

Skela-Savič B. Nursing development should now become a priority for health systems in Europe. Zdr Varst. 2023;62(4):162-166. doi: 10.2478/Sjph-2023-0023.

NURSING DEVELOPMENT SHOULD NOW BECOME A PRIORITY FOR HEALTH SYSTEMS IN EUROPE

RAZVOJ ZDRAVSTVENE NEGE NAJ POSTANE PREDNOSTNA NALOGA ZDRAVSTVENIH SISTEMOV V EVROPI

Brigita SKELA-SAVIČ¹ D

¹ Angela Boškin Faculty of Health Care, Spodnji Plavž 3, 4270 Jesenice, Slovenia

Received: Aug 7, 2023 Invited editorial Accepted: Sep 18, 2023

ABSTRACT

Keywords: Nursing care Work conditions Profession development ANP competences

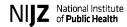
The vast majority of European countries are struggling to embrace nursing as a profession and as a science. There are still not enough nurses with bachelor's degrees and advanced practical skills, and clinical specialisations for nurses are being developed at the master's level. Attention should be paid to recognising nurses as an equal healthcare workforce who need to be empowered to advance their profession and be provided with professional development opportunities. Changes needed include improving pay and working conditions, providing opportunities to improve skills and professional recognition, empowering nurses to deliver care, and harnessing the power of technology to better support nurses. The declining interest in nursing education and the often stereotypical and condescending view of the role and work of nurses on the healthcare team should be a warning signal to all who are working on healthcare reform.

IZVLEČEK

Ključne besede: zdravstvena nega delovni pogoji razvoj profesije napredne kompetence

Velika večina evropskih držav ima težave pri sprejemanju zdravstvene nege kot stroke in znanosti. Še vedno je premalo medicinskih sester z visokošolsko izobrazbo, napredna znanja in klinične specializacije v zdravstveni negi se premalo razvijajo na magistrski ravni. Pozornost je potrebno nameniti priznavanju medicinskih sester kot enakopravne delovne sile v zdravstvu, ki ji mora biti omogočeno, da napreduje v svojem poklicu, in imeti mora možnosti za profesionalni razvoj. Potrebne spremembe vključujejo izboljšanje plač in delovnih pogojev, zagotavljanje možnosti za izboljšanje kompetenc in poklicnega priznanja, krepitev moči medicinskih sester pri izvajanju zdravstvene nege ter izkoriščanje moči tehnologije za boljšo podporo medicinskim sestram. Upadanje zanimanja za izobraževanje v zdravstveni negi ter pogosto stereotipni in pokroviteljski pogled na vlogo in delo medicinskih sester v zdravstvenem timu bi morali biti opozorilni znak za vse, ki si prizadevajo za reformo zdravstvenega varstva.

*Correspondence: bskelasavic@fzab.si



© National Institute of Public Health, Slovenia

1 INTRODUCTION

In recent years, numerous international initiatives, guidelines, research, reports, consultations and campaigns, including the International Year of Nurses 2020, have been conducted to improve the status of nurses, their level of competence, and their career development in healthcare systems (1-7). The main objective was to send messages to influence and draw the attention of governments and their officials to invest in nursing practice and workforce development. Even in the face of the recent pandemic, government and health policy makers could not be convinced more directly to take seriously the role and status of nurses in the healthcare system and in society. The recent publication of The Health Policy Partnership states that we are in double crisis (4). First, European health systems are in the midst of a crisis in the nursing workforce. Poor working conditions, low pay, high workloads and lack of career opportunities are affecting the well-being and satisfaction of nurses across Europe (4, 7). These working conditions have been shown to affect outcomes (8) and intentions to stay in nursing (9), using different study designs. The COVID-19 pandemic has exacerbated these challenges, causing nurses to leave their jobs or consider quitting in unprecedented numbers (4). Second, Europe is facing a rapidly growing burden of noncommunicable diseases (NCDs), which are the leading cause of death in Europe and are responsible for some of the highest healthcare expenditures, requiring increasingly complex care (4, 10), most of which is provided by nurses. Over the past decade, an EU-funded Nursing Workforce Forecasting Study (RN4CAST) has examined nurses' experiences in acute medical and surgical hospital care and the impact of workforce dynamics on outcomes and quality of care (2). The results of a survey conducted in more than 38 countries, including countries outside Europe, provide us with important micro- and mesolevel insights into direct care working conditions, norms, healthcare team relationships and career opportunities. The results highlight the importance of the number of patients per nurse and the importance of nurses' level of education at the bedside. Both had a significant impact on monitoring patient outcomes (mortality within 30 days of hospitalization). Nurses' work environment had significant effects on job satisfaction, professional development and staff retention (2, 4, 7, 9, 11). The results confirmed previous findings and underscored the important role of nurses in safe patient care, paving the way for renewed discussion on the future direction of nursing in Europe (11).

2 DISCOURSE

Why are there so many problems with nurses in Europe? We answer the question with a simplified application of the discourse technique, which helps to maintain or change social status by transforming power and attitudes. Discourse is socially influential and leads to important issues related to power (12).

2.1 Changing the understanding of nursing as a profession

The vast majority of European countries are struggling to embrace nursing as a profession and as a science. In some countries, there are still not enough bachelor's degrees in nursing at the six levels of the European Qualifications Framework (EQF). Aiken and colleagues (13) point out that at least 80% of all nursing staff should have a bachelor's degree, as the RN4CAST survey clearly showed that treatment outcomes were better for patients treated by nurses with academic bachelor's degrees (four-year degree) than those with professional bachelor's degrees (three-year degree) or less. The fact is that countries that do not sufficiently support the development of bachelor's, master's, and PhD education in nursing and do not offer clinical jobs for advanced nurse practitioner (ANP), clinical nurse specialist (CNS), or minimally specialised nurse (SN) after bachelor's education have problems retaining nurses in the profession and meeting the increasing demand for healthcare services that results from a long-lived society (2, 4, 6, 9, 14, 15). Policies in these countries are primarily aimed at solving problems related to physicians, but do not pay adequate attention to other professional profiles, especially nurse development providers. The study by Maier et al (14) places most central and eastern European Union countries in the group of countries with the least developed advanced practical skills for nurses. The Slovenian RN4CAST study showed that professional development opportunities and educational opportunities are of crucial importance for respondents, which is a response to the hindrance of their professional development, followed by job satisfaction. Relationships with physicians and their behaviour toward nurses are also critical, as they influence nurses' professional status, create their educational opportunities and promote the development of nursing as a profession and science (16).

2.2 Create conducive working conditions

Creating an optimal working environment for nurses is an important task for managers and leaders, but also for national healthcare policy makers (16). Policymakers must make systemic changes that prioritise nurses' well-being. Changes needed include improving pay and working conditions, providing opportunities to improve skills and professional recognition, empowering nurses to deliver care,

and harnessing the power of technology to better support nurses (4). McHuge et al. (17) clarify that pay is important for good nurse outcomes, but the work environment and staffing are even more important. There are also large differences within Europe, with salary levels in some western countries being up to three times higher than in eastern countries (4). In the Slovenian example, salary was important, but not as much as career development opportunities and educational opportunities. Respondents felt that their career development was hindered (16). Gender inequality and structural racism persist in the European healthcare sector and contribute to the nursing workforce shortage. There is a 20% gender pay gap in the European health sector. In addition, women in healthcare and particularly in nursing - face other inequalities, such as difficulties in balancing childcare and work, higher health risks and lack of visibility of female managers (4).

Relationships between nurses and physicians and between nurses and managers are also very important. Ineffective or non-existent collaboration leads to lower empowerment, increased burnout, lower job satisfaction and increased turnover among nurses (4, 7, 9, 13, 14, 16, 17). Promoting nurses' ownership, engagement and good interpersonal relationships in the workplace is essential for a positive work environment and quality patient care. National health policy must view nurses as equal health professionals and nursing as a profession and a science. Implementing health promotion measures in nurses' workplace could be an important way to increase the capacity for work among nurses (18).

2.3 Empowering nurses for new roles in the healthcare system

In Europe, opportunities for formal education or career development in nursing are very limited. There is also a lack of clarity about postgraduate education and educational requirements for advanced forms of healthcare work. For physicians, the European Directive mandates clinical specialisation, while it is not formally regulated for nurses. However, the health needs of the population are changing due to technological innovations, an increasing burden of disease and new organisational developments, and nurses need new technical skills, such as in the use of digital tools and artificial intelligence, as well as soft skills such as person-centred communication, interprofessional teamwork and sociocultural sensitivity (4). Attention should be paid to recognising nurses as equal healthcare workers who need to be empowered to develop their profession and have professional development opportunities (15, 16). There is a need to improve the nursing work environment, support and promote continuing education, master's and postgraduate education, and professional development for nurses, and to create an environment for solidarity among colleagues (16).

The number of systematic reviews evaluating the clinical effectiveness and quality of care provided by nurses in advanced roles compared with generalist/physician practitioners has increased substantially in recent years. Results consistently show that task-shifting leads to equivalent or better quality of care (2, 14). Laurant et al. (19) analysed 18 randomised trials. The analysis shows that for some persistent and urgent physical complaints and for chronic conditions, a postgraduate clinical nurse specialist (CNS) or advanced nurse practitioner (ANP), depending on the title of postgraduate formal education in the countries studied, are likely to provide equivalent or possibly better quality of care compared with primary care physicians, and are likely to achieve equivalent or better health outcomes for patients. This is a very important indication of how to make healthcare more accessible at the primary level while allowing nurses to develop their careers and continue their education in accredited master's degree programmes, as recommended by the International Council of Nurses (ICN) and The Health Policy Partnership publication (3, 4). Nurses can also improve access to health care for children and adolescents, people with mental illness, etc. (20). It is only necessary to open career opportunities for them by raising their educational level to the master's level and clearly defining their competences in clinical work, which should be the subject of new study programmes.

2.4 Changes in education

Most countries have extended their bachelor's degree programmes in nursing to four years because the RN4CAST study clearly showed that outcomes are better for patients cared for by nurses with a four-year bachelor's degree (13, 20, 21). Implementing the 4600-hour curriculum required by the European Directive is extremely difficult to achieve in three-year undergraduate programmes for nurses. With this approach, nursing students are among the most burdened group of students, which also affects their choice of studies and thus careers. In addition, research has shown that some of the competences acquired in undergraduate education are not applied whereas others are applied, while others are applied but not learned. An inventory of competences acquired in undergraduate education and applied in clinical practice could help clinically active nurses, nurse educators and healthcare managers identify areas for improvement (22).

With the move to four-year bachelor's degree programmes, the master's degree will also be shortened to a minimum of one year at least or one and half years (60-90 ECTS). Master's degree programmes must target different areas of clinical practice in nursing, which should be defined nationally as clinical specialization in nursing (CNS) for the secondary and tertiary levels and advanced nursing practice (ANP) at the primary level of the healthcare

system. This transition requires the development of master's degree programmes in various nursing specialties with at least 500 hours of clinical practice (3). In addition, professional and multidisciplinary agreement, as well as political agreement, is required. In the Slovenian case, the application of expertise in the implementation of clinical specialization or advanced nursing competencies in nursing is not professionally acceptable, because the level of education required to acquire expertise is not comparable to the competences acquired in a master's degree programme (23). Therefore, professional organizations and faculties must strongly reject any attempts to implement advanced nursing practice without the recommended postgraduate education (3-5) at the primary level and clinical specialization in nursing practice at the secondary and tertiary levels of healthcare.

3 CONCLUSION

The fact is that the healthcare workforce will continue to grow in the future, but the pool of potential healthcare workers is shrinking. Nurses are expected to take on new tasks and roles, but we do not have enough of them and are losing too many. We need to adopt new and more challenging tasks and roles for them. Introducing new roles for nurses with master's degrees, redistributing existing roles, increasing nurses' education to implement patient-centred healthcare (palliative care teams, chronic disease teams, mental healthcare teams, oncology teams, etc), effective healthcare coordination, implementing evidence-based healthcare, and quality assurance are also needed. Changes are also needed in the numbers, proportions, skills, and formalisation of competences at the advanced care level. Many credible studies have shown this to be the case; it is up to us to change the division of labour in healthcare teams at all levels of the healthcare system and to enable physicians to deal in depth with the complex health cases that will become increasingly common in an ageing society. Advanced nursing practise and clinical specialisation in nursing with clear competences for independent practise will make nursing an attractive choice of study and career. The declining interest in nursing studies and the often stereotypical and condescending view of the role and work of nurses in the healthcare team should be a red flag for all those working on healthcare reform.

CONFLICTS OF INTEREST

The authors declare that no conflicts of interest exist.

FUNDING

This editorial was produced without external funding.

ETHICAL APPROVAL

Ethical approval is not required for this editorial.

AVAILABILITY OF DATA AND MATERIALS

Not applicable.

REFERENCES

- International Center on Nurse Migration. Policy brief: Nurse retention [Internet]. 2018 [cited 2023 Aug 2]. Available from: https://www.icn. ch/sites/default/files/inline-files/2018_ICNM%20Nurse%20retention. pdf
- Wismar M, Maier CB, Sagan A, Glinos IA. Developments in Europes health workforce: Adressing the conundrums. Eurohealth. 2018;24(2):38-42.
- International Council of Nurses. Guidelines on advanced practice nursing [Internet]. 2020 [cited 2023 Aug 2]. Available from: https:// www.icn.ch/sites/default/files/2023-04/ICN_APN%20Report_EN.pdf
- Racoviţă M, Tate J, Wait S, Adams E. Overcoming the nursing workforce crisis in Europe to improve care for people with non-communicable diseases. London: The Health Policy Partnership [Internet]. [cited 2023 Aug 1]. Available from: https://www.healthpolicypartnership.com/ app/uploads/Overcoming-the-nursing-workforce-crisis-in-Europe-toimprove-care-for-people-with-non-communicable-diseases.pdf
- European Specialist Nurses Organistaions. Clinical nurse specialist competencies (CNS): A common plinth of competencies for the common training framework of each specialty [Internet]. 2015 [cited 2023 Aug 2]. Available from: https://www.esno.org/assets/files/ Harmonise-Common Training Framework.pdf
- Maier CM, Buchan J. Integrating nurses in advanced roles in health systems to address the growing burden of chronic conditions. Eurohealth. 2018;24(1):24-27.
- Paguio JT, Yu DSF, Su JJ. Systematic review of interventions to improve nurses' work environments. J Adv Nurs. 2020;76:2471-2493. doi: 10.1111/ jan.14462.
- Lasater KB, Aiken LH, Sloane D, French R, Martin B, Alexander M, et al. Patient outcomes and cost savings associated with hospital safe nurse staffing legislation: An observational study. BMJ Open. 2021;11(12):e052899. doi: 10.1136/bmjopen-2021-052899.
- Al Yahyaei A, Hewison A, Efstathiou N, Carrick-Sen D. Nurses' intention to stay in the work environment in acute healthcare: A systematic review. J Res Nurs. 2022;27(4):374-397. doi: 10.1177/17449871221080731.
- OECD, European Union. Health at a glance: Europe 2022: State of health in the EU cycle. Paris: OECD Publishing; 2022. doi: 10.1787/507433b0-en.
- 11. Zander B, Aiken LH, Busse R, Rafferty AM, Sermeus W, Bruyneel L. The state of nursing in the European Union. Europealth. 2016;22(1):3-6.
- Yazdannik A, Yousefy A, Mohammadi S. Discourse analysis: A useful methodology for health-care system researches. J Edu Health Promot. 2017:6:111.

- Aiken LH, Sloane D, Griffiths P, Rafferty AM, Bruyneel L, McHugh M, et al. Nursing skill mix in European hospitals: A cross-sectional study of the association with mortality, patient ratings, and quality of care. BMJ Qual Saf. 2017;26(7):559-568. doi: 10.1136/bmjqs-2016-005567.
- 14. Maier CB, Aiken LH. Task shifting from physicians to nurses in primary care in 39 countries: A cross-country comparative study. Eur J Public Health. 2016;26(6):927-934. doi: 10.1093/eurpub/ckw098.
- Scarsini S, Narduzzi B, Cadorin L, Palese A. Perceived barriers and enablers of nursing research in the Italian context: Findings from a systematic review. Zdr Varst. 2022;61(3):181-190. doi: 10.2478/sjph-2022-0024.
- Skela-Savič B, Sermeus W, Dello S, Squires A, Bahun M, Lobe B. How nurses' job characteristics affect their self-assessed work environment in hospitals - Slovenian use of the practice environment scale of the nursing work index. BMC Nurs. 2023;22(1):100. doi: 10.1186/s12912-023-01261-5
- McHugh MD, Ma C. Wage, work environment, and staffing: Effects on nurse outcomes. Policy Polit Nurs Pract. 2014;15(3-4):72-80. doi: 10.1177/1527154414546868.
- Smrekar M, Zaletel-Kragelj L, Franko A. Impact of sense of coherence on work ability: A cross-sectional study among Croatian nurses. Zdr Varst. 2022;61(3):163-170. doi: 10.2478/sjph-2022-0022.
- Laurant M, van der Biezen M, Wijers N, Watananirun K, Kontopantelis E, van Vught AJ. Nurses as substitutes for doctors in primary care. Cochrane Database Syst Rev. 2018;7(7):CD001271. doi: 10.1002/14651858.CD001271.pub3.
- Unsworth J, Greene K, Ali P, Lillebø G, Mazilu DC. Advanced practice nurse roles in Europe: Implementation challenges, progress and lessons learnt. Int Nurs Rev. 2022 Sep 12. doi: 10.1111/inr.12800.
- 21. Skela-Savič B, Albreht T, Sermeus W, Lobe B, Bahun M, Dello S. Patient outcomes and hospital nurses' workload: A cross-sectional observational study in Slovenian hospitals using the RN4CAST survey. Zdr Varst. 2023;62(2):59-66. doi: 10.2478/sjph-2023-0009.
- 22. Cadorin L, Skela-Savič B, Scarsini S, Narduzzi B, Grassetti L, Pesjak K, et al. The differences between learned and practiced competences among nurses: An international pilot study. Nurse Educ Pract. 2022;64:103421. doi: 10.1016/j.nepr.2022.103421.
- 23. Skela-Savič B. It is time for advanced nursing practice in the countries of the Eastern European Union: Marking the international year of the nurse and the midwife. Cent Eur J Nurs Midw. 2020;11(4):152-153 doi: 10.15452/CEJNM.2020.11.0034.