and expand FDA staff trained in rare disease drug development, and to further enhancing the biomarker qualification pathway.

These commitments align with and inform the necessary advancements the field of clinical pharmacology can make in order to grow its unique role in making research and development more nimble and efficient. Industry, basic and clinical researchers, regulators, and the broader health care stakeholder community should all take part in making these improvements a reality.

CONFLICT OF INTEREST

The authors declared no conflict of interest.

© 2016, ASCPT

- 1. U.S. Food and Drug Administration. Novel drugs 2015 summary. <http://www.fda. gov/downloads/Drugs/ DevelopmentApprovalProcess/ DrugInnovation/UCM485053.pdf> (2016).
- 2. Pharmaprojects. Blockbuster Trends and Rising Stars of Global R&D. <https:// citeline.com/wp-content/uploads/ Blockbuster-Trends-and-Rising-Stars-of-Global-RD.pdf> (2016).
- KMR Group. Success Rates in Development: Large vs. Small Molecule Rates. <https:// kmrgroup.com/wp-content/uploads/2015/ 09/2015_09_15_KMRGroup_ MoleculeSize_Success-Rate-Release.pdf> (2015).
- DiMasi, J.A., Grabowski, H.G. & Hansen, R.W. Innovation in the pharmaceutical industry: new estimates of R&D costs. J. Health Econ. 47, 20–33 (2016).
- Tollman, P., Panier, V., Dosik, D., Biondi, P. & Cuss, F. Organizational effectiveness: a key to R&D productivity. *Nat. Rev. Drug Discov.* 15, 441–442 (2016).

- EFPIA MID3 Workgroup et al. Good practices in model-informed drug discovery and development: practice, application, and documentation. *CPT Pharmacometrics Syst. Pharmacol.* 5, 93–122 (2016).
- U.S. Food and Drug Administration. Guidance for industry: providing clinical evidence of effectiveness for human drug and biological products. http://www.fda. gov/downloads/Drugs/GuidanceCompliance% 20RegulatoryInformation/Guidances/ UCM078749.pdf+Providing+clinical+ evidence+of+effectiveness+for+ human+and+bio&client=FDAgov&site= FDAgov&Ir=&proxystylesheet= FDAgov&utput=xml_no_dtd&ie=UTF-8&access=p&oe=UTF-8> (1998).
- U.S. Food and Drug Administration. PDUFA reauthorization performance goals and procedures fiscal years 2018 through 2022. http://www.fda.gov/downloads/ ForIndustry/UserFees/PrescriptionDrug UserFee/UCM511438.pdf> (2016).

Quantitative Systems Pharmacology: A Case for Disease Models

CJ Musante¹, S Ramanujan², BJ Schmidt³, OG Ghobrial⁴, J Lu⁵ and AC Heatherington¹

Quantitative systems pharmacology (QSP) has emerged as an innovative approach in model-informed drug discovery and development, supporting program decisions from exploratory research through late-stage clinical trials. In this commentary, we discuss the unique value of disease-scale "platform" QSP models that are amenable to reuse and repurposing to support diverse clinical decisions in ways distinct from other pharmacometrics strategies.

Significant progress has been made in the last 25 years integrating modeling and simulation approaches into the drug discovery and development process. Pharmacokinetic (PK) and pharmacodynamic (PD) models are broadly applied to address relevant questions at each stage of development. These models have helped inform drug discovery, development, and regulatory decisions and reduce the time and cost of bringing new drugs to market.¹ Furthermore, successful application has set the stage for novel modeling approaches, including quantitative systems pharmacology (QSP).²

QSP has been defined as "the quantitative analysis of the dynamic interactions between drug(s) and a biological system that aims to understand the behaviour of the system as a whole..."³ It is precisely this focus on quantitative, mechanistic biology and pharmacology that has increased interest in QSP. Drug development is challenged by low success rates, with costly, latestage attrition primarily due to lack of efficacy.⁴ Earlier and more thorough testing of mechanisms of action of novel agents have been proposed as critical for reducing attrition. With its focus on the interplay of pharmacological and biological mechanisms, QSP is well poised to support this call.

This commentary stems from a workshop of the same name at the 2016 American Society for Clinical Pharmacology and Therapeutics (ASCPT) Annual Meeting. Discussion highlighted the need for

doi:10.1002/cpt.528

¹Pfizer Inc., Cambridge, Massachusetts, USA; ²Genentech, South San Francisco, California, USA; ³Bristol-Myers Squibb, Princeton, New Jersey, USA; ⁴No institutional affiliation at the time of this research; ⁵AstraZeneca, Cambridge, UK. Correspondence: CJ Musante (cynthia.j.musante@pfizer.com)

Cynthia J. Musante and Saroja Ramanujan contributed equally to this work.

communication of the benefits of QSP disease modeling approaches in clinical program decision-making. Herein, we aim to:

- Discuss differences between fit-forpurpose and multi-use disease platform QSP models;
- Demonstrate how QSP disease platforms can inform clinical programs in ways distinct from other PK/PD strategies;
- Illustrate current use of QSP disease platforms to guide clinical development;
- Guide the reader to resources for further understanding of QSP models and their application to clinical development.

Disease-scale QSP models

Traditional empirical or mechanistic PK/ PD models are designed to characterize one or more specific but similar datasets to generate inferences and predict results for related scenarios. PK/PD modeling emphasizes parsimony and parameter identifiability, and routinely incorporates population variability and uncertainty in parameter estimates. QSP models, meanwhile, are designed to investigate the effects of drug action on emergent behaviors of the underlying system, be that a pathway, cell, tissue, organ, or multi-organ/whole-body process (Figure 1). To do so, QSP models integrate datasets from diverse studies, contexts, and spatiotemporal scales into a mathematical framework that reflects our knowledge of the system. These models exploit this integrated, mechanistic representation to predict outcomes in untested scenarios, prioritizing relevant biological detail over identifiability. Explicit representation of mechanistic variability enables exploration of parameter uncertainty, population heterogeneity, and alternate biological hypotheses. However, due to their mechanistic detail and larger scale, QSP model development generally requires more time and biological knowledge than PK/PD approaches.

Within the broad category of QSP,⁵ disease-scale platforms differ from fit-forpurpose models in that platforms typically: 1) include the interplay of multiple drug targets, pathways, and tissues in disease; 2) include a representation of the untreated disease state and a broad range of disease phenotypes; 3) mechanistically link target modulation to biomarker changes and outcomes; 4) allow comparisons against current standards of care; 5) support multiple applications, such as evaluation of the impact on efficacy and/or safety of different novel monotherapy and combination therapy treatments and alternate study designs (dose, regimen, and duration); and 6) can be reused, adapted, and repurposed for new treatments, questions, and indications.

Application of disease-scale QSP models to inform clinical programs

Two illustrative examples of disease-scale QSP models, presented in the ASCPT workshop, highlight recent applications in clinical development.

Lipoprotein metabolism and kinetic platform

Various measures of high-density lipoprotein (HDL) are correlated with the risk of cardiovascular disease. Multiple drugs targeting the cholesteryl ester transfer protein (CETP) increased HDL-cholesterol in the clinic and progressed to phase III trials. Yet, to date, they have failed to reduce cardiovascular risk, bringing into question whether HDL-cholesterol is a good biomarker.

The lipoprotein metabolism and kinetic model was developed at Roche from diverse in vitro and human data.6 The model is a "mid-sized" platform with over 24 state variables and parameters, developed and extended over a 1.5 year period. Its development and use proceeded in stages: (i) initial construction using publicly available data; (ii) adaptation and refinement using proprietary clinical data on a novel CETP inhibitor7; (iii) simulation and comparison of the effects of different targets and compounds on reverse cholesterol transport, the process of cholesterol removal from the periphery by HDL, which is believed to reduce cardiovascular risk.

Numerous targets were represented in the platform. Clinical data were collected from literature for calibration and validation to ensure the model recapitulated known effects of genetic mutations. All investigations were performed in a collection of "virtual patients," or alternate parameterizations, representing biological variability and mechanistic uncertainty. The detailed representation of HDL metabolism enabled assessment of the impact of clinical dose regimen on the rate of reverse cholesterol transport, which is not directly measured in trials and, therefore, not amenable to PK/PD modeling.⁷

After a phase III trial revealed that the CETP inhibitor failed to reduce cardiovascular risk, the model was used to provide a mechanistic explanation for the results. It was then used to evaluate the potential use of another CETP inhibitor for a different indication. Subsequently, the model was applied to other programs and mechanisms targeting HDL. In contrast to CETP, modulation of other targets was predicted to increase the reverse cholesterol transport rate and, therefore, potentially decrease cardiovascular risk. To evaluate other clinical opportunities in HDL biology, the model was applied to compare simulated impact of a number of therapeutic interventions.⁸ The platform model provided a quantitative basis for differentiating the amount and time-scale of potential plaque reduction with these interventions and contributed to strategic decisions on preclinical and clinical molecule development. The lipoprotein metabolism and kinetic example illustrates how a QSP platform was reused and extended to address diverse questions and inform multiple programs and decisions.

Immuno-oncology platform

With the US Food and Drug Administration approval of breakthrough therapies that block immune "checkpoints" to promote antitumor immunity and establish durable responses, the potential of immunotherapy is being realized. This raises fundamental questions of which checkpoints to target, how to optimize therapy timing and sequencing to take advantage of immune system dynamics, how therapeutic strategies should vary between indications, and how to best combine immunomodulatory mechanisms. Disease-scale QSP platforms have previously addressed similar clinical development questions in order to mechanistically unravel, interpret, and guide optimal intervention in complex multifactorial autoimmune disorders.^{5,9} To address these questions and support a



Figure 1 Schematic contrasting quantitative systems pharmacology (QSP) disease platform models and other modeling approaches used to support clinical pharmacology programs. Although empirical pharmacokinetic (PK) and PK/pharmacodynamic (PD) approaches are developed to adequately describe gathered data, they are generally not designed to make quantitative insights into specific underlying mechanisms and facilitate the use of these mechanistic insights to extrapolate to new conditions in which the relationship between model inputs and observed outputs might be qualitatively different. Mechanistic PK/PD can help address this, but only within the typically focused, minimal biology needed to relate existing target and output data. Approaches, such as pharmacologically based PK (PBPK) modeling, facilitate the use of additional mechanistic data to make predictions of drug disposition for new populations or when administering combinations of interacting drugs. Analogously, QSP disease platform models enable the use of mechanistic data for predictions of efficacy or changes in a safety signal. Similar to other modeling approaches, a continuum of potential model complexity exists depending on the variety of mechanisms and scale to which they will be mathematically characterized, and an appropriate approach should be identified based on the objectives.

diverse clinical pipeline in immunooncology (I-O), a mechanistic model of the cancer-immunity cycle was developed. The platform includes representation of numerous immune cells, soluble factors, and cell surface interactions in the tumor, a sentinel lymph node, and blood.¹⁰ The initial focus for model development and application has been melanoma, in which clinical data are most abundant, with planned adaptation to other tumor types.

The development of the melanoma I-O QSP platform has proceeded in two stages: an initial pilot project simulated the blood and tumor microenvironment and response to approved I-O agents, ipilimumab and nivolumab; and a second stage in which the model was expanded to include a draining sentinel lymph node and additional cell types, soluble factors, cellular targets, and therapies. The first stage demonstrated reasonable dynamic trajectories in key biomarkers, including gamma interferon (IFN- γ), CD8 T cells, CD4 regulatory T cells, and interleukin-10, and suggested potential pathways limiting therapeutic response to target engagement with concomitant or sequenced clinical dosing strategies.¹⁰ With subsequent expansion, over 30 cell types, many with multiple activation states, over 30 soluble factors, and numerous regulatory interactions were included based on established roles in immunology, known or suspected importance for I-O, or relevance to clinical development programs. The resulting model includes over 300 ordinary differential equations, has involved a 2-year timeline, and has required a substantial continued investment of varied scientific, modeling, and computational expertise.

Currently, the melanoma I-O QSP platform is being deployed to explore the efficacy of alternate ipilimumab and nivolumab therapeutic regimens. Additional planned

PERSPECTIVES

applications include investigating the requirement for maintenance therapy and exploring combinations and sequencing with anti-CD137, anti-GITR, anti-LAG3, and other therapies in clinical development at Bristol-Myers Squibb.

SUMMARY

QSP disease platform models provide an integrated, quantitative approach to clinical development, complementary and distinct from other PK/PD and pharmacometric approaches. The above examples, and others discussed in the literature,^{1,5} demonstrate the potential for QSP disease platforms to provide continued value across a range of projects and disease indications. Notably, QSP recently has reached the regulatory arena with the use of an established bone metabolism platform in a US Food and Drug Administration Advisory Meeting Clinical Pharmacology Review.⁵

Although a QSP approach may involve higher upfront investments compared with traditional PK/PD models, QSP disease platforms enable mechanistic extrapolation between different contexts and facilitate reuse of quantitative knowledge from multiple development programs. Some key learnings from our examples are:

- A QSP disease model provides a common, integrated platform that serves as a predictive tool and an integrated quantitative knowledge repository for continued preclinical and clinical application;
- QSP models enable *in silico*, multivariate, and quantitative exploration of key mechanistic uncertainties and population variability⁵;
- Staged platform development, based on specific project needs, allows the

resource investment to be spread out over time with staged application and return on investment.

For readers interested in learning more about QSP, in addition to references cited below, tutorials, reviews, and original research papers (along with technical detail allowing model reproduction) are available through the journal *CPT: Pharmacometrics* & *Systems Pharmacology.* However, there is a continued need for open-source model dissemination to enable community and regulatory evaluation and use, and for public disclosure of the clinical impact of QSP platform models. These efforts will ultimately advance the broader adoption of this promising approach in clinical drug development.

ACKNOWLEDGMENTS

The authors gratefully acknowledge Michael Zager and Jeffrey Woodhead for their assistance in conceptualizing the ASCPT workshop, and the International Society of Pharmacometrics QSP Special Interest Group and the ASCPT Systems Pharmacology Community for co-sponsoring the session.

CONFLICT OF INTEREST

The authors declared no conflict of interest.

© 2016, The Authors Clinical Pharmacology & Therapeutics published by Wiley Periodicals, Inc. on behalf of The American Society for Clinical Pharmacology and Therapeutics This is an open access article under the terms of the Creative Commons Attribution License, which permits use, distribution and reproduction in any medium, provided the original work is properly cited.

- EFPIA MID3 Workgroup et al. Good practices in model-informed drug discovery and development (MID3): practice, application and documentation. CPT Pharmacometrics Syst. Pharmacol. 5, 93– 122 (2016).
- NIH QSP Workshop Group et al. Quantitative and systems pharmacology in the post-genomic era: new approaches to

discovering drugs and understanding therapeutic mechanisms – An NIH White Paper by the QSP Workshop Group – October, 2011. (ed. Ward, R.).

- van der Graaf, P.H. & Benson, N. Systems pharmacology: bridging systems biology and pharmacokinetics-pharmacodynamics (PKPD) in drug discovery and development. *Pharm. Res.* 28, 1460–1464 (2011).
- Hay, M., Thomas, D.W., Craighead, J.L., Economides, C. & Rosenthal, J. Clinical development success rates for investigational drugs. *Nat. Biotechnol.* 32, 40–51 (2014).
- Ramanujan, S., Gadkar, K. & Kadambi, A. Quantitative systems pharmacology: applications and adoption in drug development (eds. Mager, D.E. & Kimko, H.) (Systems Pharmacology & Pharmacodynamics: Springer, New York, NY, 2016).
- Lu, J., Hübner, K., Nanjee, M.N., Brinton, E.A. & Mazer, N.A. An in-silico model of lipoprotein metabolism and kinetics for the evaluation of targets and biomarkers in the reverse cholesterol transport pathway. *PLoS Comput. Biol.* **10**, e1003509 (2014).
- Lu, J., Cleary, Y., Maugeais, C., Kiu Weber, C.I. & Mazer, N.A. Analysis of "on/off" kinetics of a CETP inhibitor using a mechanistic model of lipoprotein metabolism and kinetics. CPT Pharmacometrics Syst. Pharmacol. 4, 465–473 (2015).
- Gadkar, K., Lu, J., Sahasranaman, S., Davis, J., Mazer, N.A. & Ramanujan, S. Evaluation of HDL-modulating interventions for cardiovascular risk reduction using a systems pharmacology approach. *J. Lipid Res.* 57, 46–55 (2016).
- Fousteri, G. et al. Virtual optimization of nasal insulin therapy predicts immunization frequency to be crucial for diabetes protection. *Diabetes* 59, 3148– 3158 (2010).
- Schmidt, B.J. et al. Development of a quantitative systems pharmacology platform to support translational research and clinical development in immunooncology. American Society for Clinical Pharmacology and Therapeutics Annual Meeting, New Orleans, LA, 2015.