

Breaking the Glass Ceiling: Female Speaker Representation at the American Orthopaedic Foot & Ankle Society Annual Meetings Over Time

Katherine M. Kutzer, BS¹ , Rochelle Bitolas, BA¹ , Raquel S. Garcia, BS¹, Alexandra Hunter Aitchison, BS¹ , Julia E. Ralph, BA¹ , Sally J. Kuehn, BS¹, Andrew E. Hanselman, MD¹ , Albert T. Anastasio, MD¹ , and Samuel B. Adams, MD¹

Abstract

Background: Female representation among residents and practicing surgeons in orthopaedics remains disproportionately low at 19.3% and 7.4%, respectively. This study investigates female representation in speaker roles at American Orthopaedic Foot & Ankle Society (AOFAS) meetings over time.

Methods: The annual AOFAS meeting programs for 2012 to 2024 were reviewed by 3 independent raters. Each speaker, moderator, and panelist was classified based on gender and role; data were cross-checked using Fleiss multirater κ validation. Sessions discussing surgical or biomedical topics were categorized as “technical,” and all other sessions were categorized as “nontechnical.” Yearly odds ratios (ORs) and CIs evaluating gender vs session status, as well as gender vs speaker role, are provided.

Results: A total of 2396 speaking sessions were analyzed; 11.5% of sessions were led by female speakers. Over time, female speaker representation ranged from 5.61% in 2014 to 18.75% in 2022. Female speakers led only 10.8% of the 2088 technical sessions. On average, female speakers were significantly more likely than males to assume nontechnical speaking roles across all years combined (OR 1.5111, 95% CI 1.0792–2.1158, $P = .0162$). For individual year ORs, female speakers were significantly more likely to assume nontechnical speaking roles in 2020 (OR 12.24, 95% CI 4.082–36.67, $P < .001$); however, the differences were not statistically significant for other years. Females also comprised 10.10% and 12.00% of moderator and panelist roles, respectively.

Conclusion: Female speaker involvement was representative of AOFAS female membership and the national population of female orthopaedic surgeons. Additionally, our study revealed an increasing trend in female speakers, panelists, and moderators from 2012 to 2024. However, there is a need for a shift in the distribution of speaker roles to prevent professional marginalization. Continued efforts to support female representation as role models at national conferences increases visibility and may help to address the lack of women within orthopaedics.

Level of Evidence: Level III, retrospective cross-sectional study.

Keywords: female representation, foot and ankle, gender disparities

Introduction

Although female students comprise 58% of undergraduate enrollment²⁵ and 54% of medical students in the United States,³⁷ their representation in orthopaedic surgery is disproportionately low. Only 19.3% of orthopaedic surgery residents,⁴⁰ approximately 14% of American Academy of

¹Department of Orthopaedic Surgery, Duke University Medical Center, Durham, NC, USA

Corresponding Author:

Katherine M. Kutzer BS, Department of Orthopaedic Surgery, Duke University School of Medicine, 40 Duke Medicine Circle 124 Davison Building, Durham, NC 27710, USA.
Email: katherine.kutzer@duke.edu



Creative Commons Non Commercial CC BY-NC: This article is distributed under the terms of the Creative Commons Attribution-NonCommercial 4.0 License (<https://creativecommons.org/licenses/by-nc/4.0/>) which permits non-commercial use, reproduction and distribution of the work without further permission provided the original work is attributed as specified on the SAGE and Open Access pages (<https://us.sagepub.com/en-us/nam/open-access-at-sage>).

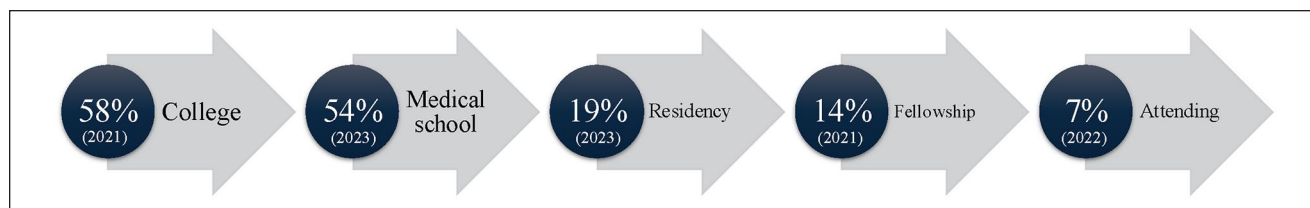


Figure 1. Female representation at different levels of orthopaedic surgery training. Data demonstrate latest reported statistics, with the year reported in parentheses from 2021 to 2023.

Orthopaedic Surgery fellows,²⁴ and 7.4% of practicing orthopaedic surgeons are female,²⁸ according to statistics from 2021 to 2023 (Figure 1).²³ Notably, a recent study found that match rates of female candidates are reflective of their application rates.⁴⁰ These data suggest that there is a barrier preventing female medical students from applying to orthopaedic surgery residencies. Addressing this disparity necessitates a detailed examination into the underlying factors that contribute to the lack of female representation and the efficacy of interventions aimed at supporting women to pursue a career in orthopaedics.

Diversity is a critical component of team dynamics that benefits organizations at all levels.³³ Supporting a diverse workforce has been shown to foster creativity and innovation, leading to improved outcomes across metrics, from financial performance to patient care.^{1,5,18,19,35,39} Within medicine, recruiting a health care team that reflects the patient population improves patient access, perceptions of care quality, and health outcomes.^{3,7,13,22,31}

Multiple social science studies have outlined that 30% representation within a population establishes a critical mass threshold at which a minority population becomes incorporated and represented in the institutional culture.^{16,21,38} Given that 7.4% of practicing orthopaedic surgeons are female,²⁸ reaching this threshold would require years to achieve without active awareness and effort to improve sex and gender diversity.³⁸ Foot and ankle surgery is an orthopaedic subspecialty with one of the highest rates of female surgeons, with 14.4% of American Orthopaedic Foot & Ankle Society (AOFAS) members being female in 2023 and 15.2% in 2024, respectively (Table 1).^{6,29} Thus, the goal of this study was to examine the representation of female orthopaedic surgeons at the AOFAS Annual Meetings over time. We hypothesized a trend of increased female representation over the past 12 years, and that the proportion of female participants across session categories and speaker roles would be proportional to the rate of female society membership.

Methods

The study analyzed 3 measures: the proportion of female speakers over time, the distribution of technical and non-technical sessions by gender, and the gender distribution of moderators and panelists. Annual meeting programs and

Table 1. American Orthopaedic Foot & Ankle Society Membership Information.^a

Year	Total	Male (n)	Male (%)	Female (n)	Female (%)
2012	1018	942	92.5	76	7.5
2013	1022	936	91.6	86	8.4
2014	1034	940	90.9	94	9.1
2015	1033	939	90.9	94	9.1
2016	1061	950	89.5	111	10.5
2017	1110	995	89.6	115	10.4
2018	1140	1009	88.5	131	11.5
2019	1138	1011	88.8	127	11.2
2020	1248	1095	87.7	153	12.3
2021	1249	1086	87	163	13
2022	1252	1088	86.9	163	13
2023	1293	1109	85.8	183	14.2
2024	1301	1113	85.6	187	14.4

^aThe overall 12-year trend demonstrates increasing female membership; however, female members remain a minority within the society. This information was collected from the American Orthopaedic Foot & Ankle Society.

AOFAS membership data for the years 2012, 2017, and 2022 were obtained from society leadership as well as recent literature.⁶ These years were selected to represent a temporal cross-section of a 10-year span, providing insight into trends of female representation in these professional forums.

Gender Classification of Conference Speakers

In this study, the term *gender* is used primarily in reference to the roles and identities that individuals occupy, recognizing that it may not always align with biological sex. The reviewers used a recognized approach to categorize the gender of every speaker, using practices that have been implemented in prior research to assign gender based on speaker name.^{26,30} If the speaker's name was unclear, neutral, or not an English name, the reviewers used online profiles to determine gender.²

Session Categorization

Sessions within the conference programs were categorized into 2 distinct types: “technical” and “nontechnical.” Technical sessions included those discussing surgical

technique, biomedical science, basic science, or clinical research topics. Nontechnical sessions encompassed all other sessions, such as welcome sessions, keynote addresses, disparities research, social drivers of health, or medical education topics.²⁶

Statistical Methods

Interrater reliability for gender classification was assessed using Fleiss multirater κ ,¹⁴ where 20 data points were cross-checked among all 3 raters. Given an expected agreement rate above 80%, an acceptable sample size was determined based on prior statistical recommendations.¹⁰ Once interrater reliability was confirmed, each reviewer completed data collection for their assigned years. Any discrepancies were resolved through group consensus.

This statistical measure was used to quantify the level of agreement among the 3 raters and to validate the consistency of the classification process. To evaluate changes in female representation over time, odds ratios (ORs) and 95% CIs were calculated for each year, examining the association between sex and session type (technical vs nontechnical) as well as sex and speaker role (moderator vs panelist). When zero females were present in a category, the Haldane-Anscombe correction was applied to ensure stable OR estimation.

A χ^2 test for independence was conducted to compare the proportion of female speakers at the annual meeting with the overall proportion of female AOFAS members in the corresponding years.

Regarding temporal changes, a logistic regression model was used to analyze trends in female representation over time, with speaker sex as the dependent variable and year (continuous), session type, and speaker role as independent variables. ORs with 95% CIs were reported to quantify the likelihood of female participation across these categories.

A Cochran-Mantel-Haenszel (CMH) test was also conducted to obtain a pooled OR across years while stratifying by year to control for temporal variability in female representation. Year was treated as a nominal (categorical) variable in this analysis, and pairwise comparisons between years were not performed.

All statistical analyses were conducted using JMP Pro (SAS Institute, Cary, NC), with statistical significance defined as $P < .05$.

Results

Speaker Representation

Interrater reliability of speaker sex classification was 0.982, demonstrating excellent agreement between raters.¹⁰

The AOFAS annual meeting programs for the years 2012-2024 included a total of 2396 speaking sessions. Of

these, 11.5% ($n=276$) were led by female speakers, and 88.5% ($n=2120$) were led by male speakers (Table 2). Across the 13 years, female representation at the AOFAS annual meeting significantly increased over time. Logistic regression analysis demonstrated that the odds of a presenter being female increased by approximately 8.97% per year (OR 1.0897, 95% CI 1.0506-1.1302, $P < .0001$), indicating a meaningful upward trend in female participation (Figure 2).

A χ^2 test comparing female AOFAS membership to female meeting speakers was conducted to evaluate whether female participation at the annual meeting was reflective of overall AOFAS membership trends. There was no statistically significant difference ($\chi^2=0.000$, $P=.9628$), indicating that female representation among meeting speakers was proportional and nearly identical to their overall membership numbers.

A Cochran-Mantel-Haenszel (CMH) test was also conducted to obtain a pooled OR across years while stratifying by year to control for temporal variability. The results of the CMH analysis were consistent with the logistic regression findings (CMH OR 1.643, 95% CI 1.18-2.287, $P=.02$), further validating the observed associations between gender and session type.

Technical Session Involvement

Across all sessions, there were a total of 2088 technical and 308 nontechnical sessions. Female speakers led 10.8% ($n=225$), and male speakers led 89.2% ($n=1863$) of the total technical sessions, compared with 16.6% ($n=51$) and 83.4% ($n=257$) of nontechnical sessions by females and males, respectively. Females were significantly more likely than males to be assigned to nontechnical sessions compared with technical sessions (OR 1.5111, 95% CI 1.0792-2.1158, $P=.0162$), indicating potential gender disparities in session type distribution (Figure 3).

To further assess trends across individual years, ORs for female vs male representation were calculated separately for each year. These yearly ORs varied, with certain years showing higher or lower female participation in specific roles. Notably, the odds of female representation in nontechnical vs technical roles were significantly higher in 2020 (OR 12.24, 95% CI 4.082-36.67, $P < .001$), while in other years, the differences were smaller and not statistically significant (Figure 4).

Leadership and Moderator Roles

A total of 605 moderators and 1791 panelists were analyzed in AOFAS sessions across all years. Females constituted 10.1% ($n=61$) of moderators. Greater female representation was demonstrated in panelist roles, with

Table 2. Descriptive Statistics of Female and Male Positions by Session Type and Role Over Time.

Year	Session Type	Female, n (%)	Male, n (%)	Total (n)	Role	Female, n (%)	Male, n (%)	Total (n)
2012	Nontechnical	1 (33.3)	2 (66.7)	3	Moderator	3 (6.0)	47 (94.0)	50
	Technical	12 (10.0)	118 (98.3)	120	Panelist	10 (12.1)	73 (88.0)	83
	Total	13 (9.8)	120 (90.2)	133	Total	13 (9.8)	120 (90.2)	133
2013	Nontechnical	3 (9.4)	29 (90.6)	32	Moderator	3 (7.9)	35 (92.1)	38
	Technical	13 (6.7)	180 (92.3)	193	Panelist	13 (7.0)	174 (93.0)	187
	Total	16 (7.1)	209 (92.9)	225	Total	16 (7.1)	209 (92.9)	225
2014	Nontechnical	0 (0)	12 (100)	12	Moderator	2 (3.7)	52 (96.3)	54
	Technical	11 (6.0)	173 (94.0)	184	Panelist	9 (6.3)	133 (93.7)	142
	Total	11 (5.6)	185 (94.4)	196	Total	11 (5.6)	185 (94.4)	196
2015	Nontechnical	0 (0)	4 (100)	4	Moderator	6 (16.2)	31 (83.8)	37
	Technical	20 (15.3)	111 (84.7)	131	Panelist	14 (14.3)	84 (85.7)	98
	Total	20 (14.8)	115 (85.2)	135	Total	20 (14.8)	115 (85.2)	135
2016	Nontechnical	2 (9.1)	20 (90.1)	22	Moderator	3 (5.3)	54 (84.7)	57
	Technical	15 (8.0)	173 (92.0)	188	Panelist	14 (9.2)	139 (90.8)	153
	Total	17 (8.1)	193 (91.9)	210	Total	17 (8.1)	193 (91.9)	210
2017	Nontechnical	2 (20.0)	8 (80.0)	10	Moderator	0 (0.0)	44 (100.0)	44
	Technical	8 (6.9)	108 (93.1)	116	Panelist	10 (12.2)	72 (87.8)	82
	Total	10 (7.9)	116 (92.1)	126	Total	10 (7.9)	116 (92.1)	126
2018	Nontechnical	1 (4.5)	21 (95.5)	22	Moderator	5 (6.6)	71 (93.4)	76
	Technical	15 (9.4)	145 (90.6)	160	Panelist	11 (10.4)	95 (89.6)	106
	Total	16 (8.8)	166 (91.2)	182	Total	16 (8.8)	166 (91.2)	182
2019	Nontechnical	6 (10.3)	52 (89.7)	58	Moderator	2 (5.1)	37 (94.9)	39
	Technical	21 (11.3)	165 (88.7)	186	Panelist	25 (12.2)	180 (87.8)	205
	Total	27 (11.1)	217 (88.9)	244	Total	27 (11.1)	217 (88.9)	244
2020	Nontechnical	8 (50)	8 (50)	16	Moderator	6 (22.2)	21 (77.8)	27
	Technical	17 (7.6)	208 (92.4)	225	Panelist	19 (8.9)	195 (91.1)	214
	Total	25 (10.4)	216 (89.6)	241	Total	25 (9.1)	216 (89.6)	241
2021	Nontechnical	7 (15.2)	39 (84.8)	46	Moderator	5 (12.2)	36 (87.8)	41
	Technical	32 (16.6)	159 (83.4)	191	Panelist	34 (17.3)	162 (82.7)	196
	Total	39 (16.5)	198 (83.5)	237	Total	39 (16.5)	198 (83.5)	237
2022	Nontechnical	4 (44.4)	5 (55.6)	9	Moderator	10 (19.6)	41 (80.4)	51
	Technical	23 (17.0)	112 (83.0)	135	Panelist	17 (18.3)	76 (81.7)	93
	Total	27 (18.8)	117 (81.3)	144	Total	27 (18.8)	117 (81.3)	144
2023	Nontechnical	13 (24.5)	40 (75.5)	53	Moderator	9 (16.6)	45 (83.4)	54
	Technical	16 (13.9)	99 (86.1)	115	Panelist	20 (17.5)	94 (82.5)	114
	Total	29 (17.3)	139 (82.7)	168	Total	29 (17.3)	139 (82.7)	168
2024	Nontechnical	4 (19.0)	17 (81.0)	21	Moderator	7 (18.9)	30 (81.1)	37
	Technical	22 (16.4)	112 (83.6)	134	Panelist	19 (16.1)	99 (83.9)	118
	Total	26 (16.8)	129 (83.2)	155	Total	26 (16.8)	129 (83.2)	155
Combined	Nontechnical	51 (16.6)	257 (83.4)	308	Moderator	61 (10.1)	544 (89.9)	605
	Technical	225 (10.8)	1863 (89.2)	2088	Panelist	215 (12.0)	1576 (88.0)	1791
	Total	276 (11.5)	2120 (88.5)	2396	Total	276 (11.5)	2120 (88.5)	2396

12.0% (n=215) female panelists in all sessions. When analyzing speaker roles, no significant difference was observed between males and females regarding being assigned as a moderator vs a panelist (OR 1.2313, $P=.179$), suggesting equitable representation across these roles across the 13-year time frame (Figure 3). Looking at individual years, there was no significant difference in OR for female speakers holding moderator

roles vs panelist roles, except for 2020 (2.93, 95% CI 1.06-8.15, $P<.04$) (Figure 4).

Discussion

Over the span of 13 years (2012-2024), our analysis of the AOFAS Annual Meetings revealed a gradual increase in female participation across various roles, with female

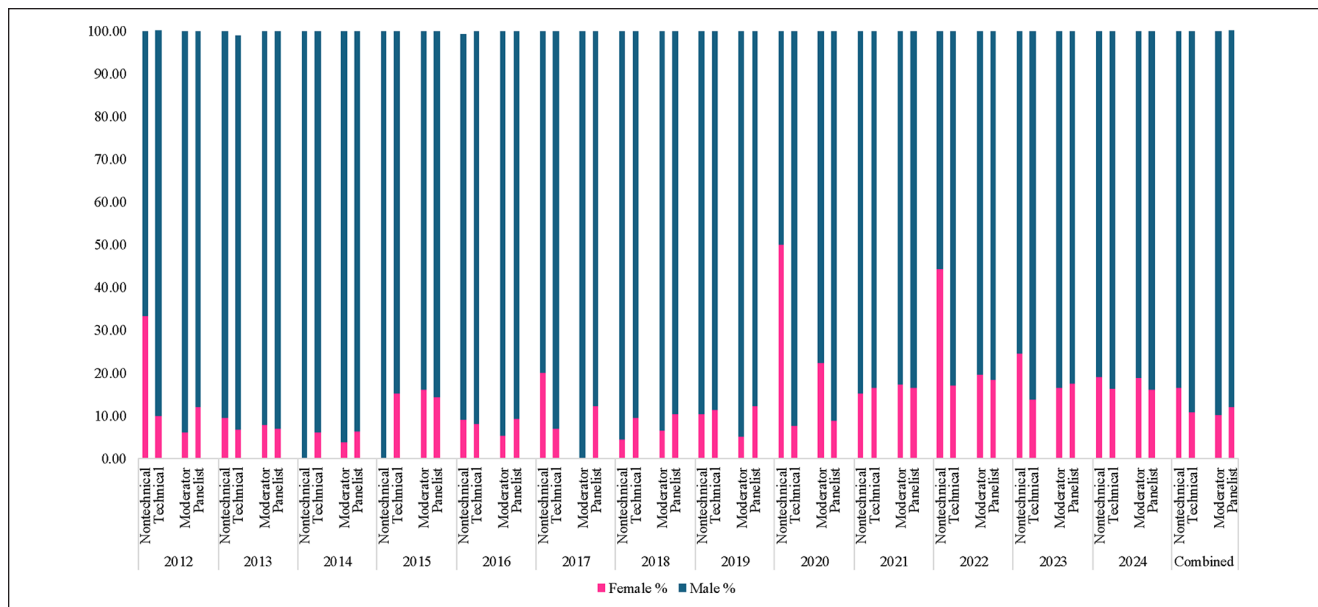


Figure 2. Female vs male speaker representation across AOFAS meetings. There is an increasing trend in female speakers, panelists, and moderators from 2012 to 2024; however, female representation remains low.

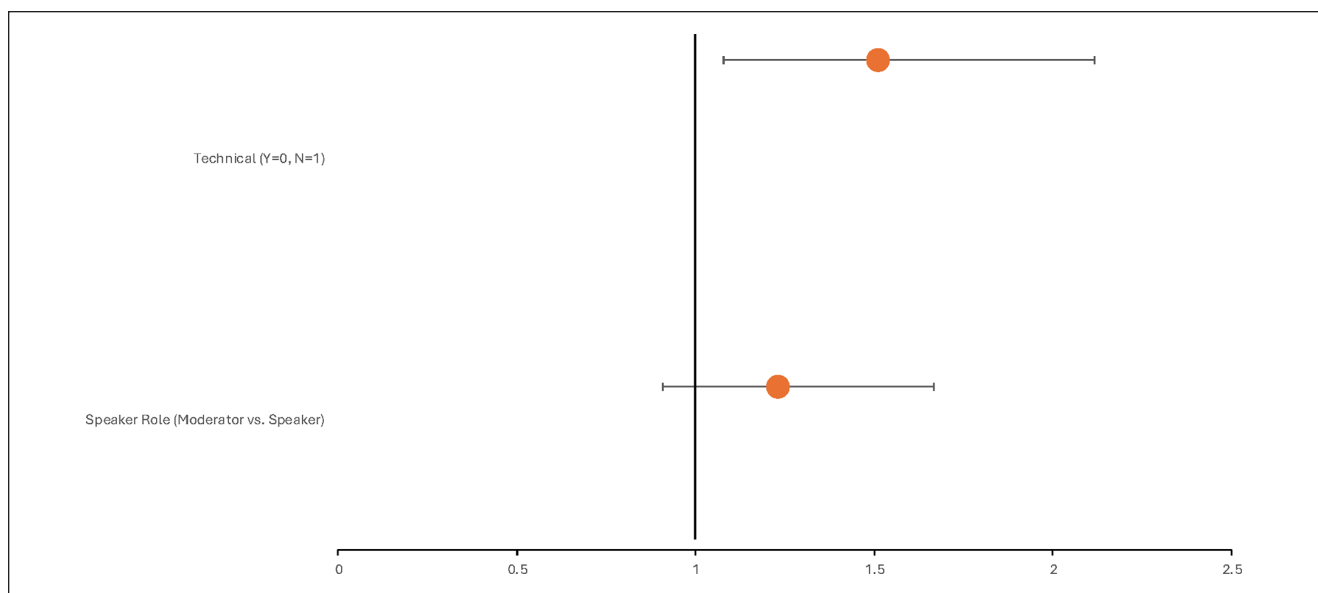


Figure 3. Odds ratios for female vs male representation across speaker roles. Female speakers are significantly more likely to be assigned nontechnical speaking roles.

speakers rising from less than 10% in 2012 to approximately 17% in 2024. Reassuringly, the AOFAS is demonstrating its commitment to female visibility by fairly representing female speakers as we saw no significant underrepresentation in female speaker opportunities compared with AOFAS female membership. Collectively, these findings indicate that although female participation has

increased over time, disparities remain in the types of sessions where female speakers are represented. The discrepancy between the logistic regression and χ^2 test results highlights the need for a nuanced interpretation of representation metrics, as female membership and speaker participation appear proportionate, yet disparities persist in session type assignments. Furthermore, the variation in yearly ORs

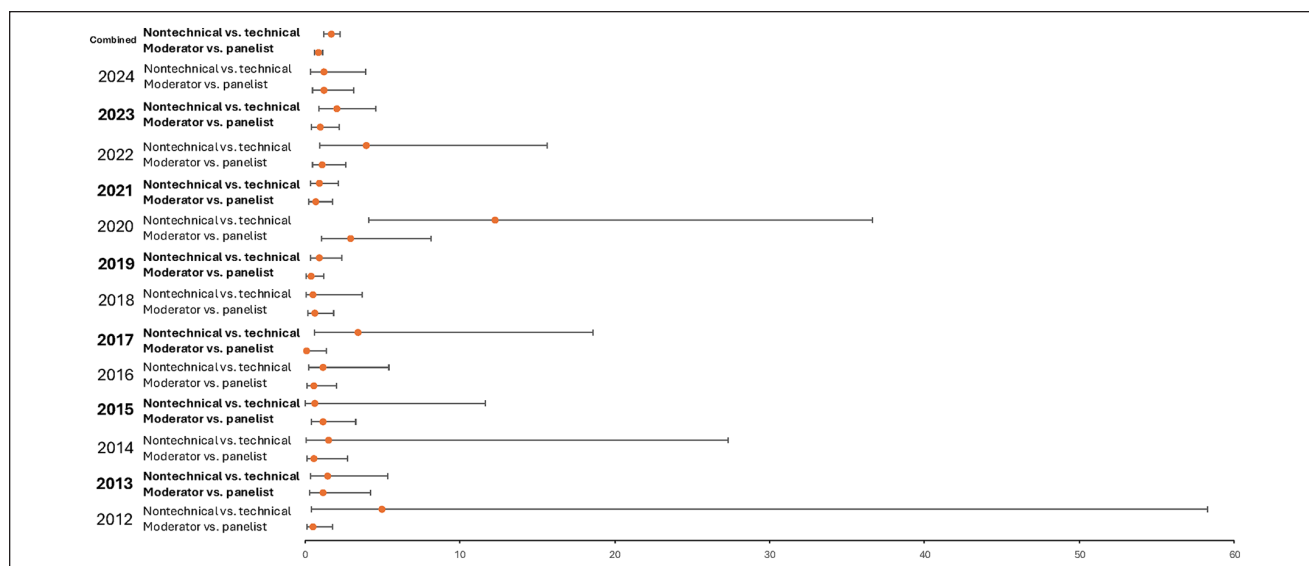


Figure 4. Odds ratios for female vs male representation across speaker responsibility status. Female speakers are significantly more likely to hold a nontechnical speaking role.

suggests that certain years, such as 2020, may have had unique factors contributing to higher female representation in nontechnical roles, warranting further investigation into conference structure and selection processes during those years. These findings highlight both progress and ongoing barriers in high-visibility roles at AOFAS.

Our findings align with broader patterns in orthopaedic surgery, where women comprise a small proportion of high-visibility roles at major conferences. A decade-long study of American Academy of Orthopaedic Surgeons (AAOS) meetings found that although women speakers were proportional to membership, they were significantly more likely than men to be in nontechnical speaking roles (OR 3.85, 95% CI 2.79-4.78).²⁶ Similarly, a 2018 cross-sectional study of 17 orthopaedic society meetings revealed proportional representation of women, yet women were significantly more likely to lead nontechnical sessions (OR 4.2, 95% CI 2.7-6.5; $P < .001$)¹² across all society meetings. Our data from AOFAS further support these findings showing that females were significantly more likely to occupy nontechnical speaking roles. This trend highlights a persistent gender imbalance in roles that carry professional prestige and visibility, reinforcing broader systemic challenges. Visibility in high prestige speaking roles is essential not only for advancing individual careers, but also for providing mentorship and role models, which are crucial for addressing the leaky pipeline of women in orthopaedics.

Within the foot and ankle community, the rise in female representation at AOFAS meetings reflects trends across other specialties but still lags behind the growing proportion of women entering the medical profession. The dominance of male speakers parallels the broader field of

orthopaedic surgery, where only 6% of practicing orthopaedic surgeons are female, compared with 37% of total physicians.² Although AOFAS meetings show greater female representation relative to the field's demographics, achieving parity in technical and leadership roles requires continued, targeted efforts to support a more inclusive environment in orthopaedic surgery.

Access to role models and mentorship is an important factor in addressing gender disparities.^{34,36} Research has shown that exposure to role models is strongly associated with medical students' choice of specialty, with 90% of medical graduates reporting that mentors shaped their professional attitudes and career aspirations.^{27,41} Furthermore, data from the Ruth Jackson Orthopaedic Society (RJOS) show that about 57% of practicing female orthopaedists work in a hospital, medical center or academic practice, suggesting they interact with resident, fellows, and students, thus serving as potential role models.¹¹ Initiatives such as RJOS, Nth Dimensions, and the Perry Initiative offer programming and mentorship opportunities for female trainees at various stages of their careers in orthopaedics, starting as early as high school.^{8,15} These programs demonstrably improved female match rates into orthopaedic residencies.¹⁶

Increasing female visibility in prestigious speaking roles and leadership positions is a complementary approach to mentorship programs. Speaking and serving as a moderator at conferences not only establishes an individual as an expert in their field, but also increases their networking and career advancement opportunities.²⁰ Expanding female representation in these roles has great potential for modeling success to future generations of medical professionals, potentially addressing the leaky pipeline in the field.^{4,9}

There are several limitations to this study that must be considered. First, gender was used as a proxy for sex, inferred from the names of conference participants listed in the AOFAS meeting programs. This approach, which assumes that names correlate with gender, is widely used in research where direct gender identification is not feasible.^{17,32} However, we recognize that gender may not always align with an individual's sex as assigned at birth, and this method may introduce classification bias despite the high interrater reliability achieved in our study. Second, while categorizing sessions as technical and non-technical follows prior literature, it remains a somewhat subjective process and may vary in interpretation. Lastly, there are substantial differences in sample sizes between categories, which could influence the power and generalizability of the findings.

Conclusion

Our study revealed that overall female speaker involvement at AOFAS Annual Meetings was representative of female membership in the society over the past decade. It also demonstrated a gradual increase in female representation in speaking, panelist, and moderator roles. However, disparities remain, particularly in technical sessions. Visibility in these roles is essential for career development, mentorship, and establishing credibility. The ongoing gender imbalance may limit opportunities for women to fully participate and progress in the field.

Achieving gender parity will require sustained efforts to cultivate an environment that actively supports female involvement across all levels of orthopaedic surgery. Initiatives such as equitable speaker selection practices, implicit bias training for selection committees, and expanding mentorship programs can support this goal. As the field evolves, AOFAS and other societies should continue to ensure women are represented in influential positions across all levels, helping to inspire and retain the next generation of female orthopaedic surgeons.

Ethical Approval

Ethical approval was not sought for the present study.

Declaration of Conflicting Interests

The author(s) declared the following potential conflicts of interest with respect to the research, authorship, and/or publication of this article: Andrew E. Hanselman, MD, reports consulting fees from Artelon and Arthrex, Inc; and leadership or fiduciary role in other board, society, committee or advocacy group, paid or unpaid from American Orthopaedic Foot & Ankle Society. Albert Thomas Anastasio, MD, reports consulting fees from QPIX Solutions. Samuel B. Adams, MD, reports royalties or licenses from DJ Orthopaedics; consulting fees from Coventus/Flower, Stryker, DJO, Orthofix, Inc, Regeneration Technologies, and Exactech,

Inc; leadership or fiduciary role in other board, society, committee or advocacy group, paid or unpaid from American Orthopaedic Foot & Ankle Society; and stock or stock options from Medshape. Disclosure forms for all authors are available online.

Funding

The author(s) received no financial support for the research, authorship, and/or publication of this article.

ORCID iDs

Katherine M. Kutzer, BS,  <https://orcid.org/0000-0003-3220-6815>

Rochelle Bitolas, BA,  <https://orcid.org/0009-0002-3662-6745>
Alexandra Hunter Aitchison, BS,  <https://orcid.org/0000-0001-7470-0067>

Julia E. Ralph, BA,  <https://orcid.org/0009-0001-7703-9400>

Andrew E. Hanselman, MD,  <https://orcid.org/0000-0002-9005-7355>

Albert T. Anastasio, MD,  <https://orcid.org/0000-0001-5817-3826>

References

- 2022 Physician Specialty Data Report Executive Summary. *AAMC*. Accessed October 1, 2024. <https://www.aamc.org/data-reports/data/2022-physician-specialty-data-report-executive-summary>
- Active Physicians by Sex and Specialty. *AAMC*. 2019. Accessed October 1, 2024. <https://www.aamc.org/data-reports/workforce/data/active-physicians-sex-and-specialty-2019>.
- Alsan M, Garrick O, Graziani G. Does diversity matter for health? Experimental evidence from Oakland. *Am Econ Rev*. 2019;109:4071-4111.
- Arora A, Kaur Y, Dossa F, Nisenbaum R, Little D, Baxter NN. Proportion of female speakers at academic medical conferences across multiple specialties and regions. *JAMA Netw Open* 2020;3:e2018127.
- Brown K. *To Retain Employees, Focus on Inclusion—Not Just Diversity*. Harvard Business Review; 2018.
- Chrea B, Johnson H, Baumhauer J, Holleran A, Atwater LC, Poon S. A 10-year review of designated leadership positions of the American Orthopaedic Foot & Ankle Society (AOFAS). *Foot Ankle Orthop*. 2022;7:24730114221133392.
- Cooper LA, Roter DL, Johnson RL, Ford DE, Steinwachs DM, Powe NR. Patient-centered communication, ratings of care, and concordance of patient and physician race. *Ann Intern Med*. 2003;139:907-915.
- Day MA, Owens JM, Caldwell LS. Breaking barriers: a brief overview of diversity in orthopedic surgery. *Iowa Orthop J*. 2019;39:1-5.
- Farr CM, Bombaci SP, Gallo T, et al. Addressing the gender gap in distinguished speakers at professional ecology conferences. *BioScience*. 2017;67:464-468.
- Fleiss JL, Levin B, Paik MC. *Statistical Methods for Rates and Proportions*. Wiley Series in Probability and Statistics. John Wiley & Sons; 2003. doi:10.1002/0471445428
- Gardner EC, Cheng R, Moran J, et al. Describing the women of orthopaedic surgery. *Bone Jt Open*. 2024;5:419-425.

12. Gerull KM, Kim DJ, Cogsil T, Rhea L, Cipriano C. Are women proportionately represented as speakers at orthopaedic surgery annual meetings? A cross-sectional analysis. *Clin Orthop*. 2020;478:2729-2740.
13. Gomez LE, Bernet P. Diversity improves performance and outcomes. *J Natl Med Assoc*. 2019;111:383-392.
14. Gwet KL. *Intrater Reliability*. John Wiley & Sons, Ltd; 2014.
15. Harbold D, Dearolf L, Buckley J, Lattanza L. The perry initiative's impact on gender diversity within orthopedic education. *Curr Rev Musculoskelet Med*. 2021;14:429-433.
16. Helitzer DL, Newbill S, Cardinali G, Mohrahan PS, Chang S, Magrane D. Changing the culture of academic medicine: critical mass or critical actors? *J Womens Health*. 2017;26:540-548.
17. Henrickson M, Giwa S, Hafford-Letegfield T, Cocker C, et al. Research ethics with gender and sexually diverse persons. *Int J Environ Res Public Health*. 2020;17:6615.
18. Hewlett SA, Marshall M, Sherbin L. *How Diversity Can Drive Innovation*. Harvard Business Review; 2013.
19. Hunt DV, Layton D, Prince S. Why diversity matters. McKinsey. Accessed October 1, 2024. <https://www.mckinsey.com/capabilities/people-and-organizational-performance/our-insights/why-diversity-matters>
20. Klein RS, Voskuh R, Segal BM, et al. Speaking out about gender imbalance in invited speakers improves diversity. *Nat Immunol*. 2017;18:475-478.
21. Mansfield Overview. *Diversity Lab*. Accessed October 1, 2024. <https://www.diversitylab.com/pilot-projects/mansfield-overview/>
22. Minkin R. Diversity, equity and inclusion in the workplace. *Pew Research Center's Social & Demographic Trends Project*. 2023. Accessed October 1, 2024. <https://www.pewresearch.org/social-trends/2023/05/17/diversity-equity-and-inclusion-in-the-workplace/>
23. Mullen MA, Budis E, Gianakos A, Esfahani SA, DiGiovanno CW, Guss D. Gender representation among foot & ankle conference presenters and research authors: a 10-year analysis (2012-2022). *Foot Ankle Orthop*. 2024;9:2473011424S00069 (2024).
24. Naclerio E, Sekar M, Ghattas YS, Steinmann S, Cannada LK, Dehghan N. Women in orthopaedics: 10-year trends of fellowship match rate and subspecialty. *JAAOS Glob Res. Rev*. 2024;8:e23.00269. Accessed October 1, 2024.
25. National Center for Education Statistics. The NCES Fast Facts Tool provides quick answers to many education questions. US Department of Education, Institute of Education Sciences. <https://nces.ed.gov/fastFacts/display.asp?id=98>
26. Nwosu C, Wittstein JB, Erickson MM, et al. Representation of female speakers at the American Academy of Orthopaedic Surgeons annual meetings over time. *JAAOS*. 2023;31:283.
27. O'Connor MI. Medical school experiences shape women students' interest in orthopaedic surgery. *Clin Orthop*. 2016;474:1967-1972.
28. Peterman NJ, Macinnis, Stauffer, Mann R, Yeo EG, Carpenter K. Gender representation in orthopaedic surgery: a geospatial analysis from 2015 to 2022. *Cureus*. 2022;14:e27305.
29. Rohde RS, Wolf JM, Adams JE. Where are the women in orthopaedic surgery? *Clin Orthop*. 2016;474:1950-1956.
30. Rynecki ND, Krell ES, Potter JS, Ranpura A, Beebe KS. How well represented are women orthopaedic surgeons and residents on major orthopaedic editorial boards and publications? *Clin Orthop*. 2020;478:1563-1568.
31. Saha S, Komaromy M, Koepsell TD, Bindman AB. Patient-physician racial concordance and the perceived quality and use of health care. *Arch Intern Med*. 1999;159:997-1004.
32. Saxena A, Lasher E, Somerville C, Heidari S. Considerations of sex and gender dimensions by research ethics committees: a scoping review. *Int Health*. 2022;14:554-561.
33. Schmidt LE, Cooper CA, Guo WA. Factors influencing US medical students' decision to pursue surgery. *J Surg Res*. 2016;203:64-74.
34. Schmidt M, Steigenberger N, Berndtson M, Uman T. Cultural diversity in health care teams: a systematic integrative review and research agenda. *Health Care Manage Rev*. 2023;48:311-322.
35. Stahl A. 3 benefits of diversity in the workplace. *Forbes*. Accessed October 1, 2024. <https://www.forbes.com/sites/ashleystahl/2021/12/17/3-benefits-of-diversity-in-the-workplace/>
36. Stephens EH, Heisler CA, Temkin SM, Miller P. The current status of women in surgery: how to affect the future. *JAMA Surg*. 2020;155:876-885.
37. The Gender Gap at Medical Schools in the United States. *Women in Academia Report*. 2023. Accessed October 1, 2024. <https://www.wiareport.com/2023/12/the-gender-gap-at-medical-schools-in-the-united-states/>
38. Van Heest AE, Agel J, Samora JB. A 15-year report on the uneven distribution of women in orthopaedic surgery residency training programs in the United States. *JBJS Open Access*. 2021;6:e20.00157.
39. Vandenberg S. Why diversity is the mother of creativity. *InnovationManagement*. 2010. Accessed October 1, 2024. <https://innovationmanagement.se/2010/11/24/why-diversity-is-the-mother-of-creativity/>
40. White PB, Giordano Chen M, et al. Residency match rates in orthopaedic surgery based on sex, under-represented in medicine status, and degree type. *JBJS Open Access*. 2023;8:e22.00143
41. Wright S, Wong A, Newill C. The impact of role models on medical students. *J Gen Intern Med*. 1997;12:53-56.