

Contents lists available at ScienceDirect

Preventive Medicine Reports



journal homepage: www.elsevier.com/locate/pmedr

Translation, validation and psychometric properties of Effort-Reward Imbalance questionnaire among nurses in Vietnam

Phuong The Nguyen ^{a,b,1,*}, Huy Van Nguyen ^{a,c,d,1}, Phuong Mai Le^a, Huyen Thi Phung^e, An Thi Minh Dao^{d,f,g}, Kuniyoshi Hayashi^a, Stuart Gilmour^a

^a Graduate School of Public Health, St. Luke's International University, 10-1 Akashi-cho, Chuo-ku, Tokyo 104-0044, Japan

^b Division of Surveillance and Policy Evaluation, Institute for Cancer Control, National Cancer Center, 5 Chome-1-1 Tsukiji, Chuo City, Tokyo 104-0045, Japan

^c Health Innovation and Transformation Centre, Federation University, University Drive, Mount Helen, VIC 3350, Australia

^d Department of Population and Quantitative Health Sciences, University of Massachusetts Medical School, 368 Plantation Street, The Albert Sherman Center, Worcester,

^e Hanoi Medical University Hospital, 01 Ton That Tung Street, Dong Da district, Hanoi, Viet Nam

^f School of Public Health, The University of Queensland, 288 Herston Road, The University of Queensland, Herston, QLD 4006, Australia

^g Institution for Preventive Medicine and Public Health, Hanoi Medical University, 01 Ton That Tung Street, Dong Da district, Hanoi, Viet Nam

ARTICLE INFO

Keywords: Factor analysis Effort-reward imbalance Work stress Psychometric properties Nurses Vietnam

ABSTRACT

We translated the Effort-Reward imbalance questionnaire, an instrument for measuring work stress, into the Vietnamese language and investigated its psychometric properties among nurses in Vietnam. In a hospital-based cross-sectional study design, we sampled and interviewed 207 nurses working full-time (response rate 83%). We evaluated the internal consistency using standardized Cronbach's alpha coefficients and structural validity using confirmatory factor analysis. Discriminative validity was assessed by comparing the measured scores between age groups, gender, education levels, income groups, and job positions. In addition, we confirmed the criterion validity by investigating its association with self-reported health using simple and multiple logistic regression models. Most of the participants were female (73.3%), young (average 28.5 years old), and had education levels of college or higher (53.5%). We observed sufficient internal consistency in effort, reward, and over-commitment scales (Cronbach's alpha 0.80, 0.76, and 0.68, respectively). Confirmatory factor analysis of the three-factor hierarchical model showed an acceptable fit and fair construct validity with most moderate or stronger (>0.3) factor loading coefficients. Poor self-rated health was more likely in respondents in both Effort-Reward ratio's middle tertile (adjusted Odd-Ratio = 2.80, p-value = 0.031) and highest tertile (adjusted Odd-Ratio = 2.64, pvalue = 0.05), adjusting for age, gender, and education levels. The Effort-reward imbalance scale has adequate reliability and validity for assessing work stress among nurses in Vietnam. Its significant association with poor self-rated health warrants further investigation. The validated instrument can help measure the effort-reward imbalance to manage better work-related emotional strains and mental health issues among nurses and ensure human resources' stability in healthcare in Vietnam.

1. Background

Nurses and midwives represent half of the global healthcare workforce, are critical in the success of healthcare systems in health promotion and disease prevention, and play a vital role in achieving health equity (WHO, 2016a). Specifically, during pandemics and epidemics, nurse workforces are at the front line in providing treatment and care, relieving suffering, and saving lives (American Nurses Association (ANA), 2020; WHO, 2016a). However, the World Health Organization (WHO) estimated a global shortage of 18 million healthcare workers and 9 million nurses below the number required to ensure Universal Health Coverage and Sustainable Development Goals in 2030 (WHO, 2016b). Heavy workloads and emotional strains significantly contribute to the low job satisfaction and retention rate among nurses, which are critical issues for maintaining and growing the healthcare workforce (WHO, 2020). Recent studies reported the escalation of mental health issues

https://doi.org/10.1016/j.pmedr.2021.101692

Received 2 September 2021; Received in revised form 10 November 2021; Accepted 26 December 2021 Available online 28 December 2021 2211-3355/© 2021 Published by Elsevier Inc. This is an open access article under the CC BY-NC-ND license (http://creativecommons.org/licenses/by-nc-nd/4.0/).

MA 01605, USA

^{*} Corresponding author at: St. Luke's International University Graduate School of Public Health, 3-6-2 Tsukiji, Chuo-ku, Tokyo 104-0045, Japan.

E-mail address: nguyenthephuong.hmu@gmail.com (P.T. Nguyen).

¹ These authors (Phuong The Nguyen and Huy Van Nguyen) contributed equally to this paper

(burnout, fatigue, depression, anxiety, and distress) among healthcare providers due to COVID-19 (De Kock et al., 2021; Pappa et al., 2020) and identified the importance of work stress management among nurses in ensuring progress toward the global target of health for all (Gilmour et al., 2020). Measuring work stress and burnout is thus crucial to properly monitoring and maintaining healthcare workforces.

Among the recent theoretical models of psychosocial work characteristics, the Effort-Reward Imbalance (ERI) questionnaire model is widely used in many studies on work stress and health status among healthcare and nursing professionals (Nguyen Van et al., 2018). The WHO has recognized the significant contribution of high demand, low control, effort-reward imbalance at work to several mental and physical health problems, and barriers to achieving health equity at the workplace (WHO, 2008). The theoretical model of ERI has defined the psychosocial work environment into three main components: efforts, rewards (the situational/structural factors), and over-commitment (personal factors) (Siegrist, 1996). It hypothesized that the imbalance between high effort and low reward (Effort-Reward ratio > 1) could create emotional distress related to adverse health outcomes (Siegrist et al., 2004). On the other hand, over-commitment is a personal trait that might impact the association between job stress and stress-related outcomes among individuals. Specifically, individuals characterized with a high level of over-commitment tend to have an extreme demand for control and esteem at work, overestimate their potentials and expected rewards, and thus are at increased risk of experiencing frustration and exhaustion in the long run (Siegrist et al., 2004). Hence, although the ERI model expected that high Effort-Reward ratio would increase the risk of poor health, the risk would even be higher if over-commitment was simultaneously in higher levels. In contrast, the risk might be moderated or lower among those characterized with lower levels of over-commitment. (Siegrist, 2002). This widely-validated instrument showed strong predictability of psychological risks and significant associations with low retention rate, poor physical and psychological health and self-rated health among nurses, and low quality of care and treatment outcomes among patients (Darboe et al., 2016; Li et al., 2013; Nguyen Van et al., 2018; Padilla Fortunatti and Palmeiro-Silva, 2017).

Vietnam, a low- and middle-income country, also faces a shortage in both the quality and quantity of human resources in healthcare (Nguyen et al., 2015; H. Van Nguyen et al., 2021a). Recent reports showed mental health problems among frontline healthcare workers during the COVID-19 response (Nguyen et al., 2021d; PTL et al., 2021; Than et al., 2020), suggesting the need to improve Vietnam's occupational health conditions. In the Vietnamese healthcare system's specific context with limited resources (Le et al., 2021; P. T. Nguyen et al., 2021c; H. Van Nguyen et al., 2020a), the assessment and control of psychosocial risks are required for protecting staff and maintaining a stable workforce in healthcare. However, there is currently no validated Effort-Reward Imbalance questionnaire for measuring and coping with work stress among Vietnamese healthcare professionals. Given this need, we conducted this study to translate the Effort-Reward Imbalance questionnaire into the Vietnamese language and investigate its internal consistency and psychometric properties. We also evaluated this instrument's factor structure and its association with self-rated health status among the nursing workforce in Vietnam.

2. Methods

2.1. Study design and sample

We conducted a cross-sectional study at a top-public-university hospital in Vietnam, which contained 350 beds and 600 staff and was funded and managed by the central government. We collected a convenience sample of all official nurses working full-time in this hospital during the study period (Oct 2015 to Feb 2016). The response rate was 83% (172/207). Our sample size is considered appropriate for factor analysis according to the rule of thumb of a minimum of five observations per item (Osborne and Costello, 2004).

2.2. Translation

We used the original version of the 22-item Effort-Reward Imbalance (ERI) questionnaire to measure participants' psychosocial work environment (Siegrist et al., 2014). The English version of the ERI questionnaire was forward translated into Vietnamese by two independent translators and reconciled by a third reviewer. After the necessary changes were incorporated into the Vietnamese version, two other translators translated it back into English to ascertain the translation's accuracy. The final version was then produced after all items were rechecked by the researchers (Appendix Table A1).

2.3. Measurement

The 22-item ERI questionnaire used a four-point response scale with no substantial differences in psychometric analyses with a five-point scale but ensuring substantially higher response rates (Msaouel et al., 2012; Siegrist et al., 2009; Tsutsumi et al., 2008). Specifically, the scale ranges from 1 (strongly disagree) to 4 (strongly agree) to measure "extrinsic effort" (6 items), "reward" (10 items), and over-commitment (6 items). Consequently, with such scoring, the effort and overcommitment scales range from 6 to 24, and the reward ranges from 10 to 40. The Effort-Reward ratio was calculated to detect the degree of mismatch between effort and reward, as the ratio of sum scores for efforts and rewards (Siegrist et al., 2014). The formula is as follows:

$$Effort - Reward ratio = \frac{E}{R^*k}$$

Where E and R are the values of the sum scores for effort and reward items, respectively. The correction factor k = 0.6 is applied to adjust for the unequal items of the effort (6 items) and reward scales (10 items). In interpretation, an Effort-Reward ratio > 1 means the person reports more efforts for each reward, indicating exposure to Effort-Reward imbalance at work (Siegrist et al., 2014). We then defined the upper tertile scores of the Effort-Reward ratio as a higher risk of ERI at work, which may increase other psychosocial risks (Msaouel et al., 2012).

We measured the self-rated health of participants by using the WHO's single-item measure "In general, how would you rate your health today", with five response options of "very good (1), good (2), moderate (3), bad (4) and very bad (5)" (World Health Organization, 2002). Similar to previous works, we then analyzed poor self-rated health as a dichotomous variable with "moderate, bad or very bad" were coded as 1 and "good or very good" was coded as 0 (Darboe et al., 2016; Subramanian et al., 2010).

2.4. Statistical analysis

We evaluated the internal consistency of the Vietnamese ERI scale by examining the standardized Cronbach's alpha coefficient, Guttman's lambda 6, and the corrected item-total correlations. Values >0.7 in Cronbach's alpha and >0.3 in corrected item-total correlations were considered appropriate (Taber, 2018). Next, we used the Pearson correlation matrix, which is appropriate for a large sample (>100), to examine the magnitude of a correlation between all items. The Pearson correlation coefficient ranges [-1, 1], and an absolute value >0.3 could be a good candidate for factor analysis (Lee Rodgers and Alan Nice Wander, 1988). Then, we evaluated the appropriateness of factor analysis by Bartlett's test of sphericity with a p-value <0.05. We then applied the Kaiser-Meyer-Olkin measure of sampling adequacy for factor analysis with values >0.7.

We applied confirmatory factor analysis (CFA) to establish the structural validity of the three-factor and five-factor with unidimensional and hierarchical structures of the ERI model as suggested by the original theories and previous studies (Li et al., 2017; H. Van Nguyen et al., 2020b; Siegrist et al., 2014). We evaluated the goodness of fit based on multiple indices, including Chi-square for the overall model, Comparative Fit Index (CFI), Root mean square error of approximation (RMSEA), Standardized root mean square residual (SRMR), Goodness of fit index (GFI), and Bayesian information criterion (BIC). We assessed the discriminative validity using Kruskal-Wallis analysis of variance (for more than two categorical variables) and the Mann-Whitney U test (for binomial variables) to compare the Effort-Reward Imbalance scales between age groups, gender, education levels, income groups, and job positions. As previous works confirmed the association between ERI and poor self-rated health (Darboe et al., 2016; Weyers et al., 2006), we evaluated one aspect of criterion validity of the ERI instrument by assuming that Vietnamese nurses who had higher scores in theoretically critical summary measures (ERI ratio) would be at higher risk of having poor self-rated health. Specifically, we used simple and multiple logistic regression models to estimate the unadjusted and adjusted odd-ratios (for gender, age, and education levels) of being poor self-rated health for effort, reward, and overcommitment scores, and Effort-Reward ratio (Li et al., 2005; Msaouel et al., 2012).

2.5. Ethical statemen

The study protocol was approved by the Scientific Panel of the Institute for Preventive Medicine and Public Health, Hanoi Medical University, according to Decision No. 61/QD-YHDP&YTCC dated 16/06/2015. Participants provided verbal consent in addition to information on the voluntary nature of involvement, right to opt-out, data confidentiality, study objectives, and procedures. We confirmed that no identifying information was collected.

3. Results

3.1. Socio-demographic characteristics

Table 1 shows the socio-demographic information of study participants. The majority of the participants were female (73.3%), young (average age of 28.5 years old), and unmarried (72.1%). Regarding socio-economic characteristics, the subjects mostly worked in the clinical field (70.0%), have education levels of college or higher (53.5%),

Table 1

Conoral	charactoristics	of study	norticinonte
General	characteristics	or study	participants.

Characteristics	N = 172
Age (years), Median [Q1, Q3]	28.0 [26.0, 31.0]
Gender, n (%)	
Male	46 (26.7%)
Female	126 (73.3%)
Married status, n (%)	
Married	48 (27.9%)
Not married	124 (72.1%)
Education levels, n (%)	
Intermediate	80 (46.5%)
College	32 (18.6%)
University	60 (34.9%)
Income (US Dollars/month), Median [Q1, Q3]	523.8 [464.3, 631.0]
Position, n (%)	
Manager	15 (8.8%)
Clinician	119 (70.0%)
Other	36 (21.2%)
Years of employment (years), Median [Q1, Q3]	5.0 [3.0, 7.0]
Working hours (hours/week), Median [Q1, Q3]	52.0 [48.0, 60.0]
Overtime work (hours/week), Median [Q1, Q3]	12.0 [8.0, 20.0]
Effort-reward ratio, Mean \pm SD [Min, Max]	$1.1\pm 0.1~[0.7,1.6]$
Imbalance of effort-reward	
Yes	131 (76.2%)
No	41 (23.8%)

Notes: Q1 and Q3 are the 25th and 75th percentiles; n = number of observations, %=Percentage; SD = Standard deviation.

and have median and first and third quartiles [Q1, Q3] of monthly income as 523.8 [464.3, 631.0] US dollars. Furthermore, we observed the median of 5.0 [3.0, 7.0] years of working time at the hospital, with 52.0 [48.0, 60.0] working hours per week and 12 [8.0, 20.0] hours over the regulated time at work. We estimated that the median Effort-Reward ratio was 1.1 [1.0, 1.2], and approximately 76% of participants reported an imbalance of effort and reward at work (Table 1).

3.2. Internal consistency

The questionnaire's characteristics with means and standard deviation of the scores, corrected item-total correlation, standardized Cronbach's alpha, and Guttman's lambda are in Table 2. We observed the sufficiency of internal consistency in all Effort-Reward Imbalance scales with a Cronbach's Alpha of 0.80, 0.76, and 0.68 and the Guttman's Lambda 6 of 0.79, 0.79, and 0.67 for effort, reward, and overcommitment, respectively. In addition, the values above 0.3 of corrected item-total correlation coefficients among all Effort-Reward Imbalance scales indicated that each item correlates well with the corresponding scale overall, thus confirming acceptable consistency (Table 2).

3.3. Structural validity

The correlation matrix of the 22-item Effort-Reward Imbalance questionnaire is in Appendix Table A2. We observed relatively high correlations among the Effort-Reward Imbalance items suggesting those items are eligible for factor analysis. Bartlett's test of sphericity with a p-value < 0.001 indicates a significant difference between the correlation matrix and identity matrix. The Kaiser-Meyer-Olkin measure of sampling adequacy with an overall value of 0.78 confirmed the Vietnamese Effort-Reward Imbalance items' factorability (Appendix Fig. A1).

Table 3 presents the comparison of fit indices between several proposed theoretical models of ERI. The three-factor hierarchical model of ERI is the most appropriate structure with the smallest value of the Bayesian information criterion (BIC). Additionally, the Comparative Fit Index (CFI) of 0.86, Goodness of fit index (GFI) of 0.88, and Root mean square error of approximation (RMSEA) of 0.06 indicate an acceptable fit of this model. Fig. 1 shows the factorial structure of Vietnamese Effort-Reward Imbalance items in the three-factor hierarchical model. The majority factor loading coefficients are moderate or strong levels (>0.3), excepting ERI9 – " Unfair treatment" and OC3 – "relaxing and switching off work". Detailed values of factor loading are in Appendix Table A3.

3.4. Discriminant validity

We evaluated the discriminative validity between different demographic characteristics (age groups, genders, married status) and socio-economic status (education levels, income groups, and job positions) in Table 4. Generally, we observed no significant difference in the effort, reward, and over-commitment scores between those sociodemographic characteristics with p-values > 0.05. In addition, there is only a difference in the effort scores and Effort-Reward ratio between education levels (p-value = 0.04 and < 0.001, respectively).

3.5. Criterion validity

Table 5 describes the Vietnamese Effort-Reward Imbalance instrument's criterion validity in simple and multiple logistic regression models with unadjusted and adjusted odds ratios for age, gender, and education levels. We tested the hypothesis that healthcare providers who have higher scores in the effort, lower scores in reward, higher scores in over-commitment and Effort-Reward ratio would have a higher risk of having poor self-rated health. We observed a statistically significant increase risk of poor self-rated health among respondents in the

Table 2

Mean scores, Corrected item-total correlation,	Cronbach alpha,	, and Guttman's lambda	of Effort-Reward Imbalance item:
--	-----------------	------------------------	----------------------------------

Items	N	Mean ± SD	Item-total correlation	Cronbach's alpha	Guttman's lambda
Effort	172	3.27 ± 0.40		0.80	0.79
ERI1-Time pressure	172	3.38 ± 0.49	0.77	0.75	0.73
ERI2-Interruptions and disturbances	172	3.26 ± 0.51	0.70	0.78	0.76
ERI3-Responsibility	172	3.48 ± 0.55	0.71	0.77	0.76
ERI4-Pressured to work overtime	172	3.10 ± 0.62	0.70	0.77	0.76
ERI5-Physical demand	172	3.10 ± 0.63	0.60	0.80	0.78
ERI6-Increasing demand	172	3.31 ± 0.57	0.77	0.75	0.73
Reward	172	2.97 ± 0.29		0.76	0.79
ERI7-Respective from supervisor	172	3.14 ± 0.46	0.66	0.72	0.75
ERI8-Sufficient support	172	3.20 ± 0.48	0.64	0.73	0.76
ERI9-Unfair treatment	172	3.07 ± 0.62	0.45	0.76	0.78
ERI10-Job promotion prospects	172	$\textbf{2.74} \pm \textbf{0.59}$	0.52	0.75	0.77
ERI11-Undesirable change	172	2.97 ± 0.52	0.56	0.74	0.77
ERI12-Poor employment security	172	2.90 ± 0.51	0.58	0.74	0.77
ERI13-Adequate position	172	$\textbf{2.98} \pm \textbf{0.43}$	0.36	0.77	0.80
ERI14-Adequate respect and prestige	172	3.02 ± 0.50	0.74	0.71	0.74
ERI15-Adequate promotion prospects	172	2.83 ± 0.51	0.56	0.74	0.77
ERI16-Adequate income	172	$\textbf{2.84} \pm \textbf{0.53}$	0.57	0.74	0.77
Over-commitment	172	$\textbf{2.73} \pm \textbf{0.36}$		0.68	0.67
OC1-Overwhelmed by time pressure	172	3.32 ± 0.47	0.62	0.64	0.62
OC2-Think about work	172	$\textbf{2.87} \pm \textbf{0.63}$	0.69	0.61	0.58
OC3-Relax and 'switch off' work	172	$\textbf{2.40} \pm \textbf{0.65}$	0.41	0.72	0.68
OC4-Sacrifice too much for work	172	2.56 ± 0.54	0.59	0.65	0.63
OC5-Work rarely let go	172	2.35 ± 0.62	0.70	0.60	0.58
OC6-Trouble sleeping at night	172	$\textbf{2.89} \pm \textbf{0.57}$	0.70	0.60	0.58

Notes: SD = Standard deviation; Cronbach's alpha in single item is the alpha of the scale after omitting this item.

	3
Comparisons of fit indices between the unidimensional and hierarchical models of Effort-Reward Imbalance models in Vietn	arisons of fit indices between the unidimensional and hierarchical models of Effort-Reward Imbalance models in Vietnam

Models	df	χ2	p-value	CFI	RMSEA(90% CI)	SRMR	GFI	BIC
3-Uni	206	508.67	< 0.001	0.71	0.09 (0.08 to 0.10)	0.10	0.78	5557.89
3-Hie	181	342.46	< 0.001	0.86	0.06 (0.05 to 0.07)	0.05	0.88	5520.37
5-Uni	199	475.91	< 0.001	0.73	0.09 (0.08 to 0.10)	0.10	0.80	5561.17
5-Hie	203	479.45	<0.001	0.73	0.09 (0.08 to 0.10)	0.10	0.80	5544.12

Notes: 3-Uni = Three-factor unidimensional model, 3-Hie = Three-factor hierarchical model, 5-Uni = Five-factor unidimensional model, 5-Hie = Five-factor hierarchical model; df = degree of freedom, $\chi 2$ = Chi-square, CFI = Comparative fit index, RMSEA = Root mean square error of approximation; SRMR = Standardized root mean square residual, GFI = Goodness of fit index, BIC = Bayesian information criterion.

middle tertile of effort with adjusted Odd-Ratio (aOR) of 3.12 and pvalue = 0.017. Similar results were seen in highest tertile of overcommitment (aOR = 5.16; p-value = 0.045), and both middle tertile (aOR = 2.80; p-value = 0.031) and highest tertile (aOR = 2.64; p-value = 0.05) of Effort-Reward ratio. In contrast, there is a reduced risk of having below-average self-rated health among those in the highest tertile of reward (aOR = 0.59). However, it is not statistically significant (pvalue = 0.3).

4. Discussion

Our study is the first study describing the psychometric properties of a Vietnamese-translated Effort-Reward Imbalance instrument for measuring work stress in the nursing workforce. It showed satisfactory internal consistency, factor validity, discriminant validity, and criterion validity. The findings suggest that the Vietnamese Effort-Reward Imbalance items could be a reliable and psychometrically valid tool for accessing adverse psychosocial work environments in the healthcare sector. Additionally, we found a statistically significant association between the Effort-Reward ratio and poor self-rated health among nurses.

The present results showed the adequacy of internal consistency reliability in all Vietnamese Effort-Reward Imbalance items, similar to other countries' findings (Griep et al., 2009; Li et al., 2005; Msaouel et al., 2012; Weyers et al., 2006). Our study used standardized Cronbach's alpha based on correlations rather than covariances and was less sensitive to large item varieties than the raw alpha (Falk and Savalei, 2011). The mean scores of Effort-Reward Imbalance items are comparable with previous studies among health professionals. The higher scores in some Effort-Reward Imbalance items suggest differences in job demand and reward among Vietnamese nurses, which may be due to a specific organizational culture (H. Van Nguyen et al., 2020b). The Kaiser-Meyer-Olkin test showed a value <0.5 in item OC3 - "Easily relax and switch off work at home", suggesting this item could be eliminated in the Vietnamese Effort-Reward Imbalance questionnaire (Appendix Fig. A1). The factorial structure supports it with no correlation of OC3 with other items and latent constructs (Fig. 1).

The theoretical ERI model with unidimensional "effort" and "overcommitment" scales and three factorial structures of the "reward" scale (containing three components: esteem rewards, job security, and promotion (financial and career-related) prospects) showed good model fit previous studies in European populations (Siegrist, 1996; Siegrist et al., 2004). In our confirmatory factor analysis, the three-factor hierarchical model has the highest goodness of fit to Vietnamese nursing context, which is comparable with previous work among healthcare workers in Asia (Li et al., 2005; Tsutsumi et al., 2001), and also consistent with the Effort-Reward Imbalance model's assumptions. The adequate model fit indices (Table 3) suggest sufficient reliability of our findings and satisfactory validity and applicability of the Effort-Reward Imbalance instrument for upcoming research in work stress among healthcare workers in Vietnam. Notably, five reserve worded items (ERI9, ERI10, ERI11, ERI12, and OC3) showed the lowest factor loading coefficients. This phenomenon was reported in previous studies as a drawback of the Likert scale for developing a factor structure when using reserve worded items due to its generation of method factors (Zhang et al., 2016).



Fig. 1. Factorial structure of the Vietnamese Effort-Reward Imbalance items Notes: ERI = Effort-Reward Imbalance, Overcom = Overcommitment.

Therefore, we suggest replacing reserve worded items with positiveworded items in future research to have better validity. Furthermore, we recommend using "Expanded Format" to minimize acquiescence bias and eliminate the method effects of reserved worded items (Zhang and Savalei, 2016).

Our findings show no difference in the effort, reward, overcommitment scores, and the Effort-Reward ratio between age groups, gender, married status, income groups, and job positions. In contrast, we observed statistically significant effects of education levels on the effort scores and Effort-Reward ratio. Those results are comparable with previous studies, which reported variant effects of demographic and socioeconomic characteristics in nurses' Effort-Reward Imbalance scores among different populations (Griep et al., 2009; Hasselhorn et al., 2004; Li et al., 2005; Msaouel et al., 2012). It suggests the need for further research in investigating the association of gender, age, and occupation and Effort-Reward Imbalance among Vietnamese workers in the specific organizational culture, working environment, and labor system. Regarding the criterion validity, we observed a statistically significant association of self-rated health with Effort-Reward ratio and overcommitment adjusting for age, gender, and education levels. The findings are consistent with previous works and coherent with the original theory that the highest effects of Effort-Reward Imbalance were in the combined measure (Li et al., 2005; Msaouel et al., 2012; Weyers et al., 2006). As self-reported health has been a well-recognized predictor of

Table 4

Comparisons of ERI scores and ER ratios between different demographic characteristics and socio-economic status.

Characteristic	Effort		Reward		Over-commitment		Effort-Reward Ratio	
	Mean \pm SD [min, max]	p-value	Mean \pm SD [min, max]	p-value	Mean \pm SD [min, max]	p-value	Mean \pm SD [min, max]	p-value
Age groups								
<25	$20.1 \pm 2.3 \; [15.0, 24.0]$	0.724	30.6 ± 3.1 [24.0, 38.0]	0.213	$16.8 \pm 2.3 \; [14.0, 23.0]$	0.710	1.1 ± 0.1 [0.7, 1.4]	0.743
25–29	$19.5 \pm 2.5 \; [13.0, 24.0]$		$29.7 \pm 2.9 \; [22.0, 39.0]$		$16.5 \pm 2.1 \; [12.0, 21.0]$		1.1 ± 0.1 [0.7, 1.5]	
30–34	$19.6 \pm 2.3 \; [16.0, 24.0]$		$29.4 \pm 2.5 \; [20.0, 38.0]$		$16.1 \pm 2.1 \; [11.0, 20.0]$		1.1 ± 0.1 [0.9, 1.6]	
>35	$19.5 \pm 2.3 \; [17.0, 24.0]$		$28.6 \pm 3.5 \; [23.0, 36.0]$		$16.3 \pm 2.3 \; [14.0, 21.0]$		1.1 ± 0.1 [1.0, 1.3]	
Gender								
Male	$19.8 \pm 2.1 \; [17.0, 24.0]$	0.618	$30.0 \pm 2.5 \; [26.0, 37.0]$	0.577	$16.5 \pm 1.9 \; [13.0, 21.0]$	0.382	1.1 ± 0.1 [0.9, 1.4]	0.540
Female	$19.6 \pm 2.5 \; [13.0, 24.0]$		$29.6 \pm 3.0 \; [20.0, 39.0]$		$16.3 \pm 2.2 \; [11.0, 23.0]$		1.1 ± 0.2 [0.7, 1.6]	
Married status								
Married	$20.0 \pm 2.3 \; [15.0, 24.0]$	0.175	30.1 ± 3.1 [23.0, 38.0]	0.253	$16.9 \pm 2.1 \; [13.0, 23.0]$	0.151	1.1 ± 0.1 [0.7, 1.4]	0.786
Not married	$19.5 \pm 2.4 \; [13.0, 24.0]$		$29.5 \pm 2.8 \; [20.0, 39.0]$		$16.2 \pm 2.1 \; [11.0, 21.0]$		1.1 ± 0.1 [0.7, 1.6]	
Education levels								
Intermediate	$19.2 \pm 2.4 \; [13.0, 24.0]$	0.041	30.1 ± 2.8 [24.0, 39.0]	0.384	$16.4 \pm 2.1 \; [12.0, 21.0]$	0.860	1.1 ± 0.1 [0.7, 1.4]	< 0.001
College	$19.8 \pm 2.3 \; [16.0, 24.0]$		$29.4 \pm 3.1 \; [22.0, 37.0]$		$16.3 \pm 2.2 \; [11.0, 21.0]$		1.1 ± 0.1 [0.9, 1.4]	
University	$20.2\pm2.2\;[16.0,24.0]$		$29.3 \pm 2.9 \; [20.0, 38.0]$		$16.5 \pm 2.3 \; [12.0, 23.0]$		1.2 ± 0.1 [0.9, 1.6]	
Income group								
Lowest	$19.5 \pm 2.5 \; [13.0, 24.0]$	0.536	$29.6 \pm 2.7 \; [22.0, 37.0]$	0.948	$16.7 \pm 2.1 \; [12.0, 23.0]$	0.242	1.1 ± 0.2 [0.7, 1.6]	0.559
Medium	$19.6 \pm 2.3 \; [15.0, 24.0]$		$29.8 \pm 3.4 \; [23.0, 39.0]$		$16.1 \pm 2.0 \; [12.0, 21.0]$		1.1 ± 0.1 [0.9, 1.3]	
Highest	$20.0 \pm 2.3 \; [16.0, 24.0]$		$29.6 \pm 2.8 \; [20.0, 38.0]$		$16.1 \pm 2.3 \; [11.0, 21.0]$		1.1 ± 0.1 [0.9, 1.4]	
Position								
Manager	$20.6 \pm 2.3 \; [17.0, 24.0]$	0.266	$30.9\pm3.0\;[27.0,38.0]$	0.130	$16.8 \pm 2.0 \; [13.0, 21.0]$	0.740	1.1 ± 0.1 [1.0, 1.3]	0.547
Clinician	$19.6 \pm 2.3 \; [14.0, 24.0]$		$29.3 \pm 2.7 \; [20.0, 38.0]$		$16.3 \pm 2.2 \; [11.0, 21.0]$		$1.1 \pm 0.1 \; [0.7, 1.6]$	
Other	$19.7 \pm 2.3 \; [15.0, 24.0]$		$30.3\pm3.2 [25.0, 39.0]$		$16.4 \pm 2.1 \; [13.0, 23.0]$		$1.1\pm 0.1\;[0.7,1.4]$	

Table 5

Association of Effort-Reward Imbalance scales and Effort-Reward ratio with poor self-rated health from simple and multivariable logistic regression models.

Characteristics	Unadjusted		Adjusted†			
	OR ^a	95% CI ^b	p- value	OR ^a	95% CI ^b	p- value
Effort						
Lowest tertile (<19)	1	_		1	_	
Middle tertile	3.26	1.38,	0.009	3.12	1.26,	0.017
Highest tertile (>21)	2.33	0.97, 6.08	0.068	2.38	0.91, 6.73	0.086
Reward						
Lowest tertile (<29)	1	_		1	_	
Middle tertile	0.91	0.38, 2.10	0.8	0.99	0.39, 2.39	0.9
Highest tertile (>31)	0.49	0.18, 1.34	0.2	0.59	0.20, 1.73	0.3
Over-commitment						
Lowest tertile (<16)	1	_		1	_	
Middle tertile (16–18)	1.28	0.60, 2.71	0.5	1.30	0.57, 2.95	0.5
Highest tertile (>18)	4.84	1.23, 32.4	0.047	5.16	1.23, 35.8	0.045
Effort-Reward ratio						
Lowest tertile (<1.04)	1	—		1	—	
Middle tertile	2.87	1.24,	0.017	2.80	1.13,	0.031
(1.04–1.16)		7.06			7.39	
Highest tertile (>1.16)	3.26	1.38, 8.26	0.009	2.64	1.02, 7.24	0.050

^aOR = Odds Ratio, ^bCI = Confidence Interval

†Adjusted for age groups, gender and education levels.

mortality (DeSalvo et al., 2006; Idler and Benyamini, 1997), our findings emphasize the demand for work stress management to protect nurse professionals' health. Additionally, under a "zero-new-case strategy", nurses and other frontline healthcare workers in Vietnam are experiencing burden from additional responsivities of controlling COVID-19 (investigate contact tracing, provide vaccinations, treatments, and cares) (T.-P. Nguyen et al., 2021b). Therefore, results from our study warrant further studies focusing on the ERI among nurses in Vietnam within the context of the COVID-19 pandemic.

One of this study's limitations is a relatively small sample size compared with studies in other countries. However, since our sample satisfied the ratio of five observations per item (Osborne and Costello, 2004), the factor analysis results can reach acceptable reliability (de Winter et al., 2009). As our participants were collected from a single hospital, to a certain extent, our finding's generalizability to the Vietnamese population is reduced. The cross-sectional design also restricts the causal inference from our results. Future studies with representative samples or cohort designs are necessary for investigating the association of ERI scales with other physical and mental health issues among nurses and healthcare workers. Although there is considerable concern about missing information when using the categorical form of continuous scales, prospective studies showed comparable results from an analysis in both measures (Msaouel et al., 2012; Niedhammer et al., 2004). Finally, although we validated the original (22-item) version of the ERI questionnaire to ensure the psychometric quality in the Vietnamese context, further studies on validating the shortened (16-item) version of ERI may also be needed for large-scale epidemiologic investigations.

5. Conclusion

In conclusion, the Vietnamese ERI questionnaire achieves adequate internal consistency, reliability, factorial validity, discriminative validity, and criterion validity and could be an appropriate instrument for accessing Vietnamese nurses' adverse psychosocial work characteristics. Although further adaptions may be necessary for solving the adverse effects of reverse worded items, our validated Vietnamese ERI questionnaire is available for further research in epidemiology, occupational health, and future programs and interventions in mental health at the workplace. Furthermore, the significant association between the disproportion of efforts and rewards at work and poor self-reported health among nurses is a well-recognized predictor of mortality and other health issues, emphasizing the demand for work stress management in Vietnam. Therefore, we recommended Vietnamese policymakers and nursing managers regularly measure work stress in nurses and healthcare workers to ensure the stability of human resources in healthcare, better control global pandemics like COVID-19, and support progress toward Health for All.

6. Article Summary

6.1. Strengths of this study

- First study provides the translation and validation of Effort-Reward Imbalance instrument for measuring work stress in the nursing workforce in Vietnam.
- First study assesses the association between the Effort-Reward ratio and poor self-rated health among nurses in Vietnam.

6.2. Limitations of this study

- Relatively small sample size but can reach acceptable reliability
- The cross-sectional design restricts the causal inference.

CRediT authorship contribution statement

Phuong The Nguyen: Conceptualization, Methodology, Data curation, Formal analysis, Validation, Writing – original draft, Writing – review & editing, Visualization. Huy Van Nguyen: Conceptualization, Methodology, Data curation, Writing – review & editing, Supervision. Phuong Mai Le: Writing – original draft, Writing – review & editing, Project administration. Huyen Thi Phung: Data curation, Writing – review & editing. An Thi Minh Dao: Writing – review & editing. Kuniyoshi Hayashi: Writing – review & editing. Stuart Gilmour: Writing – review & editing.

Declaration of Competing Interest

The authors declare that they have no known competing financial interests or personal relationships that could have appeared to influence the work reported in this paper.

Acknowledgements

We would like to thank the colleagues from the Hanoi Medical University's Hospital involved in the study as participants and who supported the interviews.

Funding

None.

Data sharing statement

No additional data available.

Appendix A. Supplementary data

Supplementary data to this article can be found online at https://doi.org/10.1016/j.pmedr.2021.101692.

References

- American Nurses Association (ANA), 2020. Nurses, Ethics and the Response to the Covid-19 Pandemic. Silver Spring, MD.
- Darboe, A., Lin, I.-F., Kuo, H.-W., 2016. Effort-reward imbalance and self-rated health among Gambian healthcare professionals. BMC Health Serv. Res. 16, 125. https:// doi.org/10.1186/s12913-016-1347-0.
- De Kock, J.H., Latham, H.A., Leslie, S.J., Grindle, M., Munoz, S.A., Ellis, L., Polson, R., O'Malley, C.M., 2021. A rapid review of the impact of COVID-19 on the mental health of healthcare workers: implications for supporting psychological well-being. BMC Public Health 21, 104. https://doi.org/10.1186/s12889-020-10070-3.
- de Winter, J.C.F., Dodou, D., Wieringa, P.A., 2009. Exploratory factor analysis with small sample sizes. Multivariate Behav. Res. 44 (2), 147–181. https://doi.org/10.1080/ 00273170902794206.
- DeSalvo, K.B., Bloser, N., Reynolds, K., He, J., Muntner, P., 2006. Mortality prediction with a single general self-rated health question: A meta-analysis. J. Gen. Intern. Med. 21 (3), 267–275. https://doi.org/10.1111/j.1525-1497.2005.00291.x.

- Falk, C.F., Savalei, V., 2011. The relationship between unstandardized and standardized alpha, true reliability, and the underlying measurement model. J. Pers. Assess. 93 (5), 445–453. https://doi.org/10.1080/00223891.2011.594129.
- Gilmour, S., Mai, P.L., Nguyen, P., Dhungel, B., Tomizawa, M., Nguyen, H., 2020. Progress towards Health for All: Time to End Discrimination and Marginalization. Int. J. Environ. Res. Public Health 17, 1696. https://doi.org/10.3390/ iierph17051696.
- Griep, R.H., Rotenberg, L., Vasconcellos, A.G.G., Landsbergis, P., Comaru, C.M., Alves, M.G.M., 2009. The psychometric properties of demand-control and effort–reward imbalance scales among Brazilian nurses. Int. Arch. Occup. Environ. Health 82 (10), 1163–1172. https://doi.org/10.1007/s00420-009-0460-3.
- Hasselhorn, H.-M., Tackenberg, P., Peter, R., 2004. Effort-Reward Imbalance among Nurses in Stable Countries and in Countries in Transition. Int. J. Occup. Environ. Health 10 (4), 401–408. https://doi.org/10.1179/oeh.2004.10.4.401.
- Idler, E.L., Benyamini, Y., 1997. Self-Rated Health and Mortality: A Review of Twenty-Seven Community Studies. J. Health Soc. Behav. 38 (1), 21. https://doi.org/ 10.2307/2955359.
- Le, P.M., Nguyen, P.T., Nguyen, H.V., Bui, D.H., Vo, S.H., Nguyen, N.V., Nguyen, T.V., Tran, A.TN., Le, A.DM., Ha, N.MT., Dao, A.TM., Gilmour, S., 2021. Adherence to highly active antiretroviral therapy among people living with HIV and associated high-risk behaviours and clinical characteristics: A cross-sectional survey in Vietnam. Int. J. STD AIDS 32 (10), 911–918. https://doi.org/10.1177/ 09564624211002405.
- Lee Rodgers, J., Wander, W.A.N., 1988. Thirteen ways to look at the correlation coefficient. Am. Stat. 42, 59–66. https://doi.org/10.1080/ 00031305_1988.10475524.
- Li, Jian, Herr, Raphael M., Allen, Joanne, Stephens, Christine, Alpass, Fiona, 2017. Validating the short measure of the Effort-Reward Imbalance Questionnaire in older workers in the context of New Zealand. J. Occup. Health 59 (6), 495–505. https:// doi.org/10.1539/joh.17-0044-OA.
- Li, Jian, Shang, Li, Galatsch, Michael, Siegrist, Johannes, Müller, Bernd Hans, Hasselhorn, Hans Martin, 2013. Psychosocial Work Environment and Intention to Leave the Nursing Profession: A Cross-National Prospective Study of Eight Countries. Int. J. Heal. Serv. 43 (3), 519–536. https://doi.org/10.2190/HS.43.3.i.
- Li, Jian, Yang, Wenjie, Cheng, Yawen, Siegrist, Johannes, Cho, Sung-Il, 2005. Effortreward imbalance at work and job dissatisfaction in Chinese healthcare workers: A validation study. Int. Arch. Occup. Environ. Health 78 (3), 198–204. https://doi.org/ 10.1007/s00420-004-0581-7.
- Msaouel, Pavlos, Keramaris, Nikolaos C, Apostolopoulos, Alexandros P, Syrmos, Nikolaos, Kappos, Theocharis, Tasoulis, Athanasios, Tripodaki, Elli-Sophia, Kagiampaki, Evangelia, Lekkas, Ioannis, Siegrist, Johannes, 2012. The Effort-reward Imbalance Questionnaire in Greek: Translation, Validation and Psychometric Properties in Health Professionals. J. Occup. Health 54 (2), 119–130. https://doi. org/10.1539/joh.11-0197-OA.
- Nguyen, Phuong The, Gilmour, Stuart, Le, Phuong Mai, Nguyen, Trung Tri, Tanuma, Junko, Nguyen, Huy Van, 2021a. Factors associated with high-risk behaviors of people newly diagnosed with HIV/AIDS: results from a cross-sectional study in Vietnam. AIDS Care 33 (5), 607–615. https://doi.org/10.1080/ 09540121.2020.1761519.
- Nguyen, P.T., Nguyen, V.H., Phan, H.T.T., Cao, C.T.H., 2015. Situation of human resources and staff training of four provincial HIV/AIDS control centers in Northern Vietnam and some related factors in 2013. Vietnam J. Prev. Med. 25, 75.
- Nguyen, T.-P., Sy Wong, Z., Wang, L., Thanh, T.T., Van Nguyen, H., Gilmour, S., 2021b. Rapid impact assessments of COVID-19 control measures against the Delta variant and short-term projections of new confirmed cases in Vietnam. J Glob Heal. 11, 3118. https://doi.org/10.7189/jogh.11.03118.
- Nguyen, H. Van, Debattista, J., Pham, M.D., Dao, A.T.M., Gilmour, S., Nguyen, H.L., Nguyen, T. Van, Le, P.M., Nguyen, P.T., Tran, A.T.N., Vu, K.D., Dinh, S.T., Hoang, M. Van, 2021c. Vietnam's Healthcare System Decentralization: how well does it respond to global health crises such as covid-19 pandemic? Asia Pacific. J. Heal. Manag. 16, 47–51. https://doi.org/10.24083/apjhm.v16i1.619.
- Nguyen Van, Huy, Dinh Le, Mai, Nguyen Van, Thanh, Nguyen Ngoc, Dung, Tran Thi Ngoc, Anh, Nguyen The, Phuong, 2018. A systematic review of effort-reward imbalance among health workers. Int. J. Health Plann. Manage. 33 (3), e674–e695. https://doi.org/10.1002/hpm.v33.310.1002/hpm.2541.
- Nguyen, H. Van, Hoang, M. Van, Dao, A.T.M., Nguyen, H.L., Van Nguyen, T., Nguyen, P. T., Khuong, L.Q., Le, P.M., Gilmour, S., 2020a. An adaptive model of health system organization and responses helped Vietnam to successfully halt the Covid-19 pandemic: What lessons can be learned from a resource-constrained country. Int. J. Health Plann. Manage. 35, 988–992. https://doi.org/10.1002/hpm.3004.
- Nguyen, H. Van, Nguyen, T.T.H., Nguyen, A.L.T., Nguyen, A.T.H., Nguyen, P.T., Nguyen, C.T., Pham, M.D., 2020b. The validation of organisational culture assessment instrument in healthcare setting: Results from a cross-sectional study in Victorian PMC Public Health 20, 216 https://doi.org/10.1186/s012980.000.8272 vi-
- Vietnam. BMC Public Health 20, 316. https://doi.org/10.1186/s12889-020-8372-y. Niedhammer, Isabelle, Tek, Marie-Ly, Starke, Dagmar, Siegrist, Johannes, 2004. Effortreward imbalance model and self-reported health: Cross-sectional and prospective findings from the GAZEL cohort. Soc. Sci. Med. 58 (8), 1531–1541. https://doi.org/ 10.1016/S0277-9536(03)00346-0.
- Nguyen, Nhan Phuc Thanh, Le, Duong Dinh, Colebunders, Robert, Siewe Fodjo, Joseph Nelson, Tran, Trung Dinh, Vo, Thang Van, 2021d. Stress and Associated Factors among Frontline Healthcare Workers in the COVID-19 Epicenter of Da Nang City, Vietnam. Int. J. Environ. Res. Public Health 18 (14), 7378. https://doi.org/10.3390/ ijerph18147378.
- Osborne, J.W., Costello, A.B., 2004. Sample size and subject to item ratio in principal components analysis. Pract. Assessment, Res. Eval. 9, 11. https://doi.org/10.7275/ ktzq-jq66.

P.T. Nguyen et al.

- Padilla Fortunatti, C., Palmeiro-Silva, Y.K., 2017. Effort-Reward Imbalance and Burnout Among ICU Nursing Staff: A Cross-Sectional Study. Nurs. Res. 66, 410-416. https:// doi.org/10.1097/NNR.000000000000239
- Pappa, Sofia, Ntella, Vasiliki, Giannakas, Timoleon, Giannakoulis, Vassilis G., Papoutsi, Eleni, Katsaounou, Paraskevi, 2020. Prevalence of depression, anxiety, and insomnia among healthcare workers during the COVID-19 pandemic: A systematic review and meta-analysis. Brain. Behav. Immun. 88, 901-907. https://doi.org 10.1016/j.bbi.2020.05.026.
- Ptl, N., Tbl, N., Ag, P., Knc, D., Maj, G., Tv, V., Bv, V., Tl, P., 2021. Psychological Stress Risk Factors, Concerns and Mental Health Support Among Health Care Workers in Vietnam During the Coronavirus Disease 2019 (COVID-19) Outbreak. Front. Public Heal. 9 https://doi.org/10.3389/FPUBH.2021.628341.
- Siegrist, J., 2002. Effort-reward imbalance at work and health. In: Perrewe, P.L., Ganster, D.C. (Eds.), Historical and Current Perspectives on Stress and Health (Research in Occupational Stress and Well Being, Vol. 2. Emerald Group Publishing Limited, Bingley, pp. 261-291. https://doi.org/10.1016/S1479-3555(02)02007-
- Siegrist, Johannes, 1996. Adverse health effects of high-effort/low-reward conditions. J. Occup. Health Psychol. 1 (1), 27-41. https://doi.org/10.1037//1076 8998.1.1.27.
- Siegrist, J., Li, J., Montano, D., 2014. Psychometric properties of the Effort-Reward Imbalance Questionnaire. Department of Medical Sociology, Faculty of Medicine, Germany.
- Siegrist, Johannes, Starke, Dagmar, Chandola, Tarani, Godin, Isabelle, Marmot, Michael, Niedhammer, Isabelle, Peter, Richard, 2004. The measurement of effort-reward imbalance at work: European comparisons. Soc. Sci. Med. 58 (8), 1483-1499. https://doi.org/10.1016/S0277-9536(03)00351-4.
- Siegrist, Johannes, Wege, Natalia, Pühlhofer, Frank, Wahrendorf, Morten, 2009. A short generic measure of work stress in the era of globalization: effort-reward imbalance. Int. Arch. Occup. Environ. Health 82 (8), 1005–1013. https://doi.org/10.1007/ s00420-008-0384-3.
- Subramanian, S.V., Huijts, Tim, Avendano, Mauricio, 2010. Self-reported health assessments in the 2002 World Health Survey: how do they correlate with education? Bull. World Health Organ. 88 (2), 131-138. https://doi.org/10.2471/ BLT.00.00000010.2471/BLT.10.0210.2471/BLT.09.067058.
- Taber, Keith S., 2018. The Use of Cronbach's Alpha When Developing and Reporting Research Instruments in Science Education. Res. Sci. Educ. 48 (6), 1273-1296. https://doi.org/10.1007/s11165-016-9602-2.
- Than, M.H., Nong, M.V., Nguyen, T.C., Dong, P.K., Ngo, H.T., Doan, T.T., Do, T.N., Nguyen, T.H.T., Do, T. Van, Dao, C.X., Nguyen, T.Q., Pham, T.N., Do, C.D., 2020.

Mental Health and Health-Related Quality-of-Life Outcomes Among Frontline Health Workers During the Peak of COVID-19 Outbreak in Vietnam: A Cross-Sectional Study. Risk Manag. Healthc. Policy 13, 2927-2936. https://doi.org/10.2147/RMHP.

- Tsutsumi, A., Ishitake, T., Matoba, T., Peter, R., Siegrist, J., 2001. The Japanese version of the Effort-Reward Imbalanced Questionnaire: A study in dental technicians. Work Stress 15, 86-96. https://doi.org/10.1080/026783701
- Tsutsumi, A., Iwata, N., Wakita, T., Kumagai, R., Noguchi, H., Kawakami, N., 2008. Improving the measurement accuracy of the effort-reward imbalance scales. Int. J. Behav. Med. 2008 152 15, 109-119. https://doi.org/10.1080/ 10705500801929718.
- Weyers, Simone, Peter, Richard, Boggild, Henrik, Jeppesen, Hans Jeppe, Siegrist, Johannes, 2006. Psychosocial work stress is associated with poor self-rated health in Danish nurses: a test of the effort-reward imbalance model. Scand. J. Caring Sci. 20 (1), 26-34. https://doi.org/10.1111/scs.2006.20.issue-110.1111/ j.1471-6712.2006.00376.x.
- WHO, 2020. Retention of the health workforce in rural and remote areas: a systematic review. Switzerland, Geneva.
- WHO, 2016a. Global strategy on human resources for health: Workforce 2030. Switzerland, Geneva.
- WHO, 2016b. Health Workforce Requiremennnts for Universal Health Coverage and the Sustainable Development Development Goals. Switzerland, Geneva.
- WHO, 2008. Closing the gap in a generation: health equity through action on the social determinants of health: final report of the Commission on Social Determinants of Health. Switzerland, Geneva.
- World Health Organization, 2002. World Health Survey 2002: individual questionnaire. World Health Organization, Geneva, Switzerland.

Zhang, Xijuan, Noor, Ramsha, Savalei, Victoria, Windmann, Sabine, 2016. Examining the effect of reverse worded items on the factor structure of the need for cognition scale. PLoS One 11 (6), e0157795. https://doi.org/10.1371/journal. pone.015779510.1371/journal.pone.0157795.g00110.1371/journal.pone.0157795. t00110.1371/journal.pone.0157795.t00210.1371/journal.pone.0157795. t00310.1371/journal.pone.0157795.t00410.1371/journal.pone.0157795.

t00510.1371/journal.pone.0157795.t00610.1371/journal.pone.0157795. t00710.1371/journal.pone.0157795.t00810.1371/journal.pone.0157795.s001.

Zhang, Xijuan, Savalei, Victoria, 2016. Improving the Factor Structure of Psychological Scales: The Expanded Format as an Alternative to the Likert Scale Format. Educ. Psychol. Meas. 76 (3), 357-386. https://doi.org/10.1177/0013164415596421.