

Leave me out: Patients' characteristics and reasons for opting out of a pragmatic clinical trial involving medication adherence

Lisa Caputo Sandy, MA^{a,b,*}, Thomas J. Glorioso, MS^c, Kevin Weinfurt, PhD^d, Jeremy Sugarman, MD, MPH, MA^e, Pamela N. Peterson, MD, MSPH^{f,g}, Russell E. Glasgow, PhD^{h,i}, P. Michael Ho, MD, PhD^{c,g}

Abstract

Opt-out procedures are sometimes used instead of standard consent practices to enable patients to exercise their autonomous preferences regarding research participation while reducing patient and researcher burden. However, little is known about the characteristics of patients who opt-out of research and their reasons for doing so. We gathered such information in a large pragmatic clinical trial (PCT) evaluating the effect of theory informed text messages on medication adherence.

Eligible patients, identified through electronic health records, were sent information about the study and provided with an opportunity to opt-out. Those opting out were asked to complete a voluntary survey regarding their reasons for doing so. Demographic data were compared among patients opting-out vs those included in the study using chi-squared tests and a log binomial regression model.

Of 9046 patients receiving study packets, 906 (10.0%) patients returned opt-out forms. Of those, 451 (49.8%) returned the opt-out survey. Patients who opted out were more likely to be older, white, and nonHispanic than those who were included in the PCT. Survey respondents expressed high levels of trust in their health care providers, research, and system. Nearly half (46.6%) reported concerns about time as a reason to opt-out.

In this PCT, 10% of patients receiving packets opted out, with significant differences in age, race, gender, and ethnicity compared to those included. Future trials should further investigate representativeness and reasons patients choose to opt-out of participating in research.

Abbreviations: CI = confidence intervals, DH = Denver Health and Hospital Authority, EHR = electronic health record, HCS = health care systems, PCT = pragmatic clinical trial, RR = relative risks, USPS = United States Postal Service, VA = VA Eastern Colorado Health Care System.

Keywords: clinical trial methodology, informed consent, patient centered outcomes research, population health, pragmatic clinical trial, research activities, veteran health

Editor: Nikolay Efimov.

The authors have no conflicts of interest to disclose.

Supplemental Digital Content is available for this article.

* Correspondence: Lisa Caputo Sandy, University of Colorado University of Colorado Anschutz Medical Campus, 13199 E Montview Blvd, Suite 300 Aurora, CO 80045 (e-mail: Lisa.Sandy@cuanschutz.edu).

Copyright © 2021 the Author(s). Published by Wolters Kluwer Health, Inc.

Received: 7 September 2021 / Received in final form: 9 November 2021 / Accepted: 16 November 2021

http://dx.doi.org/10.1097/MD.00000000028136

This study was funded by the National Institutes of Health (NIH) Health Care Systems Research Collaboratory by cooperative agreement UG3HLD144163 from the National Heart, Lung, and Blood Institute. This work was also supported within the NIH Health Care Systems Research Collaboratory by the NIH Common Fund through cooperative agreement U24AT009676 from the Office of Strategic Coordination within the Office of the NIH Director. The content is solely the responsibility of the authors and does not necessarily represent the official views of the National Institutes of Health.

The datasets generated during and/or analyzed during the current study are not publicly available, but are available from the corresponding author on reasonable request.

^a General Internal Medicine, University of Colorado Anschutz Medical Campus, Aurora, CO, ^b University of Colorado University of Colorado Anschutz Medical Campus, 13199 E Montview Blvd, Suite 300 Aurora, CO., ^c VA Eastern Colorado Health Care System, Aurora, CO, ^d Department of Population and Health Sciences, Duke University, Durham, NC, ^e Berman Institute of Bioethics, Johns Hopkins University, Baltimore, MD, ^f Department of Internal Medicine, Denver Health and Hospital Authority, Denver, CO, ^g School of Medicine, University of Colorado Anschutz Medical Campus, Aurora, CO, ^h Department of Family Medicine, University of Colorado Anschutz Medical Campus, Aurora, CO, ⁱ Adult and Child Consortium for Health Outcomes Research and Delivery Science, University of Colorado Anschutz Medical Campus, Aurora, CO.

This is an open access article distributed under the terms of the Creative Commons Attribution-Non Commercial License 4.0 (CCBY-NC), where it is permissible to download, share, remix, transform, and buildup the work provided it is properly cited. The work cannot be used commercially without permission from the journal.

How to cite this article: Sandy LC, Glorioso TJ, Weinfurt K, Sugarman J, Peterson PN, Glasgow RE, Ho PM. Leave me out: Patients' characteristics and reasons for opting out of a pragmatic clinical trial involving medication adherence. Medicine 2021;100:51(e28136).

1. Introduction

Pragmatic clinical trials (PCT) are conducted in real-world settings and populations to inform healthcare decisions and treatment effectiveness.^[1,2] PCTs generally require that data be collected from large and representative populations, which can be facilitated by minimizing the burdens for patients and clinicians associated with traditional clinical research, such as using a conventional written informed consent processes.^[3] In appropriate research contexts that involve minimal research risks, opt-out mechanisms are one means for patients' to exercise their autonomous preferences regarding research participation while reducing burdens, promoting participation, and increasing patient representativeness.^[4,5]

While an opt-out mechanism can be acceptable for minimal risk studies by patients in both urban and rural populations,^[6,7] information about opt-out processes, opt-out rates, and descriptions of which patients choose to opt-out are limited.^[8–10] Given the proliferation of PCTs,^[11–13] it is conceivable that the use of opt-out mechanisms will expand in tandem. Accordingly, data are needed to inform methodologies and practices regarding them. We describe the opt-out process developed and employed for a large, multi-center PCT evaluating medication adherence. In

addition, we present demographic characteristics of patients who opted out compared to those included in the trial, their levels of trust associated with health care, and their reasons for opting out of the PCT.

2. Methods

2.1. The parent study

The parent PCT, The Nudge Study (Personalized Patient Data and Behavioral Nudges to Improve Adherence to Chronic Cardiovascular Medications; NCT03973931),^[14] sought to improve medication adherence in patients with at least one chronic cardiovascular disease of interest who were prescribed at least 1 medication to treat that condition (Table 1) by sending theory-informed text messages, or "nudges", to remind patients to refill their medications when a delay in refilling their prescription occurred.^[15,16] Patients were excluded if they did not speak English or Spanish, have a phone number or address in their electronic health record (EHR), or lived outside of the State of Colorado.

The Nudge Study was conducted at 2 large health care systems (HCS) in the Denver metropolitan area. The first HCS, Denver Health and Hospital Authority (DH), is a safety net system for Denver County with 9 Federally Qualified Health Centers. DH serves an estimated 1 in 4 Denver residents. Over 60% of the patients seen are members of racial and/or ethnic minority

groups. The second HCS, the VA Eastern Colorado Health Care System (VA), serves veterans across the Denver metropolitan region. Within the VA, approximately 87% of the population is white and 84% are non-Hispanic.

2.2. Opt-out process and survey

Patients meeting eligibility criteria were identified through EHRs and sent an opt-out packet through the United States Postal Service (USPS) between August 2019 and June 2020. The packet included an introductory cover letter signed by the respective site principal investigator, a "Frequently Asked Questions" document discussing the study and opt-out process, an opt-out form, an anonymous and voluntary opt-out survey for patients opting out of the study, and a self-addressed stamped envelope to return the opt-out form and survey. A phone number and email address were provided for interested patients to obtain more information about the study. The 19-item opt-out survey included: multiple choice questions regarding demographic characteristics; reasons contributing to why patients chose to opt-out; history of research participation; and, 13 five-item Likert scale questions designed, tested and validated to assess patient trust with their HCS, physicians, and researchers (Appendix I, Supplemental Digital Content, http://links.lww.com/MD2/A738).[17,18] All materials were sent on letterhead and branding specific to each HCS. Materials were sent in the primary language of the patient denoted in the EHR. If no language was denoted, materials were sent in both English and Spanish. The opt-out process and materials were reviewed by the study's stakeholder panel, comprised of patients, providers, pharmacists, and healthcare staff. The study was approved by Colorado Institutional Review Board (#18-2779).

Patients were provided 4 weeks to return the opt-out form and survey. Patients were included in the study if an opt-out form was not received by the deadline printed on it. If opt-out forms were received after the deadline, patients were removed from the study at the time the forms were received. If USPS returned study packets due to an undeliverable address, patients were excluded from the study, but not considered to have opted out.

2.3. Statistical analysis

Demographic characteristics and the number of prescribed cardiovascular-related medication classes for patients who opted out vs the enrolled population were collected from the EHR. Reasons patients chose to opt-out of the study, levels of trust, and self-reported demographic characteristics associated with these responses were collected in the opt-out survey. The trust scales were scored by summing responses (with strongly disagree scored

Table 1

| Condition | Classes of medications |
|-------------------------|--|
| Hypertension | Beta-blockers (B-blockers), calcium channel blocker (CCB), angiotensin converting enzyme inhibitors (ACEi), angiotensin receptor blockers (ARB), o thiazide diuretic |
| Hyperlipidemia | HMG CoA reductase inhibitor (Statins) |
| Diabetes | Alpha-glucosidase inhibitors, biguanides, DPP-4 inhibitors, sodium glucose transport inhibitor, meglitinides, sulfonylureas, thiazolidinediones, or statins |
| Coronary artery disease | P2Y12 inhibitor (clopidogrel, ticagrelor, prasugrel, ticlopidine), B-blockers, ACEi or ARB or statins |
| Atrial fibrillation | Direct oral anticoagulants, B-blockers, CCB |

with a 1, strongly agree scored with a 5) among patients responding to all questions, with higher values indicating increased levels of trust.

Associations between patient characteristics and opting out of the study were assessed using multiple degree of freedom chisquared tests for categorical variables and *t* tests for continuous variables, while a log binomial regression model estimated the relative risks (RR) and 95% confidence intervals (CI) of returning opt-out forms for each demographic characteristic adjusting for all other characteristics and HCS. Statistical analyses were performed using R statistical software (version 4.0.3, Vienna, Austria).

3. Results

Of 9444 potentially eligible patients sent opt-out forms, 398 (4.2%) were returned by USPS due to undeliverable addresses. Of the remaining 9046 patients, 10.0% (n=906) opted out of the study by returning an opt-out form (Fig. 1). Compared to enrolled patients, those who opted out were more likely to be older, white, and nonHispanic (P < .001 for all, Table 2). Patients from the VA were also more likely to opt-out compared to patients from DH (20.2% vs, 7.5%; P < .001). We observed a higher risk of returning opt-out forms for older age groups relative to those 50 years and younger: age 51 to 60 (RR: 1.79, 95% CI [1.30, 2.45]), 61 to 70 (RR: 3.36, 95% CI [2.52, 4.48]), 71 to 80 (RR: 4.22, 95% CI [3.15, 5.66]), and 81+ (RR: 5.29, 95% CI [3.81, 7.34]). Relative to white patients, a lower risk of opting-out was observed for black patients (RR: 0.68, 95% CI [0.56, 0.83]) and Hispanic patients (RR: 0.57, 95% CI [0.48, 0.67]). There was no difference in the mean number of prescribed cardiovascular-related medication classes between groups (P=.28).

Of those who opted-out, half (n=451, 49.8%) returned an opt-out survey. Among patients returning surveys and providing self-reported characteristics, 65.4% (n=295) were 61 to 80 years

of age, 65.2% (n=294) were male, 56.8% (n=256) were white, and 60.3% (n=272) were non-Hispanic (Table 2). Since these surveys were anonymous, it was not possible to compare characteristics of those returning vs not returning the survey. One quarter (25.7%) indicated they had participated in clinical research in the past. The most common reason selected for opting out was a concern the study would take too much time (46.6%; n=210), followed by feeling like they did not need the intervention because they already take their medications on time (19.5%, n=88), and being uncomfortable using technology (18.6%, n=84) (Fig. 2). Aggregated scores averaged 16.2 (scale 4–20) for trust in the HCS, 14.0 (scale 4–20) for trust in research, and 17.9 (scale 5–25) for trust in physicians, with higher scores indicating a high level of trust within each of the 3 domains (Table 3).

4. Discussion

In a PCT seeking to improve medication adherence among patients with chronic cardiovascular disease, 10.0% of patients receiving study packets opted-out. Factoring in the 4.2% of packets that could not be delivered, we had a participation rate of 86.2%. The opt-out consent process, with minimal patient enrollment burdens, likely contributed to this large participation rate. In addition, having the study team available to patients with questions allowed patients to verify the legitimacy of the study. Our results also suggest there were opportunities to improve our participation rate by addressing reasons patients chose not to participate. For instance, including a simple description of the minimal time and technological knowledge needed to participate in the study alone in the "Frequently Asked Questions" document may have increased patient understanding and improved the participation rate.

Our opt-out rate was slightly higher than 2 previously published reports regarding the use of a mailed opt-out approach: the first, a study involving colorectal cancer screening, experienced

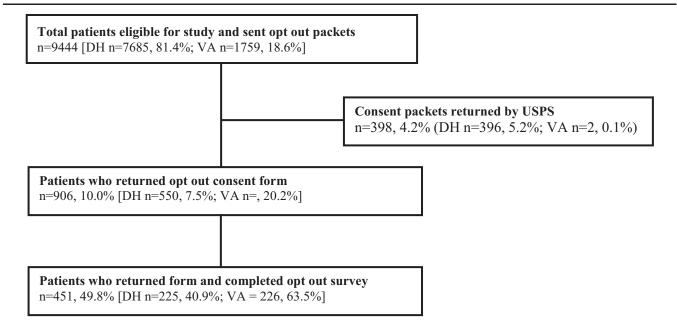


Figure 1. Participation in opt-out survey. DH = Denver Health and Hospital Authority, USPS = United States Postal Service, VA = VA Eastern Colorado Health Care System.

Table 2

Demographic characteristics for survey respondents, patients who returned opt-out forms and nonopt-out patients eligible for inclusion in the study. Reported *P*-values comparing the opt-out population and population eligible for enrollment are from multiple degree of freedom Chi-square tests for categorical variables and *t* tests for continuous variables.

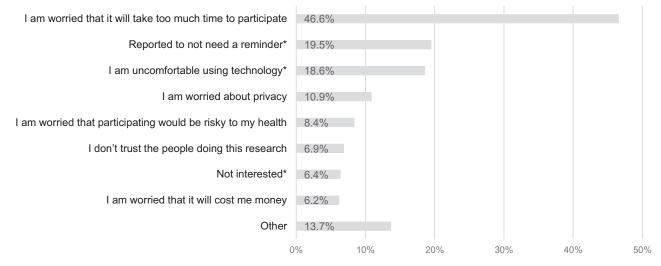
| | Survey respondent | Opt-out population | Eligible for inclusion N=8140 | <i>P</i> -value |
|--|-------------------|--------------------|-------------------------------|-----------------|
| | N=451 | N = 906 | N=6140 | P-value |
| Age | | | | <.001 |
| 0 to 40 | 0 (0) | 1.5% (14) | 6.3% (511) | |
| 41 to 50 | 6.9% (31) | 4.3% (39) | 14.6% (1187) | |
| 51 to 60 | 14.2% (64) | 14.2% (129) | 26.2% (2130) | |
| 61 to 70 | 33.0% (149) | 35.9% (325) | 30.6% (2488) | |
| 71 to 80 | 32.4% (146) | 33.4% (303) | 17.6% (1431) | |
| 81+ | 8.6% (39) | 10.6% (96) | 4.8% (393) | |
| Missing | 4.9% (22) | 0 (0) | 0 (0) | |
| Gender | | | | <.001 |
| Female | 28.4% (128) | 35.8% (324) | 45.7% (3724) | |
| Male | 65.2% (294) | 63.9% (579) | 54.1% (4407) | |
| Transgender/other | 0 (0) | 0.2% (2) | 0 (4) | |
| Missing | 6.4% (29) | 0.1% (1) | 0.1% (5) | |
| Race | | | | <.001 |
| White | 56.8% (256) | 76.3% (691) | 72.3% (5888) | |
| Black | 9.1% (41) | 13.7% (124) | 16.0% (1300) | |
| Multiple | 2.4% (11) | 0.4% (4) | 0.8% (68) | |
| Other | 8.2% (37) | 5.4% (49) | 9.2% (748) | |
| Missing | 23.5% (106) | 4.2% (38) | 1.7% (136) | |
| Hispanic | | | | <.001 |
| Yes | 29.9% (135) | 33.6% (304) | 54.2% (4411) | |
| No | 60.3% (272) | 63.4% (574) | 44.7% (3642) | |
| Missing | 9.8% (44) | 3.1% (28) | 1.1% (87) | |
| Number of medication classes, mean (standard deviation)* | _ | 2.6 (1.5) | 2.6 (1.5) | .28 |
| Healthcare system | | 2.0 (1.0) | 2.0 (1.0) | <.001 |
| VA | 50.1% (226) | 39.3% (356) | 17.2% (1401) | 2.001 |
| Denver health | 49.9% (225) | 60.7% (550) | 82.8% (6739) | |

VA = VA Eastern Colorado Health Care System.

* The number of medication classes were counted at the time of patient identification, looking 6-months back for VA patients, and 6-months or 24-months back for Denver Health patients.

a 2.5% opt-out rate compared with an opt-in rate of $23.1\%^{[9]}$; second, a texting campaign seeking to promote smoking cessation had an opt-out rate of just 1%.^[19] Of note, these studies provided a slightly smaller window of time to opt-out (3 and 2 weeks, respectively).^[9,19]

We observed significant differences in the patient population who opted out compared with those included in the study. Patients returning opt-out packets were older, white, and nonHispanic. The fact that nonWhite and Hispanic patients were more likely to participate in the study is a positive finding



*Patient write-in responses



Table 3

Trust scores. Individual scores range from 1 for strongly disagree to 5 for strongly agree.

| | Proportion with response | Mean | Standard deviation |
|--|--------------------------|------|--------------------|
| Trust in HCS | | | |
| My HCS does its best to make patients' health better. | 83.6% | 4.2 | 0.9 |
| Patients received high quality medical care at my HCS | 83.4% | 4.2 | 0.9 |
| My HCS gives excellent medical care | 81.8% | 4.1 | 0.9 |
| My HCS experiments on patients without them knowing* | 74.9% | 3.7 | 1.1 |
| Aggregate trust in HCS score (range 4–20) | 74.3% | 16.2 | 3.1 |
| Trust in research | | | |
| Doctors who do medical research care only about what is best for each patient | 78.3% | 3.5 | 1 |
| Doctors tell their patients everything they need to know about being in a research study | 75.8% | 3.5 | 1 |
| Medical researchers treat people like "guinea pigs" * | 74.1% | 3.6 | 1.1 |
| I completely trust doctors who do medical research | 75.2% | 3.4 | 1 |
| Aggregate trust in research score (range 4-20) | 70.3% | 14 | 3.1 |
| Trust in physicians | | | |
| Sometimes doctors care more about what is convenient for them* | 76.9% | 3.3 | 1.1 |
| Doctors are extremely thorough and careful | 79.8% | 3.9 | 0.9 |
| I completely trust doctors' decisions about which medical treatments are best | 81.2% | 3.7 | 1 |
| A doctor would never mislead me about anything | 79.4% | 3.5 | 1.1 |
| All in all, I trust doctors completely | 81.4% | 3.7 | 1 |
| Aggregate trust in physicians score (range 5-25) | 74.3% | 17.9 | 4.1 |

HCS = health care system.

"Scores reversed so that strongly agree is 1 and strongly disagree is 5.

given prior evidence of disparities in clinical trials participation among racial and ethnic minority patients. Consequently, these findings may help spur new research in ways of including underrepresented patient populations in clinical trials in order to increase the representativeness of clinical trial participants.

Patients opting out cited concerns around a lack of time, not needing the intervention, and being uncomfortable around technology as reasons to not participate in the Nudge study. These findings may confirm assumptions about the need to reduce burden as much as feasible to encourage participation in PCTs. Alternatively, as found by Weinfurt et al,^[20] it is possible that patients overestimated the time, effort or general burden that may be involved in a pragmatic clinical study due to a lack of understanding the study activities. Consequently, future PCTs employing an opt-out mechanism could consider conducting formative research to identify potential barriers to enrollment (such as technology or understanding) and to implement means of alleviating them.

Contrary to prior assumptions,^[20,21] lack of trust did not appear to be a motivating factor for opting out among survey respondents. Trust was high in scales measuring patient's trust of physicians, research, and HCS; and only 6.9% of patients' responses for reasons contributing to opting out included trust as a reason. However, it is possible that trust may have been different among those patients who opted-out, but did not complete a survey. Similarly, we do not know how these data compare to the perspectives of patients who were included in the trial.

Despite the usefulness of our findings regarding the opt-out process for a large number of patients asked to enroll in a multicenter PCTs, our study should be interpreted with some limitations in mind. First, as with all materials sent to patients, we were unable to verify if patients received or read them, or the extent to which the PCT was understood. Further, since surveys were returned anonymously, we were unable to compare characteristics of all of those who opted out to those who returned survey. Finally, as mentioned earlier in regard to trust, reasons contributing to patients choosing to opt-out may have been different for the patients who did not complete the opt-out survey.

In conclusion, this report provides important data and some suggestions from a large PCT for other PCTs employing an optout mechanism. In addition, we have demonstrated that it is feasible to nest empirical studies related to emerging mechanisms for ethically conducting PCTs into actual trials. The data from these studies should prove useful to informing Institutional Review Boards who oversee this research as well as policies and practices for PCTs.

Author contributions

Conceptualization: Lisa Caputo Sandy, Thomas J Glorioso, Kevin Weinfurt, Jeremy Sugarman, P. Michael Ho, Pamela N. Peterson, Russell E. Glasgow.

- Data curation: Thomas J Glorioso.
- Formal analysis: Thomas J Glorioso, P. Michael Ho.
- Investigation: P. Michael Ho.
- Methodology: Lisa Caputo Sandy, Kevin Weinfurt, Jeremy Sugarman, Pamela N. Peterson, Russell E. Glasgow, P. Michael Ho, Thomas J. Glorioso.
- Supervision: Kevin Weinfurt, Jeremy Sugarman, P. Michael Ho. Validation: P. Michael Ho.
- Visualization: Lisa Caputo Sandy, Thomas J. Glorioso.
- Writing original draft: Lisa Caputo Sandy, Thomas J Glorioso, Kevin Weinfurt, Jeremy Sugarman, Pamela N. Peterson, Russell E. Glasgow, P. Michael Ho.
- Writing review & editing: Lisa Caputo Sandy, Thomas J Glorioso, Kevin Weinfurt, Jeremy Sugarman, Pamela N. Peterson, Russell E. Glasgow, P. Michael Ho.

References

 Gamerman V, Cai T, Elsäßer A. Pragmatic randomized clinical trials: best practices and statistical guidance. Health Serv Outcomes Res Methodol 2019;19:23–35.

- [2] Glasgow RE. What does it mean to be pragmatic? Pragmatic methods, measures, and models to facilitate research translation. Health Educ Behav 2013;40:257–65.
- [3] Tam NT, Huy NT, Thoa LTB, et al. Participants' understanding of informed consent in clinical trials over three decades: systematic review and meta-analysis. Bull World Health Organ 2015;93:186H– 98H.
- [4] Troxel AB, Asch DA, Volpp KG. Statistical issues in pragmatic trials of behavioral economic interventions. Clin Trials Lond Engl 2016;13: 478–83.
- [5] Glasgow RE, Magid DJ, Beck A, Ritzwoller D, Estabrooks PA. Practical clinical trials for translating research to practice: design and measurement recommendations. Med Care 2005;43:551–7.
- [6] Kass N, Faden R, Fabi RE, et al. Alternative consent models for comparative effectiveness studies: views of patients from two institutions. AJOB Empir Bioeth 2016;7:92–105.
- [7] Whicher D, Kass N, Faden R. Stakeholders' views of alternatives to prospective informed consent for minimal-risk pragmatic comparative effectiveness trials. J Law Med Ethics 2015;43:397–409.
- [8] Miller CJ, Burgess JF, Fischer EP, et al. Practical application of opt-out recruitment methods in two health services research studies. BMC Med Res Methodol 2017;17doi: 10.1186/s12874-017-0333-5.
- [9] Mehta SJ, Khan T, Guerra C, et al. A Randomized controlled trial of optin versus opt-out colorectal cancer screening outreach. Am J Gastroenterol 2018;113:1848–54.
- [10] Huf SW, Asch DA, Volpp KG, Reitz C, Mehta SJ. Text messaging and opt-out mailed outreach in colorectal cancer screening: a randomized clinical trial. J Gen Intern Med 2021;36:1958–64.
- [11] NIA IMPACT Collaboratory. Available at: https://impactcollaboratory. org/. Accessed February 23, 2021.

- [12] HCS Research Collaboratory Funding Opportunities. Available at: https://commonfund.nih.gov/hcscollaboratory/grants. Published June 28, 2013. Accessed February 23, 2021.
- [13] Pragmatic Clinical Studies to Evaluate Patient-Centered Outcomes Cycle 1 2021. Available at: https://www.pcori.org/funding-opportuni ties/announcement/pragmatic-clinical-studies-cycle-1-2021. Published November 13, 2020. Accessed February 23, 2021.
- [14] Glasgow R, Knoepke Christopher, Magid DJ, et al. The NUDGE Trial Pragmatic Trial to enhance medication adherence: study protocol for arandomized controlled trial. Trials 2021;22:528.
- [15] Luong P, Glorioso T, Grunwald G, et al. Text message medication adherence reminders automated and delivered at scale across two institutions: pilot testing the "Nudge" system. Circ Cardiovasc Qual Outcomes 2021;14:e007015.
- [16] Peterson PN. Medication Adherence: Proportion of Days Covered at Pointof-Care and Automated Reminders. Oral presentation at: American Heart Association Annual Meeting; November 2019; Philadelphia, PA.
- [17] Dugan E, Trachtenberg F, Hall MA. Development of abbreviated measures to assess patient trust in a physician, a health insurer, and the medical profession. BMC Health Serv Res 2005;5:64–7.
- [18] Hall MA. Calnan M, Rowe R. Researching medical trust in the United States. J Health Organ Manag 2006;20:456–67.
- [19] Krebs P, Sherman SE, Wilson H, et al. Text2Connect: a health system approach to engage tobacco users in quitline cessation services via text messaging. Transl Behav Med 2020;10:292–301.
- [20] Weinfurt KP, Bollinger JM, Brelsford KM, et al. Comparison of approaches for notification and authorization in pragmatic clinical research evaluating commonly used medical practices. Med Care 2017;55:970–8.
- [21] Nelson MJ, DeIorio NM, Schmidt TA, Zive DM, Griffiths D, Newgard CD. Why persons choose to opt out of an exception from informed consent cardiac arrest trial. Resuscitation 2013;84:825–30.