

# Patient safety in orthopedic surgery: prioritizing key areas of iatrogenic harm through an analysis of 48,095 incidents reported to a national database of errors

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**Background:** With scientific and technological advances, the practice of orthopedic surgery has transformed the lives of millions worldwide. Such successes however have a downside; not only is the provision of comprehensive orthopedic care becoming a fiscal challenge to policy-makers and funders, concerns are also being raised about the extent of the associated iatrogenic harm. The National Reporting and Learning System (NRLS) in England and Wales is an underused resource which collects intelligence from reports about health care error.

**Methods:** Using methods akin to case-control methodology, we have identified a method of prioritizing the areas of a national database of errors that have the greatest propensity for harm. Our findings are presented using odds ratios (ORs) and 95% confidence intervals (CIs).

**Results:** The largest proportion of surgical patient safety incidents reported to the NRLS was from the trauma and orthopedics specialty, 48,095/163,595 (29.4%). Of those, 14,482/48,095 (30.1%) resulted in iatrogenic harm to the patient and 71/48,095 (0.15%) resulted in death. The leading types of errors associated with harm involved the implementation of care and on-going monitoring (OR 5.94, 95% CI 5.53, 6.38); self-harming behavior of patients in hospitals (OR 2.14, 95% CI 1.45, 3.18); and infection control (OR 1.91, 95% CI 1.69, 2.17). We analyze these data to quantify the extent and type of iatrogenic harm in the specialty, and make suggestions on the way forward.

**Conclusion and level of evidence:** Despite the limitations of such analyses, it is clear that there are many proven interventions which can improve patient safety and need to be implemented. Avoidable errors must be prevented, lest we be accused of contravening our fundamental duty of *primum non nocere*. This is a level III evidence-based study.

**Keywords:** orthopedic surgery, patient safety incident, iatrogenic harm, error

## Introduction

The high frequency of medical errors and the associated disease burden resulting from iatrogenic harm remains an important challenge for health care systems globally.<sup>1</sup> Almost a decade ago, the Institute of Medicine published a sentinel report, *To Err is Human*, which identified medical errors as a major challenge for public health. The report demonstrated the lethality of medical error and placed it on par with breast cancer or road traffic accidents; this analogy helped initiate efforts worldwide for addressing the threat to public health and safety.<sup>2</sup>

Surgical specialties have been a focus of opportunity as patient safety has developed its global enterprise. More than 234 million people require surgical treatment

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every year globally, and more than half of these treatments occur in developed countries.<sup>3</sup> By the sheer numbers of procedures, both for emergency and elective problems, trauma and orthopedics as a specialty could be deemed more “risky,” as partly evidenced by the fact that 20% of wrong-site surgery incidents occurred in the specialty in 2006–2007.<sup>4</sup>

In addition to additional mortality and morbidity, there are direct financial implications of unsafe care, and clinical negligence claims against the UK’s National Health Service (NHS) demonstrate this. During the 2010/2011 financial year, negligence cost the NHS £860 million – a 9% increase from the previous year. Trauma and orthopedics was the specialty with the highest number of clinical claims made.<sup>5</sup>

In the Institute for Medicine’s follow up report, *Crossing the Quality Chasm*,<sup>6</sup> the poor use of incident reporting systems was highlighted, since they are necessary to help inform actions to improve patient safety. Patient safety reporting systems (PSRSs) can aid understanding of the extent and nature of the problems that occur from errors. Such learning insights can lead to the development of interventions aimed at mitigating against errors; for example, the generation of alerts on the complications of a new drug; dissemination of lessons learned by health care organizations experiencing serious patient safety incidents (PSIs); and revelation of unrecognized trends in errors.<sup>7</sup> National databases of errors have been created in many parts of the world, including the USA.<sup>8,9,10</sup> These have offered important insights that have helped to shape national policy – for example, for demonstrating the risks of bone cement implantation syndrome associated with use of cement in hip fracture surgery, and the potential for IT-based interventions to reduce many cases of drug allergy related morbidity.<sup>11,12</sup>

The aim of this study was to understand the burden of harm in trauma and orthopedics using a cross-sectional methodology. As such, we wanted to ascertain what types of errors are associated with the greatest burden of harm in orthopedic patients.

## Methods

The National Reporting and Learning System (NRLS) is a voluntary, national reporting system set up in 2003 for the NHS in England and Wales. It is the largest and most comprehensive reporting system in the world, with over 7 million PSIs recorded to date, with increases in the number of reports received each year since 2003.<sup>13</sup> All staff working within the NHS can report incidents through their parent institution to ensure that local action can be taken when necessary. A representative from each parent institution is

responsible for uploading records to the national database. In addition, health care staff, patients, and members of the public can report incidents independently through the NRLS website.<sup>14</sup>

Each NRLS report refers to an unintended or unexpected incident that could have or did lead to harm for one or more patients receiving NHS-funded care. It also includes reports of incidents which reached the patient but did not lead to harm, and those which did not lead to harm because an incident was prevented from reaching the patient. Incidents are further stratified into different levels of harm.<sup>13</sup> In order to integrate the wide variety of local safety management systems and software, the NRLS has 75 data fields, including incident categories at two levels, specialty and location of the incident, and free-text descriptions of the events.<sup>15</sup> Each incident that is reported as leading to death or serious harm is reviewed individually by trained clinical staff and a range of outputs are produced to provide solutions to patient safety problems. These include one-page reports called Rapid Response Reports, quarterly data summaries, and topic-specific information on topics such as preventing inpatient falls in hospitals. There is constant consultation with subject-matter experts including professional organizations such as the Royal Colleges. NHS organizations also have deadlines imposed on them by which time they should have implemented any findings from those reports.<sup>13</sup>

Data from the NRLS database were analyzed for all incidents reported in the specialty of trauma and orthopedics from January 2009 to December 2009. The domains searched were “Acute/General Hospital” and “Trauma and Orthopedics” and limited to England.

There are 16 types of incident categories with further sub-divisions. Free text descriptions of all the PSIs were also abstracted. Harm was defined by user self-report as: no harm, low harm (minimal harm – patient[s] required extra observation or minor treatment), moderate harm (short term harm – patient[s] required further treatment or procedure), severe harm (permanent or long term harm), or death.

Our statistical approach involved the use of case-control methodology. The first case-control study revealed a link between tobacco smoking and lung cancer.<sup>16</sup> We sought to extend this approach further, with the caveat that a deeper understanding of confounding factors would not be possible owing to the structure of the database. Our definition of a “case” was one where an error resulted in harm. The “controls” were defined as errors where no harm occurred or “near-misses.” Errors were clustered into 15 discrete categories called “incident types.”<sup>15</sup> We sought to evaluate

the degree of association between different types of errors and the resultant harm to the patient.

Measures of relative effect express the outcome in one group relative to that in the other. Two common methods are used, the relative risk (RR) and the odds ratio (OR). The OR is the probability that a particular event will occur to the probability that it will not occur, and can be any number between zero and infinity. In gambling, the odds describe the ratio of the size of the potential winnings to the gambling stake; in health care, it is the ratio of the number of people with the event to the number without. Risk is the concept more familiar to patients and health professionals. Risk describes the probability with which a health outcome (usually an adverse event) will occur. Measures of relative effect express the outcome in one group relative to that in the other. Hence, the RR is the ratio of the risk of an event in the two groups whereas the OR is the ratio of the odds of an event.

For treatments that increase the chances of events, the OR will be larger than the risk ratio, so the tendency will be to misinterpret the findings in the form of an overestimation of treatment effect, especially when events are common (with, say, risks of events more than 20). For treatments that reduce the chances of events, the OR will be smaller than the risk ratio, so that again misinterpretation overestimates the effect of treatment. Furthermore, the RR is an easier concept to understand.<sup>17</sup> A 2 × 2 design was constructed for each of the categories (Table 1).

## Results

There were 48,095 PSIs from trauma and orthopedics incidents reported to the NRLS in 2009. Of those, 14,482/48,095 (30.1%) resulted in iatrogenic harm to the patient, and 71/48,095 (0.15%) resulted in death. There were 155 NHS trusts that reported data to the database. Aggregate frequencies of harm and examples of the free-text are shown in Table 2. Large proportions of harm were seen in the following categories of harm: patient accident (n = 5639, 11.72%), implementation of care and on-going monitoring/review (n = 2600, 5.41%), treatment (n = 2091,

4.35%), medication (n = 744, 1.55%), and access, admission, transfer, discharge (including missing patient) (n = 606, 1.26%). Table 3 lists the proportion of harm exhibited by each category of error.

A breakdown of incidents according to the pre-defined categories is given in Figure 1. The five statistically significant areas of harm include implementation of care and on-going monitoring/review; self-harming behavior; infection control incidents; other; and treatment/procedure.

## Discussion

The areas of concern that we have highlighted in our study are well recognized within the specialty. The largest category of concern is “implementation of care and on-going monitoring/review” [OR = 2.55, 95% CI 2.49, 2.62], and this is a recognized problem for the fragility of hip fractures. Uptake of best practice guidelines released by the UK Department of Health has been variable.<sup>18</sup> Key components for delivery of its best practice agenda include a reduction in the delay to surgery and involvement of an orthogeriatrician in the care of patients. Different models of orthogeriatric care have been proposed with the aim of ensuring an integrated multi-disciplinary team approach with evidence-based pathways.<sup>19</sup> Overall, several tools are now available to mitigate harm associated with poor care of orthopedic patients; pre- and post-operative adjuncts such as better use of orthogeriatric services,<sup>19</sup> early warning scores and trigger tools to prevent major catastrophes during the pre-, intra-, and post-operative phases of care,<sup>20</sup> enhanced recovery protocols<sup>21</sup> for the entire patient journey to ensure that best practice guidelines are adhered to, and intra-operative tools such as the World Health Organization surgical checklist.<sup>22</sup>

A second finding of interest was the greater propensity of self-harming behavior incidents on orthopedic wards. Several recommendations have been made which place the onus on clinical services to place priority for suicide prevention and monitoring,<sup>23</sup> including a suicide prevention for hospital patients toolkit.<sup>24</sup> Infection control incidents were also a domain of concern in our analyses [OR = 1.50 (95% CI 1.41, 1.61)], and health care associated infections are recognized to be the most frequent adverse event that threaten patients’ safety, with a large burden of avoidable harm.<sup>25</sup> Prevention of these infections occurs in the pre-, peri-, and post-operative phases.<sup>26</sup>

This is the first attempt to our knowledge of quantifying the burden of iatrogenic harm in the specialty of orthopedics and trauma using a PSRS. However, this is only a start and much more needs to be done, given concerns about the

**Table 1** 2 × 2 table to calculate degree of association

	Harm	No harm	Total
Category A	a	b	a + b
All categories – category A	c	d	c + d
Total	a + c	b + d	a + b + c + d

**Notes:** OR = Odds of harm in orthopedic category A/Odds of harm across all orthopedic categories; OR = (a/b)/(c/d).

**Abbreviation:** OR, odds ratio.

Table 2 Frequency of harm by category

Category	No harm (n)	Low harm	Moderate harm	Severe harm	Death	All harm (n)	Example
Implementation of care and ongoing monitoring/review	1194	1935	600	52	13	2600	"Admitted 28/08/05 with fracture right NOF, very frail. In atrial fibrillation but not confused. No input requested from medical team. Starved for op 30/08/05 and 31/08/05. Postponed due to raised INR. Starved again 01/09/05. Anaesthetist promised to take her although very high risk, theatre postponed again at 16.00." "Pt checked at approx 00.00 hrs and appeared settled. Pt checked again around 01.00 hrs and found lying straight on back with upper body twisted over to right hand side face facing floor. I [SN (1)] shouted the pt name and no response – turned on the light and called for help. I noticed blood on the floor and when other Staff Nurse arrived I noticed a cord around pt neck attached to unit on wall. SHO (2) arrived immediately and crash team were called. Pt's head was being supported by SHO (2) and cord cut by myself and SN (3). Pt put onto back (face very blue and blood around nose). CPR was commenced with team present – this was unfortunately unsuccessful"
Infection control incident	576	244	192	17	15	468	"30.08.06 – Admitted with fractured NOF, unfit for surgery 31.08.06. 30.09.06 – MRSA screen completed – confirmed neg 04.09.06. 01.09.06 – OP – 13.09 Swab taken – leakage from wound. 15.09.06 Wound dry and healed – sutures removed. 18.09.06 Confirmed MRSA from wound swab result. 19.09.06 Reviewed by Dr – nil ordered, wound healed 20.09.06 – wound discharging. 21.09.06 Urine output decreased, wound leaking blood cultures taken. 23.09.06 Blood cultures confirmed MRSA bacteraemia. 27.09.06 Pt deceased – cause of death recorded as renal 2nd to MRSA sepsis." "On turning patient it was noted the sacrum and buttocks red, small break in skin. Grade 2 pressure sore."
Other	603	304	69	9	10	392	"Patient undergoing cemented hemiarthroplasty under spinal anaesthetic. Shortly after cementing the patient deteriorated dramatically leading to a cardiac arrest from which patient failed to recover despite cardio pulmonary resuscitation. Patient certified dead at 10:55 on 01.06.09."
Treatment, procedure	3695	3695	1548	489	38	2091	"Pt found on floor, hoisted back to bed, dressed skin tear on R lower leg, SHO reviewed, xray L hip – periprosthetic # hip – site informed." "G has been restless and trying to climb out of bed all night. DID NOT FALL. At 02:30 approx noticed that her bed sheets were covered in blood. Leg examined and sheets changed but no obvious cause for bleeding observed although the inside of the plaster soaked in blood. Dr S informed and visited." "Received request card from B2 requesting pelvis x-rays on a [Patient name] dob [DOB]. This pt was brought from the ward by a porter. This pt was identified and upon further questioning it was discovered that this pt had not had any problems with her hip or any operations on her hip and was in hospital with a fractured shoulder. She did however point out that there was another pt on B2 with the surname who was awaiting hip surgery. Contacted requesting Dr who stated he had put the wrong name sticker on request card. [Patient name] was returned to ward and a new request card was written."
Patient accident	12,858	4969	611	55	4	5639	
Disruptive, aggressive behavior (includes patient-to-patient)	117	43	3	0	0	46	
Clinical assessment (including diagnosis, scans, tests, assessments)	1053	267	107	16	4	394	

Medical device/ equipment	1231	357	64	0	2	423	<p>"Pt was sent for as her anaesthetic commenced. S/N and ODS went to check the Birmingham Resurfacing prosthesis and a 50 mm head and 56 mm cup x 2 were found to be missing. I had arranged that all prosthesis should be on a before 9 am delivery due to the current level of activity. Pt anaesthetic was stopped whilst the prosthesis was sourced. The company was contacted and the prosthesis had been despatched on Friday – but they were unable to ascertain where it was. The hospital at X was contacted and they were able to supply us. A taxi was despatched. Pt was sent to recovery and rescheduled for when the prosthesis had arrived. On contacting supplies and the company the order was ordered on and before 9 am on 31st June."</p> <p>"Whilst accompanying consultant in his ward round, staff member found his manner towards patient was inappropriate – saying the following: You should not have come into this hospital there nothing wrong with you. There are more patients who need your bed more than you do. Consultant then proceeded to the husband saying the same things he said to his wife and they had a heated discussion. Approached deputy sister whose in charge that time, and complaint procedure was given. Patient in Bed 2 heard what consultant had told patient and is willing to be a witness."</p> <p>"Handover taken from A+E staff at around 1630, Handover stated fractured Neck of femur and history of COPD, on home oxygen 2 litres. I contacted A+E minors at 1930 as patient still not transferred, and I was wondering if she was still coming to the ward, or if her condition had changed and she was going elsewhere. I was told she was fine, and the delay was just due to shortage of porters. Patient arrived on the ward at about 2000 escorted by staff nurse, transferred onto bed by colleagues (support workers and student nurse) as I was trying to order some bloods for another patient on the computer. The A+E nurse came to the office to ask if I had received a handover, I said I had received one at 1630 and asked had her condition changed, he said it had not. As soon as he left the ward, my student nurse came to get me to see the patient as she was concerned. The patient was in respiratory distress, she was struggling to breathe, gasping for air through her mouth, her respiratory rate was 30, her oxygen saturations were 79%, she was tachycardic 105 and her BP was elevated from previously. EWS was 4. HO immediately called and changed her nasal specs to a facemask. The patient was also in severe pain and had not had any analgesia since 1830 in A+E. Sevredol prescribed and given, blood gases taken, chest x-ray taken, nebuliser given, SHO called for further advice. The patient complained of abdominal pain, and was found to be in urinary retention, she said she had not passed urine since the morning, and had talked to staff in A+E about it. Catheterized and drained 600 mls straight away."</p> <p>"Patient admitted with humeral # following fall 10/11/08. ORIF 11/11/08 and revision surgery 18/11/08 Patient prescribed Diclofenac 50 mg tds on admission continued for next 14 days, no GI ulcer prophylaxis given and patient starved for several periods of time. 24/11/08 patient had major upper GI bleed, required laparotomy for oversew bleeding DU, massive transfusion and ICU admission. No evidence that NSAID prescription reviewed or GI ulcer prophylaxis considered at any stage before GI bleed despite patient being in high risk group for NSAID induced GI bleeding."</p>
Patient abuse (by staff/third party)	59	16	1	0	0	17	
Access, admission, transfer, discharge (including missing patient)	2196	479	118	5	4	606	
Medication	3617	579	149	15	1	744	

(Continued)



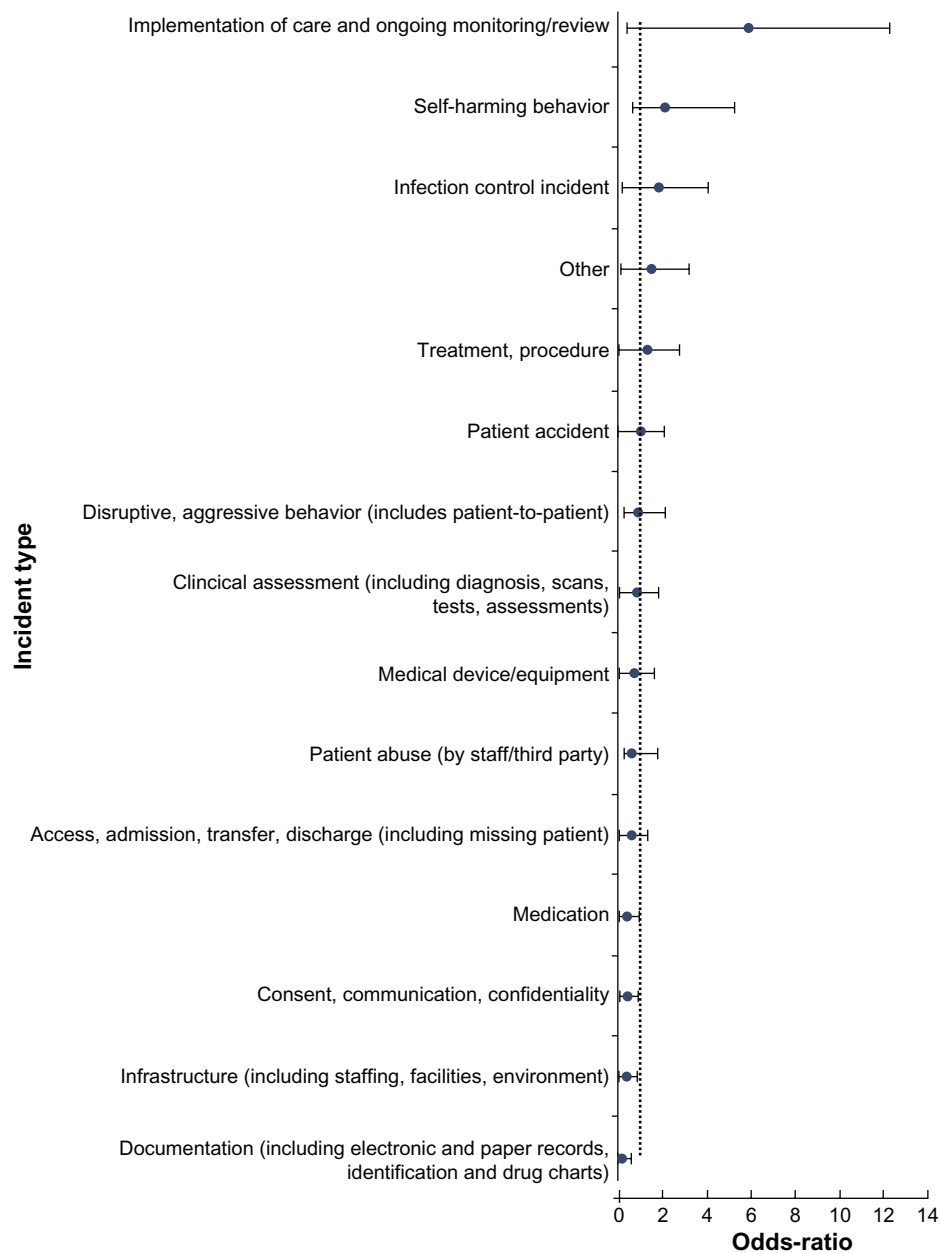
**Table 2 (Continued)**

Category	No harm (n)	Low harm	Moderate harm	Severe harm	Death	All harm (n)	Example
Consent, communication, confidentiality	1462	215	59	4	1	279	"CT scan of pt left humerus was booked in standard manner using EPR system whilst she was inpatient on Cambridge ward. The request stated she had a pathological fracture of her left humerus. The CT took place on 25th April at 9.30 am. When the films were reviewed that afternoon it was clear that infact the wrong patient had been scanned. The radiology department were informed of this error via. Unfortunately we are unable to find out who in fact did receive the CT scan of her humerus as there is no way of identifying the person from the images and clearly there was no clinical indication for her to receive this scan. Asking CT to perform the scan on the correct patient so that surgery can be planned, I was informed to submit a new for on EPR." "Patient waited more than 48 hours for surgery, unfit 11 days. Diagnosis # NOF."
Infrastructure (including staffing, facilities, environment)	2370	370	66	4	1	441	
Documentation (including electronic and paper records, identification and drug charts)	2530	240	52	2	0	294	"Pt attended clinic for review post-op total knee replacement. Operation note was absent from her medical notes."
<b>Total</b>	<b>33,613</b>					<b>14,482</b>	

**Table 3** Proportion of harmful incidents in each category

Category	All harm	Percentage of all patient safety incidents (n = 48,095)
Patient accident	5639	11.72
Implementation of care and ongoing monitoring/review	2600	5.41
Treatment, procedure	2091	4.35
Medication	744	1.55
Access, admission, transfer, discharge (including missing patient)	606	1.26
Infection control incident	468	0.97
Infrastructure (including staffing, facilities, environment)	441	0.92
Medical device/equipment	423	0.88
Clinical assessment (including diagnosis, scans, tests, assessments)	394	0.82
Other	392	0.82
Documentation (including electronic and paper records, identification, and drug charts)	294	0.61
Consent, communication, confidentiality	279	0.58
Self-harming behavior	48	0.10
Disruptive, aggressive behavior (includes patient-to-patient)	46	0.10
Patient abuse (by staff/third party)	17	0.04
<b>Total</b>	<b>14,482</b>	<b>30.11</b>

utility of databases to promote safety. An increased rate of reporting, whereas in itself could imply that the culture of patient safety is improving, on its own is of limited value. The National Patient Safety Agency had 158 incidents reported in 2003 and to date has over 7 million incidents reported to it.<sup>27,28</sup> Paradoxically, despite the large number of incident reports received by the NRLS, reporting systems have been shown to detect only about 6% of adverse events found by a systematic review of records.<sup>29</sup> Indeed, it has been argued that national reporting systems are of great importance at identifying rare events, but of limited use in analyzing trends or acting as measurements of patient safety.<sup>30</sup> It is commendable that several solutions have been provided in the form of alerts and rapid responses.<sup>11</sup> However, most of these solutions seem reactive.<sup>31</sup> At present, the lesson from national PSRS is limited; some of the information is lost in translation.<sup>32</sup> Local systems of risk management opt for root cause analyses to develop local solutions to mitigate against harm to the patient. National systems rely on patient safety experts methodically trawling through PSIs by severity and frequency, thereby leading to the production of quarterly



**Figure 1** Odds ratios of different categories of harm.

reports, alerts, and rapid response solutions.<sup>14</sup> Such analyses are time-consuming as the size of the PSRS increases and may be of limited value. There is a need for applied epidemiological tools to be created to allow clusters of harmful incidents to be identified, both by hospital and specialty. This may offer a true reporting and learning system which actively engages stakeholders in delivering error-free care for patients. Most commentators agree that the long term and sustainable solution lies in professional engagement and local efforts.

The gross under-reporting to PSRSs has been cited as their “Achilles heel” and, as such, their use is often limited

to warning, communication, and detection of rare PSIs.<sup>30</sup> Whilst this may be a valid criticism, it is clear that reporting is increasing as clinicians become more aware of the presence of PSRSs, and furthermore develop confidence that there will not be any personal repercussions to making reports. Also, one might argue that a vast majority of incidents result in no harm whatsoever, and it could create a false impression of over-reporting and the subsequent arguments of bureaucracy and misrepresentation of the situation. However, convincing clinicians of the usefulness of the data they contribute should in due course further increase the frequency and quality of reporting. It will also help specialties such as orthopedics

to develop surveillance tools and easier methods of understanding highly error-prone situations to which ameliorative solutions must be provided. There are some limitations to our methods as they stretch the application of case-control methodology. Owing to missing data, we are unable to definitely assess the effect of causative factors for errors, including those such as age and experience of the doctor.

The number of orthopedic patients suffering preventable adverse events is high. This has been shown in non-UK settings as well; almost half of all members of the American Academy of Orthopaedic Surgeons, who agreed to a survey, reported that they had observed a medical error.<sup>33</sup> Looking at the number of orthopedic surgery consultations in the NHS during 2008/2009, the crude proportion of these errors would appear to be small (48,095/1,144,520, 4.2%), but it is the absolute number that is key.<sup>34</sup>

Iatrogenic harm in trauma and orthopedic surgery is an important issue and we need a multi-pronged strategy to address it. In addition, to better study the problem by building research capacity in the area, we need to act on known and proven interventions for delivering safer care: better clinical leadership, promoting the use of patient safety indicators as part of quality accounts for orthopedic surgeons within hospitals, and to showcase examples of best practice that use quality improvement and patient safety metrics.

## Disclosure

The authors report no conflicts of interest in this work.

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