ORIGINAL ARTICLE

Factors associated with early dropout in an employer-based commercial weight-loss program

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Summary

Objective

Minimizing program dropout is essential for weight-loss success, but factors that influence dropout among commercial programs are unclear. This study's objective was to determine factors associated with early dropout in a commercial weight-loss program.

Methods

A retrospective analysis of a remotely delivered, employer-based commercial program from 2013 to 2016 was conducted. The dependent variable was 'early dropout', defined as enrollees who disengaged from telephone coaching by month 2's end. Independent variables included demographics, program website engagement and early weight change. Multivariate logistic regression analyses were used to assess for differences in early dropout by several factors, adjusted for employer clustering.

Results

Of the 5,274 participants, 26.8% dropped out early. Having ≥ 1 chronic condition (odds ratio [OR] 1.41, p < 0.001) and 'weight-loss failure' defined as $\geq 0\%$ weight change at month 1's end (OR 1.86, p < 0.001) had significantly increased odds of early dropout. Increasing age by 10-year intervals (OR 0.90, p = 0.002) and 'meeting the website login goal' defined as ≥ 90 logins in 3 months (OR 0.13, p < 0.001) significantly decreased the odds of early dropout.

Conclusions

Presence of comorbidities, less online engagement and weight-loss failure were associated with early dropout in a commercial program. Strategies to prevent dropout among high-risk participants, such as increased support or program tailoring, should be developed and tested.

Keywords: Commercial weight-loss program, dropout.

Introduction

In randomized controlled trials (RCTs), behavioural weight-loss programs have been designed and tested to address obesity and reduce comorbidities. For example, 35% of participants in the Diabetes Prevention Program trial sustained the 7% weight loss goal and reduced their risk of developing diabetes mellitus at the final study visit 3 years later (1). In general, greater weight loss has been associated with greater participation in and continued

engagement with the intervention/study staff in clinical trials (2–4). This association also appears true for webbased weight-loss interventions, as a systematic review found evidence to suggest that greater usage of the program website was associated with greater weight loss (5). Minimizing program dropout has been deemed essential for success; however, there is a need to better understand the factors that influence attrition (6).

A 2011 systematic review on factors related to dropout concluded that younger participants and participants with

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lower educational status were more likely to drop out of trials with in-person weight-loss interventions (2). Most studies did not find an association between baseline weight and dropout; however, participants with greater/unrealistic weight-loss expectations and less initial weight loss were more likely to drop out. Similar findings were reported in a 2014 systematic review of lifestyle modification programs (7). A 2010 systematic review of web-based weight management interventions attempted to synthesize whether components of webbased interventions were associated with attrition; however, few published studies reported these outcomes (5). Program-level factors that influenced dropout among in-person weight-loss interventions included greater travel distance, financial difficulties and the requirement to pay for treatment (2). In hospital/clinic-based programs, dropout occurs frequently within the first few months and has been associated with various factors including younger age, male sex, non-Hispanic Black race, hypertension and greater travel distance (3.8.9).

Commercial weight-loss programs are popular among individuals looking to lose weight (10,11), and recent guidelines suggest that clinicians consider referring patients to commercial programs with demonstrated weight loss efficacy (12). A 2015 systematic review found that few commercial programs demonstrated significantly greater long-term weight losses than comparators in RCTs, and this review found that attrition varied across included trials (e.g. range 18-46% within Weight Watchers RCTs at 12 months: 4-13% within Jenny Craig RCTs at 12 months) (13). Similarly, an RCT of the commercial smartphone application (app), My Fitness Pal, demonstrated a precipitous drop in usage over the 6-month study (14). Overall, factors contributing to this varying degree of dropout are unclear. Attrition is also a challenge for commercial programs outside the trial setting, as individuals frequently drop out within a few months (15-17). An analysis of over 60,000 Jenny Craig clients found that 27% drop out at 4 weeks and 58% by 13 weeks (16). A prior study of the online commercial program, The Biggest Loser Club, found that non-usage attrition occurred commonly (18). Evidence providing reasons for the high degree of dropout among commercial program participants outside the clinical trial setting is limited. Given that individuals usually self-refer and/or pay out-of-pocket for commercial programs, different factors might contribute to participant dropout than those factors identified among participants of trials testing behavioural interventions or hospital/clinic-based programs (2).

The study objective was to determine the participant characteristics, program website engagement and weight-loss factors associated with early dropout in a remotely delivered, employer-based commercial weightloss program among participants outside a clinical trial setting. The study hypothesis was that dropout would be greater among participants with younger age, greater baseline body mass index (BMI), more chronic medical conditions, fewer website logins and smaller early weight loss. Understanding factors associated with commercial program dropout might (1) aid clinicians in identifying patients at high risk for dropout who they refer to these programs and then taking action to support these individuals and (2) help commercial programs consider modifications to their strategy to promote attendance and completion, as individuals are unlikely to attain weight loss without continued participation.

Methods

Description of commercial program

The study used data available from Innergy®, which is an employer-based commercial weight-loss program that combines telephone coaching with web-based support. Innergy® was adapted from a remotely delivered behavioural weight-loss intervention previously shown to be effective in an RCT - Practice-based Opportunities for Weight Reduction (POWER) at Johns Hopkins (19). In the first 3 months, participants have weekly calls with their coach, and then calls decrease in occurrence after that point (once a month during months 4-12 and every 6-8 weeks in months 13-24). The coaches provide support and promote behaviour change using motivational interviewing techniques - coaching is considered the key feature of this program. Web-based components include educational modules and self-monitoring of weight, food intake and physical activity. The program promotes the use of the DASH Eating Plan (20) as the dietary strategy and recommends 30-60 min of moderate intensity aerobic exercise 5-7 d per week. During the program, participants were encouraged to track their weight, food and physical activity daily through the website, and this website was used by coaches to communicate electronically with participants as well as document telephone encounters.

To enrol, participants had to be affiliated with an organization who had contracted to offer Innergy® to their eligible beneficiaries. Generally, eligible beneficiaries included employees, spouses and dependents with obesity. Organizations covered a portion of the costs for beneficiaries to participate (six covered all program costs and three covered some of the program costs), and this benefit was promoted via targeting of eligible individuals and/or internal mass media campaigns where individuals were directed to the online registration site. Of the nine organizations, three were for-profit companies and six were non-profit entities. Given these differences by organization, analyses were adjusted for clustering by organization/employer to account for these effects.

Study design and data source

The study was a retrospective analysis of de-identified data from participants in Innergy® (data from 2/2013 to 10/2016) from two sources – baseline survey and website tracking data. As a part of the online registration, participants answered questions regarding their demographics and health status, which was the baseline survey. Throughout the program, the website tracked usage, and data were entered by both participants and coaches.

The Johns Hopkins Institutional Review Board declared this project not human subjects research. To be included in this analysis, participants had to complete program enrolment by 30 June 2016 (completed registration, at least one coach call and recorded at least two weights) so that all had the opportunity to reach the 3-month time point in the program based on their enrolment date (255 right censored as they had less than 3 months of enrolment) (Figure S1).

Variables

The dependent variable was 'early dropout', which was defined as participants who disengaged from the telephone coaching program by the end of month 2. Dropout could occur in two ways: participants who (1) did not complete more than two coach calls by the end of month 2 ('non-usage attrition' as failed to participate) or (2) purposely exited by the end of month 2 ('purposeful dropout').

The independent variables included several individuallevel, program website engagement and weight-loss factors. Individuals right-censored at the 3-month time point did not contribute data for any 3-month independent variables described in the next discussion. Individual-level factors included baseline age, gender, weight, BMI (calculated from self-reported weight and height), smoking status, number of chronic conditions and self-reported chronic conditions (i.e. hypertension, dyslipidaemia, dysglycaemia, sleep apnoea, depression, osteoarthritis and asthma). Program website engagement included the number of website logins during months 1-3, as well as approximating participants as 'meeting the website login goal' if they logged into the website at least 90 times during the first 3 months, as the program recommends that participants login at least daily (i.e. daily logins would total at least 90 over a 3-month or approximately 90-d period). Several weight-loss outcomes were

examined including 'weight loss failure' (defined as weight change >0% at the end of the first month), as well as per cent weight change at months 1 and 3. For individuals with missing weight data at the 3-month time point due to failure to track their weight, both a last-observationcarried-forward approach and a baseline-observationcarried-forward approach were employed to address the missing values. A modified completers' approach was also employed, which included individuals that had at least one weight value reported in month 3. No missing weight data existed for month 1. As weight change is self-reported and prone to data entry errors by the participants, extreme weight change values were excluded from weight analyses (>15% change at month 1; >30% change at month 3 lof note. n for these groups included in the Table 1 footnotes]).

Analyses

Descriptive analyses of all variables were conducted, as well as bivariate analyses using t-tests, Chi² tests and Wilcoxon rank-sum tests, as appropriate, to examine for differences in early dropout status by individual-level, program website engagement and weight-change factors. Given the multiple comparison testing, a Bonferroni corrected p-value was used to define statistical significance (p < 0.002) for these bivariates analyses. Multivariate logistic regression was used, adjusted for clustering by organization/employer, to examine the association between early dropout and all statistically significant factors identified in bivariate analyses, specifically weight loss failure, age scaled by 10-year intervals, smoking status, ≥1 chronic condition and meeting the website login goal. Based on these results, adjusted predicted probabilities were calculated for early dropout for weight loss failure, smoking status, ≥1 chronic condition and meeting the website login goal. Finally, multivariate logistic regression was conducted assessing the association between early dropout and per cent weight change at month 3, adjusted for age, smoking status, ≥1 chronic condition, meeting the website login goal and clustering by organization/employer.

Results

The analysis included 5,274 participants. The mean age was 48.3 years (SD 10.4), 76.1% were women and mean BMI was 37.4 kg m⁻² (SD 6.6). Overall, 26.8% (n = 1,413) met the definition of early dropout. For those meeting this definition, 31.5% were purposeful dropouts (n = 445), whereas 68.5% met criteria for non-usage attrition (n = 968).

	Not early dropout	Early dropout n = 1,413	p-value*
Individual-level characteristics			
Mean age in years (SD)	48.6 (10.4)	47.5 (10.5)	<0.001
Women, %	75.9	76.8	0.49
Mean weight in kg (SD)	105.6 (21.4)	106.1 (21.2)	0.49
Mean BMI in kg m^{-2} (SD)	37.4 (6.7)	37.6 (6.5)	0.41
% Current smokers	3.3	6.3	<0.001
# chronic conditions, %			
0	45.0	33.1	<0.001
1–2	36.9	41.8	
3–4	15.4	21.2	
≥5	2.6	3.8	
\geq 1 chronic condition, %	55.0	66.9	<0.001
Specific chronic conditions [†] , %			
Hypertension	28.6	34.4	<0.001
Dyslipidaemia [†]	29.0	34.9	<0.001
Dysglycaemia [†]	13.2	18.5	<0.001
Sleep apnoea	15.2	20.2	<0.001
Depression	13.0	20.1	<0.001
Osteoarthritis	9.8	10.8	0.29
Asthma	9.5	12.5	0.002
Program website engagement factors			
Median # logins during M1-3 (IQR)	59 (27,124)	15 (7,32)	<0.001
Median # logins in M1 (IQR)	28 (13.56)	10 (5.20)	<0.001
Median # logins in M2 (IQR)	16 (5.39)	1 (0.5)	<0.001
Median # logins in M3 (IQR)	9 (2.28)	0 (0.1)	<0.001
Met login goal (>90 over 3 months). %	34.9	5.4	<0.001
Early weight change [‡]			
Weight loss failure. %	20.4	38.2	<0.001
Mean M1 weight change (SD)	-1.7% (2.0)	-0.8% (1.9)	<0.001
Mean M3 weight change, mC (SD)	-3.7% (3.5)	-1.6% (3.0)	< 0.001
Mean M3 weight change, LOCF (SD)	-3.3% (3.4)	-1.1% (2.5)	< 0.001
Mean M3 weight change, BOCF (SD)	-3.0% (3.4)	-0.4% (1.7)	<0.001

Table 1 Baseline individual-level characteristics, program website engagement factors and early weight change among those without and with early dropout

*Bivariate analyses comparing 'not early dropout' and 'early dropout' groups conducted using *t*-tests, Chi² tests and Wilcoxon rank-sum tests, as appropriate. Given the multiple comparison testing, we defined a statistically significant p-value as p < 0.002 per Bonferroni correction (signified by bold text).

¹We identified a participant as having dyslipidaemia if he or she endorsed high cholesterol and/or low high-density lipoprotein and as having dysglyceamia if he or she endorsed having prediabetes and/or diabetes.

⁴Weight change analyses excluded individuals with extreme change values, which we defined as >15% change at M1 (n = 28) and >30% change at M3 (n = 10 for mC, n = 22 for LOCF and n = 10 for BOCF). All participants had a weight reported in M1, so there were no missing weight data. At M3, 1,755 individuals had missing weight entry. Therefore, we report the results of the mC analysis (i.e. those that had at least one weight value reported in M3), as well as LOCF or BOCF approaches to handle missing data. Therefore, the samples included in the weight analyses were M1 = 5,246, M3 mC = 3,509, M3 LOCF = 5,252 and M3 BOCF = 5,264.

BMI, body mass index; BOCF, baseline observation carried forward; IQR, interquartile range; LOCF, last observation carried forward; M1, month 1; M2, month 2; M3, month 3; mC, modified completers.

Regarding individual-level factors, participants with early dropout were more likely to be younger, current smokers and have more chronic conditions in bivariate analyses (Table 1). Individuals with hypertension, dyslipidaemia, dysglycaemia, sleep apnoea and depression were significantly more likely to drop out early (Table 1). With respect to program website engagement factors, participants who dropped out early had significantly fewer website logins compared with those without early dropout in bivariate analyses (Table 1). Participants with early dropout fell far short of achieving the website login goal compared with participants who did not drop out early (34.9% vs. 5.4%, p < 0.001). Regarding weight-loss factors, dropouts were significantly more

likely to experience weight loss failure (38.2% vs. 20.4%, p < 0.001) and had significantly less weight loss at months 1 and 3 compared with those who did not drop out in bivariate analyses, regardless of method used to handle missing data (Table 1).

In the multivariate model, all statistically significant factors in bivariate analyses remained significant (Figure 1). Specifically, weight-loss failure (odds ratio [OR] 1.86, 95% confidence interval [CI] 1.67–2.08, p < 0.001), smoking status (OR 1.77, 95% CI 1.21–2.57, p = 0.003) and \geq 1 chronic condition (OR 1.41, 95% CI 1.33–1.49, p < 0.001) significantly increased the odds of early dropout. In contrast, increasing age by 10-year intervals (OR 0.90, 95% CI 0.85–0.96, p = 0.002) and meeting the website login goal (OR 0.13, 95% CI 0.08–0.19, p < 0.001) significantly decreased the odds of early dropout. With respect to month 3 weight change, the odds of early dropout significantly increased as mean per cent weight change increased (modified completers' approach: OR 1.17, 95% CI 1.14–1.21, p < 0.001; last-

observation-carried-forward approach: OR 1.22, 95% CI 1.18–1.25, p < 0.001; baseline-observation-carried-forward approach: OR 1.42, 95% CI 1.35–1.49, p < 0.001).

Discussion

In this study, several individual-level, program website engagement and weight-change factors were significantly associated with early dropout in an employerbased commercial weight-loss program. Individual-level factors associated with early dropout included younger age and greater number of chronic conditions. Current smoking status was statistically significant, although the between-group difference is unlikely to be clinically significant. Regarding program website engagement, participants with early dropout had significantly fewer logins compared with those who did not drop out early. Those who experienced weight-loss failure were significantly more likely to drop out early, and similarly, participants



Figure 1 Adjusted predicted probability of early dropout by several factors. Factors presented are weight-loss failure, smoking status, presence of chronic conditions and meeting the website login goal. Weight-loss failure defined as weight change $\geq 0\%$ at the end of the first month. Meeting the website login goal defined as logging into the website at least 90 times during the first 3 months. Early dropout defined as participants who disengaged from the telephone coaching program by the end of month 2 by either failing to complete more than two coach calls or purposely exiting the program. Predicted probabilities calculated from the result of logistic regression model that includes all factors listed as well as adjustment for age and clustering by organization/employer. ^(**) indicates a statistically significant difference from the comparator. CI, confidence interval; OR, odds ratio.

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with early dropout had less weight loss at months 1 and 3. These results address an important evidence gap, as there have been few studies specifically examining factors that influence dropout in commercial weight-loss programs.

Several individual-level factors were significantly associated with early dropout. Similar to previous findings among clinical trials (2), this study confirms that participants in commercial programs who drop out early were more likely to be vounger. A prior study of another online commercial program found that increasing age decreased risk of non-usage attrition at 12 weeks (18), which also supports the idea that younger participants are more likely to drop out or disengage. Importantly, this study found that individuals with a greater number of chronic conditions were more likely to drop out early, and this finding held true for nearly every chronic condition evaluated. The only two conditions that did not meet the criteria for statistical significance were the presence of osteoarthritis and asthma. Most prior studies assessing comorbidities and dropout focus only on a single disease, such as type 2 diabetes, osteoarthritis or cardiovascular disease, rather than total burden of chronic conditions. Previous literature has been inconsistent regarding chronic conditions individually among clinical trial participants, and similarly, results have been mixed regarding the association between disease burden and attrition with in-person weight-loss interventions (2). Participants with a greater number of chronic conditions may struggle prioritizing the demands of their condition(s) with those of the weight-loss program and might also require healthcare provider intervention (e.g. medication dose adjustment with weight loss or expertise around health condition). Future studies should investigate strategies that might reduce dropout particularly among participants with chronic conditions - potential approaches that could be employed might include increased coaching support, specially trained coaches to work with these patients or specific tailoring of call content and website content that addresses health needs related to their conditions.

Regarding program website engagement, individuals who dropped out early had significantly fewer website logins during the first 3 months and more often did not meet the target number of logins in this period. These results are generally consistent with previous literature among in-person weight-loss interventions, which has linked program attendance with dropout in clinical trials (2). A prior systematic review of web-based weight management interventions identified only one study that explored the association between online logins and attrition (5). This study found a significant association between lower initial number of website logins and dropout

by 12 months (21). An RCT of My Fitness Pal showed that app use declined over time - 97% of participants logged in during the first month, while only 35% logged in during month 6 (14). While the reasons for the low login rates across studies are unknown, these differences could hvpothetically occur by educational level or computer skill level. Unfortunately, these attributes are not available in the data for this study, and therefore, future studies should consider exploring how these factors may influence program engagement and early dropout. In addition. these participants may have never fully engaged in the program for some reason regardless of ability - e.g. a low login frequency might be a hallmark that an individual is not motivated or ready to commit to the behavioural changes needed to lose weight (22). Exploring reasons why individuals might not engage should also be explored, as factors such as readiness, motivation, time constraints or dissatisfaction with the coach/website could also contribute. In the study of My Fitness Pal, interviews and surveys with participants revealed that they stopped using the app because they found it to be tedious, difficult to use or they were too stressed/busy (14). Future studies should consider establishing a strategy, a priori, to conduct similar qualitative and/or quantitative investigations with dropouts and non-users to better understand why they did not continue to engage. Regardless of the reason, given the striking difference between groups in logins during the first month, commercial programs that utilize a web-based component could consider also tracking logins during this period as a marker of 'high risk' for early dropout. This marker could then be a target for coaching strategies that promote continued participation in the program, such as increased frequency of shorter calls, calls outside regular business hours and on weekends or a simplified website interface.

Considering weight loss factors, this study found that early dropout was associated with worse weight-loss outcomes. These findings are consistent with previous research among clinical trial participants - lower early weight loss has been associated with dropout (2). This study is the first analysis that assesses the relationship between weight-loss factors and dropout in a remotely delivered commercial program. The concept of 'weightloss failure', defined as weight change $\geq 0\%$ at the end of the first month, could also be a marker, which commercial programs could monitor and then target for intervention. Strategies to address weight-loss failure in the commercial setting might include specially trained coaches who are highly skilled in motivational interviewing to work with these patients to resolve ambivalence and elicit the behaviour changes needed to lose weight; however, such approaches need to be designed and rigorously tested to ensure that they are effective.

The 2013 adult weight management guidelines from the American Heart Association/American College of Cardiology/The Obesity Society suggest that clinicians consider referring patients to commercial weight-loss programs with demonstrated weight loss efficacy (12). A recent systematic review has identified the few commercial programs that have this evidence (13), which may aid clinicians in counselling patients regarding which of these programs to consider. The results of this current study complement the prior review by providing clinicians an understanding of factors associated with early dropout from a commercial program. When clinicians refer to a commercial program, this study's results may aid in identifying their patients at high risk for dropout - younger and greater number of chronic conditions. Clinicians might consider close follow-up with these patients to monitor for program disengagement and then help promote retention by addressing barriers or challenges facing the patient. Patients with multiple chronic conditions may require particular attention from the clinician when participating in these programs as they may struggle prioritizing the demands of their condition(s) with those of the weight-loss program, require medication dose adjustment with weight loss or need expertise regarding their health condition. Clinicians will likely need to help these patients balance the demands of chronic disease self-management with activities of the commercial program.

The concept of 'dropout' lacks a standard definition in the scientific literature (6). A range of terms have been used to refer to dropout or related concepts (e.g. attrition, withdrawal, non-completers, interrupted treatment, nonadherence and non-compliance) (2,6,23). In general, the concept has been studied for over half a century in various settings including inpatient, addiction treatment and pharmacotherapy studies (24,25). Research has also focused on dropout in weight-loss studies (2,5,8,9,15-18), and the term 'early dropout' in weight-loss studies has ranged between 1 and 4 months (26-28). In this study, 'early dropout' was defined as participants who disengaged from the telephone coaching program by the end of month 2 (~8 weeks), which was selected given the potential to identify markers that suggest a high risk of dropout early in a participants' experience. Theoretically, these markers may be more useful for interventions that aim to improve retention and result in greater weight losses and improvements in comorbidities.

This study has several limitations. First, the study relies upon self-reported data, which is subject to bias. For example, self-reported weight is often under-reported, especially in overweight women, which comprise a majority of the study population (29). Another study found that underestimation of web-based self-reported weight increased over time and was associated with less weight loss among individuals (30). Second, while this study was able to investigate individual-level and program website engagement factors in relation to early dropout, previous research has demonstrated relationships between several variables that are unavailable in the data such as greater body dissatisfaction, greater number of past dieting attempts, lower physical activity levels, poorer mental health, lower self-efficacy and less social support (2). The data did not include participant education or race. which have also been differentially associated with dropout (2), nor did the data include individual-level behavioural factors (e.g. emotional eating and skipping meals) that have been associated with increased the risk of non-usage attrition in an online commercial weight-loss program (18). Finally, the findings of this study may not generalizable to all commercial weight-loss be programs, as there may be differences between employer-based and traditional commercial weight-loss programs, as organizations/employers may offset some or all of the costs of the program to their employees. This study also did not examine whether any attributes of the employer/organization influenced dropout such as employment sector (e.g. manufacturing, health care and business).

In conclusion, several factors significantly associated with early dropout in an employer-based commercial weight-loss program, including younger age, greater number of chronic conditions, fewer website logins and weight-loss failure. Future research is needed to confirm the association of these factors with early dropout in other commercial programs, as well as to design and test strategies that promote retention among participants at high risk for early dropout. Possible strategies to promote retention should address the challenges related to the identified risk factors. For example, increased support or tailoring to address the health needs might be appropriate to improve retention among individuals with chronic conditions. Individuals with low website logins may not be ready to commit to the behavioural changes needed to lose weight; therefore, programs might consider specially training coaches who are highly skilled in motivational interviewing to work with these patients to resolve ambivalence and elicit the behaviour changes needed to lose weight. Ultimately, understanding the factors associated with early dropout might be used to tailor programs to encourage retention and weight loss success.

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Conflict of Interest Statement

Sharecare, Inc has commercialized a weight-loss program called Innergy®, which it purchased from Healthways. Under an agreement with Sharecare, Inc, Johns Hopkins faculty monitor the Innergy® program's content and process (staffing, training and counselling) and outcomes (engagement and weight loss) to ensure consistency with the corresponding arm of the POWER Trial (19). Johns Hopkins receives fees for these services, and faculty members who participate in the consulting services receive a portion of these fees. Johns Hopkins receives royalty on sales of the Innergy program. The authors have no other potential conflict of interest relevant to this article to report. The authors wish to acknowledge and thank the members of the external oversight board.

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Supporting Information

Additional supporting information may be found online in the Supporting Information section at the end of the article.

Figure S1. Selection of Study Sample. Figure displays process for selection of participants included in the analytic sample.