# **BMJ Open** How health service delivery guides the allocation of major trauma patients in the intensive care units of the inclusive (hub and spoke) trauma system of the Emilia Romagna Region (Italy). A cross-sectional study

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### ABSTRACT

**Objective** To evaluate cross-sectional patient distribution and standardised 30-day mortality in the intensive care units (ICU) of an inclusive hub and spoke trauma system.

**Setting** ICUs of the Integrated System for Trauma Patient Care (SIAT) of Emilia-Romagna, an Italian region with a population of approximately 4.5 million.

**Participants** 5300 patients with an Injury Severity Score (ISS) >15 were admitted to the regional ICUs and recorded in the Regional Severe Trauma Registry between 2007 and 2012. Patients were classified by the Abbreviated Injury Score as follows: (1) traumatic brain injury (2) multiple injuriesand (3) extracranial lesions. The SIATs were divided into those with at least one neurosurgical level II trauma centre (TC) and those with a neurosurgical unit in the level I TC only.

**Results** A higher proportion of patients (out of all SIAT patients) were admitted to the level I TC at the head of the SIAT with no additional neurosurgical facilities (1083/1472, 73.6%) compared with the level I TCs heading SIATs with neurosurgical level II TCs (1905/3815; 49.9%). A similar percentage of patients were admitted to level I TCs (1905/3815; 49.9%) and neurosurgical level II TCs (1702/3815, 44.6%) in the SIATs with neurosurgical level II TCs. Observed versus expected mortality (OE) was not statistically different among the three types of centre with a neurosurgical unit; however, the best mean OE values were observed in the level I TC in the SIAT with no neurosurgical unit.

**Conclusion** The Hub and Spoke concept was fully applied in the SIAT in which neurosurgical facilities were available in the level I TC only. The performance of this system suggests that competition among level I and level II TCs in the same Trauma System reduces performance in both. The density of neurosurgical centres must be considered by public health system governors before implementing trauma systems.

# Strengths and limitations of this study

- ► The study is based on a 7-year institutional prospective cross-sectional data collection, including 30-day mortality data, relating to an entire Italian Region. Although the data were gathered in a specific Italian region with a well-established public health system, they are potentially generalisable to other densely populated countries with a predominance of publicly delivered healthcare services.
- The association between a higher number of neurosurgical centres and greater competition in patient allocation must be considered with caution because several potential sources of differences among intensive care units of the trauma system and trauma centres were not recorded.
- Considering the highly selected setting and similarities in the basic standard of care among centres, a larger sample is probably needed to detect any minor differences in outcome related to final trauma patient allocation.

# BACKGROUND

Trauma is a major issue for society and a challenge for health policy-makers. In Italy, it is chiefly associated with road accidents.<sup>1-4</sup> Regionalised trauma systems have been designed in many countries to provide a coordinated, organised response to injury.<sup>5</sup> Concentrating patients in a few level I trauma centres (TC) to ensure prompt, specialised care should improve patient outcomes.<sup>5</sup> Health authorities in several countries have used guidelines to designate hospitals as level I to IV TCs.<sup>6</sup> There

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Supplement Table 1 Trauma system organization and population distribution, average data peryear from 2007 to 2012. Data source http://statistica. regione.emilia-romagna. it/). Data are averagedovert the years and thus the cumulative sums of the partial amounts do not correspondto the total. Supplement Table 2Types of hospitals, \* not inCesenaSupplement Figure 1 Study case material

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**Correspondence to** MD Arturo Chieregato; arturo.chieregato@gmail.com is a general consensus that level I TCs should admit at least 200 patients with major trauma per year.<sup>57</sup>

Currently, most regional trauma systems in the USA are based on the 'exclusive' design, but this prevents non-TC acute care facilities from participating in the treatment of less severe trauma patients, with the risk of expertise at non-TCs falling below critical levels. By contrast, Europe - which is more urbanised and has a higher density of hospitals - more frequently adopts an 'inclusive' model, encompassing non-TC hospitals (spoke centres) that care chiefly for less severe trauma.<sup>8</sup> In this system, level 1 TCs (hubs) are central to trauma system organisation.<sup>8</sup> They directly admit the patients who appear most severe at the scene and indirectly receive those who are undertriaged at first admission or who deteriorate after admission to a spoke centre.

In 2002, the regional health service of Emilia Romagna, in the north of Italy, designed three trauma systems, headed by three level I TCs, based on geographic location, previous organisational history and presence of clinical expertise (DGR 1267/2002).<sup>910</sup> The organisations are referred to as 'Sistema Integrato Assistenza Traumi (SIAT: Integrated System for Trauma Patient Care)', each representing a separate, specific trauma system. In addition to a level I TC, two of these SIATs also included level II TCss with neurosurgical units. Considering the importance of traumatic brain injury (TBI) in trauma patients, it could be that these neurosurgical units centralise patients who would otherwise have been admitted to level I TCs.

The aim of this study was to describe access to intensive care by major trauma patients, within the various SIATs, 10 years after establishment of Emilia Romagna's Integrated System, and to discuss whether the availability of neurosurgical facilities may have influenced this process. Emilia-Romagna is an Italian region with a population of approximately 4.5 million (figure 1 and online supplement appendix table 1).<sup>11</sup>

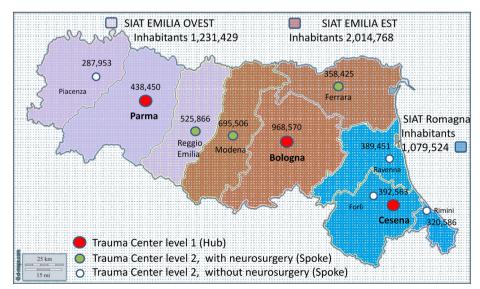
The 'inclusive' model of trauma care included community and teaching hospitals not dedicated exclusively to trauma. All were linked to a dedicated Emergency Medical Service, including a helicopter. The SIAT characteristics are described in the appendix (see online supplementary appendix table 2).<sup>6</sup> The underlying philosophy of the inclusive hub and spoke trauma system is that level I TCs function as hubs within highly specialised hospitals and other level II TC facilities serve as 'spokes'. Some level II TCs have neurosurgical units. The SIATs differ from each other in that one of them has no neurosurgical level II unit (Romagna) while neurosurgical units are present in the other two.

In summary, the trauma system is organised according to:

Level I TCs: Bologna Maggiore, Parma, Cesena hospitals;

- ► three subtypes of centre:
  - Level II TCs with neurosurgery: Modena Baggiovara, Ferrara, Reggio Emilia hospitals;
  - Level II TCs with no neurosurgery: Rimini, Riccione, Forlì, Ravenna, Faenza, Lugo, Piacenza hospitals
- two subtypes of SIAT;
  - SIAT with a neurosurgical level II TC;
  - SIAT with no neurosurgical level II TC.

The system embraces the concept of back transferring patients from the hub to the spoke, once they have been stabilised and specialist problems have been solved.<sup>12</sup> The



**Figure 1** Simplified map of the Emilia Romagna region. The territory is divided into three SIATs and the central location of the three corresponding trauma centres level I (hubs) is reported. The population of each SIAT and each district referring to the level II trauma centre (spoke hospital) are described. The location and characteristics (neurosurgical versus nonsurgical) of the Level II trauma centres (spoke) are reported. SIAT, Integrated System for Trauma.

intensive care unit (ICU) network is further supported by a network of rehabilitation units.<sup>13</sup>

In 2002 protocols to describe direct access from the scene to the level I TC and secondary referral from level II TCs were drawn up in each of three trauma systems. However, Romagna has been implementing telemedicine for TBI since the 1990s.<sup>1415</sup>

Since 2007, data on the severity of patient admissions in the Emilia Romagna region have been prospectively collected by the three level I TCs and 10 other spoke hospitals in the regional severe trauma registry (Registro Regionale Traumi Gravi (RRTG)).<sup>16 17</sup> The system has been regularly monitored by a commission which checks data and implements system organisation.<sup>18</sup>

### **Case material**

The cross-sectional study was conducted using data from the RRTG. The case material analysed for the study consisted of consecutive cases collected from 2007 to 2012 (see online supplementary appendix figure 1). The criteria for inclusion in the registry was traumatic injury with an Injury Severity Score (ISS) greater than 15 or admission to an ICU.<sup>19 20</sup> Consequently, a potential source of bias is that patients admitted to the regular ward were not considered in the study. Injury severity was coded according to the Abbreviated Injury Score 1990 (AIS) (1998 update) by a trained coder at each hospital. Training was self-managed by the regional authorities, with no official certification by the Association for the Advancement of Automotive Medicine.

### **Descriptive analysis of patient distribution**

Patients can be transferred from one hospital to another within the trauma system but are recorded in the registry only once. The following attribution criteria were applied for registry entries: (1) the first admitting hospital and (2) the data recorded in the ward providing the most intensive therapy, in said hospital.

Patients were also classified in three categories by type of anatomical lesion. The objective was to identify patients with clinically relevant extracranial injuries, those with clinically relevant cranial or spinal injuries and those with both clinically relevant extracranial or cranial/ spinal injuries.

We used an a priori AIS cut-off of <3 and  $\geq 3$  to classify non-relevant or relevant clinical lesions, respectively. An AIS cranial score  $\geq 3$  was used to classify moderate or severe TBI,<sup>21–24</sup> although this differs from the conventional classification.<sup>25 26</sup>

Accordingly, the patients were classified as follows:

- ▶ Patients with moderate or severe TBI and/or cervical spine injury: with an AIS cranial score value ≥3 and an AIS extracranial score;
- ► Patients with severe multiple injuries including TBI and/or cervical spine injury: with extracranial and cranial lesions, both with AIS score ≥3;
- ▶ Patients with extracranial lesions: with at least one extracranial AIS score of ≥3 and a cranial AIS of <3.

Patients' clinical severity was described by the ISS, the AIS and the Glasgow Coma Scale (GCS).<sup>25</sup> Comorbidities were assessed by the Charlson Score Index.<sup>27</sup>

The data were reported descriptively. Continuous variables were expressed as mean, SD, median and range. Age was described both as a continuous value and in three categories according to cut-off ages of 15 and 70 years.

### **Standardised mortality**

Thirty-day patient mortality was standardised according to several covariates using a hierarchical logistic regression model. This has already been published by our group.<sup>28</sup> The model included the following covariates: age (continuous variable), ISS (continuous variable), gender (continuous variable), mechanism of injury (traffic accident, fall, penetrating, other, missing or unknown), motor GCS (continuous variable), systolic blood pressure (0-49 mm Hg, 50-89 mm Hg, 90-179 mm Hg, ≥180 mm Hg). Taking the sum of observed deaths and the sum of the individual probability of death (from 0 to 1, obtained by solving the logistic equation), we determined the observed/expected ratio (OE).<sup>29</sup> The OE was calculated separately for patients with moderate or severe TBI or cervical spine injury and patients with severe multiple injuries, and was compared among (1) level I TC in SIATs without a neurosurgical level I TC (Cesena Hospital), (2) level I TCs in SIATs with neurosurgical spokes (Bologna Maggiore and Parma hospitals), and (3) neurosurgical level II TCs (Modena Baggiovara, Ferrara, Reggio Emilia hospitals).

All analyses were carried out with the SAS V.8.2 System (SAS Institute). The study was conducted in adherence to regional privacy regulation number 3 of Emilia-Romagna dated 24 April 2006 (Title: Sensitive data processing) and act number 1 of 30 May 2014, which was still in force at the time of writing. In addition, each patient had an anonymous identifier assigned by the Regione Emilia Romagna to enable each individual to be tracked over time without jeopardising patient privacy.

### RESULTS

After applying the inclusion criteria, 5300 patients were eligible for the study. However, details on the AIS categories were available for only 5287 patients.

General and specific characteristics of patients (reported in table 1).

Younger patients were more frequently admitted to level I TCs and older patients to level II TCs. Paediatric traumas were chiefly centralised at level I TCs, particularly patients aged <15 (in 91% of cases between 0 and 2 years, 80% between 3 and 8, 76% between 9 and 11 years, and 60% aged 12 years and over). A slightly lower number of patients aged over 80 years were treated in level I TCs (48% in level I and 52% in level II TCs). This observation is more clearly summarised in figure 2.

Patients admitted to level I TCs less frequently appeared to have comorbidities. A higher percentage of patients

					Neurosurgical	Neurosurgical	
Variable	Classification	Trauma system	Level I TC (Hub) and direct admission	Level I TC (Hub) and secondary referral	level II TC (Spoke) and direct admission	level II TC (Spoke) and secondary admission	Non-neuro surgical level II TC (Spoke)
No		5300	2274 (43.1%)	716 (13.5%)	1600 (30.2%)	102 (1.9%)	600 (11.3%)
Age, median (IQR)		46 (38)	44 (38)	48 (39)	47 (37)	56,5 (39)	49 (41
Gender, No (%)	Male	3905 (73.7%)	1720 (75.5%)	512 (71.5%)	1182 (73.8%)	68 (66.7%)	421 (70.1%)
Type of trauma, No (%)	Closed	5160 (97.4%)	2222 (97.6%)	695 (97.1%)	1573 (95.3%)	100 (98.0%)	567 (94.3%)
	Penetrating	113 (2.1%)	50 (2.2%)	15 (2.1%)	28 (1.7%)	2 (2.0%)	18 (3.0%)
	Missing	27 (0.5%)	5 (0.2%)	6 (0.8%)	I	I	16 (2.7%)
Mechanism of injury, No (%)	) Traffic	3517 (66.4%)	1561 (68.6%)	370 (51.7%)	1107 (69.1%)	50 (49.0%)	427 (71.1%)
	Minor fall	1112 (21.0%)	454 (19.9%)	219 (30.6%)	324 (20.2%)	37 (36.3%)	77 (12.8%)
	Major fall	153 (2.9%)	59 (2.6%)	18 (2.5%)	65 (4.1%)	2 (2.0%)	9 (1.5%)
	Crush	129 (2.4%)	54 (2.4%)	15 (2.1%)	34 (2.1%)	1 (1.0%)	25 (4.2%)
	Other	361 (6.8%)	145 (6.4%)	89 (12.4%)	70 (4.4%)	12 (11.8%)	45 (7.5%)
	Missing	28 (0.5%)	4 (0.2%)	5 (0.7%)	1 (0.1%)	I	18 (3.0%)
Charlson Comorbidity Index, <sup>28</sup> No (%)	0	4595 (86.7%)	2035 (89.4%)	619 (86.5%)	1351 (84.4%)	85 (83.3%)	502 (85.5%)
	1	317 (6.0%)	102 (4.5%)	52 (7.3%)	101 (6.3%)	8 (7.8%)	54 (9.0%)
	≥2	388 (7.3%)	140 (6.2%)	45 (6.3%)	149 (9.3%)	9 (8.8%)	45 (7.5%)
ISS, <sup>19</sup> median (IQR)		26±12	26±12	25±12	27±13	25±11	25±14
TBI, No (%)	AISc ≥3	1298 (24.5%)	583 (25.6%)	319 (44.6%)	299 (18.7%)	25 (24.5%)	70 (11.6%)
Multiple injury, No (%)	AISc $\ge 3$ and AISmax $\ge 3^{20}$	1985 (37.4%)	911 (40.0%)	230 (32.1%)	650 (40.6%)	30 (39.4%)	164 (27.3%)
Extracranial injury, No (%)	AIS max extracranial ≥3 <sup>20</sup>	2010 (37.9%)	780 (34.3%)	165 (23.0%)	651 (40.7%)	47 (46.1%)	366 (60.9%)
Not defined, no (%)	AIS missing <sup>20</sup>	7 (0.2%)	3 (0.1%)	2 (0.3%)	1 (0.01%)		1 (0.2%)
Pupil reactivity to light at admission, No (%)	Bilaterally reactive	4402 (83.1%)	1866 (81.9%)	564 (78.8%)	1362 (85.1%)	94 (92.2%)	514 (85.5%)
	One pupil dilated unreactive	370 (7.0%)	177 (7.8%)	54 (7.5%)	115 (7.2%)	3 (2.9%)	20 (3.3%)
	Two pupils dilated unreactive	238 (4.5%)	128 (5.6%)	24 (3.3%)	62 (3.9%)	3 (2.9%)	21 (3.5%)
	Missing	290 (5.5%)	106 (4.7%)	74 (10.3%)	62 (3.9%)	2 (2.0%)	46 (7.6%)
Prehospital GCS, <sup>25</sup> No (%)	14–15	2660 (50.2%)	1054 (46.3%)	360 (50.3%)	812 (50.7%)	54 (52.9%)	379 (63.1%)
	9–13	971 (18.3%)	445 (19.5%)	125 (17.5%)	295 (18.4%)	7 (6.9%)	99 (16.5%)
	3–8	1378 (26.0%)	725 (31.8%)	163 (22.8%)	394 (24.6%)	12 (11.8%)	84 (14.0%)
	Missing	291 (5.5%)	53 (2.3%)	68 (9.5%)	100 (6.2%)	29 (28.4%)	39 (6.5%)

Table 1 Continued							
Variable	Classification	Trauma system	Level I TC (Hub) and direct admission	Level I TC (Hub) and secondary referral	Neurosurgical level II TC (Spoke) and direct admission	Neurosurgical level II TC (Spoke) and secondary admission	Non-neuro surgical level II TC (Spoke)
Prehospital arterial pressure, 0–50mm Hg No (%)	0-50mm Hg	79 (1.5%)	37 (1.6%)	6 (0.8%)	29 (1.8%)	1 (1.0%)	6 (1.0%)
	51–70mm Hg	228 (4.3%)	131 (5.7%)	16 (2.2%)	58 (3.6%)	1 (1.0%)	22 (3.7%)
	71-90mm Hg	689 (13.0%)	339 (14.9%)	58 (8.1%)	197 (12.3%)	6 (5.9%)	89 (14.8%)
	>90mm Hg	3780 (71.3%)	1639 (72.0%)	502 (70.1%)	1149 (71.8%)	59 (57.8%)	430 (71.6%)
	Missing	524 (9.9%)	131 (5.7%)	134 (18.7%)	168 (10.5%)	35 (34.3%)	54 (9.0%)
Prehospital hypoxia (SpO2 <90%), No (%)		656 (12.4%)	267 (11.7%)	45 (6.3%)	250 (15.6%)	29 (28.4%)	65 (10.8%)
30-day mortality, No (%)		825 (15.6%)	399 (17.5%)	96 (13.4%)	247 (15.4%)	13 (12.7%)	69 (11.5%)
Data on type of referral are limit AIS, Abbreviated Injury Score; <sup>20</sup>	Data on type of referral are limited to 5293 patients (missing data on AIS, Abbreviated Injury Score; <sup>25</sup> ISS, I	n seven patients con Injury Severity Score	t seven patients concern type of admission). Comorbidities were assessed by the Charlson Score Index. <sup>27</sup> Injury Severity Score <sup>19</sup> ; TC, trauma centre; TBI, traumatic brain injury.	. Comorbidities were a	assessed by the Cha lury.	ırlson Score Index. <sup>27</sup>	

with GCS  $\leq 13$  were admitted to level I or neurosurgical level II TCs.

Patient distribution according to three patterns of AIS values (reported in table 2).

A higher proportion of all trauma system patients were admitted directly to the level I TC of Cesena (hub of the Romagna SIAT with no neurosurgical level II TC) (1083/1472; 73.6%) compared with the level I TCs of Emilia with neurosurgical level II TCs (1905/3815; 49.9%). In the SIAT of Emilia with no neurosurgical level II TC, the proportion of all trauma system patients directly admitted to the level I TCs (Bologna Maggiore and Parma) was relatively similar to the percentage of direct admissions to neurosurgical level II TCs (1702/3815, 44.6%).

Indirect admission was more frequent at the level I TC of Cesena (hub of the Romagna SIAT, with no neurosurgical level II TC) (393/1083; 36.3% vs 321/1905; 16.8% at level I TCs of Emilia). Roughly half of the patients with isolated TBI were indirectly admitted to the TC of Cesena (201/392; 51.3% vs 118/861; 23.1% at the level I TCs of Emilia). In the SIAT of Romagna, almost all indirect admissions to the level I TC of Cesena were referred from non-neurosurgical level II TCs in the Emilia SIAT indirectly admitted only a few patients from neurosurgical level II TCs (39/321; 12.1%) (table 3).

# **Standardised mortality**

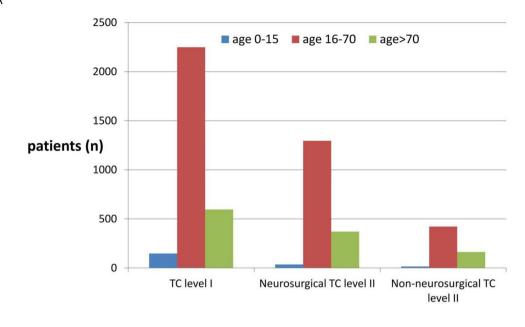
Observed versus expected mortality (OE) at 30 days was not statistically different among the three types of centre with a neurosurgical unit (figure 3). However, the graphs show the progressive reduction in the mean OE value (meaning fewer observed deaths than expected) moving from neurosurgical level II TCs (Modena Baggiovara, Ferrara, Reggio Emilia hospitals) to the level I TCs in SIATs with additional neurosurgical units (Bologna Maggiore, Parma) and, finally, to the only level I TC in a SIAT with no neurosurgical unit (Cesena).

### DISCUSSION Main results

# The study shows that in Emilia Romagna over half of the patients with major trauma requiring ICU care were admitted to a designated level I centre. This is testament to the adoption of good scientific practice. Only 32.2% of the patients were admitted directly to a neurosurgical level II TC.

However, the above phenomena is not consistent in the three trauma systems. While patients with isolated TBI should theoretically be admitted to level I TCs, data have shown that they are intercepted by level II TCs with neurosurgical facilities, even though they tend to be less severe. Furthermore, the percentage of patients with extracranial trauma in these centres is higher than in level I TCs but lower than in non-neurosurgical level II А

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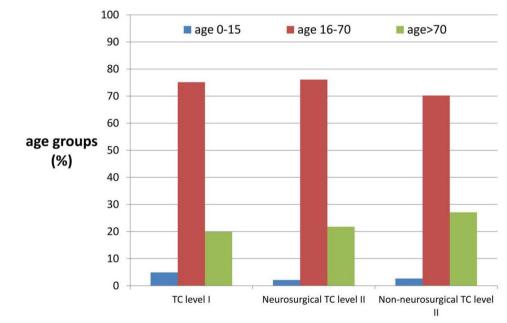


Figure 2 Patient distribution, by age, in the level I TC, the level II TC, with or without neurosurgery. Data are expressed as absolute values (A) as well as in percentage (B). TC, trauma centre.

TCs, suggesting that level II TCs with neurosurgical facilities act as surrogate level I TCs.

Fittingly, the rate of secondary referral to a level I TC for patients with TBI, be it isolated or associated with multiple injuries, was substantially higher in the SIAT with no neurosurgical level II TCs (35.1%) than in the SIATs with a neurosurgical facility (9.5%). The rate of centralisation in the Romagna SIAT (35.1%) was similar to UK rates (28.3%).<sup>30</sup>

The experience described in the study probably applies more to Europe than to Canadian or Australian regions, where population density is much lower, or to the USA, where exclusive trauma systems are usually headed by level I TCs. Even in Italy, the results are not easy to compare with other national data as neither the distinction between level I and II TCs nor hub-and-spoke hierarchical systems are widely adopted and no other data sets including AIS evaluation are available. The '*National* 

		Trauma systei (Romagna)	m without neuro	Trauma system without neurosurgical level II TC spokes (Romagna)	C spokes	Trauma systen (Emilia)	n with neurosur	Trauma system with neurosurgical level II TC spokes (Emilia)	pokes	
			Level I TC (Hub)	Non- neurosurgical level II TC (Spoke)	Indirect access to level I TC*		Level I TC (Hub)	Neuro- surgical level II TC (Spoke)	Non-neuro surgical level II TC (Spoke)	Indirect access to the TC level I*
Patients with ISS <sup>19</sup> >15 and full details in AIS, No (%)		1472 (100%)	1083 (73.6%)	389 (26.4%)	393 (36.3%)	3815 (100%)	1905 (49.9%)	1702 (44.6%)	208 (5.4%)	321 (16.8%)
TBI, No (%)	AISc ≥3 <sup>20</sup>	435 (29.6%) [100%]	392 (26.6%) [90.1%]	43 (2.9%) [9.9%]	201 (51.3%)	861 (22.6%) [100%]	510 (13.4%) [59.3%]	324 (8.5%) [37.6%]	27 (0.7%) [3.1%]	118 (23.1%)
Multiple injury, No (%)	AISc ≥3 and AISmax ≥3 <sup>20</sup>	490 (33.3%) [100%]	391 (26.6%) [79.8%]	99 (6.7%) [20.2%]	124 (31.7%)	1493 (39.1%) [100%]	750 (19.7%) [50.3%]	680 (17.8%) [45.5%]	63 (1.7%) [4.2%]	106 (14.1%)
Extracranial injury, AIS max No (%) extracrar	AIS max extracranial ≥3 <sup>20</sup>	547 (37.2%) [100%]	300 (20.4%) [54.8%]	247 (16.8%) [45.2%]	68 (26.7%)	1461 (38.3%) [100%]	645 (16.9%) [44.1%]	698 (18.3%) [47.8%]	118 (3.1%) [8.1%]	97 (15.0%)

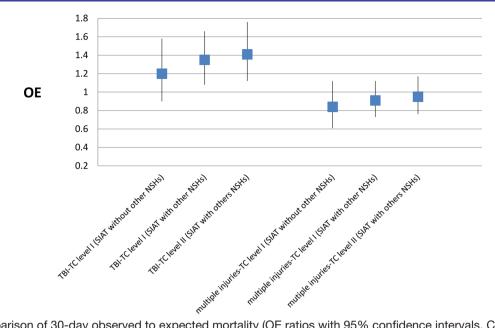
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ב ת relations are described according to three patients of no varies. The reported data are restricted to the patients of whom how was available (240) patients, to these the percentages reported for all patients admitted to the Regional Trauma System. The percentages calculated in each column are given between square brackets. Als, Abbreviated Injury Score<sup>20</sup> ISS, Injury Severity Score<sup>19</sup>, SIAT, Integrated System for Trauma; TC, trauma centre; TBI, traumatic brain injury.

Table 3 Percentage of patients indirectly admitted to the dedicated trauma centre by type of referring hospital, in the period 2007–2012   Level 1 TC (Hub) in a SIAT without a neurosurgical level II TC (Spoke) Level 1 TC (Hub) in a SIAT with a level II TC (Spoke)	je of patients indire	ectly admitted to the de Level I TC (Hub) in a SIAT	d to the dedic ub) in a SIAT with	edicated trauma centre by type of refe without a neurosurgical level II TC (Spoke)	centre by t gical level II	type of refe TC (Spoke)	Prring hospit: Level I TC (Hu	al, in the peric b) in a SIAT with	rring hospital, in the period 2007–2012 Level I TC (Hub) in a SIAT with a level II TC (Spoke)	ke)		
		Romagna					Emilia					
			Non- neurosurgical	Another level Another	Another			Non- neurosurgical	Non- neurosurgical Neurosurgical level II TC	Another Level I	Another	
Referred from		Total	TC (Spoke)	I TC (Hub)	region	Missing	Total	TC (Spoke)	(Spoke)	TC (Hub)	region	Missing
Total ISS <sup>19</sup> >15 with secondary admission to trauma centre, No (%)		393 (100%)	346 (88.0%)	1 (0.3%)	18 (4.6%)	28 (7.1%)	321 (100%)	183 (57.0%)	39 (12.1%)	11 (3.4%)	26 (8.1%)	62 (19.4%)
TBI, No (%)	AISc ≥3 <sup>20</sup>	201 (51.1%) 178 (45.3%)	178 (45.3%)	1 (0.3%)	8 (2.0%)	14 (3.6%)	118 (36.8%)	83 (25.9%)	11 (3.4%)	1 (0.3%)	4 (1.2%)	19 (5.9%)
Multiple injury, No (%)	AISc ≥3and AISmax ≥3 <sup>20</sup>	124 (31.6%)	110 (28.0%)	0	5 (1.3%)	9 (2.3%)	106 (33.0%)	63 (19.6%)	15 (4.7%)	6 (1.9%)	7 (2.2%)	15 (4.7%)
Extracranial injury, No (%)	AIS max extracranial ≥3 <sup>20</sup>	68 (17.3%)	58 (14.8%)	0	5 (1.3%)	5 (1.3%)	97 (30.2%)	37 (11.5%)	13 (4.0%)	4 (1.2%)	15 (4.7%)	28 (8.7%)

The percentages calculated in each column are given between brackets. The reported data are restricted to the patients for whom AIS was available (5287 patients, 13 missing patients). AIS, Abbreviated Injury Score; ISS, Injury Severity Score<sup>19</sup>; SIAT, Integrated System for Trauma; TC, trauma centre; TBI, traumatic brain injury.

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**Figure 3** Comparison of 30-day observed to expected mortality (OE ratios with 95% confidence intervals, CI) of patients affected by predominant TBI and patients affected by multiple injuries including TBI, among (1) the level I TC (Cesena) in the SIAT (Romagna) with no other neurosurgical hospitals (NSHs); (2) the level I TC (Bologna Maggiore and Parma) in the SIATs (Emilia) with neurosurgical hospitals other than the level I TC; and (3) the level II TC (Ferrara, Modena Baggiovara, Reggio Emilia) in the SIATs (Emilia) with NSHs other than the level I TC. NSHs, neurosurgical hospitals; OE, observed to expected; SIAT, Integrated System for Trauma; TBI, traumatic brain injury.

guidelines for defining standards of hospital care', recently published in Italy, do however stress the need to establish a network of functionally linked hospital facilities based on the integrated 'hub and spoke' network model, which differentiates facilities by level of resource availability and expertise.<sup>31</sup>

Compared with the trauma model originally designed for the Emilia Romagna region, in which level II trauma centres were entrusted with primary stabilisation of directly admitted patients, the system seems instead to have been highly influenced by the presence of other hospitals with neurosurgical units. A study conducted by the same team,<sup>32</sup> based partly on RRTG data and partly on the Trauma Mortality Prediction Model that uses International Classification of Diseases Ninth Revision codes (TMPM-ICD9) to estimate trauma severity,<sup>28</sup> suggested that younger and more severe patients benefited from admission to level I compared with level II TCs, irrespective of the presence or absence of a neurosurgical unit.

Our study does not adequately answer the question whether such allocation affects patient outcome since the wide confidence interval (CI) of OE ratios precludes any statistical significance. Nevertheless, the OE mortality data standardised by patient severity suggest that competition among level I and level II TCs in the same trauma system reduces performance in both. Mean performance values suggest that the level I TC working without competition from a neurosurgical level II TC performs better. Similarly, the neurosurgical level II TC competing with the level I TC in same SIAT seems to have the worst OE. Data seem to indicate that lower competition among centres leads to more volume in level I TC and consequently to more expertise.

### What does the study add?

The study shows that to design a trauma system requires capacity and ability in healthcare provision. The trauma system, based on the principle of centralisation in highvolume centres (hubs), improves prognosis, but also takes account of other aspects, as demographic and orographic characteristics and local health service organisation. Level II TCs are designated to provide primary patient stabilisation and surgery for haemorrhagic patients and to appropriately limit centralisation of patients with numerous comorbidities or who are more elderly or, generally, less expected to derive long-term benefits from more specialised care. They also have a role in night-time centralisation considering, for example, that helicopters are not permitted to fly during the hours of darkness. All these aspects justify the need for spoke centres within the inclusive hub and spoke system. The availability of neurosurgery facilities remains an important variable in final patient allocation, since it can help reduce the volume of patients centralised in level I TCs.

Development of a trauma system must considered the specific skills that can affect patient flow over other operating factors such as the centralisation protocols.

### Limitations

The study did not evaluate patient-allocation factors associated with rural versus highly urbanised areas, orography, night-time restrictions or individual

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hospital resources, which can affect supply and demand. No assessment was made of local history, habitual practice prior to implementation of the trauma system or differences in the scope of the auditing process in each trauma system with regard to centralisation. As a result, the study does not explore in depth why the centralisation rate varied in the different trauma systems in the same regional organisation. The association between a higher number of neurosurgical centres and greater patient dispersion cannot therefore be considered a definitive causation. Furthermore, the study results probably also suffer from the lack of inclusion of patients with ISS >15 admitted to a regular ward.

The study applies to the region of Emilia Romagna. Within the Italian National Health System, healthcare is autonomously planned at the regional level, thus limiting the generalisability of the results. However, since numerous Italian regions have similar orographic and healthcare characteristics to those of Emilia Romagna, and several regions have numerous neurosurgical centres, this report could be of some help to those planning to develop trauma systems. Finally, considering the highly selected territory analysed, and the spread of standards of care, the sample size is probably not yet adequate to observe differences in performance among different subtypes of centre.

Lastly, any evaluation of patient distribution should be corroborated by an analysis linking clinical governance to an outcome. In the present study, 30-day mortality was collected and standardised, with findings suggesting that competition among centres does not help improve patient outcomes. The general limitations and strengths related to the use of standardised OE to compare trauma centre performance have been appropriately described by Shafi.<sup>29</sup> In the present, highly selected setting, the similar basic standard of care shared by centres probably needs a more extensive sample size to detect small potential differences in outcome associated with the final allocation of different trauma patients. Conversely, waiting to collect several years of data before adjusting system organisation would not be cost-effective. Hence, by associating the data with qualitative system evaluation and expert opinion, the findings-while not statistically significant-could be sufficiently meaningful to anyone appointed to oversee clinical governance of a trauma system.

### CONCLUSIONS

The study highlights that patient centralisation is per se largely driven by the availability of neurosurgical facilities. Consequently, this factor is crucial to the success of the hub and spoke system. These considerations may be helpful in the clinical governance of health services planning to implement trauma systems.

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Data sharing statement All data are stored in the server of the Assessorato per la Sanità della Regione Emilia Romagna, Via Aldo Moro 21, 40127 Bologna. The data will not be shared because they are properties of Regione Emilia Romagna health system. Extra data concerning patients severity and surgical intervention are available by emailing Rossana De Palma, RDePalma@Regione.Emilia-Romagna.it

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