#### **ORIGINAL PAPER**



# Capacity Building for Refugee Mental Health in Resettlement: Implementation and Evaluation of Cross-Cultural Trauma-Informed Care Training

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#### **Abstract**

Refugee mental health needs are heightened during resettlement but are often neglected due to challenges in service provision, including lack of opportunities for building capacity and partnership among providers. We developed and implemented culturally-responsive refugee mental health training, called Cross-Cultural Trauma-Informed Care (CC-TIC) training. We evaluated CC-TIC, using a free listing and semi-structured retrospective pre- and post-training evaluation with five localities in two states in the U.S. The results showed significant improvement in providers' knowledge of trauma impacts, cultural expressions of trauma/stress-related symptoms, and culturally-responsive trauma-informed care. Trauma-informed care specific to refugee resettlement was regarded as the most helpful topic and community partnership building as the most requested area for future training. This study emphasizes that culturally-responsive trauma-informed approaches can help bridge gaps between mental health care and resettlement services and promote exchanges of knowledge and expertise to build collaborative care and community partnership.

**Keywords** Refugee resettlement · Mental health training · Trauma-informed care · Cultural competence · Retrospective evaluation

# **Background**

Refugees commonly experience trauma, such as social conflicts and violence, witnessing tragic deaths, torture, forced confinement, and numerous human rights violations [1–3], which likely increases risk for various mental health issues and disorders [3, 4]. In fact, more than one in four refugees who have been exposed to mass conflict report posttraumatic stress disorder (PTSD), and more than one in four report symptoms of major depressive disorder [5]. In a recent review [6], asylum seekers and refugees reported high rates of depression, anxiety, and PTSD (all up to 40%), despite variation across settings (e.g., displacement or resettlement, high- or low-income countries). In addition, psychiatric disorders are notable when assessment includes mental illness beyond common mental disorders. In a German study

Although mental health issues are more prevalent among refugees, mental health care for refugees resettled in the U.S. is sometimes neglected due to multiple challenges in service provision [8]. The concept of mental health care and psychotherapy are foreign in many refugee communities [9, 10], and mental health is a stigmatized issue in refugee communities [8–11]. In addition, service providers face challenges related to lack of capacity for culturally-responsive and -relevant services in many refugee-serving agencies. Service providers in human and social services, as well as medical settings, often lack an understanding of refugees' cultural background and unique mental health challenges and needs [12–14]. Additionally, linguistic and cultural barriers keep refugees from accessing mental health services [15]. Refugee mental health interventions are the most effective when they are culturally- and linguistically-sensitive and specific to refugee groups [16]. However, even refugee resettlement agencies, who may be equipped with better cultural and



with refugees from Syria, Iraq, and Afghanistan, 27% of those receiving neurological emergency services reported a non-epileptic seizure or psychiatric disorder, which is much higher than the 15% prevalence in native Germans [7].

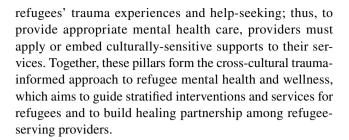
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linguistic competency than most social or mental health services, struggle to recognize and respond to refugee mental health needs.

Despite these barriers to care, there are few training modules or opportunities that are directly relevant to refugee mental health needs. Two well-known training programs available to refugee-serving professionals are training on the refugee health screener (RHS-15) [17] and mental health first aid training (MHFA) [18]. RHS-15 training is provided to refugee nurses who conduct refugee medical screening and to some refugee resettlement staff for referral purposes. Although this training can help with early detection of common mental disorders (CMDs), the contents are limited to basic screening and do not sufficiently prepare providers to understand and respond to refugee mental health needs. MHFA training has been delivered to refugee community leaders [19] but has limitations in addressing mental health stigma and building hands-on competencies for service providers in the community because it was developed as psychoeducation for those with mental disorders and their caregivers [18]. The curriculum is also not tailored to a refugee population, making it irrelevant or even culturally insensitive when it comes to meeting urgent issues of access to care and stigma. Additionally, many structured training programs including MHFA are costly and dependent on the availability of culturally-competent trainers who understand refugee contexts or acculturative challenges. Sustainable options are needed to ensure that mental health training is affordable and available to refugee service providers in various settings. Given such gaps, the authors developed a tailored training program that helps refugee service providers build competencies related to trauma-informed care in crosscultural settings and community partnerships for referrals and coordination of care. The current study aims to identify refugee service providers' mental health training needs and to evaluate the training program in building competencies and providing tools and resources to refugee-serving professionals and refugee community leaders.

#### **Conceptual Framework**

In order to address the gap in culturally-competent traumainformed care in refugee resettlement services, the first author developed an interactive training curriculum based on Herman's trauma recovery model [20] and Substance Abuse and Mental Health Services (SAMHSA)'s core principles of trauma-informed care [21]. The training curriculum is comprised of two pillars: (1) trauma-informed care and (2) culture-informed care. The trauma-informed pillar is based on the idea that trauma can affect entire refugee communities, and interventions must address this trauma across all types of services and care in the community. The cultureinformed pillar is based on the idea that culture influences



### **Methods**

# Cross-Cultural Trauma-Informed Care (CC-TIC) Training

The Cross-Cultural Trauma-Informed Care (CC-TIC) training was developed based on the first author's psychoeducation manual on trauma and culturally-specific, as well as general, mental health topics in the context of refugee resettlement [22]. The training, which was delivered over two consecutive days, consists of eight 1.5-h-long sessions, followed by a one-hour reflection and discussion session. The contents involve knowledge building (e.g., mental health terms, refugee trauma and its sequelae, refugee mental health issues, and cultural expressions of distress) and skill building (e.g., psychoeducation, listening skills, systems of care and multi-tiered intervention, community-based interventions, grounding and mindfulness, and self-care). The training contents were slightly modified for each site to meet unique as well as common needs in each locality. For example, a session on integrated care was included when many healthcare providers attended, while more contents on complex trauma were added when the community recruited providers in school settings and family services. The training was delivered by the first author at five sites in two states, over a two-year period, and was hosted by national agencies responsible for state-wide refugee health promotion programs. One site offered the training twice, once in 2018 and again in 2019 with slightly different topics. Table 1 shows the comprehensive list of training topics per locality. Of note, each locality has different resettlement patterns. When providing the training, the authors aimed to focus on the major refugee ethnic and cultural groups that each site has resettled. Most of the sites have many refugee groups in common, which include Afghan, Bhutanese, Congolese and Karen/Karenni.

#### **Data Collection**

After each CC-TIC training, participants were asked to reflect on the training experience and assess their competencies retrospectively. Retrospective study refers to data collected about interventions or programs that happened



Table 1 List of training topics per locality

	State #1, Locality A, 2018	State #1, Locality A, 2019	State #1, Locality B, 2019	State #2, Locality C, 2018	State #2, Locality D, 2019	State #2, Locality E, 2019
Individualized topics						
Interpreters		Working with interpret	ers (tips and rec	commendations)		
Complex trauma		Complex trauma and w traumatized children				
Integrated care for the refugee community	Integrated care for refu- gee mental health and psychosocial support			Integrated care for refu psychosocial support	•	th and
Trauma-informed care for refugees	Trauma-informed care in refugee resettlement			Trauma-informed care	in refugee reset	tlement
Cultural competency and cultural humil- ity	A spectrum of cultur- ally informed care (from cultural com- petency to cultural humility)			Cultural competency v	s. cultural humi	lity
Capacity building for refugee mental health	Possible ways to build capacity and partner- ships for refugee mental health					
Common topics						
Mental health terms and refugee trauma	Basic terms related to m Refugee trauma—pre- an Different types of trauma	nd post-migration, resett	lement stressors	on between mental health s, acculturative stress	and mental disc	orders)
Consequences of trauma	Consequences of trauma spirituality, and common		ifaceted impacts	of trauma on brain, men	tal health, relation	onship,
Common mental health issues among refugees		ers in refugee population —addiction and abuse/n		ssion, anxiety, somatic sy	mptoms, adjusti	ment disor-
Intersection between trauma and culture	Cultural influences on m	ental health expressions	and experience	s (ex. cultural idioms of c	listress)	
Psychoeducation	Basic psychoeducation (	what or how to say to th	ose in mental he	ealth needs)		
Listening skills	Listening skills (deep lis	tening & active listening	g, etc.)			
Systems of care: toward a multi- tiered model	A multi-tiered model for needs & services)	refugee mental health a	nd psychosocial	l support (pyramid model	of refugee men	tal health
Community- based interventions for refugee newcomers	Importance and example Different formats and wa			ntions		
Self-care and mind- fulness	Self-Care: Compassion f Grounding and mindful		ondary trauma			
Resources	Resources for trauma-inf	formed and culturally-se	nsitive care for	refugees		

in the past [23]. While retrospective designs may introduce bias based on participant recall [24, 25], they can allow for longer observation periods [26], greater generalizability [27], and more cost-efficient data collection [27, 28]. Studies have found that retrospective designs produce adequately valid and reliable results [29–31] and provide information that may be less objectively true but still important [32]. We adopted this methodology as it can allow participants to conscientiously evaluate their baseline knowledge and competencies, especially related to new subject matters, by

decreasing the possibility of overestimating baseline understanding [23, 33].

As such, we used retrospective study to assess participants' pre- and post-test knowledge related to refugee mental health and psychosocial support. We embedded this retrospective pre-and post-training evaluation (RPPE) into a mixed-methods design. First, we had participants free list three training needs to explore gaps in capacity for refugee mental health care. Then, we used RPPE to assess participants' knowledge and skills in refugee mental health before



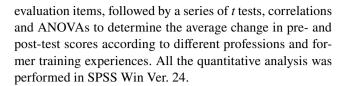
and after the CC-TIC training. We included seven items measuring core competencies at every site (e.g., refugee trauma and mental health and trauma-informed and culture-informed care) along with four to five additional topics that were tailored to each training site. Along with the structured RPPE items, we added four open-ended questions, related to the most helpful topical areas, remaining gaps, applicability of the training, and suggestions for future training. The study was exempted from IRB review by the authors' institution as the training evaluation was conducted by the hosting agencies for the purpose of program evaluation and no identifiable information was obtained for the assessment.

# **Participants**

The CC-TIC training aims to improve mental health competencies for not only mental health professionals (e.g., clinical psychologists/social workers and mental health nurse practitioners/counselors) but also non-mental health care providers, including refugee resettlement staff, public health nurses, school liaisons/coordinators, caseworkers, community health workers, and refugee community leaders, volunteers, and interpreters. Participants self-reported their profession. They were given 12 response options which were then grouped into three categories: (1) mental health provider, (2) refugee resettlement worker, and (3) other [collapsed from the remaining 10 options: healthcare provider (nurse practitioners, physicians, etc.), social services, interpretation, medical liaison/community health worker/ medical case manager, teacher/school social worker/provider in school settings, university researcher, refugee program supervisor (government, state coordinator, etc.), refugee community leader/volunteer, community-based organization, or other]. A total of 175 people registered to attend the training (Locality A: 79 registered; Locality B: 42 registered; Locality C: 16 registered; Locality D: 18 registered; Locality E: 20 registered). While a few individuals who registered for the training did not attend, our estimated number of across-site training attendees is 175. A total of 140 participants completed the free listing exercise (estimated response rate of 80%), and 128 participants took the survey (estimated response rate of 73.14%), with 120 participants providing complete survey answers (estimated response rate of 68.57%). Descriptive statistics are provided in Table 2.

#### **Data Analysis**

The free listing data and open-ended questions were analyzed using conventional content analysis [34]. Participants' responses were grouped into themes and categories, which were compiled to broader domains across the six training localities. For the RPPE data, we ran descriptive statistics including demographic variables and frequencies of



#### Results

# **Free Listing of Training Needs**

The free listing data is shown in Table 3. We identified six overarching themes in the training priorities listed by the study participants: (1) refugee interventions and programs, (2) refugee trauma, (3) refugee service resources, (4) refugee resettlement challenges and needs, (5) provider networking, and (6) other. Of the 140 participants, most (83.6%) listed refugee interventions and programs as one of their top three training priorities. Most participants (56.4%) also reported learning about refugee resettlement challenges and needs as a training priority. Table 3 also shows subthemes within each of the six themes.

#### **RPPE Data**

The total and individual-item means for the evaluation data are shown in Table 4, along with the t test results and average change in pre- and post-test score. All t tests were significant at the pre-determined cutoff point of 0.05. For the seven core competency items included in the survey for all six localities, the average change in total core competency score was 8.35 (t[119] = 15.078, p < 0.001). The pre-test to post-test change in individual core competency score ranged from 0.80 (basic mental health terms) to 1.71 (multi-tiered model for refugee mental health and psychosocial support. Table 4 also shows four of the tailored competencies, each of which was included in at least three localities.

## **Open-Ended Responses**

Analysis of the four open-ended survey questions revealed a set of themes. The most common theme regarding the most helpful contents (N=128) was refugee trauma and trauma-informed care (n=56, 43.8%), followed by cultural competency and cultural idioms of distress (n=40, 31.3%), and partnership building (n=35, 27.3%). Others reported mental health symptoms and clinical skills (n=19, 14.8%), self-care (n=10, 7.8%), and the multi-tiered intervention model (n=5, 3.9%) as the most beneficial topics. Regarding remaining gaps (N=128), most participants skipped a response or reported that all topics were clear (n=17, 13.3%). Participants requested extended training on community partnership building (n=25, 19.5%), trauma recovery



**Table 2** Descriptive analysis of evaluation data, across six sites

Variable	Total N	Frequency (%)	M (SD)
Gender	124		'
Female		96 (77.4%)	
Male		28 (22.6%)	
Age (in years)	77		38.73 (10.50)
Prior experience working with refugees	88		
Yes		80 (90.9%)	
No		8 (9.1%)	
Time working with refugees (in years)	115		6.36 (5.27)
Profession <sup>a</sup>	128		
Mental health service provider		37 (28.9%)	
Healthcare provider		12 (9.4%)	
Refugee resettlement services		32 (25.0%)	
Interpretation		14 (10.9%)	
Medical liaison/case worker, community health worker		12 (9.4%)	
Teacher, school social worker, school setting		12 (9.4%)	
Researcher		2 (1.6%)	
Refugee program supervisor		1 (0.8%)	
Refugee community leader/volunteer		10 (7.8%)	
Community-based organizations		11 (8.6%)	
Social services		22 (17.2%)	
Other		6 (4.7%)	
Locality	128		
State #1, Locality A, 2018		37 (28.9%)	
State #1, Locality A, 2019		29 (22.7%)	
State #1, Locality B, 2019		10 (7.8%)	
State #2, Locality C, 2018		15 (11.7%)	
State #2, Locality D, 2019		18 (14.1%)	
State #2, Locality E, 2019		19 (14.8%)	
Felt it enhanced expertise	74		
Not at all		0 (0%)	
Somewhat		33 (44.6%)	
Substantially		41 (55.4%)	
Likeliness to recommend training	75		
Yes		73 (97.3%)	
Not sure		2 (2.7%)	
No		0 (0%)	

<sup>&</sup>lt;sup>a</sup>Adds up to more than 100% because participants could select multiple options

(n=12, 9.38%), techniques of mental health assessment and interventions (n=11, 8.6%), the multi-tiered programs (n=7, 5.5%), and self-care (n=2, 1.6%). Analysis of the applicable topics and future training needs are detailed in Table 5.

A series of t tests comparing the average change in pre- and post-test scores by prior mental health training (yes = 101, no = 23) revealed a greater change in total common competency scores (t[115] = 3.070, p = 0.003) for those without prior mental health training (M = 11.55, SD = 6.30) than for those with prior mental health training (M = 7.35, SD = 5.66). The areas of competencies

showing the most improvement among those without prior training included: mental health term knowledge  $(t[118]=2.917,\ p=0.004)$ , refugee CMD knowledge  $(t[119]=2.055,\ p=0.042)$ , psychoeducation knowledge  $(t[119]=4.438,\ p<0.001)$ , tiered model knowledge  $(t[118]=2.556,\ p=0.012)$ , and trauma-informed knowledge  $(t[119]=2.577,\ p=0.011.)$ . There was no significant difference in change in refugee trauma knowledge  $(t[119]=1.498,\ p=0.137)$  or cultural influence knowledge  $(t[27.10]=1.669,\ p=0.107)$  based on prior mental health training. We also did not find meaningful differences in competency scores across localities



**Table 3** Topics of training needs for refugee mental health care and services (N = 140)

Training needs	Frequency by locality						
	State #1		State #2				
	Locality A, 2019 (N=57)	Locality B, 2019 ( <i>N</i> =32)	Locality C, 2018 ( <i>N</i> =15)	Locality D, 2019 ( <i>N</i> =19)	Locality E, 2019 ( <i>N</i> =17)	Total (N = 140)	
Refugee interventions and program	55	17	10	21	14	117	
Best practices for refugee mental health	15	12	_	9	6	42	
Trauma-informed care	27	2	_	11	5	45	
Basic clinical skills	13	3	1	1	3	21	
Refugee trauma	12	12	7	6	1	38	
Refugee trauma experiences	4	5	_	1	1	11	
Understanding and identifying the impacts of trauma	8	7	-	5	0	20	
Refugee service resources	18	6	7	3	10	44	
Local resources/referral procedures for refugee mental health	18	6	7	3	10	44	
Refugee resettlement challenges/needs	35	19	7	11	7	79	
Identifying/overcoming resettlement obstacles and challenges	7	4	_	3	1	15	
Refugee community needs during resettlement	3	3	_	1	2	9	
Cultural competency/impacts of culture	12	7	1	2	3	25	
Understanding and overcoming refugee mental health needs	6	4	1	0	1	15	
Destigmatizing/clients prioritizing mental health	7	1	_	5	0	13	
Provider networking	10	10	3	10	3	36	
Networking and collaborating with other providers	6	6	_	5	3	20	
Getting stakeholder/administrative buy-in	2	1	-	1	0	4	
Training/leading/sharing information with others	2	3	0	4	0	9	
Other	16	6	3	5	6	36	
Interpretation and navigating language barriers	7	3	1	0	1	12	
Building resilience	0	0	2	0	0	2	
Avoiding compassion fatigue/burnout	5	2	0	3	0	10	
Policy impacting refugees	1	0	0	1	0	2	
Understanding/showcasing refugee strengths	1	0	0	0	2	3	
Working with refugee children/youth	2	1	0	1	3	7	

Locality C was coded differently as it was the earliest data collected and coded. A dash is present where data is not available

except for: (1) site B (M = 22.90, SD = 3.76), which had a significantly higher total common competency score at pre-test (F[5,115] = 2.626, p = 0.027) compared to Sites C (M = 16.07, SD = 5.32) and D (M = 15.11, SD = 4.65) and (2) Site A time 1 (M = 26.22, SD = 3.39), which had a significantly higher total common competency score at post-test (F[5,114] = 3.127, p = 0.011) compared to Site A time 2 (M = 23.81, SD = 3.48).

Table 6 shows the results of a series of ANOVAs comparing the average change in pre- and post-test scores by profession. These results indicated that the mean change in score was significantly different for mental health providers when compared to refugee resettlement workers and

other professions for all core competency items except for refugee trauma knowledge.

# Discussion

The aim of this study was twofold: (1) evaluation of the effectiveness of refugee mental health training for refugee service providers and (2) exploration of needs and challenges in building competencies for refugee mental health. First, the retrospective self-assessment shows how two-day intensive training can build competencies to help understand and respond to refugee mental health needs. Though mental



Table 4 Items and mean scores for pre- and post-tests, across sites and competency domains

Item <sup>a</sup>	N	Pre-test M (SD)	Post-test M (SD)	Average change in score	Test statistics
Core competencies	120	17.08 (5.95)	25.43 (2.99)	8.35	t(119) = 15.078***
Basic mental health terms	124	3.03 (1.05)	3.83 (0.44)	0.80	t(123) = 9.236***
Refugee trauma	125	2.72 (1.03)	3.74 (0.49)	1.02	t(124) = 12.062***
Common mental disorders in refugees	125	2.48 (1.06)	3.64 (0.56)	1.16	t(124) = 12.628***
Cultural influences on mental health	125	2.42 (1.02)	3.62 (0.63)	1.21	t(124) = 12.868***
Basic psychoeducation	124	2.50 (1.17)	3.60 (0.58)	1.11	t(123) = 10.868***
Multi-tiered model for refugee mental health and psychosocial support	124	1.65 (1.17)	3.35 (0.71)	1.71	t(123) = 16.822***
Trauma-informed care in refugee resettlement	125	2.30 (1.16)	3.62 (0.58)	1.32	t(124) = 12.944***
Tailored competencies					
Listening skills <sup>b</sup>	50	2.64 (1.05)	3.84 (0.37)	1.20	t(49) = 8.083***
Integrated care <sup>c</sup>	86	1.80 (1.10)	3.43 (0.70)	1.63	t(85) = 13.513***
Cultural humility <sup>c</sup>	88	2.28 (1.22)	3.65 (0.59)	1.36	t(87) = 11.256***
Trauma consequences <sup>b</sup>	51	2.37 (1.10)	3.75 (0.48)	1.37	t(50) = 9.268***

<sup>\*\*\*</sup>Significant at p < 0.001

health professionals reported significantly higher competencies in overall topics prior to the training, the reflective post-training scores showed marginal differences across professions, and non-mental health professionals attained a good level of understanding in mental health topics and foundational skills that are crucial to trauma-informed services. It is also notable that mental health providers often do not receive professional training on trauma-related topics [35, 36], let alone specifically on refugee mental health. T In fact, mental health professionals reported the low baseline scores on refugee CMDs, cultural influences on trauma and mental health outcomes, multi-tiered interventions, and trauma-informed care in this study. Although most participants (79%) reported previous mental health training, there was no significant difference in preexisting knowledge of how trauma and culture intertwine to shape mental health and refugee CMDs. The amount of previous experience (i.e., time) working with refugees also did not affect training outcomes in core competencies except for self-assessed general confidence prior to the training, which corroborated that work experiences alone do not build competencies in how to respond to refugee mental health needs. This implies significant gaps in currently-available training for refugeeserving professionals and a lack of culturally-responsive and -sensitive mental health training not only for those without mental health backgrounds but also for mental health professionals with formal training and direct practice experience.

This study also sheds light on current needs and challenges in refugee mental health training and proposes future

suggestions and strategies for building capacity for traumainformed care for refugees in various service settings. Knowledge and hands-on skills for refugees with mental health needs were of the highest demand, followed by resettlement-related mental health needs and cultural knowledge to provide culturally-responsive and contextually-relevant programs. Reportedly, mental health professionals showed higher competencies in overall mental health knowledge and skills and less understanding of culture-specific needs and resettlement contexts, while refugee resettlement staff and community leaders presented the opposite patterns. Though mental health professionals take a critical role in community capacity for trauma-informed care and refugee mental health services [37, 38], the findings of this study also emphasize the importance of collaborative and coordinated care. Participating in the training with a heterogeneous group provided insight into refugee mental health supports and situated individual programs in a broader system of care beyond segmented interventions, also helping to overcome pathologization of normal grieving processes and acculturation distress in the refugee community.

Participants highly valued mutual learning and networking opportunities throughout the CC-TIC training, which corroborates the synergic effects suggested by previous training models to promote interprofessional learning [39] and mutual empowerment through intercultural communication and advocacy [40, 41] in community settings. This format promotes a public health approach and the principles of trauma-informed care, which underscores awareness of



<sup>&</sup>lt;sup>a</sup>For all items, participants were asked to retrospectively rate their awareness and understanding

<sup>&</sup>lt;sup>b</sup>Items only included for Localities C, D, and E

<sup>&</sup>lt;sup>c</sup>Items only included for Localities A (2018), C, D, E

**Table 5** Analysis of open-ended questions on applicable topics and future training (N = 128)

Item	Frequency (%)	Quotes		
Workshop topics that participants plan to apply to their ager	ncy or community			
Trauma responses/trauma-informed care	26 (20.3%)	"the additional knowledge was useful in that it enhanced a deeper understanding of how best to engage and accommo- date families and students coping with trauma and resettle- ment stressors"		
		"Trauma, stress and mental health"		
		"As a caseworker, I need to do better about addressing trauma on a daily basis"		
Community partnerships	17 (13.3%)	"I would like to see our community develop a better network of service providers"		
		"more partnerships with community"		
		"I am so very excited about the conversations and cross-agency community-building to come"		
Teaching coworkers/staff	16 (12.5%)	"Develop workshop for coworkers, dept., & agency"		
		"I supervise 14 therapists-will take info back & educate them"		
		"I would love to help provide some of this info to our clinicians in small consistent training to improve the mental health care we provide"		
Cultural competency/population- specific information	14 (10.9%)	"Become more culturally sensitive; serve clients with the culture-informed lenses"		
		"I am planning to add contents about Western and non-Western culture scenario into my agency's presentation curriculum"		
Knowledge about refugee trauma experiences	12 (9.4%)	"A better awareness of the background of refugee trauma"		
		"Refugee trauma and force migration"		
Psychoeducation/community trainings	11 (8.6%)	"definitely would love to do some psychoeducation and com- munity wellness workshops with residents/clients. I also want to continue connecting with other service provider"		
		"I also want to be able to convey that idea to community mem- bers in an approachable way that makes them better under- stand what refugees have gone through and continue to deal with every day"		
Mental health knowledge	10 (7.8%)	"common mental disorder in refugee population"		
		"Integrating the tiers in the process of mental treatment"		
Community engagement	8 (6.3%)	"Developing trauma-informed care of my agency and be involved in community capacity"		
		"Engaging Community"		
Sharing workshop resources/exercises	7 (5.5%)	"Potentially considering how to expand capacity for groups and utilizing training manual for training other staff or partners"		
		"The stone and flower exercise"		
Self-care	7 (5.5%)	"self carepreventing fatigue"		
		"Care of self"		
Terminology	4 (3.1%)	"language that I will incorporate during direct care around trauma and stress"		
		"Trauma terminology"		
Listening skills	4 (3.1%)	"I would like to more actively apply the different listening skills that were discussed"		
		"The exercise of deep listening was very helpful. It was a good reminder that we can soften into the experience and allow the client to simply be witnessed. In a way, it's practicing humility"		
Resettlement policies	4 (3.1%)	"background on resettlement program history" "improving systems"		
Grounding/mindfulness	3 (2.3%)	"The grounding technique"		



 Table 5 (continued)

Item	Frequency (%)	Quotes
Translating resources	2 (1.6%)	"A lot of topics that were shared in this workshop can be taught to refugee families, however if I want to give some examples, I would like to translate some of different exercisesinto Arabic and Farsi"
Topics that participants would like covered in future worksh	ops	
Community partnerships	21 (16.4%)	"I really want to learn more about how I can provide services to the community and how we all work together collaboratively on mental health"
		"More examples of what community partnerships can look like" "Workshops based on problem solving, community challenges facing some of the subpopulations in [our city] to generate cross-agency action in partnership with community leaders"
Networking/sharing information	21 (16.4%)	"Resourcesto make sure we know who to go to about various concerns/needs of the refugee population"
		"communicating and networking to share services"
Refugee mental health	16 (12.5%)	"Resources, community network, knowledge of providers"  "Integrated care for refugee mental health psychosocial support"
		"any topic on refugee health"
		"Anxiety, depression, trauma"
Trauma-informed care	16 (12.5%)	"Best practices for implementing trauma informed care in a resettlement agency"
		"Trauma recovery and healing"
		"group work with traumatized refugees/immigrants"
Examples/application of learning	14 (10.9%)	"I would love to have a workshop that would allow open discus- sions and case studies to apply the knowledge we learned from this workshop to actual practice settings"
		"discussing more real life/like life examples could be helpful"
		"video/examples of therapy session with interpreter with different techniques"
Community engagement	14 (10.9%)	"How to encourage others to engage more with the refugee community & seek to be more involved in serving them. Initiating & sustaining programsEspecially fiscally"
		"a training on how to motivate and empower community elders and leaders to continue to practice and share their knowledge and expertiseTheir involvements in this area has proven to always play a significant part in strengthening community in may ways"
Community interventions	14 (10.9%)	"community-based interventions, examples of other states"
		"I think a cultural competency training for specific populations with teachers and school staff would be an excellent idea and super beneficial for that communication piece"
Clinical skills	14(10.9%)	"Trauma focus therapy for mental health providers" "Communication skills"
		"Clinical interventions for mental health practitioners who work with survivors of war trauma"
Cultural competency/issues for specific cultures	10 (7.8%)	"Further information about various cultures; a breakdown of languages, traditions, stigmas, norms, non-verbal/verbal communication, etc"
		"Refugee population specific interventions per cultural/ethnic group (e.g., which interventions have been successful for each population)"
		"education about specific ethnic/cultural groups"



Table 5 (continued)

Item	Frequency (%)	Quotes		
Vulnerable immigrant/refugees populations	10 (7.8%)	"Expanding on childhood response to trauma & long-term effects"		
		"LGBTQ refugees & how they can be supported"		
		"Incorporating undocumented survivors experience"		
More in-depth coverage	7 (5.5%)	"An advanced training on this topic"		
		"Future workshops could build further on the knowledge that [the facilitator] shared. She had to skip over a lot of material just due to the time constraints involved"		
		"More in depth discussion of cultural expressions of trauma;		
Bodies' response to trauma	5 (3.9%)	"How trauma affects physical health"		
		"psychosomatic pain"		
Refugee trauma experiences	5 (3.9%)	"Resettlement stories"		
		"Refugee trauma pre and migration"		
Trauma recovery	5 (3.9%)	"Anything that would help refugees overcome their trauma is welcome"		
		"Trauma recovery and healing"		
Self-care	5 (3.9%)	"self-care"		
		"Staff trauma and stress management"		
Integrated care	3 (2.3%)	"Integrated care for refugee mental health psychosocial sup- port"		
Grounding/mindfulness	2 (1.6%)	"I would have enjoyed more physical/relaxation/grounding exercises or movement or interactive exercises"		
Potential triggers	1 (0.8%)	"potential triggers of body language asking questions etc"		

trauma impacts not only in the refugee community but also among caregivers and service providers and emphasizes collaborative care and partnership building across service sectors to overcome challenges in mental health stigma, cultural and linguistic barriers to services, and other psychosocial issues that obstruct mental health care (e.g., transportation, insurance and eligibility, literacy, etc.) [42]. As previous research points out [43, 44] training alone may not suffice to build collaborative care across agencies and service settings. This study shows that capacity-building efforts allow an open platform to discuss common challenges across communities of practice and to reorient gaps in knowledge and skills on an individual level to advocacy and partnership at organizational- and community-levels. Regardless of localities, participants were enthusiastic about the idea of providers' networks or partnership meetings to regularly discuss refugee mental health issues despite such challenges as lacking buy-in or internal supports from leadership, few resources for community-wide action, and limited interagency accountability.

As a naturalistic evaluation study, this research has some limitations to consider. The study was conducted as part of program evaluation by two state-wide refugee health programs and turned into a case study of five resettlement sites with no comparison groups. Follow-up to track how participants retain and utilize training competencies would be

beneficial and is the next step of this study. Retrospective measures were efficient in this study due to limited self-awareness on unknown topics (e.g., cultural humility); however, future research may consider adopting a conventional pre- and post-test design to assure improvement in competencies over time. Also, an in-depth study on how partnerships can be built across mental health fields and psychosocial programs would help design an effective community partnership or coalition model addressing common refugee mental health challenges beyond services working in silo.

#### **New Contribution to the Literature**

This study contributes to the field by addressing gaps in knowledge related to mental health training and capacity building in the context of refugee resettlement services. We developed and implemented training on refugee mental health that is culturally sensitive and contextually relevant to service environments, which fills gaps in the field related to lack of appropriate trainings for refugee-serving staff. We have also proposed an innovative training approach that emphasizes mutual learning and partnership building opportunities. The culturally-responsive traumainformed approach helps bridge gaps between mental health care and psychosocial services in current refugee



Table 6 Items and mean scores by profession, across sites

Item <sup>a</sup>	N	Score <sup>a</sup>		Test statistics	
		Mental health provider M (SD)	Refugee resettlement worker <i>M</i> ( <i>SD</i> )	Other profession	
Pre-test total	121	21.34 (3.78)	15.26 (5.16)	15.41 (6.08)	F(2,118) = 15.803, p < 0.001***
Basic mental health terms	125	3.68 (0.63)	2.67 (1.11)	2.82 (1.07)	F(2,122) = 10.838, p < 0.001***
Refugee trauma	125	3.11 (0.91)	2.78 (0.75)	2.72 (1.03)	F(2,122) = 4.934, p = 0.009**
Common mental disorders in refugees	125	2.95 (1.05)	2.30 (0.87)	2.28 (1.07)	F(2,122) = 5.450, p = 0.005**
Cultural influences on mental health	125	2.89 (0.61)	2.15 (1.06)	2.25 (1.11)	F(2,122) = 6.338, p = 0.002**
Basic psychoeducation	124	3.41 (0.69)	1.89 (1.01)	2.22 (1.17)	F(2,121) = 22.473, p < 0.001***
Multi-tiered model for refugee mental health and psychosocial support	124	2.33 (1.04)	1.37 (1.01)	1.36 (1.16)	F(2,121) = 10.069, p < 0.001***
Trauma- informed care in refugee resettlement	125	2.94 (0.91)	2.07 (1.03)	2.03 (1.22)	F(2,122) = 10.183, p < 0.001***
Post-test total	120	25.86 (2.53)	25.22 (3.38)	25.28 (3.08)	F(2,117) = 0.494, p = 0.611
Basic mental health terms	124	3.89 (0.39)	3.81 (0.40)	3.80 (0.48)	F(2,121) = 0.526, p = 0.593
Refugee trauma	125	3.73 (0.51)	3.81 (0.40)	3.70 (0.53)	F(2,122) = 0.463, p = 0.631
Common mental disorders in refugees	125	3.70 (0.57)	3.70 (0.47)	3.57 (0.59)	F(2,122) = 0.833, p = 0.437
Cultural influences on mental health	125	3.68 (0.53)	3.56 (0.75)	3.62 (0.64)	F(2,122) = 0.280, p = 0.756
Basic psychoeducation	124	3.73 (0.45)	3.52 (0.70)	3.57 (0.59)	F(2,121) = 1.285, p = 0.280
Multi-tiered model for refugee mental health and psychosocial support	124	3.42 (0.65)	3.22 (0.89)	3.38 (0.66)	F(2,121) = 0.630, p = 0.535
Trauma- informed care in refugee resettlement	125	3.66 (0.59)	3.62 (0.56)	3.59 (0.59)	F(2,122) = 0.148, p = 0.863
Change in score, total	120	4.51 (3.42)	9.96 (6.33)	9.91 (6.23)	F(2,117) = 11.645, p < 0.001***
Basic mental health terms	124	0.22 (0.48)	1.15 (1.10)	1.00 (0.97)	F(2,121) = 11.560, p < 0.001***
Refugee trauma	125	0.62 (0.72)	1.04 (0.81)	1.25 (1.04)	F(2,122) = 5.431, p = 0.005**
Common mental disorders in refugees	125	0.76 (0.89)	1.41 (0.97)	1.30 (1.07)	F(2,122) = 4.390, p = 0.014*
Cultural influences on mental health	125	0.78 (0.71)	1.41 (1.15)	1.38 (1.11)	F(2,122) = 4.547, p = 0.012*
Basic psychoeducation	124	0.32 (0.53)	1.63 (1.15)	1.35 (1.16)	F(2,121) = 16.378, p < 0.001***
Multi-tiered model for refugee mental health and psychosocial support	124	1.08 (0.87)	1.85 (0.99)	1.71 (1.19)	F(2,121) = 9.003, p < 0.001***
Trauma- informed care in refugee resettlement	125	0.71 (0.75)	1.55 (1.15)	1.56 (1.20)	F(2,122) = 7.589, p < 0.001***

<sup>\*</sup>p < 0.05

<sup>a</sup>Participants self-reported their profession with 12 response options which were then grouped into three categories: (1) mental health provider, (2) refugee resettlement worker, and (3) other (collapsed from the remaining 10 options: healthcare provider, social services, interpretation, medical liaison/community health worker/medical case manager, teacher/provider in school setting, university researcher, refugee program supervisor, refugee community leader/volunteer, community-based organization, or other)

resettlement program, which can promote exchanges of knowledge and expertise to build collaborative care and community partnership.

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<sup>\*\*</sup>p < 0.01

<sup>\*\*\*</sup>p<0.001

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