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## PERSPECTIVES



# Process parameter development for the scaled generation of stem cell-derived pancreatic endocrine cells

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## Abstract

Diabetes is a debilitating disease characterized by high blood glucose levels. The global prevalence of this disease has been projected to reach 700 million adults by the year 2045. Type 1 diabetes represents about 10% of the reported cases of diabetes. Although islet transplantation can be a highly effective method to treat type 1 diabetes, its widespread application is limited by the paucity of cadaveric donor islets. The use of pluripotent stem cells as an unlimited cell source to generate insulin-producing cells for implant is a promising alternative for treating diabetes. However, to be clinically relevant, it is necessary to manufacture these stem cellderived cells at sufficient scales. Significant advances have been made in differentiation protocols used to generate stem cell-derived cells capable of reversing diabetes in animal models and for testing in clinical trials. We discuss the potential of both stem cell-derived pancreatic progenitors and more matured insulin-producing cells to treat diabetes. We discuss the need for rigorous bioprocess parameter optimization and identify some critical process parameters and strategies that may influence the critical quality attributes of the cells with the goal of facilitating scalable manufacturing of human pluripotent stem cell-derived pancreatic endocrine cells.

## KEYWORDS

cell culture, cell transplantation, clinical translation, diabetes, differentiation, pancreatic differentiation, pluripotent stem cells, stem cell culture

## Significance statement

Diabetes is a global pandemic that can potentially be treated using stem cell-derived pancreatic progenitors and hormone-secreting cells. The ability to generate stem cell-derived derivates at sufficient scales is a critical step toward using these cells to treat diabetes. This article reports on some critical process parameters and quality attributes that affect the final stem cell-derived product.

# 1 | INTRODUCTION

Diabetes is ranked within the top 10 most deadly diseases worldwide.<sup>1,2</sup> According to the World Health Organization, as of 2019, 463 million adults had diabetes, and that number is predicted to rise to 700 million by 2045.<sup>3</sup> It is estimated that by 2030, accumulated global diabetes management expenditures will rise to \$2.48 trillion.<sup>4</sup> All forms of diabetes are characterized by chronically elevated blood glucose levels. Glucose

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**FIGURE 1** Schematic of potential cell sources of insulin-producing cells that could be used for replacement therapy in diabetes. ESC, embryonic stem cell; iPSC, induced pluripotent stem cell

homeostasis is regulated by the actions of alpha and beta cells contained within the islets of Langerhans in the pancreas. Alpha cells secrete more glucagon during periods of low blood glucose (hypoglycemia), while beta cells secrete higher levels of insulin during periods of elevated blood glucose (hyperglycemia). Type 1 diabetes (T1D) is an autoimmune disease caused by insulin insufficiency due to the destruction of insulin-producing beta cells. T1D requires lifelong insulin therapy either by exogenous or endogenous sources.

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Although great strides have been made since the discovery and isolation of insulin by Drs. Banting, Best, Collip, and Macleod in 1922,<sup>5</sup> patients with T1D still experience compromised quality of life. The most common method for managing blood glucose levels is administering multiple daily insulin injections. However, improper dosing of insulin puts patients at risk of life-threatening hypoglycemia and a myriad of longterm complications resulting from prolonged hyperglycemia. Also, insulin injections cannot mimic the precise glycemic control of pancreatic islets. The most effective therapy for reversing hyperglycemia in T1D is the transplantation of islets isolated after brain or cardiac death.<sup>6-8</sup> Islet transplantation demonstrates the efficacy of beta cell replacement for the treatment of T1D. However, the scarcity of donors necessitates the need for other sources of insulin-producing cells in order to support widespread adoption of this approach (Figure 1).

Pluripotent stem cells (PSCs) include embryonic stem cells (ESCs) and induced pluripotent stem cells (iPSCs). ESCs are derived from the inner cell mass of a blastocyst, whereas iPSCs are generated by reprogramming somatic cells to a stem cell state. Both ESCs and iPSCs can theoretically proliferate indefinitely and can differentiate into cells from all three germs layers. The use of PSC-derived insulin-producing cells as an alternative therapy for the treatment of T1D can address the problem of donor islet scarcity associated with islet transplantation. However, there are challenges with developing a stem cell differentiation protocol that can robustly generate mature insulin-producing beta cells capable of glycemic control, as well as the manufacture and delivery of these cells at sufficient scales. It is clear that a significant trial and error requirement exists when establishing a manufacturing process to generate enough allogeneic cells for widespread use. Piecing together the current cell culture technology modalities to ensure cell product quality at scale is a complicated challenge that can include multiple decision thresholds during process design (eg, format of stem cell seed bank [vials or bags], adherent or suspension cell culture format with or without perfusion platforms, cell line [availability of equivalent clinical grade cells, male vs female sources], pluripotency state [naïve vs primed], passaging method [single cells vs clumps, enzymatic vs non-enzymatic], passage number, extracellular matrix, growth media [fully defined or undefined], feeding strategy [eg, repeated batch, fed batch or continuous], type [continuous or intervals via cryopreservation stop-point], length of production process [PSC expansion and directed differentiation], and scaled cell-into-device delivery systems).

Several differentiation protocols use a stepwise multistage procedure to generate pancreatic progenitors and endocrine cells (Figure 2). D'Amour et al were the first to report human PSC-derived pancreatic progenitors and immature hormone-producing cells following the efficient induction of definitive endoderm using a combination of small molecules and growth factors to direct the differentiation.<sup>10,11</sup> Implant of these stem cell-derived pancreatic progenitors and immature hormone-producing

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**FIGURE 2** A representative schematic of the different stages during pluripotent stem cell (PSC) differentiation toward insulin-producing cells. PSCs go through a seven-stage protocol (adapted from Rezania et al<sup>9</sup>) using a combination of growth factors and small molecules. Each stage is identified by key proteins and transcription factors (depicted in gray text)

cells into immunodeficient mice produced grafts with mature insulinproducing beta cells that protected the mice against chemically induced hyperglycemia.<sup>12</sup> Three phase 1/2 clinical trials led by ViaCyte Inc are currently active (ClinicalTrials.gov IDs: NCT04678557, NCT03163511, and NCT02239354) using product candidates PEC-Encap and PEC-Direct, that consist of a mix of human PSC-derived pancreatic progenitor cells and immature hormone-producing cells that are contained in retrievable macroencapsulation devices and implanted subcutaneously. The first device, PEC-Encap, was designed to isolate and protect the graft from the immune cells while allowing insulin, glucose, oxygen, and waste products to diffuse through the device membranes. The initial clinical trial (ClinicalTrials.gov ID: NCT02239354) revealed that these cell-containing devices were safe, free of off-target cell growth, and protected against allo- and autoimmune rejection.<sup>13</sup> However, unlike results observed in mouse studies,<sup>12</sup> there was generally poor cell engraftment and survival, mostly likely due to hypoxia caused by a foreign body response which hampered vascularization of the cell-containing device.<sup>13,14</sup> The subsequent clinical trial (ClinicalTrials.gov ID: NCT03163511) used a modified perforated encapsulation device that promotes vascularization of the graft and thus requires the use of immunosuppression by the recipients. Preliminary results from one patient implanted with the most current device configuration showed for the first time that implanted pancreatic human PSC-derived progenitor cells survive, differentiate, and produce endogenous insulin as seen by clinically relevant increases in glucose-responsive C-peptide levels.<sup>15</sup> Stimulated C-peptide concentrations increased from 0.1 ng/mL (baseline) to 0.8 ng/mL post implant (week 39), associated with increased glycemic time in range (54%-88%) and reduced average insulin use (39.5 units/day at week 12 to 27.3 units/day at week 42). Results from these and subsequent trials will provide important information about

the safety, durability during encapsulation, and efficacy of differentiated stem cells for the treatment of T1D in humans.

# 2 | COMPARISON OF HUMAN PSC-DERIVED PANCREATIC PROGENITORS AND ENDOCRINE CELLS FOR THE TREATMENT OF T1D

Pancreatic progenitors are a promising candidate as a therapeutic product for diabetes. These cells mature over months in vivo before becoming functional,<sup>12,16-18</sup> whereas PSC-derived endocrine cells can reverse diabetes faster over a period of weeks.<sup>9</sup> For patients who have lived many years with T1D, waiting for implanted PSC-derived pancreatic progenitors to become functionally mature may not pose an additional burden if the ultimate outcome is an effective therapy that could minimize or eliminate the need for insulin injections and provide superior glycemic control and better quality of life. However, it has been reported that in rodents, the implantation site and encapsulation method used for PSC-derived pancreatic progenitors can affect the proportion of endocrine cell types observed several months after implantation. For instance, Motté et al reported that pancreatic progenitors implanted in mice had a higher proportion of insulinproducing cells when macroencapsulated in planar devices compared with those microencapsulated in alginate, which matured mostly into glucagon-producing cells.<sup>19</sup> Pepper et al showed that pancreatic progenitors implanted in a prevascularized subcutaneous site more effectively reversed hyperglycemia in mice in comparison to when the cells were implanted in the fat pad or non-vascularized subcutaneous

space.<sup>20</sup> It has also been shown that the host sex, species (rats vs mice), and thyroid hormone levels can affect the rate of maturation and the acquisition of glucose competence in implanted pancreatic progenitor cells.<sup>21-23</sup> The degree of microenvironment variability would likely be greater in the human population than it would in the lab setting using inbred strains of mice. As such, the host microenvironment, including levels of various circulating factors, could differ significantly in humans and might have an impact on the outcome of the pancreatic progenitor cell implants.

Despite potential caveats with implanting cells that are not terminally differentiated, pancreatic progenitors may offer significant advantages as a product compared with fully differentiated endocrine cells. For instance, pancreatic progenitors can be generated within a shorter culture time than mature islet-like cells, potentially lowering cell production costs. A recent study showed that human PSC-derived insulin-producing cells and isolated human islets had a similar oxygen consumption rate (OCR) when challenged with high glucose.<sup>24</sup> In contrast. PSC-derived pancreatic progenitors have a lower OCR compared with human islets.<sup>20</sup> These findings suggest that pancreatic progenitors may be relatively metabolically quiescent, a characteristic that could better support graft survival in a hypoxic environment. Cells are proliferative during the first four stages of differentiation to pancreatic progenitors<sup>17</sup>; however, cell losses typically occur during the later stages<sup>9</sup> and will thereby contribute to the cost of cell manufacturing. Collectively, the time and cost to manufacture, cell yield, metabolic state, and the proven ability to effectively reverse hyperglycemia in rodent models make the use of PSC-derived pancreatic progenitors appealing for the treatment of diabetes.

Over the last decade, significant progress has been made toward developing differentiation protocols that yield functionally mature insulin-producing cells.<sup>9,12,24-29</sup> In some cases, PSC-derived insulinproducing cells generated entirely in vitro were capable of glucosestimulated insulin secretion<sup>9,24-26,30</sup> as well as increased calcium signaling and mitochondrial respiration, similar to primary human islets.<sup>24</sup> An implant of insulin-producing cells can reverse diabetes in mice faster, and at a lower dose, than PSC-derived pancreatic progenitors.<sup>9</sup> More differentiated cell types may have a lower risk of outgrowth<sup>9,17</sup> following implant. Compared to pancreatic progenitors, cells further along in their differentiation may be less susceptible to becoming offtarget cell types resulting from uncontrolled environment cues in vivo. However, unlike for pancreatic progenitors, there is currently little reported on the effects of different implantation sites or encapsulation format on the graft function and composition when PSC-derived insulin-producing cells are used.

Many differentiation protocols take ~12 days to generate pancreatic progenitors compared to 28 to 61 days to make cell populations with a greater fraction of insulin-producing cells.<sup>9,18,24-26,29,31</sup> There are several efforts underway to reduce the time to generate mature insulin-producing cells by overexpressing key transcription factors such as *PDX1*, *NKX6.1*, or *MAFA*. For example, a triple transfection of *Pdx1*, *Neurod1*, and *Mafa* in mouse iPSCs resulted in higher glucose-stimulated insulin secretion after an 18-day differentiation period compared to differentiated control cells that

received empty vectors.32 These insulin-producing cells reversed hyperglycemia in diabetic mice. Saxena et al used a synthetic lineagecontrol network modulating the levels of the transcription factor NGN3 (a master regulator of endocrine cell fate), PDX1, and MAFA during the last 11 days of a 24-day differentiation protocol to make iPSC-derived glucose responsive insulin-producing cells.<sup>33</sup> Using a 20-day differentiation protocol, Zhu et al demonstrated that overexpressing PDX1, NGN3, and MAFA during stage 1 (definitive endoderm), stage 4 (pancreatic progenitors), and stage 6 (immature beta cells), respectively, resulted in glucose- and GLP-1 responsive beta cells.<sup>34</sup> Although presently there is no clinical data for the treatment of diabetes using implanted PSC-derived insulin-producing islet-like clusters, results from preclinical studies have demonstrated their ability to reverse or protect against streptozotocin (STZ)-induced hyperglycemia.<sup>9,24-26,28,29</sup> suggesting that they may be appropriate for cell replacement therapy. Vertex has recently announced a phase 1/2 clinical trial for VX-880, a stem cell-derived islet product, for the treatment of T1D in patients with hypoglycemia unawareness and severe hypoglycemia (ClinicalTrials.gov ID: NCT04786262).35 It remains to be established whether progenitor-based or islet-based stem cellderived cell products exhibit any relative enhancements in durability and efficacy toward the treatment of T1D.

# 3 | A NEED FOR GREATER PROCESS UNDERSTANDING TO FACILITATE ROBUST, SCALED CELL PRODUCTION

The dose of donor pancreas cells typically infused during islet transplantation using the Edmonton protocol is 7000 to 12 000 islet equivalents (IEQ)/kg body weight.<sup>6,36</sup> Based on the estimated number of beta cells within an islet, this would translate into approximately a billion stem cell-derived cells per recipient as a therapeutic dose, assuming equivalent survival and potency.<sup>37,38</sup> To facilitate manufacturing of cells at sufficient scale, adopting a scientific risk-based analysis using a well-structured quality-by-design strategy is beneficial.<sup>39</sup> The maintenance of a cell product's critical guality attributes (CQAs), or physical, chemical, biological, or microbiological characteristics that the production process should control to be within appropriate limits, ensures the desired product quality required for therapeutic benefit. CQAs are controlled by the performance of the manufacturing process which drives their establishment. A control strategy during cell production is designed to monitor critical process parameters (CPPs), defined here as process criteria whose variability impacts CQAs.<sup>39,40</sup> Control of the various CPPs that impact the cells' CQAs should facilitate robust and consistent large-scale production of a therapeutic stem cell-derived cell product. Such CPPs could include a wide range of process inputs and outputs: parameters that influence process performance, material attributes that feed into the process, and defined user requirements for equipment utilized to facilitate the process (Table 1).

The decision to use either ESCs or iPSCs may be the first consideration when developing a large-scale manufacturing plan. Although

**TABLE 1** An example of the quality-by-design process for the generation of pluripotent stem cell (PSC)-derived insulin-producing cells. The quality product profile outlines the properties of the desired clinical product based on the critical quality attributes (CQA). The critical process parameters are bioprocess parameters that influence the CQA

Critical Process Parameters	Critical Quality Attributes	
<ul> <li>Process performance: <ul> <li>Inoculation density</li> <li>Agitation rate of the bioreactor</li> <li>Growth kinetics (including doubling time and growth rate)</li> <li>Temperature, pH, % CO<sub>2</sub>, % O<sub>2</sub></li> <li>Medium exchange rate and strategy</li> <li>Accumulation of metabolite in spent media</li> <li>Aggregate size</li> <li>Mitochondrial respiration, calcium signaling</li> </ul> </li> <li>Process materials: <ul> <li>Base media</li> <li>Growth factors and small molecules</li> <li>ECM, hPSC origin/passage #, genomic stability</li> </ul> </li> <li>Process equipment/ user requirements: <ul> <li>Bioreactor (eg, maintain pH at 7.2, media warm at 37°C, potential for perfusion system)</li> <li>Counterflow centrifugation</li> <li>Media formulation and warming</li> </ul> </li> <li>Process operation: <ul> <li>Standard operating procedures</li> </ul> </li> </ul>	<ul> <li>Average aggregate size distribution</li> <li>High percentage of NKX6.1+/C-peptide+</li> <li>Low percentage of GCG+/INS+ cells</li> <li>Positive for maturation markers (eg, MAFA, SIX3, GLUT1, UCN3)</li> <li>Glucose-stimulated insulin secretion with distinct first and second phase</li> <li>High insulin: proinsulin ratio</li> <li>High insulin: proinsulin ratio</li> <li>High cell viability</li> <li>No undifferentiated hPSCs</li> <li>No mycoplasma contamination</li> </ul>	Therapeuticall beneficial stem of derived insulir producing cell

iPSCs were initially thought to be similar to ESCs based on morphology, growth rate, pluripotency markers, epigenetic status, and trilineage differentiation capability.<sup>41,42</sup> several studies observed differences in gene expression,<sup>43</sup> DNA methylation,<sup>44</sup> and persistent epigenetic memory,<sup>45</sup> which may predispose the iPSCs to differentiate more efficiently to particular lineages. Some of the reported difference between ESCs and iPSCs may be due to the reprogramming procedure, incomplete reprogramming, as well as the method and duration of cell culture.<sup>46</sup> Furthermore, Yamanaka noted that studies that reported differences between ESCs and iPSCs analyzed a relatively small number of clones (2-12) compared to studies where no differences were observed (12-68).<sup>46</sup> The use of iPSCs may have less potential ethical and religious concerns associated with ESCs.<sup>47</sup> Also, iPSCs may be superior for personalized cell therapies as there could be a lower risk of rejection and minimal need for immunosuppression upon implantation. In contrast, the transduction efficiency to generate iPSCs can be low, mutations arise during reprogramming, and accumulate as a result of prolonged passaging. Another consideration, albeit beyond the scope of this perspective, is picking the right cell line, irrespective of source (ESC vs iPSC) (reviewed by others<sup>48-50</sup>).

The method of passaging PSCs during routine maintenance and expansion may have an impact on the quality of the cells.<sup>51-53</sup> Passaging may be done manually (using cell scrapers), mechanically (using a pipette to triturate the cells), using enzymes (eg, trypsin), or by non-enzymatic dissociation (eg, using Versene). Furthermore, PSCs can be passaged as single cells or clumps depending on the downstream application. There are concerns that long-term single-cell passaging of PSCs may result in karyotype abnormalities,<sup>54,55</sup> but several groups have demonstrated normal karyotype after prolonged single-cell

passaging.<sup>56-58</sup> For example, Cruvinel et al reported normal karyotype, sustained pluripotency, and trilineage differentiation capacity in human iPSCs after over 50 single-cell passages.<sup>57</sup> It is imperative that the karyotype of PSC banks is routinely monitored to ensure that chromosomal abnormalities do not accumulate over prolonged periods of passaging.

PSCs can be expanded either on a monolayer (a 2D process) or as aggregates in dynamic suspension cultures (a 3D process) to generate clinically relevant numbers of cells during routine maintenance of PSCs. Given the footprint required for monolayer expansion over several weeks, larger scale cell manufacturing might be challenging and expensive. Various cell culture platforms such as Cell Factory™, CellCube<sup>®</sup>, and HYPERFlask<sup>®</sup> vessels have been developed to provide a higher surface area for cell attachment and higher yield than conventional T-flasks and multilayered CellSTACK® chambers. A major challenge with scalable 2D cell culture is the need to harvest the cells from the vessel surface. Large PSCs banks typically need to be generated, characterized for pluripotency and genetic stability, tested for potential contamination (eg, mycoplasma), and cryopreserved prior to the start of any downstream applications. It is imperative to develop strategies for a seed train that will allow for efficient culture and potential cryopreservation of both PSCs and their derivatives at the required scale. As the field of regenerative medicine expands, there is growing interest in developing bioprocesses that are performed in 3D dynamic suspension in order to address some of the challenges experienced with adherent monolayer culture, including high-density culture via perfusion.59

Many differentiation protocols used to make insulin-producing cells are initiated with 3D PSC aggregates (Figure 3).<sup>18,24,25,60,61</sup> After



**FIGURE 3** Schematic of sample bioprocessing strategies used for generating insulin-producing cells from cryopreserved pluripotent stem cells (PSCs). Following the expansion of PSCs on a monolayer, the appropriate time point to generate cell aggregates still needs to be determined. Cell clusters may be generated using different available cell culture platforms such as low attachment plates, AggreWell plates, spinner flasks, roller bottles, or PBS bioreactors

generating enough cells, PSCs are typically harvested as single cells and seeded at a significantly higher density to initiate aggregate formation prior to the start of differentiation. There is also a short period between the initial high-density seed of PSCs and the induction of the definitive endoderm stage, typically between 1 and 3 days. The generation of PSC aggregates is a common bottleneck to larger scale cell production because of the low efficiency of aggregate formation from single cells due to anoikis.<sup>62,63</sup> Significant cell losses have also been reported between 24 and 48 hours post aggregate formation.<sup>62,64</sup> The addition of Rho-associated kinase (ROCK) inhibitors (eg, Y-27632) has been shown to improve the survival of single cells.<sup>62,63</sup> Chen et al reported that a ROCK inhibitor (Chroman 1) supplemented with a pan-caspase inhibitor (Emricasan), a mixture of polyamines, and a selective inhibitor of the integrated stress response (Trans-ISRIB), improved cell survival approximately sixfold compared to cells treated with Y-27632 alone.<sup>65</sup>

As aggregates grow over time, they become larger and can develop mass transport limitations of oxygen and nutrients that can lead to a necrotic cell core and reduced viability.<sup>66,67</sup> Aggregate formation can result in clusters with significant heterogeneity in their size distribution. This variability may result in differential morphogen effects between aggregates and negatively impact the differentiation efficiency. Borys et al demonstrated that PSC aggregates generated using a vertical wheeled bioreactor (PBS-MINI) were more homogenously sized compared to those produced with a traditional horizontal blade bioreactor.<sup>56</sup> PSC aggregate growth rate can be variable and slower compared to adherent cells,<sup>53</sup> thus impacting the potential cell yield. The size and compaction of PSC aggregates affects the proliferative capacity of the clusters; smaller aggregates may have a slower unstable proliferative capacity, whereas larger aggregates may experience oxygen and nutrient deprivation resulting in poor viability.68-71 Other challenges associated with 3D suspension cultures may include aggregate agglomeration which could result in necrotic cores due to hypoxia, and apoptosis due to the shear stress as a result of mixing. Several groups are actively working on improving the yield of PSC aggregates by improving bioreactor design, optimizing seeding density, feeding frequency, and the media formulation.<sup>56,72,73</sup> Given the short time between seeding and initiating the differentiation, coupled with the low aggregate formation efficiencies and the slower growth of PSC aggregates, it is imperative that optimal process parameters be identified to minimize excessive material, labor, and financial costs associated with manufacturing large batches of cell clusters.

The formation of 3D aggregates appears to facilitate stem cell differentiation to endocrine lineages and promote regulated insulin secretion. For instance, generation of PSC-derived pancreatic progenitor clusters increased gene expression of endocrine makers.<sup>17,74</sup> Furthermore, while pancreatic progenitors implanted in rodents as aggregates differentiated to insulin-producing cells, similar non-aggregated pancreatic progenitors failed to effectively differentiate into insulin-producing cells within 16 weeks post-transplant.<sup>74,75</sup> 3D aggregate architecture may be important for insulin secretion in primary islets and insulin-secreting cell lines. Compared to purified single rat beta cells, both intact and reaggregated islets secreted four to five times more insulin in response to elevated glucose and leucine.76 These results were attributed to higher levels of cellular adenosine 3',5'-cyclic monophosphate (cAMP) in both intact and reaggregated islets in comparison to the single beta cells. Increased cAMP in beta cells promotes glucose-competence and is a key downstream signaling molecule of glucagon and glucagon-like peptide 1 (GLP-1), both of which are produced by alpha cells.<sup>77-79</sup> This could be why mixed aggregates containing alpha and beta cells are more glucose responsive than beta cell-enriched aggregates.

Even aggregation of beta cells alone enhances glucose-induced insulin secretion. For instance, aggregates generated from a mouse insulinoma cell line (MIN6), displayed better glucose-stimulated insulin secretion in comparison with MIN6 cells grown on a monolayer.<sup>80</sup> Purified rat beta cell aggregates implanted in diabetic mice could effectively reverse hyperglycemia, similar to intact islets, within 1 week, suggesting that the normal beta cell to non-beta cell relationship may not be necessary for adequate glycemic control post-transplant.81 However, the incorporation of non-beta cells with reaggregated rat beta cells promoted long-term survival of the implanted cells.<sup>82</sup> It is noteworthy that Hogrebe et al achieved glucose-responsiveness from PSC-derived insulin-producing cells in 2D planar culture through manipulation of the actin cytoskeleton, similar to that of cells made using a 3D suspension protocol.<sup>26</sup> During the endocrine induction stage, depolymerization of filamentous actin using latrunculin A led to increased NGN3 expression, and its downstream targets NEUROD1 and NKX2.2, relative to that of untreated 2D controls at an equivalent time point of the differentiation. Furthermore, latrunculin A treated cells displayed glucose-stimulated insulin secretion while the untreated 2D controls did not. Nevertheless, the cells differentiated in 2D were aggregated prior to implant into diabetic mice and resulted in the reversal of hyperglycemia more rapidly than cells generated using the 3D suspension protocol. Collectively, these studies highlight the impact of aggregate formation on nutrient and hormone-mediated insulin secretion, and endocrine specification, based on the presence of key markers.

Aggregate size can have an impact on the survival and function of implanted cells.<sup>24,25</sup> Despite species differences in pancreas size, islet size is well conserved<sup>83</sup> with an average of ~150  $\mu$ m in diameter and a range of between 50 and 500  $\mu$ m in mammals.<sup>84,85</sup> Lehmann et al demonstrated that islet size might play an important role in determining human islet transplantation outcome.<sup>86</sup> In comparison to large islets (150-300  $\mu$ m diameter), smaller islets (50-150  $\mu$ m diameter) had a higher percentage of insulin-positive cells per islet, higher insulin production, almost double the glucose-stimulated insulin secretion based on perifusion assay, and less cell death following culture in hypoxic and normoxic conditions.<sup>86</sup> Interestingly, following islet transplantation, two

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patients had equivalent stimulated C-peptide levels despite the fact that one recipient received smaller islets and significantly less IEQ than the other that received larger islets (3352 IEQ/kg vs 11 625 IEQ/kg respectively).<sup>86</sup> Previous reports have demonstrated that larger human and mouse islets secrete less insulin per IEQ compared to smaller islets.<sup>87-90</sup> The reaggregation of human islets has been employed to generate smaller and more homogeneously sized pseudoislets with improved posttransplant survival and function.<sup>91,92</sup> These results indicate that the size of islets is an important variable affecting graft survival and function.

Similar reaggregation strategies used to generate pseudoislets have been adopted with stem cell-derived insulin-producing cells.<sup>24,25</sup> Velazco-Cruz et al demonstrated that the reaggregation of clusters at the beginning of stage 6 (PSC-derived beta cells), combined with the removal of ALK5i, a TFG<sup>β</sup> inhibitor, resulted in the acquisition of glucose-stimulated insulin secretion.<sup>25</sup> Nair et al observed that reaggregation of PSC-derived insulin-producing cell clusters alone was not sufficient to induce glucose competence.<sup>24</sup> In order for the cells to develop glucose-stimulated insulin secretion, insulin positive cells were sorted prior to reaggregation and then cultured for an additional week.<sup>24</sup> Several groups have used various sorting strategies to purify the cells based on different stage-specific surface markers.<sup>16,60,93,94</sup> Pronounced cell losses associated with the dispersal, purification, and reaggregation of PSC-derived clusters, although scarcely reported,<sup>16,60</sup> are expected. For instance, Kelly et al demonstrated that reaggregation of late stage clusters enriched the total endocrine population based on the percentage of chromogranin A, a panendocrine marker.<sup>16</sup> However, they cautioned that significant cell losses were associated with the reaggregation step. Stock et al observed progressive cell losses up to 8 days post reaggregation resulting in a yield of  $\sim 21\%$ <sup>95</sup> Veres et al identified and used CD49a. a surface marker expressed on PSC-derived beta cells,<sup>60</sup> to purify cells and reported  $\sim$ 6% to 10% recovery. These reported yields suggest that current cell separation and enrichment techniques may be impractical for large-scale cell manufacturing. Reporting the percentage of cell loss associated with enrichment and reaggregation is useful. Without such data, it is difficult to ascertain the impact these cell losses have on the overall yield of the target cell type(s) and the cost of cell production. It would be beneficial to determine whether the presumed cell losses occur due to non-specific death or the negative selection of a suboptimal or off-target population. One could mitigate the presumed cell losses by modifying the bioprocessing technique if it is due to non-specific death (eg, addition of Y-27632<sup>16</sup>), or by further optimizing the differentiation cocktail in order to generate a superior cell population based on stage-specific protein levels, for example NKX6.1, and the acquisition of glucose-stimulated insulin secretion.

An alternative bioprocessing strategy employed for the generation of PSC-derived insulin-producing cells involves differentiating cells on a monolayer toward the pancreatic progenitor stage before generating clusters using cell culture platforms such as spinner flasks, low attachment six-well plates or air-liquid interface (Figure 3).<sup>9,17,75</sup> After that, the cell clusters may be further differentiated using static or dynamic 3D culture formats. Cells are most proliferative as they differentiate toward the

pancreatic progenitor stage. As such, there may be an added advantage to having the cells attached as a monolayer during the first four stages of the differentiation instead of being aggregates. For instance, growth of aggregates formed during the early proliferative stages could result in potential mass transport limitations such that cells within the core may experience nutrient and oxygen deprivation. Poor diffusion of oxygen and nutrients in large aggregates could further result in decreased growth rate during these stages of differentiation. Such suboptimal parameters could result in lower cell yield of pancreatic progenitors while differentiating in aggregate form. Forming clusters when proliferation is minimal, typically after generating pancreatic progenitors, could allow better control of aggregate size and may obviate the need to reaggregate the clusters, a process that could result in additional cell loss during the last stage of the differentiation process.

## 4 | DEMONSTRATION OF SCALABLE PRODUCTION OF HUMAN PSC-DERIVED PANCREATIC PROGENITORS

In preparation for clinical trials, Schulz et al reported a human PSC expansion and differentiation workflow using their tightly controlled process parameters from 37 independent runs.<sup>18</sup> These human PSCderived cell preparations containing pancreatic progenitor cells and immature hormone-producing cells protected mice from STZ-induced hyperglycemia after implantation.<sup>18</sup> Following the thaw of highdensity cell banks containing 10<sup>7</sup> CyT49 single cells/vial, the mean viability was 91.4% with a post-thaw recovery of  $\sim$ 83%. Furthermore, the plating efficiency of these PSCs was  $\sim$ 80%. A single vial of cells had a cumulative fold expansion of about 270 within a 2-week period. over four passages when cultured in standard T-flasks. Differentiation of CyT49 cells was performed in suspension cultures using a 12-day protocol.<sup>18</sup> Prior to the start of each differentiation, an initial seeding density of 1 million single cells/mL was used to make PSC aggregates using low attachment six-well plates rotating on an orbital shaker. CyT49 PSC aggregates had diameters between 100 and 200 µm and an aggregation efficiency (defined as the percentage of single cells incorporated into the cell clusters after one day) of  ${\sim}75\%$ . These results demonstrated improved recovery following single-cell aggregation in comparison to other studies.<sup>62,64</sup> The guality of the pancreatic progenitors made between different runs and from separate vials of CyT49 PSCs was consistent based on the levels of key stage-specific markers such as NKX6.1 and PDX1. On average, one stage 4 cell was generated per input PSC. The authors speculated that with the reported bioprocessing strategies, every vial containing 10<sup>7</sup> CyT49 single cells could yield about  $3.3 \times 10^9$  pancreatic progenitors, estimated to be sufficient for about three patients. The bioprocessing strategies used in this study could be amendable to further scale-up and automated production. A study modeling the cost of manufacturing PSC-derived pancreatic progenitors estimated the range to be between ~CAD\$55,000 and \$300,000 per dose depending on the format of cell culture used (adherent vs suspension) and the number of doses produced per year (50 vs 500).<sup>1</sup> While their study

suggested that the most cost-effective method to produce human PSC-derived pancreatic progenitors could be achieved with high volume suspension cultures,<sup>1</sup> the recommendation/pricing will change depending on ongoing breakthroughs of scale-up technologies available. Similar bioprocess cost analyses have been performed by others.<sup>96-98</sup> Bandeiras et al reported a comprehensive bioprocessing cost model for manufacturing beta cells from PSCs taking into account numerous variables such as the number of batches produced per year, the number of patients that could be implanted from cells generated per batch, and the number of patients that could implanted with the cells per year.<sup>96</sup> Based on their model, the projected cost of manufacturing beta cells for one patient could be as high as \$427,231. Their simulation showed that the majority of the production cost would be spent on reagents used during the differentiation period. Furthermore, they speculated that the cost of goods could be reduced by optimizing downstream processing to improve cell yield. While such modeling studies provide invaluable information on the economic implications of cell therapy for the treatment of T1D, the true cost of manufacturing PSC-derived pancreatic progenitors and endocrine cells is yet to be determined and undoubtedly efficiencies will be improved upon.

## 5 | CONCLUSION

Although islet transplantation demonstrates proof-of-concept for cell replacement therapy to treat T1D, the widespread implementation of this procedure is limited by paucity of donor islets. The potential of stem cell-derived insulin-producing cells for the treatment of diabetes has been demonstrated using rodent models. Furthermore, the safety and efficacy of PSC-derived pancreatic progenitors is currently being evaluated in ongoing clinical trials. Differentiation protocols are being developed using multiple cell lines. It is desirable to identify critical parameters that will affect the CQAs of the target product profile. Adopting quality-by-design methodology can help unify the work being done across the field and accelerate the efforts toward successful clinical translation, large-scale cell manufacturing and commercialization.

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### **CONFLICT OF INTEREST**

S.R. is an employee and a stock/shareholder of ViaCyte, Inc. Relevant to the topic of this manuscript, T.J.K. is an inventor on patents and

has done consulting for, and/or received research support from, ViaCyte Inc, Sigilon Therapeutics, CRISPR Therapeutics, and STEMCELL Technologies. Diepiriye G. Iworima indicated no potential conflicts of interest.

#### DATA AVAILABILITY STATEMENT

Data sharing is not applicable to this article as no new data were created or analyzed in this study.

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