



# Understanding the factors affecting AI services adoption in hospitality: The role of behavioral reasons and emotional intelligence

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## ABSTRACT

This study explores the reasons (for and against) the adoption of AI in the hospitality industry among Pakistani customers. The hypothesis was tested using the sample obtained from Pakistani hospitality customers. The data is collected via an online survey and analyzed with the structural equation modeling and PROCESS macro. The study results indicate that cultural values positively associate reasons for, attitudes, and intentions to adopt. Moreover, the results prove that attitude mediates the relationship between reasons (for and against) and intention to adopt AI services in hospitality. Furthermore, the finding shows that customer emotional intelligence has no moderation effect on attitude and intention to adopt AI services. This study highlights technological complexity and safety concerns are the most significant barriers in the studied context. Further, addressing reason against (technological complexity and safety concerns) may allow policymakers to lessen the present customer attitude-intention gap by tackling the factors that cause customers to resist adopting AI services in hospitality. In this respect, marketers should develop a marketing campaign strategy focusing on the benefits of the adoption of AI services in comparison to employee service. This is the first empirical study examining cultural values, reasons (for and against) attitudes, their relationship with intentions, and moderating role of an attractive, important, yet ignored variable, customer emotional intelligence. This study confirms that the behavioral reasoning theory can better describe the customers' adoption behavior of AI services in the hospitality sector.

## 1. Introduction

In this era, technology is a game-changer for the hospitality sector. Innovative technologies such as AI, robots, and chatbots are changing the hospitality business [1,2]. AI technologies are starting to enter a variety of service sectors, including hotels, healthcare, and tourism [3,4]. According to the service classification order, the way customers adopt AI services may change based on the nature of the service sectors. The rise of AI is taking new opportunities and other benefits for tourism, hospitality, and other services sectors [5].

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For instance, it facilitates humans to complete their tasks efficiently by quickly going through self-check-in or out, hotel room services, housekeeping, concierge services, and chatbots interactions to collect the required information [6,7]. Moreover, it reduces human costs and improves service efficiency [8,9].

Many studies have been conducted at the national level to study the effect of cultural values on technology usage [10,11]. The cultural importance of users must be recognized when assessing technology acceptability and utilization. Previous findings in the AI adoption literature have led to a critical understanding of how consumers use AI through variables such as perceived usefulness, ease of use, and attitudes toward new technologies [12–15].

According to researchers, businesses must understand when, why, and whether customers would accept an innovation [16]. For this purpose, various theoretical perspectives can help professionals and researchers understand how any invention is adopted. Some examples include the theory of planned behavior, the theory of reasoned action, the technology acceptance model, and the diffusion of innovation theory. Most of these frameworks are criticized for overlooking consumer resistance in favor of acceptance-related characteristics [16–18]. Previous researchers have indicated that new services and products have a high failure rate because there is a lack of attention paid to understanding the multiple causes of consumer resistance or the obstacles to their acceptance [18,19]. Comprehensive research determines that reasons for adopting and resisting innovation deviate qualitatively, impacting customers' decisions in multiple ways [18,20]. The reasons for opposing new inventions are not always the same as those for adoption.

This study aims to fill the gap by perceiving customers' behavioral reasoning processes associated with AI and reducing the gap using behavioral reasoning theory. This study contributes to the research on innovation resistance and adoption by implementing behavioral reasoning theory, allowing innovation researchers and management to examine the comparative effectiveness of reason for and against the adoption [21]. We used the previous research's subthemes of reasons for and against [22]. The primary research objective is to discover the reasons (for and against) affect relations between cultural values, attitudes, and intention to adopt/use AI services in the hospitality sector. Also, customers' emotional intelligence moderates these relations. Examining these conditions is important as it helps practitioners and researchers understand how customers' emotional intelligence affects the drivers of adopting AI services. For this purpose, data were collected from Pakistani hospitality customers and analyzed to address these objectives.

This study is structured into five sections. After the introductory section, we provide the literature, theory, and hypothesis development. Using a sample of 480 Pakistani customers, the model is tested via structural equation modeling in the next step. Finally, the results are discussed, providing future research directions with implications.

## 2. Literature

Service robots reflect AI that differs from existing technology. Robots are physical devices that can execute certain tasks due to autonomy, mobility, and sensory capabilities [23]. A service robot is a mixture of AI technology, service-oriented features, and customer values, and overall performance, public awareness, and customer acceptability are key indicators of robot quality [24]. Past researchers have attempted to explore consumers' attitudes and actions toward using AI technology in services; however, most of these were constructed on traditional technological acceptance theories [2,25]. Previous studies mostly focused on consumer behavior in many areas, containing organic food [17], positive or resistive consumer perceptions of innovations [18], alcohol over-consumption [25], managerial policymaking [26], and mobile banking adoption [27]. Existing research has given little attention to the impact of cultural values on customers' attitudes and intentions to adopt AI. This study contributes to the adoption of AI services in the hospitality industry by using and improving a novel behavioral concept for BRT [21]. To explore the integrated effects of both reasons on adopting AI services, the effect of cultural value on customers' reasoning process and attitude toward adopting AI services in hospitality sector.

### 2.1. Behavioral reasoning theory

The BRT is the first theory explaining reasons, beliefs, global motives, and behavioral intentions [21]. According to this theory, positive variables can explain why people perform particular behaviors but cannot anticipate why they would resist that behavior. As a result, Westaby [21] proposed that it is necessary to discover the unfavorable variables that drive persons to avoid adopting particular behaviors. These subjective aspects are theoretically diverse, depending on how customers perceive their values and beliefs. Reasons can affect the ability to affect customers' attitudes in a complementary manner, and their explanations can provide perceptions into situational or contextual decision-making [21,26,28].

BRT differentiates among values, beliefs, and the effect of these aspects on motives. Beliefs and values can be detained for a long run and deep-rooted, in contrast to reasons relevant to decision-making [17,21,26]. These may affect global drives, customers' reasoning processes, and their anticipated course of action [21,28]. In the novelty perspective of BRT, many scholars used this to study customer behavior in several contexts, such as organic food consumption [28] and organic food purchase [17]. Further research shows favorable or resistive customer perceptions of innovations [18], over-consumption of alcohol [25], entrepreneurial behavior of nations [29], mobile banking adoption [27], and managerial policymaking [26].

Based on BRT, this study intends that cultural values will impact both reasons (H1a, H1b), attitudes, and intentions to adopt/use (H2, H3). Attitude directly affects intention (H4). Both directly and indirectly affect attitudes and customers' adoption intentions (H5a, H5b, H6a, H6b). Consumer reasons (for and against) will mediate the role of cultural values, attitudes, and intention to adopt/use AI services (H7a, H7b, H7c, H7d). Attitude will mediate the role of cultural values, both reasons and intention to adopt/use AI services (H8a, H8b, H8c). It was also proposed that customer emotional intelligence moderates the relation between reasoning and intention to adopt/use and the association between attitude and intention to adopt/use (H9a, H9b, H9c). The following section provides the

theoretical explanation for the conceptual framework's linkage among each construct.

## 2.2. Research hypothesis

### 2.2.1. Cultural values → reasons

According to Calza, Cannavale [29], cultural values positively affect both reasons for entrepreneurial intention. Values have a significant relationship between reasons for and against organic food purchases [17]. Values were linked with reasons for purchasing organic food products, subject to the brand label's reputation and esteem [28]. This discussion has resulted in the following hypothesis.

**H1a.** Cultural values positively relate to their reasons for the adoption/use of AI services.

**H1b.** Cultural values negatively relate to their reasons against the adoption/use of AI services.

### 2.2.2. Cultural values → attitudes, and intentions

Previous studies show that values and attitude also proposed an association among values, attitude, and behavior that causality proceeds from values to behavior [27]. Value significantly links the attitude and plays a significant role in decision-making since it affects customers' attitudes about a service or product [18]. According to some studies, values positively and directly affect customers' attitudes toward organic food consumption [30]. Some researchers' results indicate that values negatively link attitudes and conflict with previous results [17]. This discussion has resulted in the following hypothesis.

**H2.** Cultural values are directly associated with consumers' attitudes.

**H3.** Cultural values are directly associated with their intention to adopt/use AI services.

### 2.2.3. Attitude → intentions

Some researchers find that attitudes positively correlate with customer intentions [17,31]. According to Claudy, Garcia [18], customers' attitudes about car-sharing and micro wind turbine usage positively correlate with their adoption intentions. Customers' attitudes about organic food significantly correlate with their purchase intention [17]. Also, a reasonable consumer attitude toward e-waste recycling is expected to be connected with an increase in intention to e-waste recycling [32]. This discussion has resulted in the following hypothesis.

**H4.** Consumers' attitudes are positively associated with their intention to adopt/use AI services.

### 2.2.4. Reasons → attitude, and intentions

Previous researchers found that 'reasons for' were a significant factor that affected customer behavior in many contexts [17,26,33]. Moreover, as earlier stated, 'reasons for' positively correlate with attitude, whereas 'reasons against' have a negative relationship [17, 18]. Reasons for eating organic food were significantly related to customer attitudes and intents [17]. Literature showed the prevalence of a less-established field of study focusing on consumer barriers to organic food purchase [34]. The reasons against are generally discussed as the resistors, which can create negative consumer perceptions about engaging in a particular behavior [33]. This discussion has resulted in the following hypothesis.

**H5a.** Consumer reasons for adoption/use of AI services are positively associated with their attitudes.

**H5b.** Consumer reasons against the adoption/use of AI services are negatively associated with their attitudes.

**H6a.** Consumer reasons for using AI services have been positively associated with the intention to adopt AI services.

**H6b.** Consumer reasons against using AI services have been negatively associated with the intention to adopt AI services.

### 2.2.5. Mediating role of reasons

Previous research has shown that some reasons significantly affect the relationship between values and attitudes [30]. Some researchers' results show reasons for and against performing the mediators' role and supporting the BRT results. Customers' reasoning processes affect customer value and attitudes [17,30,35]. This discussion has resulted in the following hypothesis.

**H7a.** Consumer reasons for adopting AI services mediate the association between cultural values and attitudes.

**H7b.** Consumer reasons against adopting AI services negatively mediate the association between cultural values and attitudes.

**H7c.** Consumer reasons for adopting AI services positively mediate the association between cultural values and intention to use AI services.

**H7d.** Consumer reasons against the adoption/use of AI services negatively mediate the association between cultural values and intention to use AI services.

### 2.2.6. Mediating role of attitude

Most previous studies focused on behavioral intention rather than the behavior itself because external reasons might affect the relationship between the two dimensions. Intention can affect a customer's future decision to engage in specific behaviors. Some other

researchers found that attitudes affect a person’s intention to use Halal food, reflected in their consumption behavior [36]. On behalf of arguments, this study hypothesizes that.

- H8a.** Consumers’ attitudes positively mediate the association between cultural values and intention to adopt/use AI services.
- H8b.** Consumers’ attitudes positively mediate the relationship between consumer reasons for adoption/use of AI services and intention to adopt/use AI services.
- H8c.** Consumers’ attitudes towards intention to use AI services negatively mediate the relationship between consumer reasons against adoption/use of AI services and intention to adopt/use AI services.

**2.2.7. Moderating role of customer emotional intelligence**

Emotional intelligence (EI) is an individual’s skills to recognize, understand, utilize, and control their and others’ emotions [37]. Emotional factors positively correlate with customer attitudes, behavior, and intention [38,39]. Emotional intelligence positively moderates the relationships between customers’ attitudes, perceived behavioral control, subjective norms, and purchasing intention in luxury fashion products [40]. This discussion leads to the following hypothesis.

- H9a.** Customer emotional intelligence moderates the association between consumer reasons for adoption and intention to adopt/use AI services.
- H9b.** Customer emotional intelligence negatively moderates the association between consumer reasons against the adoption and intention to adopt/use AI services.
- H9c.** Customer emotional intelligence positively moderates the association between consumer attitude and intention to adopt/use AI services.

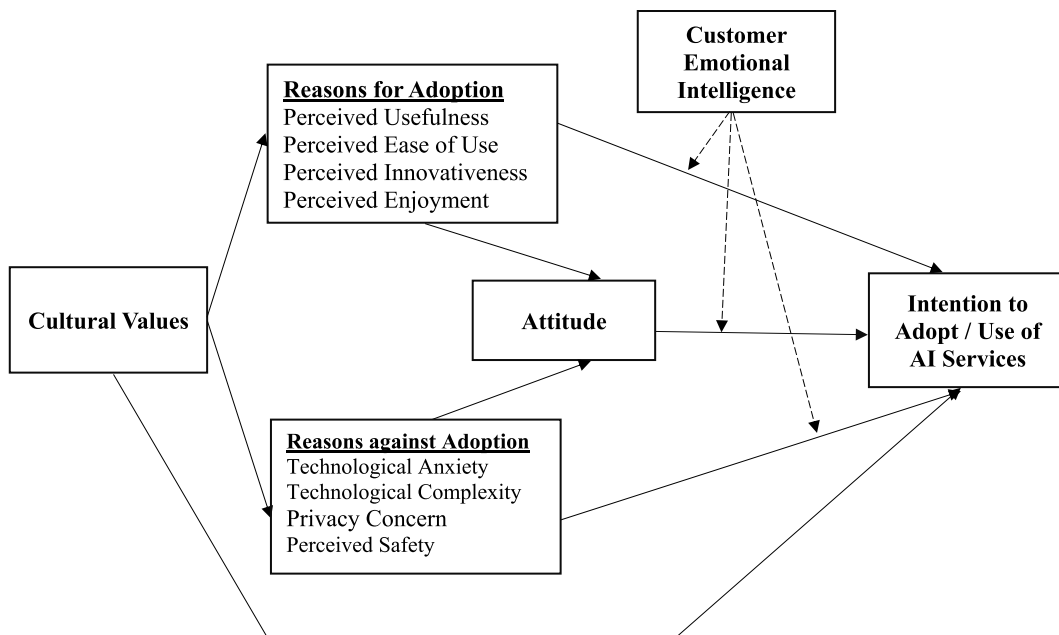
We proposed the conceptual model on the above hypotheses base, as shown in Fig. 1.

**3. Method**

**3.1. Data collection strategy**

In this study, we used the positivist paradigm approach. The positivist paradigm is a research paradigm that emphasizes objectivity, empiricism, and the scientific method. It assumes that a single reality can be objectively observed, measured, and understood through systematic and rigorous scientific inquiry. In studying consumer adoption of AI in the hospitality sector, the positivist paradigm would involve using quantitative methods to collect and analyze data to test hypotheses and establish causal relationships between variables.

This study created a self-administered questionnaire in English and posted it on Facebook and WhatsApp to collect the data from intended customers in Pakistan in October and November 2022. In this questionnaire, first, we explained the study’s aim and the key



**Fig. 1.** Conceptual model.

concepts for participants' understanding. Participants voluntarily participate in this online survey. We confirmed the privacy of our respondents to decrease the socially desired responses and improve the respondent sincerity.

### 3.2. Sample

Our prospective survey subjects are Pakistani hospitality customers who have used AI services in the hospitality sector. The online survey was held in Pakistan. We computed the minimal sample size required for the study to be 384 with a sampling error of no more than 5% [41]. So our sample size between 300 and 500 is appropriate for variance-based SEM. The respondents filled out the 520 questionnaires. After initial analysis, we found that only 480 questionnaires were helpful for the research, with a 92.3% response rate. Respondent's gender, age, and education are the controlled variables. We used the SPSS and AMOS 24 software to analyze the data. Table 1 shows the gender information of the respondents, Table 2 shows the respondent's age, and Table 3 presents the education of the respondents.

### 3.3. Measures

The questionnaire was divided into two sections. The first section linked to the respondents' profiles (gender, age, and education); the other area had 50 items. Each measurement item in Table 4 uses a five-point Likert scale, from 1 = strongly disagree to 5 strongly agree.

### 3.4. Reliability and validity

We employed previously validated items, which helped confirm our construct measure's validity. The study aims to establish instrument validity and reliability, including discriminant and convergent validity, average variance extracted (AVE), Cronbach's alpha (CA), composite reliability (CR), and factor loadings, by following the standards of [52]. As seen in Table 5, the values of AVE (0.681–0.866), CR (0.905–0.970), and CA (0.902–0.967) are within acceptable limits and fulfill the validity and reliability cutoff requirements. Similarly, factor loadings are greater than 0.70 and have met the 0.60 criterion for satisfactory convergent validity of scales proposed by Ref. [53].

Jee-Hoon and Hye-Ji [54] described that CR values (0.806–0.970) exceeded the recommended values and showed high consistency and reliability. According to some studies, CA and CR values greater than 0.9 and less than 0.95 are good and show high consistency and reliability [55–57]. Furthermore, If a reverse-coded question was used, the data feedback process changed it in the same direction, and the alpha reliability coefficient of the scale was also increased [58]. On the other hand, some researchers described that if CA and CR values are too high, it can be an indication of redundant items or overfitting of the model. In other words, it suggests that the items in the scale are measuring the same construct too closely or that the model is being overfitted to the data. It is generally recommended to remove any redundant items to improve the validity and generalizability of the results. Additionally, it is important to consider the AVE values, which indicate the amount of variance captured by the items in relation to their respective latent variable. AVE values above (0.4–0.7) are considered acceptable, and all the AVE values in the study meet this criterion [59,60].

## 4. Results

We checked the data normality through the values for skewness, and kurtosis was calculated and found that it is lesser than  $\pm 1$ . The deviation confirmed the normal distribution of the data collected. This study used the commonly applied covariance-based structural equation modeling (CB-SEM) for confirmatory or explanatory research. CB-SEM is preferred when testing the theory, confirming or comparing other theories. Confirmatory factor analysis (CFA) was used to measure the discriminant and convergent validity of the six components identified in Table 5. The CFA findings showed that the model with six features fit well ( $X^2 = 3346.724$ , degrees of freedom (df) = 1146, comparative fit index (CFI) = 0.917, standardized root mean square residual (SRMR) = 0.060), root mean square error of approximation (RMSEA) = 0.063 [53]. At the 0.001 level, all standardized loadings differed significantly from zero, and all items were loaded on their corresponding latent constructs, indicating convergent validity (see Table 5). It shows the average variance extracted, and the values were more than 0.60. The inter-correlation between the two constructs was smaller than the square root of the AVE values for all pairings of constructs (see Table 6), indicating discriminant validity.

### 4.1. Testing of hypothesis

We tested the hypotheses using the Hayes [64] developed PROCESS macro. It is a modeling tool for perceived variable ordinary

**Table 1**  
Gender information of the respondents.

| Valid  | Frequency | Percent |
|--------|-----------|---------|
| Male   | 230       | 47.9    |
| Female | 250       | 52.1    |
| Total  | 480       | 100.0   |

**Table 2**  
Age information of the respondents.

| Valid       | Frequency | Percent |
|-------------|-----------|---------|
| <25 years   | 118       | 24.6    |
| 25–33 years | 267       | 55.6    |
| 34–42 years | 75        | 15.6    |
| >42 years   | 20        | 4.2     |
| Total       | 480       | 100.0   |

**Table 3**  
Education information of the respondents.

| Valid         | Frequency | Percent |
|---------------|-----------|---------|
| HSSC or Below | 24        | 5.0     |
| Bachelor      | 203       | 42.3    |
| Master        | 192       | 40.0    |
| Other         | 61        | 12.7    |
| Total         | 480       | 100.0   |

least squares regression (OLS) and logistic regression route analysis. It evaluates direct and indirect effects in one and multi-mediators (serial and parallel). Moderation models include two and three-way relationships, simple slopes, and areas of significance used to investigate interactions and conditional indirect outcomes involving one or more mediators or moderators.

Table 6 indicates the correlation matrix and the measurements' descriptive statistics. Table 7 shows the regression results (direct effects) of this study. Cultural values positively related to the reasons for adopting AI services ( $b = 0.477, p < 0.000$ ), supporting H1a. Cultural values significantly and negatively related the reasons against adopting AI services ( $b = -0.527, p < 0.000$ ), supporting H1b. Cultural values positively related to the attitude ( $b = 0.231, p < 0.000$ ), supporting H2. Cultural values positively related to the intention to use AI services ( $b = 0.109, p < 0.044$ ), supporting H3. Consumers' attitudes positively related to adopting AI services ( $b = 0.103, p < 0.036$ ), supporting H4. The reasons for adopting AI services positively related to attitudes ( $b = 0.114, p < 0.008$ ), supporting H5a. Reasons against the adoption negatively related the attitudes ( $b = -0.342, p < 0.000$ ), supporting H5b. Reasons for adopting AI services positively related to the intention to use the AI services ( $b = 0.099, p < 0.035$ ), keeping H6a. Reasons against adopting AI services negatively related to the intention to adopt the AI services ( $b = -0.256, p < 0.035$ ), supporting H6b. Table 8 shows the mediation results (indirect effects) of this study. Moreover, reasons for adopting AI services mediate the relationship between cultural values and attitude because the 95% CI (0.095, 0.194) for an indirect effect, not including zero, supports H7a. Reasons against adopting AI services mediate the association between cultural values and intention to adopt AI services because the 95% CI (0.160, 0.265) supports H7b. Reasons for adopting AI services mediate the association between cultural values and intention to use AI services because the 95% CI (0.083, 0.185) supports H7c. Reasons against adopting AI services mediate the association between cultural values and intention to use AI services because the 95% CI (0.129, 0.227) supports H7d.

Attitude mediates the association between cultural values and intention to adopt AI services because the 95% CI (0.147, 0.061) supports H8a. Attitude mediates the association between reasons for adopting AI services and intention to adopt/use AI services because the 95% CI (0.138, 0.051) supports H8b. Attitude mediates the association between reasons against adopting AI services and intention to use AI services because the 95% CI (-0.024, -0.133) supports H8c. Table 9 presents the results of moderating role of customer emotional intelligence and the association between reasons for the adoption and intention to adopt/use AI services. Both were significantly correlated positively ( $b = 0.102, p 0.044$ ), which supported H9a. The moderating impact of customer EI on the other factors is indicated in Figs. 2 and 3. The moderating role of customer EI is shown in Table 10, and the correlation between reasons against adoption and intention to adopt/use AI service. Both supported H9b with having a significant negative correlation ( $b = -0.203, p 0.000$ ). The moderating influence of customer emotional intelligence in the relationship between attitude and intention to use AI services is shown in Table 11. Results do not support H9d because there is no significant relationship ( $b = 0.017, p 0.685$ ).

## 5. Discussion

This study explores the consumer adoption of AI services in the Pakistani hospitality sector. As a theoretical lens, this study used the behavioral reasoning theory. The developed model explores the relationship between cultural values, reasons, and attitudes toward the consumer adoption of AI services. In addition, the relationship between reasons and intentions was also examined. This study uses the PROCESS macro method to test the research model with a sample of 480 Pakistani customers.

The study results indicate that H1a, H2, and H3 values positively associate the reasons for, attitudes, and intentions to use AI services, and these findings are supported by previous research [27,28]. H5a and H6a results show that reasons for adoption have positive associations with attitudes and intentions to adopt AI services. BRT confirmed that the reasons for adopting have a positive association between attitude and intentional behavior [17,18,26]. On the other hand, H5b and H6b results show that reasons have negative associations with attitudes and intentions to adopt AI services. Findings are consistent with the earlier studies' findings in different contexts [27,28]. Similarly, the findings of the previous studies validate that consumer reasons (for and against) will mediate

**Table 4**  
Measurement.

| Construct                                              | Items | Items details with modifications                                                                      | Source      |
|--------------------------------------------------------|-------|-------------------------------------------------------------------------------------------------------|-------------|
| Uncertainty Avoidance (Cultural Values)                | UA1   | Instructions for operations are important                                                             | [42]        |
|                                                        | UA2   | It is critical to strictly adhere to instructions and procedures.                                     |             |
|                                                        | UA3   | Standardized procedures for work are helpful.                                                         |             |
|                                                        | UA4   | It's critical to have precise instructions and always know what I'm supposed to do.                   |             |
| Collectivism (Cultural Values)                         | CO1   | Individuals should sacrifice their interests for their groups.                                        | [42]        |
|                                                        | CO2   | Individuals should remain with the group even when things go tough.                                   |             |
|                                                        | CO3   | Personal success is less important than group success.                                                |             |
|                                                        | CO4   | Group loyalty would be promoted even if my personal goals suffer.                                     |             |
| Masculinity (Cultural Values)                          | MA1   | A professional career is more important for males than for women.                                     | [42]        |
|                                                        | MA2   | Some tasks are always better performed by males than a woman.                                         |             |
|                                                        | MA3   | Men generally solve issues by logical analysis, but women typically solve problems through intuition. |             |
| Perceived Ease of Use                                  | PEU1  | Learning to deal with AI devices in hotels would be easy for me.                                      | [12,15, 43] |
|                                                        | PEU2  | My interactions with AI devices in hotels would be clear and understandable.                          |             |
|                                                        | PEU3  | My interactions with AI devices in hotels would not require much mental effort.                       |             |
|                                                        | PEU4  | Overall, I believe AI devices are easy to use.                                                        |             |
| Perceived Usefulness                                   | PU1   | Using AI devices will be useful for me to carry out my requests.                                      | [12,15, 43] |
|                                                        | PU2   | The AI devices will assist me in saving the necessary service time.                                   |             |
|                                                        | PU3   | The robot will properly manage a line.                                                                |             |
| Perceived Enjoyment                                    | PE1   | I enjoy using AI services in hotels                                                                   | [44,45]     |
|                                                        | PE2   | I like to use new technologies in hotels.                                                             |             |
|                                                        | PE3   | I feel excited when I use robotic services in hotels.                                                 |             |
| Perceived Innovativeness                               | PI1   | Robotic services seem new                                                                             | [46]        |
|                                                        | PI2   | Robotic services seem creative.                                                                       |             |
|                                                        | PI3   | Robotic services seem innovative.                                                                     |             |
| Technological Complexity                               | TC1   | Robotic services consist of a high number of components.                                              | [47]        |
|                                                        | TC2   | Robotic services, a vast number of functions are compromised.                                         |             |
|                                                        | TC3   | Robotic services are always very new.                                                                 |             |
|                                                        | TC4   | The interconnectedness within AI/technology is high.                                                  |             |
| Technological Anxiety                                  | TA1   | Using technology such as robots for hospitality makes me anxious                                      | [48,49]     |
|                                                        | TA2   | I find it tough to understand technological issues.                                                   |             |
|                                                        | TA3   | I escape from using robotic technologies as they are unfamiliar to me.                                |             |
|                                                        | TA4   | I am apprehensive about using technology as I cannot rectify mistakes.                                |             |
| Perceived Safety                                       | PS1   | I believe that using the robot service is risky.                                                      | [50]        |
|                                                        | PS2   | Using the robots requires increased attention.                                                        |             |
|                                                        | PS3   | I feel safe while using the robotic service.                                                          |             |
|                                                        | PS4   | I can use AI technologies without looking at them.                                                    |             |
| Privacy Concern                                        | PC1   | I consider my data is safe when using AI services                                                     | [12,15, 43] |
|                                                        | PC2   | My data will be kept secure by using robotic services.                                                |             |
|                                                        | PC3   | My financial transaction records through the robot will be protected.                                 |             |
|                                                        | PC4   | The robots handling staff share my personal information with other companies.                         |             |
| Attitude                                               | AT1   | Using AI devices is positive for me                                                                   | [12,15, 43] |
|                                                        | AT2   | It is useful to have a service robot.                                                                 |             |
|                                                        | AT3   | For me, using AI technology is a pleasurable experience.                                              |             |
| Customer Emotional Intelligence                        | CEI1  | Most of the time, I have a good sense of why I have a certain feeling.                                | [51]        |
|                                                        | CEI2  | I have a decent command of my feelings.                                                               |             |
|                                                        | CEI3  | I am aware of the way I react.                                                                        |             |
|                                                        | CEI4  | I am fairly good at controlling my emotions.                                                          |             |
| Intention to Use of AI Services (Behavioral Intention) | AIS1  | I am going to use the robot services to place my orders.                                              | [12,15, 43] |
|                                                        | AIS2  | I will utilize the robot to look up product details.                                                  |             |
|                                                        | AIS3  | I intend to make my payment via the robot.                                                            |             |

the role of values, attitudes, and intentions (H7a, H7b, H7c, H7d). Also, attitude mediates the role of values, both reasons and intentions (H8a, H8b, H8c) [21,26,34]. The findings of the moderation analysis indicate that H9a customer emotional intelligence had a positive association between reasons for the adoption and intention to adopt/use AI services. Furthermore, H9b customer emotional intelligence had a positive association between reasons for the adoption and intention to adopt/use AI services. H9c results show no significant relationship between attitude and the intention to adopt/use AI services.

### 5.1. Theoretical implications

This study has significantly prolonged the scope of empirical analyses on customer AI adoption behavior. This is the first empirical study examining consumer values, barriers, or resistance to adopting AI services and their relationship with intentions. In addition, the current research has extended the theoretical grounds of the previous literature by using the BRT in the context of adopting AI services in hospitality industry. It opens the scope of previous theoretical investigations into using AI services behavior, especially in Pakistani hospitality. Applying the BRT framework increases the knowledge by finding the parallel outcome of context-specific reasons that impact the Pakistani customers' decision to use or resist AI services.

**Table 5**  
Reliability and validity results.

| Variables                          | Items | Factor Loadings | Cronbach's Alpha | CR    | AVE  |
|------------------------------------|-------|-----------------|------------------|-------|------|
| Cultural Values                    | CV1   | .835            | .908             | .911  | .694 |
|                                    | CV2   | .739            |                  |       |      |
|                                    | CV3   | .721            |                  |       |      |
|                                    | CV4   | .672            |                  |       |      |
|                                    | CV5   | .749            |                  |       |      |
|                                    | CV6   | .685            |                  |       |      |
|                                    | CV7   | .715            |                  |       |      |
|                                    | CV8   | .774            |                  |       |      |
|                                    | CV9   | .759            |                  |       |      |
|                                    | CV10  | .996            |                  |       |      |
|                                    | CV11  | .988            |                  |       |      |
| Reasons for Adoption               | RFA1  | .846            | .956             | .9594 | .716 |
|                                    | RFA2  | .781            |                  |       |      |
|                                    | RFA3  | .864            |                  |       |      |
|                                    | RFA4  | .851            |                  |       |      |
|                                    | RFA5  | .827            |                  |       |      |
|                                    | RFA6  | .879            |                  |       |      |
|                                    | RFA7  | .849            |                  |       |      |
|                                    | FFA8  | .857            |                  |       |      |
|                                    | RFA9  | .861            |                  |       |      |
|                                    | RFA10 | .842            |                  |       |      |
|                                    | RFA11 | .859            |                  |       |      |
|                                    | RFA12 | .867            |                  |       |      |
|                                    | RFA13 | .813            |                  |       |      |
| Reasons Against Adoption           | RAA1  | .872            | .965             | .968  | .681 |
|                                    | RAA2  | .833            |                  |       |      |
|                                    | RAA3  | .790            |                  |       |      |
|                                    | RAA4  | .720            |                  |       |      |
|                                    | RAA5  | .742            |                  |       |      |
|                                    | RAA6  | .792            |                  |       |      |
|                                    | RAA7  | .812            |                  |       |      |
|                                    | RAA8  | .832            |                  |       |      |
|                                    | RAA9  | .858            |                  |       |      |
|                                    | RAA10 | .811            |                  |       |      |
|                                    | RAA11 | .768            |                  |       |      |
|                                    | RAA12 | .833            |                  |       |      |
|                                    | RAA13 | .819            |                  |       |      |
|                                    | RAA14 | .806            |                  |       |      |
|                                    | RAA15 | .825            |                  |       |      |
|                                    | RAA16 | .831            |                  |       |      |
| Attitude                           | ATT1  | .832            | .902             | .905  | .762 |
|                                    | ATT2  | .891            |                  |       |      |
|                                    | ATT3  | .842            |                  |       |      |
| Customer Emotional Intelligence    | CEI1  | .836            | .894             | .897  | .810 |
|                                    | CEI2  | .886            |                  |       |      |
|                                    | CEI3  | .899            |                  |       |      |
|                                    | CEI4  | .904            |                  |       |      |
| Intention to Adopt/Use AI Services | AIS1  | .912            | .908             | .911  | .866 |
|                                    | AIS2  | .898            |                  |       |      |
|                                    | AIS3  | .921            |                  |       |      |

Notes. CV1, CV2, etc., are items for measuring cultural values. RFA1, RFA2, etc., are items for measuring reasons for adoption. RAA1, RAA2, etc., are items for measuring reasons against adoption. ATT1, ATT2, etc., items for measuring attitude. CEI1, CEI2, etc., items for measuring customer emotional intelligence. AIS1, AIS2, etc., items for measuring intention to adopt/use AI services.

**Table 6**  
Descriptive statistics and correlation matrix.

|        | Mean | SD   | 1     | 2     | 3     | 4           | 5           | 6           | 7           | 8           | 9           |
|--------|------|------|-------|-------|-------|-------------|-------------|-------------|-------------|-------------|-------------|
| 1. CV  | 3.92 | 1.08 | .010  | .010  | -.001 | <b>.771</b> |             |             |             |             |             |
| 2. RFA | 4.07 | 1.07 | .064  | .014  | -.047 | .005        | <b>.846</b> |             |             |             |             |
| 3. RAA | 1.89 | .98  | -.077 | .022  | .088  | -.005       | -.006       | <b>.810</b> |             |             |             |
| 4. ATT | 3.95 | 1.13 | .001  | .070  | -.064 | .005        | .004        | -.005       | <b>.873</b> |             |             |
| 5. CEI | 4.02 | 1.13 | .025  | -.036 | -.054 | .005        | -.005       | -.006       | .004        | <b>.900</b> |             |
| 6. AIS | 4.18 | 1.20 | .051  | .013  | -.019 | .003        | .004        | -.004       | .003        | .003        | <b>.931</b> |

Notes: n = 480. \*p < 0.05, \*\*p < 0.01. SD = Standard deviation. CV = Cultural values, RFA = Reasons for adoption, RAA = Reasons against adoption, ATT = Attitude, CEI = Customer emotional intelligence, and AIS = intention to adopt/use AI services.



**Table 7**  
Regression results (Direct effects).

|     |       |     | Estimate | p-value |
|-----|-------|-----|----------|---------|
| RFA | ←←←←← | CV  | .477     | .000    |
| RAA | ←←←←← | CV  | -.527    | .000    |
| A   | ←←←←← | CV  | .231     | .000    |
| A   | ←←←←← | RFA | .114     | .008    |
| A   | ←←←←← | RAA | -.342    | .000    |
| AIS | ←←←←← | A   | .103     | .036    |
| AIS | ←←←←← | RAA | -.256    | .000    |
| AIS | ←←←←← | RFA | .099     | .035    |
| AIS | ←←←←← | CV  | .109     | .044    |

Note: CV = Cultural values, RFA = Reasons for adoption, RAA = Reasons against adoption, A = Attitude, CEI = Customer emotional intelligence, and AIS = intention to adopt/use AI services.

**Table 8**  
Mediation results (Indirect effects).

| Path       | Indirect effect | Upper-Bond Confidence Interval 95% | Lower-Bond Confidence Interval 95% | p-value | Decision  |
|------------|-----------------|------------------------------------|------------------------------------|---------|-----------|
| CV→RFA→A   | .134            | .194                               | .095                               | .005    | Supported |
| CV→RAA→A   | .209            | .265                               | .160                               | .007    | Supported |
| CV→RFA→AIS | .121            | .185                               | .083                               | .006    | Supported |
| CV→A→AIS   | .102            | .147                               | .061                               | .012    | Supported |
| CV→RAA→AIS | .182            | .227                               | .129                               | .010    | Supported |
| RFA→A→AIS  | .094            | .138                               | .051                               | .007    | Supported |
| RAA→A→AIS  | -.076           | -.024                              | -.133                              | .011    | Supported |

Note: CV = Cultural values, RFA = Reasons for adoption, RAA = Reasons against adoption, A = Attitude, CEI = Customer emotional intelligence, and AIS = intention to adopt/use AI services.

**Table 9**  
Moderation effect of customer emotional intelligence between reasons for adoption and intention to adopt/use AI services.

| Outcome: AIS | $\beta$ | p    |
|--------------|---------|------|
| Constant     | 4.124   | .000 |
| RFA          | .387    | .000 |
| CEI          | .125    | .031 |
| RFA x CEI    | .102    | .044 |

Note: RFA = Reasons for adoption, CEI = Customer emotional intelligence, and AIS = intention to adopt/use AI services.

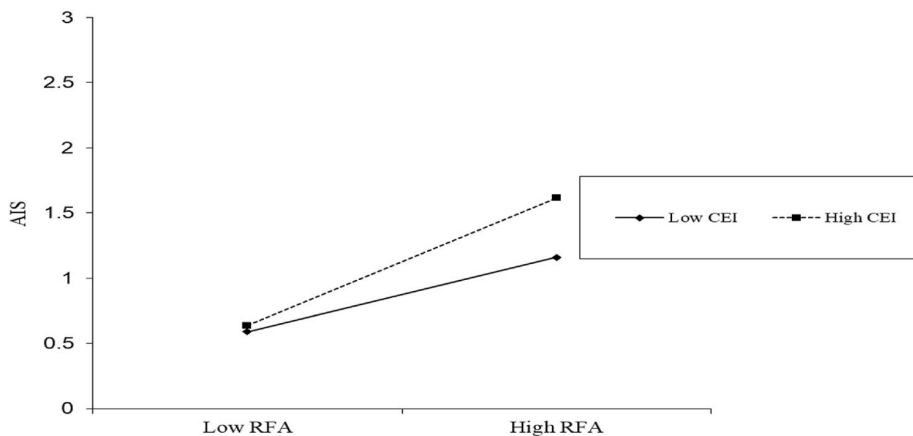


Fig. 2. The moderating effect of customer emotional intelligence on the reasons for adoption-intention to adopt/use AI services.

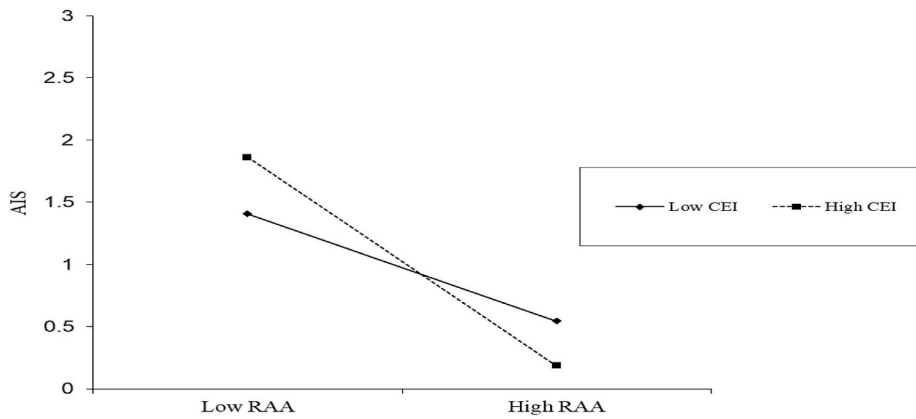


Fig. 3. The moderating effect of customer emotional intelligence on the reasons against adoption-intention to adopt/use AI services.

**Table 10**  
Moderation effect of customer emotional intelligence between reasons against adoption and intention to adopt/use AI services.

| Outcome: AIS | $\beta$ | <i>p</i> |
|--------------|---------|----------|
| Constant     | 4.054   | .000     |
| RAA          | -.634   | .000     |
| CEI          | .024    | .656     |
| RAA x CEI    | -.203   | .000     |

**Note:** RAA = Reasons against adoption, CEI = Customer emotional intelligence, and AIS = intention to adopt/use AI services.

**Table 11**  
Moderation effect of customer emotional intelligence between attitude and intention to adopt/use AI services.

| Outcome: AIS   | $\beta$ | <i>p</i> |
|----------------|---------|----------|
| Constant       | 4.171   | .000     |
| Attitude       | .294    | .000     |
| CEI            | .148    | .007     |
| Attitude x CEI | .017    | .685     |

**Note:** CEI = Customer emotional intelligence, and AIS = intention to adopt/use AI services.

This study emphasizes the significance of customer characteristics such as cultural values. Suppose the hotel management wants to implement new technologies for customer adoption. In that case, they should consider cultural importance because each customer has diverse cultural values and may feel differently about AI adoption. Furthermore, this study tested the moderating role of an essential, interesting, yet ignored variable, customer emotional intelligence. These outcomes should inspire other researchers to conduct related studies between other geographical and cultural groups to understand this topic better.

### 5.2. Practical implications

This study provides practical implications for managers, practitioners, and marketers. Hospitality businesses are expanding their business overseas. Most practitioners believed their guests hold collectivist or high power distance cultural values [61]. This is not sensible to think that all customers share the same cultural values without doing an in-depth investigation. Actual analyses of individual cultural values will provide more precise and truthful facts about their customers. Practitioners who are aware of changes in the cultural values of their customers will thrive in the hospitality industry with more favorable feedback. This research indicates that technological complexity and safety concerns are the most significant barriers in the studied context. Further, addressing reasons against technological complexity and safety concerns may allow policymakers to lessen the present customer attitude and intention gap by tackling the aspects that cause customers to resist adopting AI services in hospitality.

Enhancing customer experiences by implementing AI-powered solutions in the hospitality sector, businesses can significantly enhance customer experiences [62]. Chatbots that users can respond to client inquiries quickly and accurately, while personalized recommendations based on past preferences can help businesses offer tailored experiences to their customers. AI can also help

hospitality businesses improve their operational efficiency. Businesses can reduce their workload by automating routine tasks such as room bookings and check-ins, freeing staff to focus on more complex tasks. Implementing AI-powered solutions can also lead to cost savings in the hospitality sector. Businesses can save on labor costs by reducing the need for staff to perform routine tasks.

Additionally, AI can help optimize energy consumption, reducing utility bills. Adopting AI-powered solutions in the hospitality industry, those who fail to keep up with risk being left behind. Implementing AI-powered solutions might assist organizations in gaining a competitive advantage as customers want more personalized and efficient service. Furthermore, ethical issues must be taken into consideration. Businesses should verify that the data used to train AI models is acquired ethically and that AI is not utilized discriminatorily.

### 5.3. Conclusion, limitations, and future research directions

The use of AI services in hospitality has advantages and disadvantages, which firms must consider when deciding whether to implement AI technology. The findings of this study, which are based on behavioral reasoning theory, give a valuable foundation for understanding the reasons for both positive and negative attitudes toward AI in hospitality. On the one hand, AI can improve the customer experience, reduce costs and increase efficiency, all desirable outcomes for the hospitality industry [22]. The concerns about reasons against adoption (technological complexity, anxiety, privacy concerns, perceived safety) and security issues may outweigh these benefits for some customers. Ultimately, adopting AI in hospitality should be based on carefully evaluating the potential risks and benefits and the customers' and employees' needs and preferences.

The current study also has limitations. An online questionnaire and a limited sample size of customers who have direct experience with AI in this context were employed in the present research. The findings of this research originate from the Pakistan hospitality sector. Due to differences in points of view, trust in technology, and customer demands, adopting AI in the hospitality sector could vary across cultures. A cross-cultural comparison of consumer acceptance of AI in the hospitality sector may be required to comprehensively understand the phenomena. While most studies on customer adoption of AI in hospitality have focused on the benefits of AI, there is limited research on the negative outcomes of AI adoption. Future research should explore potential negative outcomes such as job displacement and the impact on human-to-human interactions. Future research should employ a multi-method approach to studying customer adoption of AI in hospitality. This would involve mix-methods to obtain a more comprehensive understanding of the phenomenon. Future research should integrate ethical considerations into studying customer adoption of AI in hospitality [63]. This would involve exploring the ethical implications of AI adoption in the sector, such as the impact on jobs and the potential for discriminatory practices. This would ensure that the benefits of AI adoption in the sector are balanced against potential ethical concerns.

Future studies include understanding how reasons (for and against) interpret AI adoption intentions in less advanced or rural areas. Such focus is mainly directed at identifying more context-specific causes influencing intentions to use AI services in developed vs. rural areas. Future studies will determine the reasons for adopting AI services and examine their relationships with cultural values and adopting AI services in the tourism sector. Future studies should use more and new moderators on different perspectives. From the customer perspective, there is a desire to share and a desire to use a product perspective like product credibility, product trialability, and product attributes. Future studies combine the behavioral reasoning theory with other theories, like innovation diffusion theory or models like technology acceptance model, for more accurate implications.

### Author contribution statement

Hafiz Muhammad Wasif Rasheed: Conceived and designed the analysis; Collected the data; Contributed data or analysis tools; Performed the analysis; Wrote the paper.

Yun Chen: Conceived and designed the analysis; Contributed data or analysis tools.

Hafiz Muhammad Usman Khizar: Collected the data; Contributed data or analysis tools; Wrote the paper.

Asif Ali Safeer: Collected the data; Performed the analysis; Wrote the paper.

### Data availability statement

Data will be made available on request.

### Additional information

Supplementary content related to this article has been published online at [URL].

### Declaration of competing interest

The authors declare that they have no known competing financial interests or personal relationships that could have appeared to influence the work reported in this paper.

## Appendix A. Supplementary data

Supplementary data to this article can be found online at <https://doi.org/10.1016/j.heliyon.2023.e16968>.

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