REVIEW

Open Access

The Otolaryngology boot camp: a scoping review evaluating commonalities and appraisal for curriculum design and delivery

Adom Bondzi-Simpson^{1,2}, C. J. Lindo¹, Monica Hoy³ and Justin T. Lui^{3*}

Abstract

Objective: Surgical boot camps are becoming increasingly popular in Otolaryngology–Head and Neck Surgery (OHNS) residency programs. Despite pioneering virtual reality and simulation-based surgical education, these boot camps have lacked critical appraisal. The objective of this article was to examine the adoption and utility of surgical boot camps in OHNS residency training programs around the world.

Data Sources: Ovid Medline and PubMed databases were systematically searched in accordance with the Preferred Reporting Items for Systematic Reviews and Meta-Analyses (PRISMA) guidelines for scoping reviews. Additionally, a grey literature search was performed.

Review Methods: Inclusion criteria were peer-reviewed publications and grey literature sources that reported on OHNS boot camps for the novice learner. The search was restricted to human studies published in English. Studies were excluded if they were not examining junior trainees.

Results: A total of 551 articles were identified. Following removal of duplicates, screening, and full text review, 16 articles were included for analysis. Seven major boot camps were identified across various academic sites in the world. Most boot camps were one-day intensive camps incorporating a mixture of didactic, skill specific, and simulation sessions using an array of task trainers and high-fidelity simulators focusing on OHNS emergencies. Studies measuring trainee outcomes demonstrated improvement in trainee confidence, immediate knowledge, and skill acquisition.

Conclusion: Surgical boot camps appear to be an effective tool for short term knowledge and skill acquisition. Further studies should examine retention of skill and maintenance of confidence over longer intervals, as little is known about these lasting effects.

Keywords: Boot camp, Training course, Surgical education, Medical education, Otolaryngology, Surgical training

Introduction

Upon completing medical school, junior trainees enter post-graduate training programs with dramatically increased responsibilities. To address the concern regarding trainee skill inadequacy, surgical boot camps

*Correspondence: justin.lui@ucalgary.ca

Full list of author information is available at the end of the article

were developed to help develop skillsets from interpreting diagnostic imaging to performing surgical procedures [1].

The educational design of most surgical boot camps is a combination of didactic learning and small group simulation sessions. Both governing medical educational bodies of Canada (Royal College of Physicians and Surgeons of Canada) and the United States (Accreditation Council for Graduate Medical Education) have embraced competency-based educational frameworks for post graduate



© The Author(s) 2022. **Open Access** This article is licensed under a Creative Commons Attribution 4.0 International License, which permits use, sharing, adaptation, distribution and reproduction in any medium or format, as long as you give appropriate credit to the original author(s) and the source, provide a link to the Creative Commons licence, and indicate if changes were made. The images or other third party material in this article are included in the article's Creative Commons licence, unless indicated otherwise in a credit line to the material. If material is not included in the article's Creative Commons licence and your intended use is not permitted by statutory regulation or exceeds the permitted use, you will need to obtain permission directly from the copyright holder. To view a copy of this licence, visit http://creativecommons.org/licenses/by/4.0/. The Creative Commons Public Domain Dedication waiver (http://creativecommons.org/publicdomain/zero/1.0/) applies to the data made available in this article, unless otherwise stated in a credit line to the data.

³ Section of Otolaryngology–Head and Neck Surgery, Department of Surgery, University of Calgary, Calgary, AB, Canada

medical education (PGME) [2]. These frameworks are an outcomes-based approach to curriculum design where trainee advancement is dependent on mastering entrustable professional activities (EPA's) [1]. With this shift, simulation training is integral in allowing trainees to practice clinical and procedural skills in areas specifically identified as key competencies or milestones before encountering real patient scenarios [1].

Literature examining the role of surgical boot camps has been extensively covered over the past decade. The majority of studies have examined the following outcomes: knowledge and technical skills acquisition, team communication skill development, and individual confidence improvement [3-6]. Moreover, surgical boot camps allow for social and cultural welcoming [7, 8]. Despite widespread adoption by various surgical specialties, including cardiac, general, neuro, orthopedic, trauma, and vascular surgery, few surgical boot camps have been reported on in Otolaryngology-Head and Neck Surgery (OHNS) [9-16]. Furthermore, OHNS boot camps lack critical appraisal despite being one of the leaders in virtual reality and simulation-based surgical education [17, 18]. The goal of this scoping review was to examine the utility of PGME surgical boot camps in OHNS around the world. To achieve this goal, this manuscript will address four fundamental objectives. (1) Thoroughly summarize existing OHNS boot camps around the world. (2) Determine overlap in curriculum design and delivery, resources, and simulation. (3) Examine pros and cons of existing boot camp formats. (4) Suggest an optimal boot camp design for junior residents in OHNS.

Methods

A scoping review based on the Preferred Reporting Items for Systematic Reviews and Meta-Analysis scoping review (PRISMA-ScR) guidelines was performed in February 2021 [19]. The research databases included were Ovid Medline (September 1946 – February 2021) and PubMed (January 1946 – February 2021). The search terms included [(otolaryngology/otorhinolaryngology/ ear nose throat/ENT/ORL/head and neck surgery) AND ("boot camp/bootcamp/training course)]. Inclusion criteria were peer-reviewed publications comparing preand post-course quantitative and qualitative data in skill performance or knowledge acquisition. The search was restricted to human studies published in English. In addition to the peer-reviewed search, an online grey literature search was utilized, specifically looking at conference proceedings and published information from medical educational and department websites. Excluded studies were non-English publications and studies not examining OHNS interns or junior residents (PGY-1 and PGY-2). Due to boot camps typically being introductory camps,

the search was limited to junior residents. All other articles including opinion pieces and editorials were included for qualitative analysis.

Four reviewers (A.B-S., C.J.L., M.Y.H., & J.T.L.,) independently screened all abstracts to identify studies that fulfilled the predetermined eligibility criteria. Any disagreement between the reviewers was resolved by consensus. Qualitative data from each included study was extracted using standardized data forms including the study's title, author(s), year of publication, education themes, and outcomes assessed.

Results

A total of 21 articles were identified by Ovid Medline, 527 articles by PubMed, and 3 articles from a grey literature search. Following the removal of the duplicate records, 530 abstracts were screened (Fig. 1) [20–94]. Of the 79 articles that underwent full-text review, 63 articles were excluded, and the remaining 16 articles underwent complete qualitative analysis with the data being summarized in Tables 1, 2, 3, 4 and 5.

Boot camps were analyzed for their course objectives, outcomes assessed, and overall study conclusions (Table 1). The earliest boot camp identified was in 2011, where Georgetown University (Washington, DC, United States of America) hosted the inaugural training course for junior trainees. This program established the standard to which subsequent boot camps developed their curricula [87]. Thirteen of the sixteen studies described one-day courses, while the remaining three were longitudinal in design, taking place over one- to six-months. All camps incorporated technical skills stations, simulation sessions, and didactic teaching surrounding common OHNS emergencies and consultation requests. Overall, these sixteen studies could more easily be organized into seven international boot camps with their associated academic centres (Tables 2, 4 and 5). Boot camps were based at the University of Georgetown (USA), New York University (USA), Albert Einstein College of Medicine (USA), University of California, Davis (USA), Western University (Canada), University of Cambridge (United Kingdom), and Hospital Un Canto a la Vida (Ecuador).

Most boot camps specifically stated their objectives. Common themes included recognizing and triaging common OHNS emergencies, performing critical basic procedural skills, communicating within a team, and knowing when to call for help. Several task trainers and simulators used for the development of specific procedural skills are listed in Table 2 and categorized by subspecialty in Table 3. The most common simulation scenarios included management of post-surgical and oropharyngeal bleeding (57%), acute airway obstruction from angioedema (43%), and facial/neck trauma (29%).



The most common task trainers were surgical airway (71%), epistaxis (57%), peritonsillar abscess drainage (43%), and bag mask ventilation with tracheal intubation (29%). Taking this together, skills stations could be categorized into either 1) basic airway control or 2) special skills. Basic airway control stations include bag mask ventilation, intubation, and surgical airway simulation. Special skill stations include bronchoscopy, peritonsillar abscess drainage, epistaxis and post-tonsillectomy hemorrhage control. Using this terminology allows boot camps to develop goal-oriented simulation stations with thoughtful and explicitly stated objectives.

With respect to each boot camp's educational frameworks, all courses incorporated some elements of didactic and simulation sessions (Table 4). Didactic sessions involved common OHNS on-call scenarios, emergency situations, operative skills, and perioperative care of the post-surgical patient. Simulation sessions were predominantly focused on acute and subacute OHNS presentations including airway obstruction, epistaxis, and trauma. OHNS simulation resources can be subdivided into physical task trainers to virtual reality platforms [17]. Physical task trainers including mannequin, animal, and cadaveric simulators are often employed (Table 5).

Our synthesis of the data demonstrated that participation in introductory boot camps appears to improve trainee confidence [16, 84, 87, 93], immediate knowledge acquisition [82, 85, 92, 93], and immediate improvement in procedural skills [83, 91] (Table 1). Studies utilizing prospective cohorts and randomized controlled trials (RCTs) revealed an improvement in immediate didactic knowledge (as demonstrated by multiple choice examination), technical skills (based on blinded faculty assessment), and self-perceived confidence which was maintained up to 6 months [82, 87, 91, 93]. In a head-to-head RCT comparing simulation versus traditional didactic learning methods, junior trainees randomized to the simulation arm performed

			-	-
Study	Camp setting	Camp format	Outcomes assessed	Result
Malekzadeh et al. (2011)[87]	Georgetown University, USA	Cross-sectional study, one-day camp Six technical skills stations, telephone inquiry triage, and two complex airway scenarios	Confidence gained Perceived knowledge Technical skills Clinical performance measured immedi- ately and at 6 months	Course was successful in improving immediate: knowledge, technical skills, and confidence up to 6 months post- course
Amin et al. (2013)[82]	New York University, USA	Prospective cohort study (6 months) Didactic lectures, cadaveric dissection, and simulations	Ainway competencies using objective validated educational tools	Significant improvement in MCQ scores and faculty-based assessment of perfor- mance Hands on training most effective com- ponent
Zapanta et al. (2013)[94]	Georgetown University, USA & Western University, CAN	Qualitative phenomenological study Cross-sectional study, one-day camp	Resident learner experience	Residents' goals are to increase knowl- edge Previous experience performing tasks and realism in camp scenarios influenced learning Developing teamwork/leadership valued Participants learn primarily through syn- thesis and application of knowledge
Chin et al. (2014)[15]	Western University, CAN	Cross-sectional study, one-day camp Seven technical skills stations, two high fidelity emergency scenarios, interactive panel discussion of 16 cases	Feasibility of course Perceived effectiveness of course rela- tive to learning styles of residents	Majority of learning styles preferred active experimentation Residents highly value: variety, realism of simulation, and realism of task simulators 93% would recommend the program to their juniors
Malloy, Malekzadeh & Deutsch et al. (2014)[18, 86, 88]	Georgetown University, USA	Cross-sectional study, one-day camp Fundamental skills stations, special skills stations, two simulation scenarios, and interactive panel discussion	"How-to guide"	Boot camps utilizing inter-institutional participants and faculty are effective
Bunting et al. (2015)[83]	Georgetown University, USA	Cross-sectional study, one-day camp	Realism and utility of novel PTA simula- tor	Participants believe PTA simulation is an effective teaching toll that would be useful for increasing competency before their first PTA drainage
Smith et al. (2015)[91]	Luton and Dunstable Hospital, Luton, UK & University of Cambridge, UK	Single-blinded, prospective RCT Cross-sectional study, one-day camp	Trainee's perception of training and impact on performance Is a simulation-based OHNS emer- gencies camp superior to traditional lecture-based learning?	Participants in the simulation group rated training as "highly thought of," and were more likely to recommend the teach- ing to a colleague versus those in the standard group A hybrid of lectures and simulation more effective for teaching OHNS emergency management than traditional lecture- based training

Table 1 (continued)				
Study	Camp setting	Camp format	Outcomes assessed	Result
Scott et al. (2016)[90]	Western University, CAN	Cross-sectional study, one-day camp	Realism and utility a novel high-fidelity PTA simulator	Nearly 95% of participants were in strong agreement that objectives were met, and faculty members were effective for teaching 81% of participants agreed that the mod- els were realistic and high quality 95% of OHNS faculty agreed the novel PTA simulator was representative of real life
Chin et al. (2016)[16]	Western University, CAN	Cross-sectional study, one-day camp	"How to guide." Confidence performing routine OHNS emergency procedures, communica- tion, teamwork, and stress handling skills before and after camp	Before camp participants had the most experience and confidence in intuba- tion and bag mask ventilation and were least confident in managing retro-orbital hematomas After camp, there was a statistically signifi- cant increase in trainee confidence in 6 of the 10 procedures and confidence for triaging OHNS calls
Smith et al. (2016)[92]	University of Cambridge, UK	Cross-sectional study, one-day camp Focused lectures, practical skills training, emergency scenario simulation, and small group sessions	Feasibility of course for junior OHNS residents Knowledge of OHNS emergencies and perception of educational experience before and after camp	Statistically significant improvement on MCQ exam post-course 100% of trainees scored the boot camp as "highly thought of." 84% of trainees would strongly recommend course 100% of trainees reported improvement in confidence performing OHNS exams and dealing with OHNS emergencies
Kiffel et al. (201 7)[89]	Albert Einstein College of Medicine, New York, USA	Prospective cohort study, four-week curriculum 24 sessions divided into three catego- ries: simulation, technical skills develop- ment, and didactic teaching	No outcomes were assessed	No results or conclusions were reported
Swords et al. (2017)[93]	Addenbrooke's Hospital, UK	Cross-sectional study, one-day camp Prospective, single-blinded design was used Focused lectures, small group sessions, practical skills training, and emergency scenario simulation	Acquisition of OHNS emergency skills	Immediate improvement in participant confidence that was maintained two to four months post course Blind assessment of performance during simulation sessions showed significant improvements across four key areas: diagnosis, systematic approach, airway breathing and circulation assessment, and ongoing management

Study	Camp setting	Camp format	Outcomes assessed	Result
Fuller et al. (2019)[85]	Hospital Un Canto a la Vida, Quito, EC	Three-day teaching course Prospective cohort study	Knowledge and skills in each of the targeted subject areas before and after the course. The quality of each portion of the module Feedback on portions of the course that were enjoyable and those that were not	A statically significant increase in testing performance across nearly all testing modalities in each subject with the exception of the practical facial nerve exam and the written microtia exam Resident feedback was measured on a Likert scale from 0 (very poor) to 10 (excellent). Feedback was positive with average scores for each component of the module ranging from 8.9 to 9.8. Highest scores were given to simulation workshops
Cervenka et al. (2020)[84]	University of California, Davis, Sacra- mento, USA	Cross-sectional study, one-day camp Data being reported is from the camp in August of 2016 and 2017	Prior procedural experience of PGY-1 and PGY-2 residents Participant confidence before and after the camp Station efficacy	Trainces showed a statistically significant increase in confidence levels for all task trainer stations All stations had an efficacy Likert score average of 4 "very effective" or 5 "most effective." Peritonsillar abscess, auricular hematoma, and lateral canthotomy stations had the greatest magnitude of change with 1.4, 1.7, and 1.6 units respectively
PTA: peritonsillar abscess, RCT: r	andomized controlled trial, OHNS: otolaryngol	ogy-head and neck surgery, MCO: multiple choi	ce questions	

Table 1 (continued)

Table 2 Learning objectives and common task trainers used in OHNS boot camps

Study	Learning objective/curriculum design	Task trainer stations
Washington, USA Group	Needs assessment identified common OHNS: airway, bleeding, and other emergencies as high yield topics Program based on graduated levels of complexity allowing participants to develop a framework to build on acquired skills Learning modules contained specific objectives and skills to be accomplished containing elements of the ACGME competen- cies Overall objectives of the camp were to: recognize and triage typical OHNS emergencies, perform basic emergency manage- ment skills, and communicate effectively with the team Objectives designed to be clear, active, and whenever possible measurable	Bag mask ventilation Tracheal intubation Flexible fiberoptic laryngoscopy Microlaryngoscopy/bronchoscopy Epistaxis Cricothyroidotomy with tracheostomy tube change PTA simulator
Canadian Group	Overall camp objectives are for junior OHNS to perform routine emergency on-call procedures, optimize skills in emergency triage, improve communication and leadership skills in stressful situation Camp pedagogy was to deliver simulation in a non-threatening, controlled environment to facilitate trainees improving proce- dural skills with immediate debrief and feedback	PTA Post Tonsillectomy bleed Epistaxis Lateral canthotomy Surgical airway (Tracheostomy) Non-surgical airway (bronchoscopy and intubation; pediatric and adult)
UK Group	The objective of the program was for participants to understand the management of key topic areas including infectious airway obstruction, epistaxis, post-operative problems, neck trauma, epistaxis, blocked tracheostomy, airway foreign body, and flex- ible nasal endoscopy Goal of camp was to improve trainee's knowledge base and performance in the management principles for emergency OHNS scenarios systematic assessment and management prin- ciples taught in advanced life support and advanced trauma life support. Teaching emphasized systematic 'ABC' approach. Structured feedback was designed to facilitate learning after performing tasks and simulations Curriculum designed to cover OHNS emergencies from a generalist perspective Curriculum utilized the systematic assessment and manage- ment principles taught in advanced life support and advanced trauma life support	Basic examination and equipment handling in otology Ear examination, microsuction, foreign body removal Epistaxis: nasal cautery, anterior & posterior packs Flexible nasal endoscopy Tracheostomy/laryngectomy care
New York, USA Group (NYU)	Educational design based on three main principles: defining a set of airway skills for competency, developing educational program designed to address said competencies, and evaluate program using objective educational tools Program based on a mixture of lecture, video, and simulation- based training sessions incorporating ACGME core competen- cies for airway skills	Bag mask ventilation Tracheal intubation Fiberoptic intubation Placement of laryngeal mask airway Rigid bronchoscopy Jet ventilation Tracheostomy Cricothyroidotomy
New York Group (AECM)	Goal of camp to introduce junior OHNS residents to core skills and principles that may equip them to safely and effectively manage common clinical scenarios in a low-risk learning environment Camp objectives designed to: clinical skills, critical thinking, situ- ational awareness, professionalism, and communication Structed debrief and feedback on performance was adminis- tered Immediately following completion of simulation	Soft tissue techniques: suturing and knot tying Soft tissue techniques: knot tying Microsurgical technique: myringotomy Microsurgical technique: laryngeal suturing Sinus simulator: sinonasal polypectomy
Ecuador Group	Goal of program was to introduce three novel simulation teaching modules in facial plastic and reconstructive surgery for capacity building in a low-to middle-income country To address the lack of structured forms of teaching and educa- tional modules while assess efficacy	No task trainers utilized
California, USA Group	Goal of camp was to compare confidence levels before and after the course to evaluate the efficacy of each station Aimed at improving judgement, technical, and critical thinking skills to prepare residents for high-stakes scenarios they may encounter	Six stations: Epistaxis Cricothyrotomy/tracheostomy Peritonsillar abscess/auricular hematoma Nasal bone reduction/zygoma reduction/lateral canthotomy/ canalicular trauma and probing Local nerve blocks Soft tissue reconstruction

Table 2 (continued)

ABC: airway, breathing, circulation, ACGME: Accreditation Council of Graduate Medical Education, AECM: Albert Einstein College of Medicine, NYU: New York University, OHNS: Otolaryngology-head and neck surgery, PTA: peritonsillar abscess

Table	e 3	Boot cam	p simulators	s stratified by	y OHNS su	bspecialties
-------	-----	----------	--------------	-----------------	-----------	--------------

Subspecialty	Task
Otology	Otologic examination, microdebridement, myringotomy, foreign body removal
Rhinology	Nasal cauterization, anterior and posterior nasal packing, polypectomy
Laryngology	Microlaryngoscopy, bronchoscopy, laryngeal suturing
General	Physical examination, Flexible nasopharyngoscopy, bag mask ventilation, jet ventilation, intubation, tracheostomy, suturing, knot tying, peritonsillar drain- ing, post tonsillectomy bleeding control, lateral canthotomy, management of retro-orbital hematoma, tracheostomy care, laryngectomy care

significantly better in both epistaxis and epiglottitis scenarios scored individually by a blinded expert surgeon. Additionally, participants randomized to the simulation group had an improved perception of education and were more likely to make positive recommendations to their colleagues [91].

This study is the first scoping review in OHNS boot camps for junior resident learners. Through our analysis, we have gained valuable insight into the variability of practices around the world. In Table 6 and Table 7, we have summarized our interpreted pros and cons of various boot camps features and developed suggestions for successfully implementing an OHNS surgical boot camp for junior residents.

One-to-seven-day camps for junior learners provide an optimal balance of relative ease in camp set up and execution with less time away from clinical activities for learners. Multidisciplinary staff including faculty from anesthesia, emergency medicine, thoracic surgery along with OHNS may provide added expertise and allow for more focus on interdisciplinary teamwork which is integral for trainee development. Didactic-based curriculum leads to improvements in knowledge retention and comprehension post course [82] while simulation improves confidence, competence, skill performance, and adds value to the learners' overall experience with specific emphasis on teamwork / collaboration [1, 82, 85, 87, 91, 94]. Therefore, a curriculum with both didactic and simulation-based learning is advised. Learner feedback should be facilitated in a safe learning environment with emphasis on resident experience with combination of structured written and oral debriefing sessions after simulation (Tables 6 and 7).

Discussion

Intensive crash courses for residents and fellows have existed in OHNS for numerous years employing simulation to enhance specific aspects of training such as functional endoscopic sinus surgery, removal of foreign bodies, or management of facial trauma [26, 32, 77, 78]. Contrastingly, the concept of an introductory "boot camp" style training course for incoming OHNS trainees emphasizing fundamental skills is a recent occurrence.

As the first published modern-day boot camp for junior OHNS trainees, the Georgetown University boot camp began as a simple, simulation-based one-day emergency course. This has become popularized across the world since its inception in 2011 [87]. Many institutions have adopted similar boot camp style courses for junior trainees with mirroring objectives and content throughout the United States, Canada, and the United Kingdom. Several themes of the modern-day boot camp include the use of simulation, interdisciplinary faculty and trainees (anaesthesia, emergency medicine, family medicine, and pediatrics), and the use of validated educational frameworks for curriculum design (Kolb learning style theory and needs assessment models).

Simulation is an educational approach that enables learners to encounter components of the clinical interactions while enabling educators to provide education and simultaneous assessment in a standardized environment [17, 95]. Widely adopted across various industries, simulation as a training adjunct has become a staple in aerospace and military training, whereas its adoption in medical education has been comparatively slow [96]. In 2012, the Accreditation Council for Graduate Medical Education (ACGME) recognized simulation as a means of evaluating resident performance for various "educational milestones," in its shift towards competency-based medical education [97, 98]. In OHNS, trainee knowledge and procedural skill were evaluated via cadaveric dissection, temporal bone drilling, and surgical simulator labs [99]. A recent national survey of American OHNS residency programs demonstrated that nearly two-thirds of programs incorporated simulation modalities into curricula

Table 4 Common didact	ic sessions and simulation scenarios in OHNS boot camps	
Study	Didactic Sessions	Simulation Scenarios and Feedback
Washington, USA Group	No formal lectures Faculty demonstration prior to each skill station Faculty led case-based exercise exploring common OHNS call scenarios with discussion facilitated by electronic audience response systems	Two team simulation scenarios: Hematoma with airway obstruction after thyroid surgery Angioedema resulting in airway obstruction Faculty-led debrief sessions immediately after simulation designed to address com- munication, teamwork, decision making, and technical skills
Canadian Group	No formal lectures 1-h task trainer exercises were provided with faculty supervision and instruction if necessary Interactive panel discussion on 16 common emergency clinical scenarios	Two high-fidelity emergency scenario simulations: Post-thyroidectomy hematoma Facial trauma (Facial fracture with difficult oral intubation) Group and individual feedback with faculty post-simulation with video recording
UK Group	Focused lectures in small group organized in two parts: 1. Formal didactic training delivered covering basic systematic assessment of the critically ill patient using ALS and ATLS guidelines 2. Common OHNS topics: airway management, head and neck, rhinology, otology, audiology, pediatric, operations and perioperative care, and radiology For practical skills sessions participants received hands-on instruction from faculty on task trainers	Five teamwork simulation sessions: Airway obstruction Epistaxis and resuscitation Post-tonsillectomy bleed Neck Trauma Post-laryngectomy care Each candidate worked through scenario as either leader or assistant with faculty guidance if needed. Performance videotaped and structured feedback was provided by faculty after sessions
New York, USA Group (NYU)	Formal didactic and video lectures delivered by faculty covering airway evaluation and management with emphasis on difficult airways	Six difficult airway cases designed to test team performance (no details) Team debrief post simulation. Video recorded sessions were randomized and ana- lyzed by three academic OHNS staff on four domains: preparation, clinical reasoning, knowledge, and non-technical skills
New York Group (AECM)	eaching organized into formal didactic sessions and technical skills development Ten, two-hour didactic lectures were offered by attending physicians which covered: introduction to the operating room and basic instruments, flexible laryn- goscopy, bronchoscopy, tracheostomy, epistaxis management, laser safety, and subspecialty specific orientations (head and neck, rhinology, and otology)	Eight total simulations falling in to three categories: <i>Airway simulation</i> . Scenarios included: angioedema, laryngospasm, trismus, and oropharyngeal bleeding <i>Epistaxis and bleeding neck simulation</i> . Scenarios included: anterior nasal bleed, posterior nasal bleed, expanding hematoma <i>Team based simulation scenarios</i> . Scenarios included: dislodged tracheostomy tube, posterior nasal bleed, expanding hematoma <i>Team based simulation scenarios</i> . Scenarios included: dislodged tracheostomy tube, posterior thyperthermia, epigloutitis, and loss of airway faculty observed trainees during simulation for demonstration of clinical skills, criti- cal thinking, situational awareness, professionalism, and effective communication. Follow simulations trainees were debriefed on their performance
Ecuador Group	Formal didactic lectures in part of the first half of each day that covered: a review of relevant anatomy, disease processes, facial analysis, and surgical management for each scenario. The second half of the day was spent in live surgery training Residents were also given a flash drive with reading materials, lectures and videos to review	In part of the first half of the day, time was spent practicing pertinent facial analysis and participating in three simulations: Microtia Nasoseptal deformities Facial paralysis Residents performed while being observed by visiting surgeons and received instruction if necessary. If a resident missed part of the sessions, material was reviewed with them separately. Residents were instructed on proper photo docu- mentation for rhinoplasty as well as intraoperative record keeping with Gunter diagrams

Table 4	(continued)	
	Table 4	

Study Didactic Sessions		Simulation Scenarios and Feedback
California, USA Group No formal didactic lec Used cadaveric task tr simulation-based curr	ctures rainers in the morning to teach procedural skills followed by riculum in the afternoon	Simulations used included: Airway fire during tracheostomy Pediatric respiratory code during airway evaluation Dislodged pediatric tracheostomy tube in the ICU Angioedema in the emergency department with the inability to intubate or venti- late The task trainers and simulations were run by faculty from the participating institu- tions.

OHNS: Otolaryngology-head and neck surgery, ALS: advanced life support, ATLS: advanced trauma life support

Study	Resources
Washington, USA Group	 Basic and advanced airway task trainers: adult simulator (SimMan[®] and AirSim[®] multi trainers by Laerdal), pediatric simulator (pediatric HAL by Gaurmard), infant simulator (infant and AirSim baby trainer by Laerdal) Epistaxis task trainer: adult airway mannequin with intravenous tubing place within nasal cavity Surgical airway task trainer: fresh porcine larynx PTA task trainer: self-constructed uvula, soft pallet and abscess secured within Resusci Anne mannequin face mask Simulation: SimMan 3 G high fidelity adult-human patient simulator (Laerdal, Wappinger Falls, NY)
Canadian Group	 Basic and advance airway task trainers: surgical airway stations using porcine model. Surgical airway using combination of pediatric and adult airway models PTA and post-tonsillectomy bleed task trainers: high fidelity cadaveric simulators fresh head and neck cadaveric mate- rial. IV tubing containing artificial blood and simulator 'pus pocket' surgically placed in anatomical position Surgical airway task trainer: fresh porcine models Simulation: SimMan high fidelity adult-human patient simulator (Laerdal, Wappinger Falls, NY)
UK Group	1. Task trainers: authors do not mention resources 2. Epiglottitis simulation: Laerdal Airway Management Trainer (Laerdal Medical, Stavanger, Norway) 3. Epistaxis simulation: nasal cavity model BIX-LV17 (Chinon Ind., Shanghai, China)
New York, USA Group (NYU)	 Basic and advanced airway task trainers: pediatric and adult airways (Laerdal, Inc., Wappingers Falls, NY) Surgical airway: cadaveric tracheotomy and cricothyroidotomy. Surgical airway task trainers (Laerdal, Inc., Wappingers Falls, NY) Video lectures: "Management of the Difficult Airway" (Cook Critical Care Division, Cook Inc., Bloomington, IN), and "Adult Airway Management Principles and Techniques" (Silver Platter Education Inc., Newton, MA) Simulation: high-fidelity mannequins used for endoscopy and epistaxis (no details given)
New York Group (AECM)	 Basic and advanced airway task trainers: no mention of simulators used for adult and pediatric simulations Suturing and knot tying task trainer: traditional pig foot model Microsurgical techniques task trainer (myringotomy and laryngeal suturing): faculty designed simulators (no mention of exact simulator set up) Sinonasal polyps task trainer: simulator using bell peppers and seeds for sinonasal polyps
Ecuador Group	 Authors mentioned the use of a synthetic rib to plan, carve and assemble an auricular framework in the microtia simulation Novel nasal model stimulator to perform septoplasty, carving and placement of columellar strut grafts, spreader grafts, tip grafts, and for practicing placing a nasal splint Pigs' feet were used during the facial paralysis workshop on the third day for a suturing workshop to address soft tissue handling deficiencies noted during live surgeries in the previous days
California, USA Group	 Epistaxis model: tubing directly in the frontal outflow tract through a trephination. Additionally, nasal endoscopy was performed following packing placement Nasal bone/zygoma fracture model: narrow mallet or osteotome to elicit a simple fracture pattern Soft tissue reconstruction station: cadaver heads with soft tissue defects Local nerve blocks station: two cadaveric heads with isolated supraorbital, infraorbital, and mental nerves. Used in combination with a preserved skull to teach the course of the sensory nerves and landmarks Airway fire during tracheostomy, pediatric respiratory code during airway evaluation, dislodged pediatric tracheostomy tube in the ICU, and angioedema in emergency department with inability to intubate or ventilate—SimMan and SimBaby models (Laerdal Medical, Wappingers Falls, NY) Airway exercises station: eight pediatric and adult mannequins Assembly and foreign body extraction: used bronchoscopes and a KARL STORZ tele pack Facial trauma station: Synthes[®] plating modules and composite skulls

Table 5Common resources utilized in OHNS boot camps

[100]. When assessing the Canadian landscape in OHNS programs, 30.8% actively use some form of VR training simulator that 90.9% of program directors felt would be a fair and effective means for evaluation [101]. Given the importance of simulation training in OHNS, many boot camps utilize this method to help junior trainees develop critical skills in a controlled environment.

In this scoping review, all seven boot camps used simulation as the curriculum core through simulation scenarios and specific task trainers. The most common simulation scenarios included management of post-surgical and oropharyngeal bleeding (57%), acute airway obstruction from angioedema (43%), and facial/neck trauma (29%). The most common task trainers were surgical airway (71%), epistaxis (57%), peritonsillar abscess drainage (43%), and bag mask ventilation with tracheal intubation (29%). High fidelity cadaveric and mannequinbased task trainers for task specific procedures appear to be the current trend. All studies that used high fidelity simulation scenarios used the Laerdal (Wappinger Falls, NY) SimMan[®] adult simulator. SimMan[®] offers a highly realistic training model with real time neurological and physiological function.

Despite some of the diversity in task trainers and simulations used across the world, the principal theme in all boot camp curricula appeared to be management of

Table 6 Pros and Cons of various boot camp features	
--	--

Boot camp Featur	e	Pro	Con
Format	One to Seven-day camp	Ease in set up/execution; less time away from clinical activities	Less time for learning consolidation
	Four-week camp	Additional time in camp may aid in knowl- edge retention and support better connec- tion from theory to practice	No evidence for long-term benefits; more labour intensive; more time away from clinical activities
Participants	PGY-1 (interns, R1)	Welcoming to profession; perceived ease of transition to residency[103]	None identified
	PGY-2 (R2)	Added expertise may allow for better refine- ment of skills	None identified
Instructors	OHNS consultants	Ease of organization	None identified
	Multidisciplinary staff (anesthe- sia, thoracic surgery, emergency medicine)	Added expertise; emphasis on interdiscipli- nary communication	More complexities in scheduling
Curriculum Design	Didactic- based	Ease in design; improved knowledge reten- tion and comprehension post course[82]	Less interactive; less desired by residents
	Simulation	Surgical learning styles prefer active experimentation[15]; improved resident perceived confidence, competency, and performance[1, 82, 85, 87, 91]; improved learner experience; value in teamwork/col- laboration[94]	More costly; more resource intensive

OHNS: Otolaryngology–Head and Neck Surgery

Table 7	Keys to success	for OHNS	boot camps.
---------	-----------------	----------	-------------

Boot camp Feature	Suggestions		
Format	One to Seven-day camp		
Participants	PGY-1 or PGY-2 (junior learners)		
Instructors	Multidisciplinary instructors (combined OHNS/Anesthesia/Emergency Medicine)		
Curriculum: Boot camp objectives	 Recognize and triage typical OHNS emergencies: airway obstruction and management (infectious obstruction, foreign body, airway bleeding), post-operative bleeding, epistaxis, post-operative medical complications, neck trauma, blocked tracheostomy and flexible nasal endoscopy Use systematic assessment and management principles taught through ALS and ATLS Perform basic emergency management skills Communicate effectively with the team 		
Curriculum: Content	Didactic Component Traditional lecture styles focused on approach and management of typical OHNS emergencies (as above) Task trainer stations Airway: BMV, tracheal intubation, microlaryngoscopy/bronchoscopy, flexible fiberoptic laryngoscopy Surgical techniques and care: basics of surgical instruments, cricothyroidotomy, tracheostomy, tracheostomy tube change Presentation specific management: epistaxis, post tonsillectomy bleed, PTA High yield simulation: Airway obstruction (post thyroidectomy hematoma, infectious angioedema), epistaxis, post tonsil- lectomy bleed General team-based simulation: postoperative safe handoff, post-operative medical complications (post-obstructive pulmona edema, post-operative stroke)		
Feedback	Facilitation of a safe learning environment with emphasis on resident experience Structured written feedback Preparation (assessment of situation), clinical reasoning, knowledge, technical skills ⁸² (see Amin et al.) Simulation feedback Structured debrief and feedback on performance immediately post session		
Beyond Boot camp	Base boot camp within other welcoming to the profession activities/institutional rituals (welcome Barbeque, resident retreat etc.)		

Suggested boot camp features

ALS: advanced life support, ATLS: advanced trauma life support, OHNS: otolaryngology-head and neck surgery, PTA: peritonsillar abscess

emergency situations and on-call scenarios. The goal was to have junior trainees leave the camp equipped with the skillset to identify and triage acute emergencies, perform basic minor airway procedures, and communicate and activate emergency protocols. We noted that trainee participation in introductory boot camps appears to improve their confidence, immediate knowledge acquisition, and immediate improvement in procedural skills in comparison to traditional didactic methods of learning [82, 87, 91, 93]. Simulation learning also improved performance significantly in epistaxis and epiglottis scenarios, improved perception of education and increased the likelihood of making positive recommendations to colleagues when compared to traditional didactic learning methods [91]. The large heterogeneity of the studies included in this review precludes meta-analysis. However, the role of this scoping review was to examine OHNS boot camps more descriptively around the world. Here we have identified a trend in the literature suggesting positive outcomes for trainees that participate in introductory boot camps for their overall clinical and psychosocial development as an early trainee.

Despite strongly positive outcomes from boot camps and simulation training, criticisms of the lack of evidence to suggest long-term retention exist [31, 67]. Three studies demonstrated that perceived confidence in procedural tasks and knowledge lasted up to 2- 6 months [87, 93, 102]. However, neither long-term knowledge retention nor procedural competency has been assessed among OHNS trainees. Also, according to a survey of OHNS residency program directors in the United States and Puerto Rico, there are several barriers that exist which prevent participation in boot camps and simulation training [67]. Some of these include cost, lack of local access, lack of interest, and scheduling difficulties [67]. This suggests making boot camp programs more widely available, having partially subsidized costs, and more data on their short- and long-term benefits could address the hesitancy that some program directors have.

Although boot camps are typically delivered at the beginning of OHNS programs because they are introductory, consensus on when they should be offered is lacking. When surveying American OHNS program directors, a slight majority felt boot camps should be offered within the first few months of residency [67]. Interestingly, simulation training programs have been shown to be effective in all postgraduate years, with knowledge and skills acquisition demonstrated across all training levels [31]. Several other studies have evaluated the effectiveness of OHNS boot camps for medical students and suggest that boot camps may aid with the transition to residency as they all reported improved knowledge, confidence, and clinical performance after completion of the course [27,

33, **38**, **62**]. Taking these pieces of evidence together, it seems that the surgical boot camp style of education delivery at any level is beneficial in the short-term of less than six months. The lasting effects, however, remain uncertain and future investigations should examine the long-term retention of knowledge, confidence, and technical skill.

Conclusion

Boot camp style training programs for junior OHNS are becoming widely adopted across the world. Fuelled by the utilization of simulation technology to deliver timeeffective education for common OHNS emergencies, these programs embrace the educational shift towards competency-based accreditation standards for residency programs. A number of studies have justified this form of education to improve trainee's performance, confidence, and skill in the short term. However, current literature has failed to examine a number of important long-term outcomes. Future studies that examine the effect of OHNS boot camps on long term outcomes will play a critical role justifying widespread adoption of boot camps for resident education.

Acknowledgements

This work was completed as a part of the Applied Evidence-Based Medicine (AEBM) course within the University of Calgary's MD program. The authors would like to thank the Undergraduate Medical Education Department within the Cumming School of Medicine at the University of Calgary for their continued support of scholarly pursuit at the undergraduate level.

Author contributions

ABS: conception of work, data acquisition and interpretation, drafting and revising of content; CJL: conception of work, data acquisition and interpretation, drafting and revising of content; MYH: conception of work, data acquisition and interpretation, drafting and revising of content; JTL: conception of work, data acquisition and interpretation, drafting and revising of content. All authors read and approval the final manuscript.

Funding

Not applicable.

Availability of data and materials

Not applicable. No datasets were generated or analyzed during this study.

Declarations

Ethic approval and consent to participate

Not applicable. This scoping review included published and publicly accessible data. In addition, no patient, human or animal data was collected. Therefore, ethics approval was not required for this project.

Consent for publication

Not applicable.

Competing interests

Not applicable. The authors declare that they have no competing interests.

Author details

¹Temerty Faculty of Medicine, University of Toronto, Toronto, ON, Canada. ²Division of General Surgery, Department of Surgery, University of Toronto, Toronto, ON, Canada. ³Section of Otolaryngology–Head and Neck Surgery, Department of Surgery, University of Calgary, Calgary, AB, Canada.

Received: 26 December 2021 Accepted: 12 May 2022 Published online: 04 June 2022

References

- 1. Blackmore C, Austin J, Lopushinsky SR, Donnon T. Effects of postgraduate medical education boot camps on clinical skills, knowledge, and confidence: a meta-analysis. J Grad Med Educ. 2014;6(4):643–52. https://doi.org/10.4300/jgme-d-13-00373.1.
- Srinivasan M, Li ST, Meyers FJ, Pratt DD, Collins JB, Braddock C, et al. Teaching as a competency: competencies for medical educators. Acad med J Assoc Am Med Coll. 2011;86(10):1211–20. https://doi.org/10. 1097/ACM.0b013e31822c5b9a.
- Seddon J. General practitioners teaching new surgical trainees about clinic letter writing. Clin Teach. 2018;15(1):44–7. https://doi.org/10.1111/ tct.12633.
- Heskin L, Mansour E, Lane B, Kavanagh D, Dicker P, Ryan D, et al. The impact of a surgical boot camp on early acquisition of technical and nontechnical skills by novice surgical trainees. Am J Surg. 2015;210(3):570–7. https://doi.org/10.1016/j.amjsurg.2014.12.046.
- Fernandez GL, Page DW, Coe NP, Lee PC, Patterson LA, Skylizard L, et al. Boot cAMP: educational outcomes after 4 successive years of preparatory simulation-based training at onset of internship. J Surg Educ. 2012;69(2):242–8. https://doi.org/10.1016/j.jsurg.2011.08.007.
- Krajewski A, Filippa D, Staff I, Singh R, Kirton OC. Implementation of an intern boot camp curriculum to address clinical competencies under the new accreditation council for graduate medical education supervision requirements and duty hour restrictions. JAMA Surg. 2013;148(8):727–32. https://doi.org/10.1001/jamasurg.2013.2350.
- Bhatt NR, Doherty EM, Mansour E, Traynor O, Ridgway PF. Impact of a clinical decision making module on the attitudes and perceptions of surgical trainees. ANZ J Surg. 2016;86(9):660–4. https://doi.org/10.1111/ ans.13448.
- Cleland J, Walker KG, Gale M, Nicol LG. Simulation-based education: understanding the socio-cultural complexity of a surgical training "boot camp." Med Educ. 2016;50(8):829–41. https://doi.org/10.1111/medu. 13064.
- Ortiz Figueroa F, Moftakhar Y, Dobbins Iv AL, Khan R, Dasgupta R, Blanda R, et al. Trauma boot camp: a simulation-based pilot study. Cureus. 2016;8(1):e463. https://doi.org/10.7759/cureus.463.
- Seeley MA, Kazarian E, King B, Biermann JS, Carpenter JE, Caird MS, et al. Core concepts: orthopedic intern curriculum boot camp. Orthopedics. 2016;39(1):e62–7. https://doi.org/10.3928/01477447-20151228-03.
- Sheahan MG, Duran C, Bismuth J. National simulation-based training of fellows: the vascular surgery example. Surg clin North Am. 2015;95(4):781–90. https://doi.org/10.1016/j.suc.2015.04.008.
- Bismuth J, Duran C, Donovan M, Davies MG, Lumsden AB. The cardiovascular fellows bootcamp. J Vasc Surg. 2012;56(4):1155-61.e1. https:// doi.org/10.1016/j.jvs.2012.05.108.
- Selden NR, Anderson VC, McCartney S, Origitano TC, Burchiel KJ, Barbaro NM. Society of neurological surgeons boot camp courses: knowledge retention and relevance of hands-on learning after 6 months of postgraduate year 1 training. J Neurosurg. 2013;119(3):796–802. https:// doi.org/10.3171/2013.3.jns122114.
- Yeh DH, Fung K, Malekzadeh S. Boot camps: preparing for residency. Otolaryngol Clin North Am. 2017;50(5):1003–13. https://doi.org/10. 1016/j.otc.2017.05.010.
- Chin CJ, Roth K, Rotenberg BW, Fung K. Emergencies in otolaryngologyhead and neck surgery bootcamp: a novel Canadian experience. Laryngoscope. 2014;124(10):2275–80. https://doi.org/10.1002/lary.24754.
- Chin CJ, Chin CA, Roth K, Rotenberg BW, Fung K. Simulation-based otolaryngology—head and neck surgery boot camp: "how I do it." J Laryngol Otol. 2016;130(3):284–90. https://doi.org/10.1017/S002221511 5003485.
- Deutsch ES. Simulation in otolaryngology: smart dummies and more. Otolaryngol Head Neck Surg. 2011;145(6):899–903. https://doi.org/10. 1177/0194599811424862.

- Deutsch ES, Malloy KM, Malekzadeh S. Simulation-based otorhinolaryngology emergencies boot camp: Part 3: Complex teamwork scenarios and conclusions. Laryngoscope. 2014;124(7):1570–2. https://doi.org/10. 1002/lary.24570.
- Moher D, Liberati A, Tetzlaff J, Altman DG, The PG. Preferred reporting items for systematic reviews and meta-analyses: the prisma statement. PLoS Med. 2009;6(7):e1000097. https://doi.org/10.1371/journal.pmed. 1000097.
- Bakker NH, Fokkens WJ, Grimbergen CA. Investigation of training needs for functional endoscopic sinus surgery (FESS). Rhinology. 2005;43(2):104–8.
- Bock A, Modabber A, Hölzle F, Prescher A, Classen-Linke I. Improvement of anatomical knowledge and surgical skills in head and neck region - An interdisciplinary hands-on course for clinical students. Annal anat Anat Anz off organ of the Anatomische Gesellschaft. 2019;224:97–101. https://doi.org/10.1016/j.aanat.2019.03.011.
- Bouhabel S, Kay-Rivest E, Nhan C, Bank I, Nugus P, Fisher R, et al. Error Detection-Based Model to Assess Educational Outcomes in Crisis Resource Management Training: A Pilot Study. Otolaryngol Head Neck Surg. 2017;156(6):1080–3. https://doi.org/10.1177/0194599817697946.
- Bur AM, Gomez ED, Newman JG, Weinstein GS, O'Malley BW Jr, Rassekh CH, et al. Evaluation of high-fidelity simulation as a training tool in transoral robotic surgery. Laryngoscope. 2017;127(12):2790–5. https:// doi.org/10.1002/lary.26733.
- Chambers KJ, Aswani J, Patel A, Fundakowski C, Mannion K, Lin DT, et al. The value of a collaborative course for advanced head and neck surgery in East Africa. Laryngoscope. 2015;125(4):883–7. https://doi.org/ 10.1002/lary.25028.
- Chang B, Powell A, Ellsperman S, Wehrmann D, Landry A, Jabbour N, et al. Multicenter advanced pediatric otolaryngology fellowship prep surgical simulation course with 3d printed high-fidelity models. Otolaryngol Head Neck Surg. 2020;162(5):658–65. https://doi.org/10.1177/ 0194599820913003.
- Christophel JJ, Park SS, Nogan SJ, Essig GF Jr. A Facial Trauma simulation course for evaluation and treatment of facial fractures. JAMA facial plast surg. 2017;19(6):464–7. https://doi.org/10.1001/jamafacial.2017.0313.
- 27. Dermody SM, Masciello M, Malekzadeh S. A multispecialty critical airway simulation course for medical students. Laryngoscope. 2020. https://doi.org/10.1002/lary.29264.
- Fortes B, Balsalobre L, Weber R, Stamm R, Stamm A, Oto F, et al. Endoscopic sinus surgery dissection courses using a real simulator: the benefits of this training. Braz J Otorhinolaryngol. 2016;82(1):26–32. https://doi.org/10.1016/j.bjorl.2015.02.003.
- 29. Griffin GR, Hoesli R, Thorne MC. Validity and efficacy of a pediatric airway foreign body training course in resident education. Ann Otol Rhinol Laryngol. 2011;120(10):635–40. https://doi.org/10.1177/00034 8941112001002.
- Hinchcliff M, Kao M, Johnson K. The importance of technical skills assessment during an airway foreign body removal course. Int J Pediatr Otorhinolaryngol. 2019;117:1–5. https://doi.org/10.1016/j.ijporl.2018.11. 007.
- Hogg ES, Kinshuck AJ, Littley N, Lau A, Tandon S, Lancaster J. A highfidelity, fully immersive simulation course to replicate ENT and head and neck emergencies. J Laryngol Otol. 2019;133(2):115–8. https://doi. org/10.1017/s0022215118002347.
- 32. Jabbour N, Reihsen T, Sweet RM, Sidman JD. Psychomotor skills training in pediatric airway endoscopy simulation. Otolaryngol Head Neck Surg. 2011;145(1):43–50. https://doi.org/10.1177/0194599811403379.
- Keilin CA, Farlow JL, Malloy KM, Bohm LA. Otolaryngology curriculum during residency preparation course improves preparedness for internship. Laryngoscope. 2021. https://doi.org/10.1002/lary.29443.
- Kovatch KJ, Wertz AP, Carle TR, Harvey RS, Bohm LA, Thorne MC, et al. Optimal timing of entry-level otolaryngology simulation. OTO open. 2019;3(2):2473974x19845851. https://doi.org/10.1177/2473974x19 845851.
- Leeper WR, Haut ER, Pandian V, Nakka S, Dodd OJ, Bhatti N, et al. Multidisciplinary difficult airway course: an essential educational component of a hospital-wide difficult airway response program. J Surg Educ. 2018;75(5):1264–75. https://doi.org/10.1016/j.jsurg.2018.03.001.
- 36. Lind MM, Corridore M, Sheehan C, Moore-Clingenpeel M, Maa T. A multidisciplinary approach to a pediatric difficult airway simulation course.

Otolaryngol Head Neck Surg. 2018;159(1):127–35. https://doi.org/10. 1177/0194599818758993.

- Shay SG, Chrin JD, Wang MB, Mendelsohn AH. Initial and Long-term retention of robotic technical skills in an otolaryngology residency program. Laryngoscope. 2019;129(6):1380–5. https://doi.org/10.1002/ lary.27425.
- Spiers H, Enayati H, Moussa R, Zargaran A, Thomas A, Murtaza A, et al. Augmenting ENT surgery outside the medical school curriculum: the role of a 1-day otolaryngology course. J Laryngol Otol. 2019;133(4):269– 74. https://doi.org/10.1017/s0022215119000331.
- A Vijendren, A Trinidade, A Ngu (2015) Is an Introduction to ENT course the answer for safe ENT care? European archives of oto-rhinolaryngology official journal of the European Federation of Oto-Rhino-Laryngological Societies (EUFOS) affiliated with the German Society for Oto-Rhino-Laryngology - Head and Neck Surgery. 272(4):1021–5, https://doi.org/10.1007/s00405-014-3362-2.
- Volk MS, Ward J, Irias N, Navedo A, Pollart J, Weinstock PH. Using medical simulation to teach crisis resource management and decision-making skills to otolaryngology housestaff. Otolaryngol Head Neck Surg. 2011;145(1):35–42. https://doi.org/10.1177/0194599811400833.
- Zirkle M, Blum R, Raemer DB, Healy G, Roberson DW. Teaching emergency airway management using medical simulation: a pilot program. Laryngoscope. 2005;115(3):495–500. https://doi.org/10.1097/01.mlg. 0000157834.69121.b1, https://doi.org/10.2500/ajra.2009.23.3297.
- Zuckerman JD, Wise SK, Rogers GA, Senior BA, Schlosser RJ, DelGaudio JM. The utility of cadaver dissection in endoscopic sinus surgery training courses. Am J Rhinol Allergy. 2009;23(2):218–24. https://doi.org/10. 2500/ajra.2009.23.3297.
- 43. Al-Ramahi J, Luo H, Fang R, Chou A, Jiang J, Kille T. Development of an innovative 3D printed rigid bronchoscopy training model. Ann Otol Rhinol Laryngol. 2016;125(12):965–9. https://doi.org/10.1177/00034 89416667742.
- Amin M, Rosen CA, Simpson CB, Postma GN. Hands-on training methods for vocal fold injection education. Ann Otol Rhinol Laryngol. 2007;116(1):1–6. https://doi.org/10.1177/000348940711600101.
- Andersen SA, Mikkelsen PT, Konge L, Caye-Thomasen P, Sorensen MS. Cognitive load in mastoidectomy skills training: virtual reality simulation and traditional dissection compared. J Surg Educ. 2016;73(1):45–50. https://doi.org/10.1016/j.jsurg.2015.09.010.
- Braun T, Betz CS, Ledderose GJ, Havel M, Stelter K, Kuhnel T, et al. Endoscopic sinus surgery training courses: benefit and problems - a multicentre evaluation to systematically improve surgical training. Rhinology. 2012;50(3):246–54. https://doi.org/10.4193/Rhino11.266.
- Cheng PC, Cho TY, Hsu WL, Lo WC, Wang CT, Cheng PW, et al. Training residents to perform tracheotomy using a live swine model. Ear Nose Throat J. 2019;98(7):E87-e91. https://doi.org/10.1177/0145561319 840835.
- Ishman SL, Brown DJ, Boss EF, Skinner ML, Tunkel DE, Stavinoha R, et al. Development and pilot testing of an operative competency assessment tool for pediatric direct laryngoscopy and rigid bronchoscopy. Laryngoscope. 2010;120(11):2294–300. https://doi.org/10.1002/lary. 21067.
- Lin SY, Laeeq K, Ishii M, Kim J, Lane AP, Reh D, et al. Development and pilot-testing of a feasible, reliable, and valid operative competency assessment tool for endoscopic sinus surgery. Am J Rhinol Allergy. 2009;23(3):354–9. https://doi.org/10.2500/ajra.2009.23.3275.
- Mattioli F, Presutti L, Caversaccio M, Bonali M, Anschuetz L. Novel dissection station for endolaryngeal microsurgery and laser surgery: development and dissection course experience. Otolaryngol Head Neck Surg. 2017;156(6):1136–41. https://doi.org/10.1177/0194599816 668324.
- 51. N Mehta, C Boynton, L Boss, H Morris, T Tatla Multidisciplinary difficult airway simulation training: two year evaluation and validation of a novel training approach at a District General Hospital based in the UK. European archives of oto-rhino-laryngology: official journal of the European Federation of Oto-Rhino-Laryngological Societies (EUFOS): affiliated with the German Society for Oto-Rhino-Laryngology - Head and Neck Surgery. 2013; 270(1):211–7. doi: https://doi.org/10.1007/ s00405-012-2131-3.
- 52. Pacca P, Jhawar SS, Seclen DV, Wang E, Snyderman C, Gardner PA, et al. "Live cadaver" model for internal carotid artery injury simulation in

endoscopic endonasal skull base surgery. Op Neurosurg (Hagerstown, Md). 2017;13(6):732–8. https://doi.org/10.1093/ons/opx035.

- 53. Svrakic M, Bent JP, 3rd. Individualized Learning Plan (ILP) Is an Effective Tool in Assessing Achievement of Otology-related Subcompetency Milestones. Otology and neurotology: official publication of the American Otological Society, American Neurotology Society [and] European Academy of Otology and Neurotology. 2018; 39(7):816–22. doi:https:// doi.org/10.1097/mao.00000000001855.
- Verma SP, Dailey SH, McMurray JS, Jiang JJ, McCulloch TM. Implementation of a program for surgical education in laryngology. Laryngoscope. 2010;120(11):2241–6. https://doi.org/10.1002/lary.21099.
- Wiebracht ND, Giliberto JP, Ct M, Casper K, Johnson KE. Pilot testing of a novel surgical simulator for endoscopic zenker's diverticulotomy. Laryngoscope. 2017;127(3):592–6. https://doi.org/10.1002/lary.26129.
- Akhlaghi MR, Vafamehr V, Dadgostarnia M, Dehghani A. Integrated surgical emergency training plan in the internship: A step toward improving the quality of training and emergency center management. J Educ Health Promot. 2013;2:60. https://doi.org/10.4103/2277-9531. 120861.
- Beer JI, Sieber DA, Scheuer JF, Greco TM. Three-dimensional facial anatomy: structure and function as it relates to injectable neuromodulators and soft tissue fillers. Plast Reconstruct Surg Glob Open. 2016;4:e1175. https://doi.org/10.1097/GOX.00000000001175.
- Calcagno HE, Lucke-Wold B, Noles M, Dillman D, Baskerville M, Spight D, et al. Integrated otolaryngology and anesthesia simulation model for crisis management of cavernous carotid artery injury. Archiv Neurol Neuro Disord. 2018;1(1):30–4100.
- Chandran R, Kiew ASC, Zheng JX, Singh PA, Lim JKT, Koo SH, et al. Experiential learning in simulated parapharyngeal abscess in breathing cadavers. J Anesth. 2021;35(2):232–8. https://doi.org/10.1007/ s00540-021-02904-0.
- Green CA, Huang E, Zhao NW, O'Sullivan PS, Kim E, Chern H. Technical skill improvement with surgical preparatory courses: What advantages are reflected in residency? Am J Surg. 2017. https://doi.org/10.1016/j. amjsurg.2017.10.037.
- Honeyman CS. Course review: north east microsurgery training course and workshop: a new two day microsurgery course for trainees in plastic surgery, otolaryngology and oral and maxillofacial surgery. Ann Plast Surg. 2016;77(3):262–3. https://doi.org/10.1097/sap.00000000000733.
- Kovatch KJ, Harvey RS, Schechtman SA, Healy DW, Malloy KM, Prince MEP, et al. Integrated otolaryngology-anesthesiology clinical skills and simulation rotation: A novel 1-month intern curriculum. Ann Otol Rhinol Laryngol. 2019;128(8):715–20. https://doi.org/10.1177/0003489419 840682.
- Mason KA, Theodorakopoulou E, Pafitanis G, Ghanem AM, Myers SR. Twelve tips for postgraduate or undergraduate medics building a basic microsurgery simulation training course. Med Teach. 2016;38(9):872–8. https://doi.org/10.3109/0142159x.2016.1150978.
- 64. Rivers CM. Course review: newcastle surgical training centre cadaveric speech and palate surgery course. Ann Plast Surg. 2019;83(5):e3–4. https://doi.org/10.1097/sap.000000000001972.
- Room HJ, Ji C, Kohli S, Choh CTP, Robinson P, Knight J, Dennis S. Core surgical field camps: a new deanery-based model for enhancing advanced skills in core surgical trainees through simulation. Br J Hosp Med. 2020;81(9):1–6. https://doi.org/10.12968/hmed.2020.0333.
- 66. Shulzhenko NO, Zeng W, Albano NJ, Lyon SM, Wieland AM, Mahajan AY, et al. Multispecialty microsurgical course utilizing the blueblood chicken thigh model significantly improves resident comfort, confidence, and attitudes in multiple domains. J Reconstr Microsurg. 2020;36(2):142–50. https://doi.org/10.1055/s-0039-1700523.
- Dean KM, DeMason CE, Choi SS, Malloy KM, Malekzadeh S. Otolaryngology boot camps: current landscape and future directions. Laryngoscope. 2019;129(12):2707–12. https://doi.org/10.1002/lary.27835.
- Martins RH. Inserting otorhinolaryngology in the medical course. Braz J Otorhinolaryngol. 2006;72(5):578. https://doi.org/10.1016/S1808-8694(15)31011-9.
- 69. SAW Andersen, S Foghsgaard, P Cayé-Thomasen, MS Sørensen. The effect of a distributed virtual reality simulation training program on dissection mastoidectomy performance. Otology & neurotology: official publication of the American Otological Society, American Neurotology

Society [and] European Academy of Otology and Neurotology. 2018; 39(10):1277–84. https://doi.org/10.1097/mao.00000000002031.

- Andersen SAW, Konge L, Sørensen MS. The effect of distributed virtual reality simulation training on cognitive load during subsequent dissection training. Med Teach. 2018;40(7):684–9. https://doi.org/10.1080/ 0142159x.2018.1465182.
- Chen PG, Bassiouni A, Taylor CB, Psaltis AJ, Alrasheed A, Wrobel B, et al. Teaching residents frontal sinus anatomy using a novel 3-dimensional conceptualization planning software-based module. Am J Rhinol Allergy. 2018;32(6):526–32. https://doi.org/10.1177/1945892418801264.
- Chen PG, McMains KC, Tewfik MA, Aden JK, Brown S, Weitzel EK. Teaching frontal sinus anatomy using the frontal sinus masterclass 3- D conceptualization model. Laryngoscope. 2018;128(6):1294–8. https:// doi.org/10.1002/lary.26939.
- Chin CJ, Clark A, Roth K, Fung K. Development of a novel simulationbased task trainer for management of retrobulbar hematoma. Int Forum Allergy Rhinol. 2020;10(3):412–8. https://doi.org/10.1002/alr. 22494.
- Hall C, Okhovat S, Milner TD, Montgomery J, Hitchings A, Kunanandam T, et al. Simulation training in laser safety education: the use of technical and non-technical skills simulation in a comprehensive laser safety course. J Laryngol Otol. 2019;133(8):700–3. https://doi.org/10.1017/ s0022215119001506.
- Jamal N, Bowe SN, Brenner MJ, Balakrishnan K, Bent JP. Impact of a Formal Patient Safety and Quality Improvement Curriculum: A Prospective. Controll Trial Laryngo. 2019;129(5):1100–6. https://doi.org/10.1002/lary. 27527.
- Kashat L, Carter B, Mosha M, Kavanagh KR. Mindfulness education for otolaryngology residents: a pilot study. OTO Open. 2020;4(3):2473974X2094527. https://doi.org/10.1177/2473974X20 945277.
- McFerran DJ, Grant HR, Ingrams DR, Fife DG. Endoscopic sinus surgery: are junior doctors being properly trained? Ann R Coll Surg Engl. 1998;80(5):359–63.
- Paczona R. A cadaver larynx holder for teaching laryngomicrosurgery. J Laryngol Otol. 1997;111(1):56–7. https://doi.org/10.1017/s002221510 0136424.
- Patki A, Puscas L. A video-based module for teaching communication skills to otolaryngology residents. J Surg Educ. 2015;72(6):1090–4. https://doi.org/10.1016/j.jsurg.2015.07.008.
- Sahovaler A, Eibling DE, Bruni I, Duvvuri U, MacNeil SD, Nichols AC, et al. Novel minimally invasive transoral surgery bleeding model implemented in a nationwide otolaryngology emergencies bootcamp. J Robot Surg. 2019;13(6):773–8. https://doi.org/10.1007/ s11701-019-00920-7.
- Wu K, Kim S, Rajasingham SJ, Bruni I, Fung K, Roth KE. Simulation of Urgent Airway Management in a Postthyroidectomy Hematoma. MedEdPORTAL J Teach Learn Resour. 2019;15:10802. https://doi.org/10. 15766/mep_2374-8265.10802.
- Amin MR, Friedmann DR. Simulation-based training in advanced airway skills in an otolaryngology residency program. Laryngoscope. 2013;123(3):629–34. https://doi.org/10.1002/lary.23855.
- Bunting H, Wilson BM, Malloy KM, Malekzadeh S. A novel peritonsillar abscess simulator. Simul Healthc. 2015;10(5):320–5. https://doi.org/10. 1097/sih.00000000000104.
- Cervenka BP, Hsieh TY, Lin S, Bewley A. Multi-institutional regional otolaryngology bootcamp. Ann Otol Rhinol Laryngol. 2020;129(6):605–10. https://doi.org/10.1177/0003489420903067.
- Fuller JC, Justicz NS, Kim J, Cheney M, Castrillon R, Hadlock T. A facial plastic and reconstructive surgery training module using surgical simulation for capacity building. J Surg Educ. 2019;76(1):274–80. https://doi. org/10.1016/j.jsurg.2018.06.027.
- Malekzadeh S, Deutsch ES, Malloy KM. Simulation-based otorhinolaryngology emergencies boot camp: Part 2: Special skills using task trainers. Laryngoscope. 2014;124(7):1566–9. https://doi.org/10.1002/lary.24571.
- Malekzadeh S, Malloy KM, Chu EE, Tompkins J, Battista A, Deutsch ES. ORL emergencies boot camp: using simulation to onboard residents. Laryngoscope. 2011;121(10):2114–21. https://doi.org/10.1002/lary. 22146.
- Malloy KM, Malekzadeh S, Deutsch ES. Simulation-based otorhinolaryngology emergencies boot camp: Part 1: curriculum design and airway

skills. Laryngoscope. 2014;124(7):1562–5. https://doi.org/10.1002/lary. 24572.

- Kiffel ER, Weinstock MS, Yang CJ, Rong E, Hollingsworth MA, Akbar N, et al. An Innovative otolaryngology resident boot camp. MedEdPublish. 2017;6:76. https://doi.org/10.15694/mep.2017.000076.
- Scott GM, Fung K, Roth KE. Novel high-fidelity peritonsillar abscess simulator. Otolaryngol Head Neck Surg. 2016;154(4):634–7. https://doi. org/10.1177/0194599815625988.
- Smith ME, Navaratnam A, Jablenska L, Dimitriadis PA, Sharma R. A randomized controlled trial of simulation-based training for ear, nose, and throat emergencies. Laryngoscope. 2015;125(8):1816–21. https:// doi.org/10.1002/lary.25179.
- 92. Smith ME, Trinidade A, Tysome JR. The ENT boot camp: an effective training method for ENT induction. Clin Otolaryngol. 2016;41(4):421–4. https://doi.org/10.1111/coa.12533.
- Swords C, Smith ME, Wasson JD, Qayyum A, Tysome JR. Validation of a new ENT emergencies course for first-on-call doctors. J Laryngol Otol. 2017;131(2):106–12. https://doi.org/10.1017/s002221511601001x.
- Zapanta PE, Adler J, Constant J, Malekzadeh S, Deutsch ES, Fung K, et al. The Junior resident's perspective of learning in a simulation-based otolaryngology boot camp. Otolaryngol Head Neck Surg. 2013;149(2 suppl):P154-P. https://doi.org/10.1177/0194599813496044a39.
- Issenberg SB, Scalese RJ. Five tips for a successful submission on simulation-based medical education. J Grad Med Educ. 2014;6(4):623–5. https://doi.org/10.4300/JGME-D-14-00490.1.
- 96. Riley B. Using simulation-based medical education to meet the competency requirements for the single accreditation system. J Am Osteopath Assoc. 2015;115(8):504–8. https://doi.org/10.7556/jaoa.2015.104.
- Griswold S, Fralliccardi A, Boulet J, Moadel T, Franzen D, Auerbach M, et al. Simulation-based education to ensure provider competency within the health care system. Acad Emerg Med Off J Soc Acad Emerg Med. 2017. https://doi.org/10.1111/acem.13322.
- Hart D, Bond W, Siegelman JN, Miller D, Cassara M, Barker L, et al. Simulation for assessment of milestones in emergency medicine residents. Acad Emerg Med Off J Soc Acad Emerg Med. 2017. https://doi.org/10. 1111/acem.13296.
- 99. The Otolaryngology Milestone Project. J Grad Med Educ. 2014;6(1 Suppl 1):166–79. https://doi.org/10.4300/JGME-06-01s1-22.
- Kovatch KJ, Harvey RS, Prince MEP, Thorne MC. National trends in otolaryngology intern curricula following accreditation council for graduate medical education changes. Laryngoscope. 2017. https://doi.org/10. 1002/lary.26960.
- 101. Lui JT, Compton ED, Ryu WHA, Hoy MY. Assessing the role of virtual reality training in Canadian otolaryngology-head & neck residency programs: a national survey of program directors and residents. J Otolaryngol Head Neck Surg. 2018;47(1):61. https://doi.org/10.1186/ s40463-018-0309-4.
- Maddry JK, Varney SM, Sessions D, Heard K, Thaxton RE, Ganem VJ, et al. A comparison of simulation-based education versus lecturebased instruction for toxicology training in emergency medicine residents. J Med Toxicol. 2014;10(4):364–8. https://doi.org/10.1007/ s13181-014-0401-8.
- Vogel L. Pre-residency boot camps calm medical graduate jitters. Can Med Assoc J. 2018;190(32):E967–8. https://doi.org/10.1503/cmaj. 109-5642.

Publisher's Note

Springer Nature remains neutral with regard to jurisdictional claims in published maps and institutional affiliations.