of problems (41) and other (7 studies). The interventions were multifaceted in 32 studies.
Participants	Studies involving qualified health pro- fessionals or health professionals in post-graduate training were included. Studies involving only undergraduate students were excluded.	The health professionals were physicians in most trials, nurs- es (2 studies), pharmacists (3 studies), prescribers (1 study), or mixed providers (18 studies).
Settings	All healthcare settings (primary care and hospital care)	General practice (43 studies), community-based care (16 stud- ies), hospital-based care (17 studies) and 'other type of set- tings' (5 studies). Studies were from USA (28 studies), UK (14 studies), Netherlands (10 studies), Canada (4 studies), Aus- tralia (3 studies), Norway (3 studies), France (2 studies), In- donesia (2 studies), South-Africa (2 studies); Sweden, Den- mark, Belgium, Spain, Scotland, Mali, Thailand, Peru, Mexico, Zambia, Sri Lanka, New Zealand and Brazil (1 study each)
Outcomes	All objectively measured health profes- sional practice behaviours or patient outcomes	There was wide variation in the outcome measures and num- ber of outcomes measured. Median follow-up was 6 months (range 14 days to 2 years)

Date of most recent search: March 2006

Limitations: this is a well-conducted systematic review with only minor limitations.

### **Educational meetings**

#### Reeves 2013

Review objective: to assess the effects of interprofessional education on professional practice and healthcare outcomes

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials, controlled before-af- ter studies and interrupted time se- ries studies of interprofessional educa- tion interventions. These included all types of educational, training, learning or teaching initiatives involving more than one profession in joint, interactive learning with the explicit purpose of im- proving interprofessional collaboration or the health and well-being of patients	15 studies: randomised trials (8 studies), controlled before-af- ter studies (5 studies) and interrupted time series studies (2 studies). The interprofessional education interventions assessed were varied, and included (among others): communication skills training, teamwork and team planning interventions, and be- haviour change training (interactive workshops).



## (Continued)

Participants	Health and social care professionals	A range of health and social care professionals includ- ing (among others): physicians, nurses, nutritionists, op- tometrists, social workers, physician assistants, psychiatrists, mental health workers, medicine residents, pharmacy stu- dents, obstetricians and anaesthetists
Settings	Any health or social care setting	Countries: USA (12 studies), UK (2 studies), Mexico (1 study)
		Healthcare settings: hospital emergency departments, com- munity mental health provider organisations, primary care clinics, and a health maintenance organisation
Outcomes	Objectively measured or self-reported patient/client outcomes, healthcare process outcomes	Patient outcomes, guideline adherence rates, patient satisfac- tion, clinical process outcomes, collaborative behaviour, med- ical error rates, professionals competencies

Date of most recent search: August 2011

Limitations: this is a well-conducted systematic review with only minor limitations.

#### **Educational meetings**

## Horsley 2011

Review objective: to assess the effects of teaching critical appraisal skills to health professionals on the process of care, patient outcomes and knowledge of health professionals.

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials, non-randomised tri- als, controlled before-after studies, and interrupted time series studies that ex- amined the effectiveness of educational interventions teaching critical appraisal to health professionals	3 randomised trials of: journal club supported by a half-day workshop (1 study); critical appraisal materials ( a package in- cluding papers with methodological reviews), list-serve dis- cussions and articles (1 study); and a half-day workshop based on a Critical Appraisal Skills Programme (CASP) (1 study)
Participants	Any qualified healthcare professionals (including managers and purchasers) with direct patient care. Studies involv- ing students were excluded	Interns (1 study) and physicians (2 studies)
Settings	Any clinical setting	USA, UK and Canada
Outcomes	Process of care, patient mortality, mor- bidity, quality of life and satisfaction	Knowledge (2 studies) and critical appraisal skills (3 studies)

Date of most recent search: June 2011

Limitations: this was generally a well-conducted systematic review with only minor limitations.

#### **Educational meetings**

### Sunguya 2013

Review objective: to examine the effectiveness of nutrition training for health workers on child feeding practices among children aged 6 months to 2 years.

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials and cluster-ran- domised trials of interventions in which health workers received nutrition train- ing targeting caregivers' feeding prac- tices	10 randomised trials and cluster-randomised trials of inter- ventions in which health workers received nutrition training targeting caregivers' feeding practices
Participants	Health workers including doctors; nurses and nurse midwives; midlevel providers including assistant medical officers, clinical officers, assistant nurs- es, or assistant physicians; community health workers including village health workers	Nutritionists (2 studies); doctors (1 study); health workers (6 studies); community health workers (2 studies); auxiliary nurse midwives (1 study)
Settings	Health facilities	Health facilities in low- and middle-income countries: India (4 studies), Brazil (1 study), Peru (1 study), Pakistan (1 study), China (1 study), Bangladesh (1 study), Vietnam (1 study)
Outcomes	Feeding frequency measured in the number of times the child was fed in the previous 24 hours; energy intake in kilo- joules (kJ) per day; and dietary diversity, defined as the variety of food items that was fed to a child	Feeding frequency (5 studies); energy intake (6 studies); di- etary diversity: consumption of targeted food items (7 studies)

Limitations: this is a well-conducted systematic review with only minor limitations.

#### **Educational outreach**

O'Brien 2007

Review objective: to assess the effects of educational outreach on health professional practice and patient outcomes

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials of educational out- reach to healthcare professionals by trained people that may be from the same organisation, but not from the same practice site. The information giv- en may include feedback about their performance.	69 trials found
Participants	Healthcare professionals responsible for patient care	Primary care physicians or teams practising in community set- tings (53 studies), physicians in hospital settings (6 studies), nurses and nursing assistants (4 studies), pharmacists/owners and counter attendants (2 studies), dentists (1 study)
Settings	Any practice setting	Mostly primary and community healthcare settings. The stud- ies were from the USA (23 studies), the UK (22 studies), Europe (14 studies), Australia (8 studies), Indonesia (2 studies) and Thailand (1 study)

## (Continued)

Outcomes

Objectively measured professional performance in a healthcare setting or healthcare outcomes. Studies that only measured knowledge or performance in a test situation were excluded. Most studies reported multiple effect measures and many did not specify a primary outcome. 28 studies (34 comparisons) contributed to the calculation of the median for the main comparison of professional performance. Educational outreach was compared to another type of intervention, usually audit and feedback, in 8 trials (12 comparisons).

Date of most recent search: March 2007

Limitations: this is a well-conducted systematic review with only minor limitations.

### **Educational outreach**

## Baskerville 2012

Review objective: to undertake a quantitative synthesis of the effect of practice facilitation on evidence-based practice behaviour.

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised and non-randomised tri- als and prospective studies of individual practice facilitation	23 studies of practice facilitation interventions (17 ran- domised trials, 3 cluster randomised trials, and 3 non-ran- domised studies)
Participants	All healthcare providers in primary care practices	Studies included 1398 practices (697 allocated to facilitation intervention and 701 in the control group)
Settings	Primary care settings	Primary care practices in the USA (12 studies), the Nether- lands (5 studies), Canada (3 studies), the UK (2 studies) and Australia (1 study)
Outcomes	Change in evidence-based practice be- haviour	Studies reported this outcome in varied ways, such as in- creased screening or management of different conditions and improvements in care provided

Date of most recent search: December 2010

Limitations: this is a well-conducted systematic review. However, the literature searches were restricted to English-language studies.

### Educational outreach - Pharmacist-provided services

### Pande 2013

Review objective: to examine the effectiveness of services provided by pharmacists on patient outcomes and health service utilisation and costs in low- and middle-income countries.

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Any health or drug-related, patient-tar- geted service delivered by pharmacists (other than drug compounding and dis- pensing, and excluding other services such as the selling of cosmetics or oth- er non-pharmaceutical products) eval- uated in a randomised trial, non-ran- domised trial, controlled before-after study, or interrupted time series study.	12 randomised trials in middle-income countries were includ- ed. 11 examined pharmacist interventions targeted at pa- tients, and 1 evaluated a pharmacist intervention targeted at healthcare professionals. All the included studies compared pharmacist-provided services with usual care.

(Continued)		
Participants	Pharmacists (or pharmacies) deliver- ing services in outpatient settings other than, or in addition to, drug compound- ing and dispensing	Practising pharmacists and research pharmacists
Settings	Outpatient settings	Sudan (1 study), India (2 studies), Egypt (1 study), Paraguay (1 study), Thailand (2 studies), Chile (2 studies), Bulgaria (2 stud- ies), and South Africa (1 study)
Outcomes	Objective measurement of patient out- comes and process outcomes such as health service utilisation and costs	Process outcomes (4 studies), rate of hospitalisation (2 stud- ies), number of visits to private clinics or outpatient clinics and emergency rooms in hospitals (1 study), medication costs of patients with chronic obstructive pulmonary disease and asthma (1 study), the number of visits to general practitioners (2 studies), clinical and humanistic outcomes (11 studies), pa- tient outcomes (7 studies), asthma score (1 study)

Date of most recent search: March 2010

Limitations: this is a well-conducted systematic review with minor limitations. There were few evaluations of impact that allowed robust conclusions to be drawn, particularly as many of the studies did not take all the costs involved into account.

### **Local opinion leaders**

## Flodgren 2011

Review objective: to assess the effectiveness of local opinion leaders in improving the behaviour of healthcare professionals and patient outcomes

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials	18 randomised trials in which opinion leaders delivered edu- cational initiatives to members of their own healthcare pro- fession
Participants	Healthcare professionals in charge of patient care	Physicians (14 studies); nurses (2 studies); physicians, nurses and midwives (2 studies)
Settings	Any healthcare setting	Hospitals (14 studies), primary care practice (1 study), both primary and secondary care (1 study), and undefined health- care settings (2 studies); in the USA of America (10 stud- ies), Canada (6 studies), China (1 study), and Argentina and Uruguay (1 study)
Outcomes	Objective measures of professional per- formance and/or patient outcomes	General management of a clinical problem (all 18 randomised trials)

Date of most recent search: May 2009

Limitations: this is a well-conducted systematic review with only minor limitations.

# Audit and feedback

## Ivers 2012

Review objective: to assess the effects of audit and feedback on the practice of healthcare professionals and on patient outcomes.

(Continued)	
(Continuea)	

What the review authors searched for	What the review authors found
Randomised trials assessing the effects of audit and feedback. Interventions were only included if audit and feed- back was a core or essential element.	<ul> <li>140 randomised trials were included. The interventions used were highly heterogeneous with respect to their content, format, timing and source.</li> <li>Targeted behaviours were prescribing (39 trials), managing patients with diabetes or cardiovascular diseases (34 studies), and test ordering (31 studies). The remaining trials varied widely in terms of health conditions and targeted behaviours.</li> </ul>
Healthcare professionals responsible for patient care	In most of the trials the healthcare professionals were physi- cians. Other targeted providers included dentists (1 trial), nurses (3 studies), pharmacists (2 studies), and a mix of providers (14 studies).
Healthcare settings	USA (69 trials), Canada (11 studies), UK or Ireland (21 stud- ies), Australia or New Zealand (10 studies), and elsewhere (29 studies). Only 5 studies took place in low- and middle in- come countries: Sudan (2 studies), Thailand (1 study), Laos (1 study), Argentina and Uruguay (1 study).
	94 trials were in outpatient settings, 36 in inpatient settings, and the clinical setting was unclear in 10 trials.
Objectively measured provider perfor- mance or healthcare outcomes	There was large variation in outcome measures, and many tri- als reported multiple primary outcomes. Most trials measured professional practice, with some also reporting patient out- comes.
	Randomised trials assessing the effects of audit and feedback. Interventions were only included if audit and feedback was a core or essential element.         Healthcare professionals responsible for patient care         Healthcare settings         Objectively measured provider perfor-

Date of most recent search: December 2010

Limitations: this is a well-conducted systematic review with only minor limitations.

## Reminders

### Ko 2011

Review objective: to assess if the use of safety checklists, compared to not using checklists, improves patient safety in acute hospital settings

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Comparative studies of paper-based checklists, applied to hospitalised pa- tients by medical care teams, com- pared to controls (care provided with- out checklists)	Before-after studies (9 studies) that evaluated a wide variety of checklist designs and training on use of the checklists.
Participants	Medical care teams (a medical clinician or surgeon had to be included)	Medical teams
Settings	Acute hospital settings	Intensive care units (5 studies), emergency departments (2 studies), surgical units (1 study) and multidepartmental acute care settings (1 study)
Outcomes	Any patient-relevant clinical outcome	Length of stay (3 studies), percentage of ventilator days on which patients received recommended care (1 study), time from admission until prescription of medical deep venous



(Continued)

thrombosis prophylaxis (1 study), appropriate indications for use of an indwelling urinary tract catheter (1 study), complications during the postoperative period (1 study), patients receiving antibiotics within 8 hours of a diagnosis of pneumonia (1 study)

## Date of most recent search: September 2009

Limitations: only articles in English were included and the results of included studies were not described or analysed systematically.

#### **Tailored interventions**

## Baker 2015

Review objective: to assess the effectiveness of interventions tailored to address identified barriers to change on professional practice or patient outcomes.

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials of interventions tai- lored to address prospectively identified barriers to change. Studies had to involve a comparison group that did not receive a tailored in- tervention or a comparison between an intervention that was targeted at both individual and social or organisational barriers, compared with an intervention targeted at only individual barriers.	32 randomised trials. Interventions assessed were varied and included (among others): printed materials; educational out- reach; clinical guidelines; audit and feedback; interactive workshops; teaching sessions/discussions of patients; facilita- tion/practice meetings; and individual/group academic detail- ing.
Participants	Healthcare professionals responsible for patient care	Primarily physicians (14 studies), mixed professional groups (8 studies), nurses (4 studies); pharmacists (2 studies), geriatric teams (1 study), gynaecology teams (1 study), and physicians (1 study)
Settings	Any setting	Primary care or community settings (17 studies), hospital set- tings (7 studies), nursing homes (3 studies), and 1 each in child health clinics, community pharmacies, a regional health sys- tem, and a Medicaid programme. The studies took place in the USA of America (USA) (12 studies), the Netherlands (5 studies), the UK (UK) (4 studies), Belgium (2 studies), Indonesia (2 stud- ies), Norway (2 studies), South Africa (2 studies), and Canada (1 study), Ireland (1 study), and Portugal (1 study)
Outcomes	Objectively measured professional per- formance (excluding self-reporting) or patient outcomes in a healthcare setting or both.	Change in prescribing behaviour (12 studies), management of a disease (including diagnosis, assessment and treatment) (11 studies), preventive care (6 studies), influenza vaccination (2 studies), reporting adverse drug reactions (1 study)

Limitations: this is a well-conducted systematic review with only minor limitations.

### **Multifaceted interventions**

Perrier 2011

Review objective: to assess the effectiveness of interventions for seeking, appraising, and applying evidence from systematic reviews in clinical decisions.

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Quantitative studies using any interven- tion to encourage use of systematic re- views in clinical decision-making	5 randomised trials that examined strategies ranging from multifaceted to simple interventions
Participants	Healthcare practitioners of any specialty involved in providing patient care	Physicians (4 studies) – 1 each in Canada, Thailand, UK, and Uruguay; midwives (3 studies) – 1 each in Thailand, UK, and Uruguay; residents (1 study - Uruguay); interns (1 study - Thai- land); students (1 study - Thailand); dentists (1 study - Scot- land)
Settings	All settings	Primary care (1 study), hospitals (3 studies), dental practice (1 study)
Outcomes	Change in professional performance (prescribing patterns, use of diagnos- tic tests), health outcomes for patients (return visits, adverse events, length of stay, decrease in admissions), and mea- sures of healthcare provider satisfac- tion, knowledge, or attitude	All 5 studies provided objective performance measures. Pa- tient health outcome measures and measures of healthcare provider satisfaction were not reported in any study.

## Date of most recent search: July 2009

Limitations: this is a well-conducted systematic review with only minor limitations.

## Strategies targeted at healthcareworkers by type of problem

## **Communication with patients**

#### Dwamena 2012

Review objective: to assess the effects of interventions for healthcare providers that aim to promote patient-centred care (PCC) approaches in clinical consultations.

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials of interventions for healthcare providers that promote PCC in clinical consultations	43 randomised trials. All studies assessed interventions that included training related to a variety of PCC skills, using di- verse teaching techniques and lengths of training. 20 of the 43 studies included additional interventions.
		Training or general educational material for patients (7 stud- ies)
		<ul> <li>Health condition-specific training or materials for providers (7 studies)</li> </ul>
		<ul> <li>Condition-specific materials or training for both providers and patients (6 studies).</li> </ul>
Participants	Any types of healthcare providers, in- cluding those training to qualify as healthcare providers	Most of the studies included primary care physicians or nurses practicing in community or hospital outpatient settings.



# (Continued)

Settings	Clinical consultations of any type	Community or outpatient settings in the USA (16 studies), UK (10 studies), Germany (3 studies), Switzerland (2 studies), Netherlands (2 studies), Spain (2 studies), Australia (2 studies), Canada (1 study), France (1 study), Holland (1 study), Norway (1 study), Israel (1 study) and Taiwan (1 study). There were no studies from low- and middle-income countries.
Outcomes	Consultation processes, including the extent to which patient-centred care was judged to be achieved in practice Patient satisfaction with care Patient healthcare behaviours, e.g. con- cordance with care plans and service utilisation Patient health status and well-being: physiological measures (e.g. blood pres- sure); clinical assessments (e.g. wound healing); patient self-reports of symp- tom resolution or quality of life; and pa- tient self-esteem	Most of the studies assessed the impacts on consultation processes and many also evaluated the impact on patient satisfaction. Patient health behaviours were less frequently assessed and patient health status was evaluated quite fre- quently.
Date of most recent s	search: June 2010	

Limitations: this is a well-conducted systematic review with only minor limitations.

## Handwashing

## Gould 2010

Review objective: to assess the effectiveness of strategies to improve hand hygiene compliance in patient care and their subsequent effects on healthcare-associated infections.

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Any single or multifaceted intervention intended to improve compliance with hand hygiene using aqueous solutions or alcohol-based products	1 randomised clinical trial assessing education about hand hy- giene and universal precautions
		2 interrupted time series studies of social marketing cam- paigns, 1 of which also analysed a campaign for substituting types of alcohol-based hand rub either for another type or for soaps
		1 controlled before-after study that used a single teaching ses- sion
Participants	Healthcare workers (except operating theatre staff)	Healthcare workers
Settings	Any hospital or community setting	4 studies: UK (general surgical wards), China (hospital), Switzerland (acute hospital) and Australia (3 acute units)
Outcomes	Rates of observed hand hygiene compli- ance (or proxies for compliance), and re- duction in healthcare-associated infec- tion or colonisation rates	Frequency of hand washes, percentage of nurses washing hands, and use of hand hygiene products

Date of most recent search: November 2009

Limitations: this is a well-conducted systematic review.

### Obstetrics

## Khunpradit 2011

Review objective: to determine the effectiveness and safety of non-clinical interventions for reducing unnecessary caesarean section rates

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials, quasi-experimen- tal studies, non-randomised trials, con- trolled before-after studies, and inter- rupted time series studies that evalu- ated interventions targeting patients, interventions targeting healthcare providers; financial, organisational and regulatory interventions	16 studies, including cluster-randomised trials (5 studies), pa- tient randomised trials (6 studies), and interrupted time series studies (5 studies) targetting patients (6 studies) and health- care providers (10 studies), of which 2 were financial interven- tions and 3 were regulatory interventions.
Participants	Pregnant women and their families, healthcare providers who work with ex- pectant mothers, communities and ad- vocacy groups	Pregnant women (6 studies), physicians/obstetricians (6 stud- ies), public health nurses (1 study), hospitals or departments (3 studies)
Settings	Healthcare settings in low-, middle- and high-income countries	North America (6 studies), Latin America (1 study), Taiwan (2 studies), Iran (2 studies), UK (1 study), Netherlands (1 study), Australia (1 study), Finland (2 studies)
Outcomes	<i>Primary outcomes</i> : the rate of caesare- an sections and the rate of unnecessary caesarean sections	Caesarean section rates (16 studies) and complications (11 studies)
	<i>Other outcomes</i> : maternal, fetal or neonatal complications, cost and finan- cial benefits, patient and provider satis- faction	

Date of most recent search: March 2010

Limitations: this is a well-conducted systematic review with only minor limitations, but the last search for studies took place in 2010.

## Obstetrics

#### Sibley 2012

Review objective: to assess the effects of initial training or additional training for traditional birth attendants (TBAs) on TBA and maternal behaviours thought to mediate positive pregnancy outcomes, as well as on maternal, perinatal, and newborn mortality and morbidity

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised and quasi-randomised tri- als (including cluster-randomised trials)	4 cluster-randomised trials and 2 randomised trials



(Continued)		
Participants	TBAs: a person who assists the mother during childbirth and who initially ac- quired her skills by delivering babies herself or through an apprenticeship to other TBAs.	The TBAs were poorly described in the included studies. They were mostly between 40 and 50 years of age, and had low lev- els of education. Marital and socioeconomic status was gener- ally not reported.
	Mothers and neonates cared for by trained and untrained TBAs or those who are living in areas where such TBAs attend most births.	
Settings	Rural communities	Studies from rural communities in Bangladesh (2 studies), Guatemala (1 study), Malawi (1 study), Pakistan (1 study), and Zambia (1 study). 1 study took place in 5 countries (Democra- tic Republic of Congo, Guatemala, India, Pakistan, and Zam- bia).
Outcomes	TBA or maternal behaviours thought to mediate positive pregnancy out- comes; maternal mortality; perinatal and neonatal mortality	Maternal mortality, maternal morbidity, haemorrhage (an- tepartum, intrapartum, postpartum combined), puerperal sepsis, frequency of obstructed labour, referral to emergency obstetrical care, neonatal mortality, advice about immediate feeding of colostrum, exclusive breastfeeding

Date of most recent search: June 2012

Limitations: this is a well-conducted systematic review with only minor limitations.

#### Obstetrics

Yakoob 2011

Review objective: to determine the effect of provision of skilled birth attendance as well as basic and emergency obstetric care on stillbirths

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised and non-randomised trials as well as observational studies evalu- ating the provision of skilled birth atten- dance and emergency obstetric care.	21 studies: 13 for skilled birth attendance (10 before-after or non-randomised studies and 3 observational studies) and 9 historical or ecological studies for emergency obstetric care
Participants	Pregnant women and newborns	Most women were from rural areas, but some were also from suburbs and mixed areas.
Settings	Community based settings in any coun- try	Most skilled birth attendance studies were from low- and mid- dle-income countries (Bangladesh, Bolivia, China, Guatemala, Indonesia, Malawi, Mexico, Mozambique, Nigeria, Papua New Guinea, Sudan, and Tanzania). 3 studies were from high-in- come countries (Netherlands, Norway, and Sweden).
Outcomes	Stillbirths and perinatal mortality	2 (uncontrolled) before-after studies reported stillbirths and 4 reported perinatal mortality and were included in the primary analysis.

Date of most recent search: March 2010

Limitations: this is reasonably well-conducted systematic review with only minor limitations such as the incomplete reporting of included studies' characteristics.



## Obstetrics

#### Hundley 2012

Review objective: to assess the effects of birth kits on newborn and maternal outcomes.

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	All available evidence, irrespective of study design. For the purpose of this re- view, a birth kit was defined as any dis- posable kit intended for routine use in the intrapartum period, specifically at the delivery of the baby.	9 included studies reporting effects of intervention pack- ages including births kits: randomised trial (1 study), non-ran- domised trial (1 study), before-after studies (2 studies) and cross-sectional studies (5 studies)
Participants	Pregnant women in the intrapartum pe- riod	Pregnant women (median delivery at home 87%)
Settings	Home or health facility	Mostly rural areas from Nepal (2 studies), Egypt (2 studies), Pakistan (1 study), Kenya and Tanzania (1 study), Papua New Guinea (1 study), India (1 study), Tanzania (1 study)
Outcomes	Primary outcomes: newborn outcomes and maternal outcomes Secondary outcomes: process mea-	Newborn outcomes (perinatal mortality, neonatal tetanus, neonatal sepsis, and omphalitis) and maternal outcomes (ma- ternal mortality, puerperal sepsis)
	sures—clean birth practices	Process measures—clean birth practices (clean hands, birth surface, cord cutting, cord tie)

Date of most recent search: September 2009

Limitations: this is well-conducted systematic review with only minor limitations.

#### **Prescribing antibiotics**

## Ranji 2008

Review objective: to evaluate strategies to reduce unnecessary antibiotic prescribing in outpatient practice and to compare the effect of strategies targeting clinicians, patients and/or healthcare systems

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials, controlled before-af- ter studies, and interrupted time series studies that evaluate interventions to reduce unnecessary prescription of an- tibiotics for acute nonbacterial illness- es using one of the following interven- tions: clinician and patient education, audit and feedback, clinician reminders and decision support systems, financial and regulatory incentives and provision of delayed prescriptions	A total of 43 studies were included, reporting 55 trials: Ran- domised trials (22 studies); quasi-randomised trials (3 stud- ies), controlled before-after studies (19 studies). 24 trials from 23 studies tested an intervention using at least 2 distinct qual- ity improvement (QI) strategies such as clinician education combined with patient education. The remaining trials used a single QI strategy, most commonly clinician education or pa- tient education alone.
Participants	Clinicians, patients, healthcare systems	Patients were adults and children with acute respiratory infec- tion. Clinicians were mostly from primary care settings.

Settings	Outpatient settings	USA (17 studies), Canada (2 studies), Europe (12 studies), Aus- tralia and New Zealand (4 studies), Israel (1 study). 6 studies took place in low- or middle-income countries (Cuba, Indone- sia, Mexico, South Africa, Sri Lanka and Zambia).
Outcomes	Proportion of patients' visits at which an antibiotic was prescribed	Most of the studies reported changes in the proportion of vis- its at which patients were prescribed antibiotics.
Data of most recent coard	h. March 2007	

Date of most recent search: March 2007

Limitations: this is a well-conducted systematic review, although there was no detailed report of risk of bias assessment for the included studies and the search was in 2007

## Seriously ill newborn care

## Opiyo 2015

Review objective: to investigate the effectiveness of in-service training of health professionals on their management and care of seriously ill neonates or children in low-income settings

What the review authors searched for	What the review authors found
Randomised trials, cluster-randomised trials, non-randomised trials, controlled before-after studies, and interrupted time series studies of neonatal life sup- port courses, paediatric life support courses, life support elements within the Integrated Management of Preg- nancy and Childbirth, and other in-ser- vice newborn and child health training courses aimed at the recognition and management of seriously ill children	2 randomised trials: a 1-day Newborn Resuscitation Training course and a 4-day Essential Newborn Care Training course
Qualified healthcare professionals	Qualified healthcare professionals: doctors, nurses, and mid- wives
Healthcare delivery sites in low-income countries	Delivery rooms in Kenya and Sri Lanka
Health professional performance out- comes (e.g. clinical assessment/diagno- sis, recognition and management/refer- ral of seriously ill newborn/child, pre- scribing practices) Participant outcomes (e.g. mortality, morbidity) Health resource utilisation (e.g. drug use, laboratory tests) Health services utilisation (e.g. length of hospital stay) Other markers of clinical performance (e.g. simulated health worker perfor- mance in practice settings) Training/implementation costs	Proportion of adequate initial resuscitation steps Inappropriate and potentially harmful practices per resuscita- tion Mortality in all resuscitation episodes Preparedness for resuscitation
	Randomised trials, cluster-randomised trials, non-randomised trials, controlled before-after studies, and interrupted time series studies of neonatal life sup- port courses, paediatric life support courses, life support elements within the Integrated Management of Preg- nancy and Childbirth, and other in-ser- vice newborn and child health training courses aimed at the recognition and management of seriously ill childrenQualified healthcare professionalsHealthcare delivery sites in low-income countriesHealth professional performance out- comes (e.g. clinical assessment/diagno- sis, recognition and management/refer- ral of seriously ill newborn/child, pre- scribing practices)Participant outcomes (e.g. mortality, morbidity)Health resource utilisation (e.g. drug use, laboratory tests)Health services utilisation (e.g. length of hospital stay)Other markers of clinical performance (e.g. simulated health worker perfor- mance in practice settings)

Impact on equity

Adverse effects

Date of most recent search: February 2015

Limitations: this is a well-conducted systematic review with only minor limitations.

## Quality of care for STD and HIV

## Sorsdahl 2009

Review objective: to evaluate the efficacy of interventions for educating traditional healers in the fundamentals of STDs and HIV medicine

Types of	What the review authors searched for	What the review authors found
terventionsals, and controlled before-after studiestraditional healerof interventions aimed at educating tra- ditional healers in STDs and HIV medi- cine.planning, motivat1 non-randomised al healers focusinal healers focusin	als, and controlled before-after studies of interventions aimed at educating tra-	1 controlled before-after study of a 3.5-day training course for traditional healers focusing on HIV, STDs, TB, nutrition, family planning, motivation for risk behaviour reduction
	1 non-randomised trial of a 7-day training course for tradition- al healers focusing on malnutrition, acute respiratory infec- tion, diarrhoea, night blindness and HIV	
Participants	Traditional healers in any setting	Traditional healers
Settings	Any setting in which traditional healers are practising	South Africa (1 study in 2 urban and 2 rural communities in KwaZulu-Natal Province) and Nepal (I study in 10 village de- velopment committee areas in a remote, rural region).
Outcomes	Increase in knowledge about STDs and HIV medicine (HIV transmission, preven- tion, antiretroviral therapy)	Increase in knowledge about STDs and HIV (signs and symp- toms, prevention) (2 studies)
	Change in behaviour (patient management practices, HIV/ AIDS risk behaviours, referral practices) (2 studies)	

Date of most recent search: November 2008

Limitations: this is a well-conducted systematic review with only minor limitations.

Strategies targeted at healthcare recipients

Providing information/education - mass media campaigns

### Vidanapathirana 2005

Review objective: to assess the effect of mass media interventions on the uptake of HIV testing

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials, non-randomised tri- als, and interrupted time series studies assessing multimedia interventions or interventions using one type of media	2 randomised trials, 3 non-randomised trials, and 9 interrupt- ed time series studies. Interventions included multimedia (9 studies), video (1 study), television (1 study), group educa-



tion (1 study), and leaflets plus discussion with participants (2 studies). No study compared different types of media.

Participants	The public or specific target groups (such as sex workers or drug users), ex- cluding healthcare providers	The studies targeted the public (8 studies), pregnant women (2 studies), men who have sex with men (1 study), blood trans fusion recipients (1 study), and women (2 studies)
Settings	Not specified	Studies from the UK (7 studies), USA (3 studies), Australia (2 studies), Canada (1 study) and Israel (1 study)
Outcomes	Primary: rate of people tested for HIV Secondary: improvement in detecting	All studies reported on uptake of HIV testing and 3 reported on HIV seropositivity
	HIV seropositivity	

Limitations: this is a well-conducted systematic review with only minor limitations.

#### Providing information/education

### Nicolson 2009

Review objective: to assess the effects of providing written information about prescribed and over-the-counter medicines on patient outcomes

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials, non-randomised tri- als, controlled before-after and inter- rupted time series studies in which the effects of written information were com- pared with a control group or alterna- tive intervention	25 randomised trials
Participants	Patients of any age receiving written in- formation about a prescribed or over- the-counter medicine in any setting (hospital in- and outpatients and prima- ry care)	4788 participants were enrolled in the included trials. 19 stud- ies involved patients with chronic conditions (using non- steroidal anti-inflammatory drugs (NSAIDs) or cardiovascular medicines), 5 trials were focused on patients with acute con- ditions, and 1 on both.
Settings	Any setting	The trials took place in 9 countries: USA (8 trials), UK (8 stud- ies), Belgium (2 studies), Canada (2 studies), Finland (1 study), France (1 study), Hong Kong (1 study), Switzerland (1 study) and Turkey (1 study).
Outcomes	Patient knowledge about the medicine, patients' attitudes towards taking the medicine, patients' medicine-taking be- haviour, and patients' health outcomes	Patients' knowledge: recall of information about the medi- cine, recall of side effects; patients' attitudes towards taking medicines; and patients' medicine-taking behaviour

Date of most recent search: March 2007

Limitations: this is a review with important limitations related to the assessment of the risk of bias of individual studies and the analysis of the sources of heterogeneity. Additionally it has not been updated since 2007.

## **Providing information/education**



### Berkman 2011

Review objective: to assess the effects of health literacy interventions on health services utilisation and health outcomes.

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials, cluster-randomised trials, quasi-experimental studies, co- hort studies, before-after studies, cross- sectional studies	42 intervention studies, including randomised trials (27 stud- ies), cluster-randomised trials (2 studies), quasi-experimental pre-post studies (10 studies), and quasi experimental post on- ly studies (3 studies)
	All interventions specifically designed to mitigate the effects of low health lit- eracy by improving the use of health- care services or health outcomes in low health literacy or low numeracy individ- uals	The interventions included: alternative document design (2 studies), alternative numerical presentations (3 studies), addi- tive or alternative pictorial representations (8 studies), alter- native media (4 studies), combinations of alternative readabil- ity and document design (7 studies), physician notification on patients' literacy status (1 study), intensive self-management (3 studies), educational interventions (1 study), and intensive disease management programmes (2 studies).
Participants	People of all ages, including different ethnicities and cultural groups	People of all ages, whites, blacks, Hispanics, different ethnici- ties and cultural groups
Settings	All settings	Inpatient or outpatient settings in healthcare systems and in- stitutions, various community-based settings or homes. Only 1 of the studies took place in a low-income country.
Outcomes	Use of healthcare services such as emer- gency room visits, office visits, hospitali- sations and prevention	For single strategies (21 studies): physician use of effective communication (1 study), comprehension (14 studies), knowl- edge (3 studies), accuracy (3 studies), self-efficacy (1 study), intert (1 study), shaina (2 studies), self-efficacy (1 study),
	Health outcomes such as disease, dis- ease severity, quality of life and death.	intent (1 study), choices (3 studies), adherence (1 study), health outcomes (1 study)
	case sevency, quality of the and death.	For mixed strategies (21 studies): comprehension (1 study), knowledge (10 studies), self-efficacy (8 studies), adherence (5 studies), use of healthcare (6 studies), and health outcomes (10 studies)

### Date of most recent search: May 2010

Limitations: this was a well-conducted systematic review with only minor limitations.

## Adherence - medication

Haynes 2008 (the updated review Niewlaat 2014 identified 109 additional studies – further details reported in the main text of the overview)

Review objective: to summarise the effects of interventions to help patients follow prescriptions for medications.

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials evaluating interven- tions to improve adherence with pre- scribed, self-administered medications	78 trials evaluating 93 diverse interventions
Participants	Patients who were prescribed medica- tion for a medical disorder (including psychiatric), but not for addictions	Patients with several different chronic conditions including hypertension (12 studies), schizophrenia or acute psychosis (10 studies), asthma or chronic obstructive pulmonary disease



(Continued)

y setting	Many different settings and venues were included. Trials took place in the USA (30 studies), UK (14 studies), Spain (5 stud- ies), Canada (8 studies), Australia (3 studies), the Netherlands (3 studies), China (3 studies), France (2 studies), Mexico (1 study), Norway (1 study), Italy (1 study), Sweden (1 study),
	Ghana (1 study), Denmark (1 study), Republic of Ireland (1 study), United Arab Emirates (1 study), Switzerland (1 study) and Malaysia (1 study).
edication adherence and patient out- mes	9 studies on short-term and 71 on long-term treatments mea- suring adherence and patient outcomes
bruary 2007	
ic review with moderate limitations rela	ated to how the results were synthesised.
2	bruary 2007

Adherence - ART for HIV/AIDS

Simoni 2006; Simoni 2010

Review objective: to summarise literature on the effects of patient support strategies and education for improving adherence to highly active antiretroviral therapy (HAART) in people living with HIV/AIDS.

What the review authors searched for	What the review authors found
Randomised trials evaluating behav- ioural interventions to improve adher- ence to HAART	19 randomised trials of diverse behavioural interventions: 1-on-1 counselling (10 trials), and group format (3 studies). Components of the intervention were: didactic information of HAART (15 studies); interactive discussions addressing cogni- tions, motivations, and expectations (15 studies); Behavioura strategies (16 studies), such as cue dosing or cognitive-behav- iour therapy; external reminders such as pagers (5 studies). Many interventions included more than one of these compo- nents.
Adults infected with HIV and receiving HAART	7 studies restricted inclusion to patients exhibiting some marker of risk for non-adherence, such as poor baseline ad- herence or detectable viral load. Participants in the USA stud- ies were mostly racial/ethnic minorities.
Any setting	Most studies (16 studies) studies took place in outpatient HIV primary care clinics in high-income countries: USA (14 stud- ies), Spain (2 studies), France (2 studies) and Switzerland (1 study).
Any measure of adherence or HIV-1 RNA viral load (a measure of successful HAART)	Adherence was measured in 18 studies. Data on undetectable viral load were available from 14 studies.
	Randomised trials evaluating behavioural interventions to improve adherence to HAART         Adults infected with HIV and receiving HAART         Any setting         Any measure of adherence or HIV-1 RNA viral load (a measure of successful

Adherence – ART for HIV/AIDS

#### Mbuagbaw 2013

Review objective: to determine whether mobile phone text-messaging is efficacious in enhancing adherence to ART in people with HIV infection.

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials in which patients re- ceiving ART or their caregivers (for chil- dren) were provided with mobile phone text messages to promote adherence to ART	3 randomised trials comparing text messaging to a control condition. In 2 studies, weekly text messages reminders were compared to standard care. In the other study, short or long text messages, either daily or weekly, were compared to the provision of a cell phone, but without study-related communi- cation.
Participants	Adults or children receiving ART	The studies included adults only
Settings	Any setting	Kenya (2 studies) and Cameroon (1 study)
Outcomes	The primary outcomes were adherence to ART and viral load suppression. The secondary outcomes were quality of life, mortality, losses to follow-up, transfers and withdrawals	All studies reported adherence to ART at 48 or 52 weeks and viral load suppression at 52 weeks. 1 study reported mortality, losses to follow-up, transfers and withdrawals. 1 study report- ed quality of life.

Date of most recent search: this review included 3 studies, which were the only published studies of which the authors were aware that met their selection criteria up until September 2013.

Limitations: this is a well-conducted review that analysed individual patient data from 3 randomised trials. However, a systematic search for other relevant studies was not undertaken.

#### Adherence - TB

#### Lutge 2015

Review objective: to evaluate the effects of material incentives and enablers given to people undergoing diagnostic testing for TB, or receiving drug therapy to prevent or cure TB

Types of	What the review authors searched for	What the review authors found
Study designs and In- terventions	Randomised trials of any form of mate- rial inducement to return for TB test re- sults, or adhere to or complete anti-TB preventive or curative treatment	12 randomised trials were included, assessing incentives for adherence to different stages of TB management: returning for reading of tuberculin skin test results (2 studies); clinic at- tendance for initiation of preventive therapy (1 study); clin- ic attendance for continuation of preventive therapy (2 stud- ies); adherence to preventive treatment (5 studies); adherence to treatment for active TB (2 studies). The incentives used in- cluded cash, vouchers that could be redeemed for various products and food.
Participants	Patients receiving curative treatment for TB Patients receiving preventive therapy for TB	Adolescents aged 11-19 years (1 study); injection drug or co- caine users (4 studies); homeless or marginally housed adults (3 studies); prisoners (2 studies); and studies on the general adult population (2 studies)
Patients suspected of TB who are under- going, and collecting results of, diagnos- tic tests		



#### (Continued)

Settings	No restrictions	South Africa (1 study), Timor Leste (1 study), USA (10 studies)
Outcomes	<i>For treatment of active TB</i> : cure and/or completion of treatment and/or suc-	Return for tuberculin skin test reading
	cessful treatment	Completion of TB prophylaxis
	For prophylaxis: cases of active TB; com-	Return to clinic for continuation of treatment
	pletion of prophylactic treatment	Successful TB treatment and / or completion of treatment
	<i>For diagnostics</i> : number returning to collect test results	Time needed to track participants who missed appointments
	Also adverse events and costs	

Date of most recent search: June 2015

Limitations: this is a well-conducted systematic review with only minor limitations.

#### Adherence - TB

### Liu 2014

Review objective: to assess the effects of reminder systems and 'late patient tracers' on the completion of diagnostics, the commencement of treatment in people referred for curative or prophylactic treatment of tuberculosis, the completion of treatment in people starting curative or prophylactic treatment for tuberculosis, and cure rates in people being treated for active tuberculosis.

Types of	What the review authors searched for	What the review authors found		
Study designs and In- terventions	Randomised trials, non-randomised trials or controlled before-after stud- ies of any actions taken to remind pa- tients to take their TB medication or at- tend appointments (pre-appointment reminders) or to contact patients who have missed an appointment (default reminders)	6 trials of pre-appointment reminders and 3 trials of default reminders		
Participants	Children and adults requiring TB treat- ment, TB prophylaxis, or referred for TB diagnostics or screening	People on treatment for active TB (4 studies), prophylaxis for latent TB (1 study), undergoing TB screening using skin tests (3 studies), and undergoing TB diagnosis, chemoprophylaxis, or treatment (1 study)		
Settings				
Outcomes	Completion of TB diagnostics; comple- tion of screening process; commence- ment of prophylactic treatment; com- mencement of curative treatment; com- pletion of prophylactic treatment; com- pletion of curative treatment; cure; inci- dence of active tuberculosis	The main outcomes assessed were the number of patients who adhered to a scheduled appointment and cure for pre- appointment reminders (6 studies) and the number of pa- tients who completed treatment for default reminders (3 stud- ies)		

Date of most recent search: August 2014

Limitations: this is a well-conducted systematic review with only minor limitations

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#### Adherence - antimalarials

#### Orton 2005

Review objective: to summarise the effects of unit-dose packaged treatment on treatment failure and treatment adherence in people with uncomplicated malaria

Types of	What the review authors found	
Study designs and In- terventions	Randomised trials and quasi-ran- domised trials evaluating programmes that include unit-dose packaging of an- timalarial drugs	1 randomised trial, 1 cluster-randomised trial, and 3 qua- si-randomised trials evaluating labelled and boxed blister packs of chloroquine and primaquine tablets and capsules (2 studies) and simple, labelled and sectioned polythene bags of chloroquine tablets (3 studies)
Participants	People diagnosed with uncomplicated malaria infection	People with uncomplicated malaria confirmed clinically (2 studies), microscopically (2 studies), or using both methods (1 study)
Settings	Any setting	Outpatient health centres in China (2 studies), Ghana (2 stud- ies) and Papua New Guinea (1 study)
Outcomes	Treatment failure on or by day 28 af- ter initiation of treatment (primary out- come), other clinical measures, treat- ment adherence and adverse events	None of the trials reported on treatment failure but all report- ed on some of the following: parasitaemia, clinical symptoms, wellness of the child, cure according to medical notes and the perception of participants, and the recrudescence of infec- tion. All 5 trials reported on treatment adherence. Adverse events were measured in 2 studies

Date of most recent search: February 2009

Limitations: this is a well-conducted systematic review with only minor limitations.

#### Immunisation coverage

### Oyo-Ita 2016; Jacobson Vann 2005

Review objective: to assess the effectiveness of intervention strategies to improve immunisation coverage in LMICs.

Types of	What the review authors searched for	What the review authors found		
Study designs and In- terventions	Randomised trials, non-randomised trials, controlled before-after studies and interrupted time series studies that evaluate patient oriented (health edu- cation or incentives), provider orient- ed (audit and feedback, reminders) or health system oriented (outreach pro- grammes, interventions oriented to im- prove quality) interventions to increase immunisation coverage	14 studies were included: 10 cluster randomised trials and 4 individually randomised trials. Interventions included health education (6 studies), monetary incentives (4 studies), health education plus parent reminders (2 studies), provider orient- ed interventions (1 study), home visits (1 study), integration of immunisation services with intermittent preventive treatment of malaria in infants (1 study), regular immunisation outreach sessions (1 study) and a combination of provider training and quality assurance (1 study). Several studies evaluated more than 1 intervention		
Participants	Healthcare personnel who deliver im- munisation. Children under 5 years who receive immunisation or their caregivers	Children birth to 4 years (10 studies), primary healthcare workers (1 study), general adult population (1 study), and pregnant and postpartum women (2 studies)		
Settings	Low- and middle-income countries	Ambulatory care settings in: Georgia (1 study), Ghana (1 study), Honduras (1 study), India (2 studies), Mali (1 study),		



(Continued)

(continued)		Mexico (1 study), Nepal (1 study), Nicaragua (1 study), Pak- istan (4 studies) and Zimbabwe (1 study)
Outcomes	Primary outcomes: proportion of chil- dren who received DTP3 by 1 year; pro- portion of children who received all rec- ommended vaccinations by 2 years of age Secondary outcomes: occurrence of vac- cine preventable diseases, number of under-fives immunised, costs, attitudes of caregivers and clients to vaccination, adverse events	DTPs coverage (6 studies), proportion of the target population that was fully immunised (11 studies), percentage change in immunisation coverage over time (2 studies). Other outcomes reported were coverage for specific vaccines (3 studies), costs (1 study), received at least one vaccine (1 study), completion of schedule (1 study). None of the studies provided data on the attitudes of caregivers and clients to vaccination

Date of most recent search: May 2016 for most databases

Limitations: this is well-conducted systematic review with only minor limitations.

## Insecticide-treated bednets for malaria

Augustincic Polec 2015

Review objective: to assess the evidence on the effectiveness and equity of strategies to increase ownership and proper use of insecticide-treated bednets (ITNs)

Types of	What the review authors found		
Study designs and In- terventions	Randomised trials, non-randomised tri- als, controlled before-after studies and interrupted time series studies evaluat- ing interventions to increase ITN owner- ship and use	combination of strategies focusing on ITN delivery to increas	
Participants	Individuals (children and adults) in malaria endemic areas	Adults, children under 5 years, pregnant women, mothers of children under 5 years, rural cotton farmers	
Settings	Not specified	Rural communities in Africa, India, and Iran	
Outcomes	ITN ownership, ITN use and a range of secondary outcomes including (among others) equity ratio of household ITN ownership and adverse effects	ITN ownership, ITN use, and malaria morbidity	

Date of most recent search: February 2013

Limitations: this was a well-conducted systematic review with only minor limitations.

#### Access to healthcare services

Everett 2011

Review objective: to assess the effectiveness of interventions aimed at women, to increase the uptake of cervical cancer screening..

Types of

What the review authors searched for

or What the review authors found

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#### (Continued)

Study designs and In-Randomised trials assessing universal, 38 randomised trials, including 6 cluster randomised trials asterventions selective or opportunistic cervical cansessed invitations (17 studies), education (6 studies), message cer screening. framing (1 study), counselling (2 studies), risk factor assessment (2 studies), procedures (1 study), use of a photo comic book (1 study) and intensive recruitment (1 study). Participants Women eligible to participate in cervical Women receiving care in community clinics, primary care practices and Health Maintenance Organisations, mostly locancer screening. cated in urban areas. Settings Community, workplace, health centre USA (16 studies), Australia (9 studies), UK (7 studies), Canada and hospital settings. (2 studies), Sweden (2 studies), South Africa (1 study) and Italy (1 study) Outcomes Primary outcomes: uptake of cervical All primary outcomes, booking of appointments (1 study), acscreening as recorded by health service ceptability of the intervention (1 study) and costs of the interrecords and via self-report ventions (5 studies) Secondary outcomes: booking of appointments; reported intentions to attend screening; satisfaction with screening service, attitudes and knowledge about screening; costs of the interventions

Date of most recent search: March 2009

Limitations: this is well-conducted systematic review with only minor limitations.

### Access to healthcare services

#### Jia 2014

Review objective: to assess the effects of outreach strategies for expanding insurance coverage of vulnerable populations.

Types of	What the review authors searched for	What the review authors found		
Study designs and In- terventions	Randomised trials, non-randomised tri- als, controlled before-after studies, and interrupted time series studies	1 randomised trial and 1 non-randomised trial		
Participants	Children, the elderly, women, low-in- come individuals, rural population, racial or ethnic minorities, immigrants, informal sector workers, and population with disability or chronic diseases	674 children aged 18 years or younger recruited from 2 mino ity communities (1 study) or the emergency departments of inner-city hospitals (1 study)		
Settings	Not pre-specified	USA (2 studies)		
Outcomes	Primary outcomes: enrolment into health insurance programmes	Enrolment of children into health insurance (2 studies), main- taining enrolment of children in insurance schemes (1 study),		
	Secondary outcomes: health service utilisation, health status, satisfaction, costs, adverse effects	mean time to obtain insurance (1 study), parental satisfaction with process of enrolment (1 study)		

Date of most recent search: November 2012



Limitations: this is a well-conducted systematic review with only minor limitations

## Appendix 4. Supplementary/related reviews

#### **Educational meetings**

In situ simulation in continuing education for the healthcare professions: a systematic review (Rosen 2012)

#### Reminders

The relationship between nursing leadership and patient outcomes: a systematic review (Wong 2013)

#### **Multifaceted interventions**

Systematic review of knowledge translation strategies in the allied health professions (Scott 2012)

What are the effects of interventions to improve the uptake of evidence from health research into policy in low- and middle-income countries? (Graham 2011)

### **Prescribing antibiotics**

Improving antibiotic selection: a systematic review and quantitative analysis of quality improvement strategies (Steinman 2006)

## **Adherence - medication**

Financial reinforcers for improving medication adherence: findings from a meta-analysis (Petry 2012)

Reminder packaging for improving adherence to self-administered long-term medications (Mahtani 2011)

Interventions for enhancing medication adherence (Nieuwlaat 2014)

#### Immunisation coverage

Too little but not too late: results of a literature review to improve routine immunization programs in developing countries (Ryman 2008)

#### Appendix 5. Reviews awaiting classification

### Likely included reviews

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Akl EA, El-Jardali F, Bou Karroum L, El-Eid J, Brax H, Akik C, et al. Effectiveness of Mechanisms and Models of Coordination between Organizations, Agencies and Bodies Providing or Financing Health Services in Humanitarian Crises: A Systematic Review. PloS one. 2015;10(9):e0137159.

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Barnard S, Kim C, Park MH, Ngo TD. Doctors or mid-level providers for abortion. The Cochrane database of systematic reviews. 2015;7(7):CD011242.

Basu S, Andrews J, Kishore S, Panjabi R, Stuckler D. Comparative performance of private and public healthcare systems in low- and middleincome countries: a systematic review. PLoS medicine. 2012;9(6):e1001244.

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#### **Uncertain reviews**

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# Appendix 6. Summary of findings for interventions targeted at healthcare workers by type of intervention<sup>a</sup>

Intervention	Definition	Effect on practice	Costs	Pros	Cons
Printed edu- cational ma- terials (PEMs) (Giguère 2012)	Distribution of printed rec- ommenda- tions for clin- ical care, in- cluding clin- ical practice guidelines. The materials can be deliv- ered personal- ly or through mass mailings	Printed educational materials may slightly improve practice. Absolute risk differ- ence across various outcomes: 0.02 high- er (range from -0.06 to 0.29). (ARD = 0.02 indi- cates an absolute im- provement in adher- ence to the targeted be- haviours of 2%) Standardised mean dif- ference across various outcomes: 0.13 high- er (range from -0.16 to 1.96).	The costs of producing and distributing PEMs is likely to be highly vari- able and should be estimated in the context in which these in- terventions are being consid- ered.	Printed educa- tional materials provide familiar, accessible and convenient strat- egy to distribute evidence and rec- ommendations for clinical care.	In low-income countries (LICs) where health systems are weaker it may be difficult to obtain resources to pro- duce up-to-date PEMs, and ensure that PEMs reach the appropriate providers in a timely way. "Printed educational materi- als frequently lead to small or no improvement in profes- sional practice."
Inter- net-based learning or computerised education- al materials (Cook 2008)	Distribution of electronic recommenda- tions for clin- ical care, in- cluding clin- ical practice guidelines. The materi- als are usual- ly delivered through mass mailings and/ or published on web pages	Internet-based learning compared to no inter- vention may improve health worker knowl- edge, skills and behav- iours. Knowledge (SMD 1.00, 95% Cl 0.90 to 1.10); Skills (SMD 0.85, 95% Cl 0.49 to 1.20); Behaviour (SMD 0.82, 95% Cl 0.63 to 1.02). Internet-based learn- ing compared to alter- native instructional me- dia, including face-to- face teaching and learn- ing may slightly im- prove knowledge, but has little or no effect on satisfaction, skills and behaviour. Satisfaction (SMD 0.10, 95% Cl -0.12 to 0.32); Knowledge (SMD 0.12, 95% Cl 0.003 to 0.24); Behaviour and effects on patient care (SMD	The costs of In- ternet-based learning (e.g. reliable infor- mation tech- nology infra- structure) may be high, lim- iting scale-up and sustain- ability in low- income coun- tries.	Internet-based learning permits learners to par- ticipate at a time and place conve- nient to them, fa- cilitates innova- tion in instruction- al methods, and potentially allows instruction to be tailored to the in- dividual's needs. Internet learn- ing might re- duce inequities when face-to- face learning is not an option for disadvantaged health professions and they have access to Inter- net-based learn- ing resources.	Internet learning requires ad- vanced information technol- ogy and knowledge which may be lacking in low-in- come settings.

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(Continued)		0.51, 95% CI −0.24 to			
		1.25)			
Education- al meetings (Forsetlund 2009)	Lectures, workshops and courses	Educational meetings probably improve pro- fessional practice (me- dian absolute improve- ment 6%, IQR 1.8% to 15.9%).	The cost of ed- ucational meet- ings is likely to be highly vari- able and must be estimated based on spe- cific local con- ditions.	Integration of ed- ucational meet- ings in other qual- ity improvement interventions (e.g. audit and feed- back, education- al outreach) may improve efficien- cy in resource use, cost savings and patient care. A mix of interac- tive small group work and didactic presentations may be more effective (compared to ei- ther alone).	Resources needed for educa- tional meetings may be less available in disadvantaged settings. Thus, additional re- sources may be needed to deliver effective educational meetings in disadvantaged settings to reduce inequities. Educational meetings may be less effective with lower at- tendance. Educational meetings may not be effective for complex behaviours.
Education- al outreach (O'Brien 2007)	Personal visits by a trained person to healthcare workers in their own set- ting in order to provide information with the in- tent of im- proving prac- tice. The infor- mation pro- vided may in- clude feed- back about health worker performance.	Educational outreach improves appropriate prescribing and prob- ably improves other types of practice. Appropriate prescrib- ing: median improve- ment 4.8% (IQR 3.0% to 6.5%); Non-prescribing prac- tices: median improve- ment 6.0% (IQR 3.6% to 16.0%).	The cost of ed- ucational out- reach visits may limit scale- up, although at least 1 study in a low-resource setting in South Africa found that education- al outreach vis- its for improv- ing the quali- ty of asthma care would be worthwhile and affordable.	It might be possi- ble to reach pro- fessionals who would not attend educational meet- ings.	Educational outreach might be more challenging to or- ganise than educational meetings. Educational outreach visits may require additional re- sources to provide clinical and managerial support. Some co-interventions such as feedback about healthcare professionals' performance or reminders might require information systems that are not available in low-resource settings.
Education- al outreach - practice facilitation (Baskerville 2012)	Personal visits by a trained person to healthcare workers in their own set- ting in order to provide information with the in- tent of im- proving prac- tice. The infor- mation pro- vided may in- clude feed- back about	Practice facilitation probably improves the adoption of evi- dence-based guide- lines. <b>Moderate adherence<sup>b</sup></b> : Difference: 21 more pa- tients receiving recom- mended practice per 100 patient encounters (Margin of error: 17 to 24 more). <b>Low adherence<sup>c</sup></b> :	The cost of practice facil- itation is like- ly to be high- ly variable and must be esti- mated based on specific local conditions.	Poor adherence to evidence-based guidelines often impacts more on disadvantaged populations. Practice facilita- tion as a strat- egy to improve evidence-based guideline adop- tion could help these populations achieve the bene- fits of better quali- ty service.	Practice facilitation might be difficult to implement in low- resource settings, particu- larly the audit and feedback component, and it might be more difficult to make neces- sary organisational changes such as implementation of quality improvement tools.



(Continued)	health worker performance.	Difference: 21 more pa- tients receiving recom- mended practice per 100 patient encounters (Margin of error: 15 to 26 more)			
Education- al outreach - Pharmacist provided ser- vices (Pande 2013)	Personal visits by a trained person to healthcare workers in their own set- ting in order to provide information with the in- tent of im- proving prac- tice. The infor- mation pro- vided may in- clude feed- back about health worker performance.	Provision of additional services by pharmacists and targeted at health professionals (such as educational outreach visits) can probably im- prove patient outcomes Effects on healthcare cost were uncertain (no studies were found)	Pharma- cist-provided outreach ser- vices are like- ly to be expen- sive (e.g. high cost of training pharmacists)	Expanding the role of pharma- cists could reduce inequalities if, for example, help from pharmacists is available when access to other healthcare profes- sionals is limited	Expanding the role of phar- macists is dependent on having a workforce able to supply sufficient numbers of competent pharmacists, pharmacy technicians or as- sistants Regulatory frameworks are needed to allow pharmacists to extend their activities be- yond their traditional profes- sional responsibilities There may be too few phar- macists in low-income coun- tries and who may lack suf- ficient training or support to assume additional roles and responsibilities
Local opinion leaders (Flod- gren 2011)	The identifica- tion and use of local opin- ion leaders to promote im- plementation of guidelines.	Local opinion lead- ers probably improve healthcare workers compliance with de- sired practice (median improvement 12%, IQR 6% to 14.5%).	Effective imple- mentation of opinion lead- ers may be ex- pensive due to high costs asso- ciated with sup- plementary in- terventions re- quired for im- plementation (e.g. reminders, audit and feed- back).	Use of opinion leaders may im- prove implemen- tation of clini- cal guidelines as they are perceived by their peers as credible and trust- worthy.	In most included studies opinion leaders were sup- plemented by other inter- ventions such as reminders, faxed evidence summaries, and audit and feedback which rely on technologies that may not always be avail- able in low-income settings. Implementation of opinion leader interventions in low- income settings, utilising such inaccessible technolo- gies, may exacerbate health inequities or fail to address them adequately.
Audit and feedback (Ivers 2012)	A summary of healthcare workers' per- formance over a specified pe- riod of time given to them in written, electronic or verbal format.	Audit and feedback probably improves slightly professional practice: Median absolute in- crease in desired prac- tice (dichotomous out- comes): 4.3% (IQR 0.5% to 16.0%) Median percentage in- crease in desired prac- tice (continuous out-	The cost of au- dit and feed- back is likely to be highly vari- able and must be estimated based on spe- cific local con- ditions, includ- ing the avail- ability of reli- able routinely collected data and personnel costs.	Audit and feed- back may be more effective when baseline perfor- mance is low, when the source is a supervisor or senior colleague, when it is pro- vided more than once, when it is provided both ver- bally and writ- ten, and when it includes both	The feasibility of using audit and feedback may be limit- ed by the scarcity of health professionals, availability of reliable data, the costs of collecting data, or low staff morale and a lack of moti- vation among health profes- sionals. Resources needed for audit and feedback may be less easily available in disadvan- taged populations.



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(Continued)		comes): 1.3% (IQR 1.3% to 28.9%)		measurable tar- gets and an action plan.	
Reminders (Ko 2011)	Manual or computerised interventions that prompt healthcare workers to perform some action.	Surgical safety check- lists may reduce death rates and major compli- cations within 30 days after surgery. It was uncertain whether safety check- lists improve adherence to guidelines or patient safety in intensive care units, emergency de- partments or acute care settings	There may be some addi- tional costs in- volved in train- ing and educat- ing staff on how to use check- lists, as well as the time taken to use check- lists.	The benefit/cost ratio of check- lists may be high where health provider compli- ance is adequate.	It is possible that resource levels, staff workloads, staff training and other factors could influence the effective- ness of patient safety check- lists, and that they might be less effective in disadvan- taged settings.
Tailored inter- ventions (Bak- er 2015)	Interventions to change practice that are selected based on an assessment of barriers to change.	Tailored interventions probably improve ad- herence to guideline recommendations <sup>d</sup>	Low-cost meth- ods can be used to tailor inter- ventions, but some interven- tions to address identified bar- riers may be costly, limiting their use in low- income coun- tries	It is logical to tai- lor interventions to address barri- ers to change.	Little is known about how best to identify barriers to improving practice and how to tailor interventions to ad- dress these barriers.

**ARD**: absolute risk difference; **CI**: confidence interval; **IQR**: interquartile range; **LIC**: low-income country; **LMIC**: low- and middle-income countries; **RR**: risk ratio; **SMD**: standardised mean difference.

<sup>a</sup>The effects of implementation strategies on patient outcomes are smaller than the effects on professional practice. This is because both implementation strategies and clinical interventions typically have moderate effects (improvements in practice), and the effect of implementation strategies on patient outcomes is the product of the effect on practice × the effect of that practice on patient outcomes. For example, consider an implementation strategy that improved practice by 10% (i.e. 10 more health professionals per 100 delivered an effective clinical intervention). That effect is larger than the median effect for most implementation strategies. Now assume that the clinical intervention improved patient outcomes by 10% (i.e. for every 10 patients treated, 1 additional patient benefited; a number needed to treat of 10). That is more effective than many, if not most, clinical interventions at which implementation strategies are targeted. The effect of the implementation strategy on patient outcomes then would be 10% x 10%, or 1 more patient per 100 in the intervention group having a desirable outcome compared to patients in the control group. Because of this, we have focused in this table on effects on practice rather than effects on patient outcomes. Improvements in practice are surrogates for improvements in patient outcomes. However, provided the certainty of the evidence for a clinical intervention being implemented is high, it is reasonable to assume that appropriate implementation of a recommendation to use that intervention will result in improved patient outcomes, albeit the improvements in patient outcomes will be smaller than the improvements in practice.

<sup>b</sup>Moderate adherence was assumed at 60% of desired practice.

<sup>c</sup>Low adherence was assumed at 20% of desired practice.

<sup>d</sup>The odds ratio ranged from 1.08 to 12.25. The combined (average) odds ratio for 12 of the studies was 1.54 (95% CI 1.16 to 2.01), in favour of tailored interventions. In a situation where adherence with recommended practice was initially 60% this would correspond to an improvement to 70%. In a situation where adherence was initially 20% this would correspond to an improvement to 28%.

## Appendix 7. Summary of findings for interventions targeted at healthcare workers by type of problem<sup>a</sup>

Intervention	Definition	Effect on practice	Costs	Pros	Cons	
Implementation s	trategies for heal	th systems in low-income coun	itries: an overview o	f systematic reviews (Re	eview)	109
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Collaboration.						



### (Continued)

Communication with patients Interventions that aim to promote patient-centred care (PCC) in clinical consultations (Dwamena 2012)

Patient-centred training probably improves the patient-provider consultation process (provider consultation skills and behaviour): SMD 0.7, 95% CI 0.57 to 0.82. The cost of promoting patient-centred care is likely to be highly variable and must be estimated based on specific local conditions outside of research settings. If interventions to promote patient centred care result in improved healthcare behaviours and outcomes, such as improved adherence to treatment, then these programmes may result in cost savings. Human resource constraints in some health systems and low motivation to deliver patient-centred care, may limit the feasibility and potential of this approach for improving professional practice and health outcomes.

The additional re-

sources needed to pro-

vide patient-centred training and materials for providers and pa-

					tients may be less easi- ly available in disadvan- taged settings, partic- ularly where absolute access to providers is poor. Low literacy levels in some settings may al- so limit the applicability of written materials for patients.
Handwashing	Single or mul- tifaceted in- tervention in- tended to im- prove com- pliance with hand hygiene (Gould 2010)	Educational interventions may increase hand hy- giene compliance: 65% (25% to 120%) increase in hand hygiene compli- ance before patient con- tact, and 29% (6% to 56%) increase after patient con- tact. Multifaceted marketing campaigns may increase the use of hand hygiene products (range of in- crease 48% to 56%).	The costs of most interventions are likely to be low ex- cept in instances in which washing facilities do not exist and need to be provided. The provision of hand hygiene fa- cilities may not be expensive if lo- cally sustainable solutions (such as the use of rain- water) are imple- mented.	Healthcare units can create their own low-cost in- terventions using the formula for al- cohol-based prod- ucts.	Variable availability of functioning washing fa- cilities or alcohol-based products for health- care workers could limit the applicability of the results in LICs.
Obstetric care	Non-clinical interventions to reduce un- necessary ce- sarean section rates (nurse led relaxation, birth prepa- ration class- es for moth- ers, imple- mentation of guidelines with manda-	Non-clinical interventions may decrease caesarean section rates. The effect of prenatal ed- ucation and support pro- grammes, computer pa- tient decision aids, deci- sion-aid booklets and in- tensive group therapy on caesarean section rates is uncertain.	Given that some interventions will involve changes in the guidelines such as having mandatory sec- ondary opinion, training health- care professionals this might result into considerable cost implications. Hence costs and potentials ben-	Interventions such as nurse led re- laxation and birth preparation class- es for mothers can be integrated in the existing moth- er to child health clinics.	Scarcity of health pro- fessionals may limit the feasibility and potential of interventions to re- duce unnecessary cae- sarean sections in LICs (e.g. mandatory second opinion, birth prepara- tion classes for moth- ers).



(Continued)	tory second opinion and with support from local opinion lead- ers, and audit and feedback given to indi- vidual care providers) (Khunpradit 2011)		efits need to be considered before adapting the in- tervention.		
	Training tra- ditional birth attendants (TBAs) (Sibley 2012)	Training of TBAs may in- crease referral of preg- nant women with obstet- ric complication (RR 1.45 (1.17 to 1.19).	In general, TBA training may be associated with high costs (e.g. requirement for suitably trained facilitators and locally adapted training materi- als).	TBAs are found widely in low- and middle-income countries, and it is estimated that they may assist at up to 25% of all births in these set- tings. TBA training may have potential to reduce inequali- ties in health ex- perienced by dis- advantaged pop- ulations through facilitating time- ly referral of preg- nant women where improved health services are available. How- ever, further ev- idence on these impacts is re- quired.	TBA training may limit promotion of health fa- cility deliveries. Implementation of TBA training requires an ex- isting network of TBAs that can be targeted for further training and provided with support and acceptance of non- professional providers within the formal health system.
	Skilled birth attendance and emer- gency ob- stetric care (Yakoob 2011)	Professional practice out- comes not reported. Skilled birth attendance may reduce stillbirths (by 23%, 95% CI 15 to 31) and perinatal mortality (by 12%, 95% CI 5 to 18).	Scaling up skilled birth attendance and access to emergency ob- stetric care will re- quire considerable resources, partic- ularly in more rur- al settings. How- ever, the bene- fits of this may be substantial.	The beneficial ef- fects of interven- tions are expect- ed to be larger for underserved pop- ulations, therefore reducing inequali- ties.	Good access to these services are needed to optimise their benefits.
	Are birth kits a good idea? A systematic re- view of the ev- idence (Hund- ley 2012)	Professional practice out- comes not reported. The use of birth kits (alongside with education or topical antimicrobial) compared with no inter-	Scaling up birth kits introduc- tion will require resources that should to be con- sidered. The cost of items pur-	Birth kits may de- crease inequity; however, re- sources needed for birth kits intro- duction may be less available in	The availability accept- ability and costs of the birth kits could limit feasibility among disad- vantaged populations.

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(Continued)		vention: reduces neona- tal tetanus related mortal- ity, neonatal tetanus relat- ed mortality; probably re-	chased separate- ly, could be higher than as a kit. Re- use of items could	even more disad- vantaged settings.	
		duces neonatal mortality rate, maternal mortality, haemorrhage; and may re- duce neonatal sepsis.	reduce costs		
Prescribing antibiotics (Ranji 2008)	Interventions to improve an- tibiotic pre- scribing in ambulatory settings – clin- ician educa- tion (e.g. edu- cational meet- ings, audit and feedback)	Clinician education may reduce the number of pa- tient visits at which an an- tibiotic is prescribed (by 9%, 95% CI 8.2 to 13). It is uncertain if clinician educational interventions improve the percentage of patients treated with ade- quate antibiotics.	The costs of some interventions to promote appro- priate antibiotic prescribing may be high, limiting feasibility in low- income countries (e.g. educational meetings, audit and feedback).	These interven- tions could save costs arising from unnecessary med- ication and treat- ment of drug re- sistant strains of bacteria.	Scarcity of resources (health workers, educa- tional materials) may limit feasibility of inter- ventions to improve ap- propriate antibiotic pre- scribing.
Seriously ill newborn care (Opiyo 2015)	In-service training of health profes- sionals	In-service neonatal emer- gency care training proba- bly improves professional practices: Proportion of adequate initial resuscitation: differ- ence 39 more adequate steps per 100 initial resus- citation steps (95% Cl 21 to 66 more) Inappropriate and poten- tially harmful practices per resuscitation: mean differ- ence 0.4 (95% Cl 0.13 to 0.66)	In general, in-ser- vice training is as- sociated with con- siderable financial costs and may po- tentially disrupt the standard func- tioning of health- care services.	In-service train- ing may result in improvements in quality of care and may be worth- while if provided at a low cost.	It is possible that cours- es are offered predom- inantly to staff in large, central healthcare fa- cilities. These facilities tend to be relatively better equipped and often benefit the bet- ter-off disproportion- ately. This could there- fore negatively affect the poor who often live in rural areas or are unable to access such healthcare facilities due to prohibitive fees.
		Preparedness for resusci- tation: mean percentage improvement 8.83% (95% CI 6.41 to 11.25)			Feasibility of in-service training in low-income settings may be limited by the need to have ad- equately skilled instruc- tors and appropriate, locally adapted training materials.
Quality of care for sexual- ly transmit- ted diseases (STDs) and HIV (Sorsdahl 2009)	Educating traditional healers about STDs and HIV	Training of traditional healers may increase pa- tient management prac- tices, knowledge of STDs and HIV (signs and symp- toms, prevention) and re- ferral practice. Training may lead to little or no difference in the in- cidence of HIV/AIDS risk behaviour and traditional healers' self-reported re- ferral practices.	Training is gener- ally expensive (re- muneration for trainers and facili- tators, per diems, training materi- als).	Traditional heal- ers are most com- mon in tradition- al societies which tend to be rur- al and poor, and usually have poor access to other forms of health- care. Improving the skills of tra- ditional healers might therefore benefit these oth-	The nature of the prac- tices employed by tradi- tional healers and the degree to which heal- ers are integrated into healthcare systems dif- fers widely between so- cieties.



(Continued)

erwise marginalised populations.

**CI**: confidence interval; **LIC**: low-income country; **RR**: risk ratio; **SMD**: standardised mean difference; **TBA**: traditional birth attendant. <sup>a</sup>The effects of implementation strategies on patient outcomes are smaller than the effects on professional practice. This is because both implementation strategies and clinical interventions typically have moderate effects (improvements in practice) and the effect of implementation strategies on patient outcomes is the product of the effect on practice × the effect of that practice on patient outcomes. For example, consider an implementation strategy that improved practice by 10% (i.e. 10 more health professionals per 100 delivered an effective clinical intervention). That effect is larger than the median effect for most implementation strategies. Now assume that the clinical intervention improved patient outcomes by 10% (i.e. for every 10 patients treated 1 additional patient benefited; a number needed to treat of 10). That is more effective than many, if not most, clinical interventions at which implementation strategies are targeted. The effect of the implementation strategy on patient outcomes then would be 10% x 10%, or 1 more patient per 100 in the intervention group having a desirable outcome compared to patients in the control group. Because of this, we have focused in this table on effects on practice rather than effects on patient outcomes. Improvements in practice are surrogates for improvements in patient outcomes. However, provided the certainty of the evidence for a clinical intervention being implemented is high, it is reasonable to assume that appropriate implementation of a recommendation to use that intervention will result in improved patient outcomes, albeit the improvements in patient outcomes will be smaller than the improvements in practice.

# CONTRIBUTIONS OF AUTHORS

All of the authors contributed to drafting and revising the overview. All of the authors contributed important intellectual input to the overview.

# DECLARATIONS OF INTEREST

Tomas Pantoja, Newton Opiyo, Simon Lewin, Elizabeth Paulsen, Cristian A Herrera, Gabriel Rada, and Andrew D Oxman are editors of the Cochrane Effective Practice and Organisation of Care (EPOC) Group. Newton Opiyo, Simon Lewin, Andrew D Oxman, and Charles S Wiysonge are authors on some of the included reviews. Agustín Ciapponi, Blanca Peñaloza, Lilian Dudley, Marie-Pierre Gagnon, and Sebastian Garcia Marti have no relevant conflicts to declare.

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## INDEX TERMS

## **Medical Subject Headings (MeSH)**

\*Developing Countries; \*Patient Education as Topic; Evidence-Based Practice; Health Personnel [\*education]; Health Plan Implementation [\*methods] [organization & administration]; National Health Programs [\*organization & administration]; Needs Assessment; Organizational Culture; Patient Compliance; Review Literature as Topic; Unnecessary Procedures

## MeSH check words

Humans